



**SNOWY MONARO**  
REGIONAL COUNCIL

# **BUSINESS PAPER**

**PUBLIC EXHIBITION COPY**

**Ordinary Council Meeting**  
**15 November 2018**

## **CONFLICTS OF INTEREST**

A conflict of interest arises when the Mayor or Council staff are influenced, or are seen to be influenced, in carrying out their duties by personal interests. Conflicts of interest can be pecuniary or non-pecuniary in nature.

A pecuniary interest is an interest that a person has in a matter because of a reasonable likelihood or expectation of a financial gain or loss.

A non-pecuniary interest can arise as a result of a private or personal interest, which does not relate to money. Examples include friendship, membership of an association or involvement or interest in an activity.

The Mayor or staff member who considers they may have a conflict of interest should read Council Policy.

The responsibility of determining whether or not the Mayor or Council employee has a pecuniary or non-pecuniary interest in a matter, is the responsibility of that individual. It is not the role of the Mayor or General Manager, or another Council employee to determine whether or not a person may have a conflict of interest.

Should you be unsure as to whether or not you have a conflict of interest you should err on the side of caution and either declare a conflict of interest or, you should seek the advice of the Director General of Local Government.

The contact number for the Director General of Local Government is 4428 4100.

## **COUNCIL CODE OF CONDUCT**

The Council Code of Conduct is a requirement of Section 440 of the Local Government Act 1993, which requires all councils to have a code of conduct to be observed by the Mayor, members of staff and delegates of the Council attending a Council meeting or a meeting of a committee of Council.

The code of conduct sets out the responsibilities of the Mayor and Council employees attending a Council meeting or a meeting of a committee of Council. The code also sets out how complaints against a Council employee, the Mayor or General Manager are to be made.

## **COUNCIL CODE OF MEETING PRACTICE**

The Council Code of Meeting Practice is a requirement of Section 360(3) of the Local Government Act 1993, which requires all councils to have a code of meeting practice. The code of meeting practice is to be observed by the Administrator, members of staff, delegates of the Council and members of the public attending a Council or a meeting of a committee of Council.

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### **Acknowledgement of Country**

Council wishes to show our respect to the First Custodians of this land the Ngarigo, Walgalu, Ngunnawal and Bidhawal people and their Ancestors past and present.

### **Webcasting**

*Council meetings are recorded and live streamed to the internet for public viewing. By entering the Chambers during an open session of Council, you consent to your attendance and participation being recorded and streamed on Councils website [www.snowymonaro.nsw.gov.au](http://www.snowymonaro.nsw.gov.au)*

**ORDINARY COUNCIL MEETING  
TO BE HELD IN JINDABYNE MEMORIAL HALL, THREDBO TERRACE, JINDABYNE NSW  
2627**

**ON THURSDAY 15 NOVEMBER 2018  
COMMENCING AT 5.00PM**

**BUSINESS PAPER**

- 1. APOLOGIES/REQUESTS OF LEAVE OF ABSENCE**
- 2. CITIZENSHIP CEREMONY**
- 3. PRESENTATIONS**
  - 3.1 Mick Pettitt – NPWS Relationship with Council
- 4. PUBLIC FORUM**
- 5. DISCLOSURE OF INTEREST**

(Declarations also to be made prior to discussions on each item)
- 6. MATTERS DEALT WITH BY EXCEPTION**
- 7. ADOPTION OF MINUTES FROM PREVIOUS COUNCIL MEETING**
  - 7.1 Ordinary Council Meeting held on 1 November 2018
  - 7.2 Closed Session of the Ordinary Council Meeting held on 1 November 2018
- 8. DELEGATE'S REPORT (IF ANY)**
- 9. ADOPTION OF COMMITTEE MINUTES/RECOMMENDATIONS**

Nil
- 10. CORPORATE BUSINESS - KEY THEME 1. COMMUNITY**
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## 10.1 MONTHLY FUNDS MANAGEMENT REPORT - OCTOBER 2018

Record No:

Responsible Officer: Chief Financial Officer  
Author: Finance Assistant  
Key Direction: 7. Providing Effective Civic Leadership and Citizen Participation  
Delivery Plan Strategy: DP7.6 Increase and improve Council's financial sustainability.  
Operational Plan Action: OP7.18 Effective management of Council funds to ensure financial sustainability.  
Attachments: Nil  
Cost Centre 4010 Financial Services  
Project Funds Management  
Further Operational Plan Actions: OP7.2 Completion of reporting requirements in accordance with legislation.

### EXECUTIVE SUMMARY

The following report details the funds management position for the reporting period ending 31 October 2018.

Cash and Investments are \$83,532,189.

### Certification

I, Matt Payne, Responsible Accounting Officer of Snowy Monaro Regional Council hereby certify, as required by Regulation 212 of the Local Government (General) Regulation 2005, that investments as detailed in the attached listings were invested in accordance with Section 625 of the Local Government Act 1993, the Regulations and Council's Investment Policy.

The following officer's recommendation is submitted for Council's consideration.

### OFFICER'S RECOMMENDATION

That Council

- A. Receive and note the report indicating Council's cash and investments position as at 31 October 2018; and
- B. Receive and note the Certificate of the Responsible Accounting Officer.

### BACKGROUND

#### Council's Cash and Investments 31 October 2018:

Cash at Bank	Investments	Total
1,304,949	82,227,240	83,532,189

## QUADRUPLE BOTTOM LINE REPORTING

### 1. Social

Total Cash and Investments are available to provide services and infrastructure to the community in accordance with the 2019 budget, Council resolutions and other external restrictions.

### 2. Environmental

It is considered the recommendations contained herein will not have any environmental impacts.

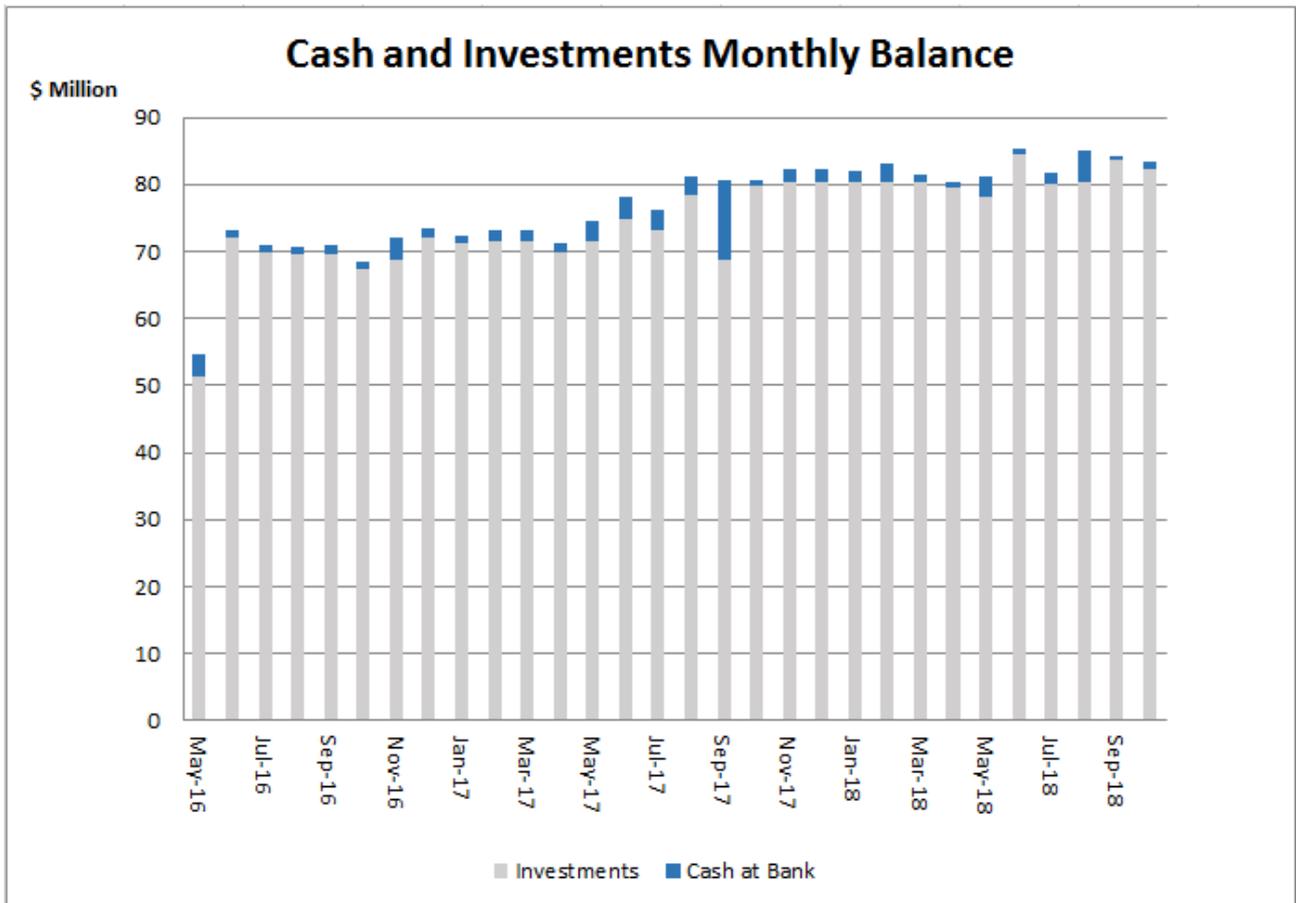
### 3. Economic

Total investments for Snowy Monaro Regional Council were \$82,227,240 on 31 October 2018.

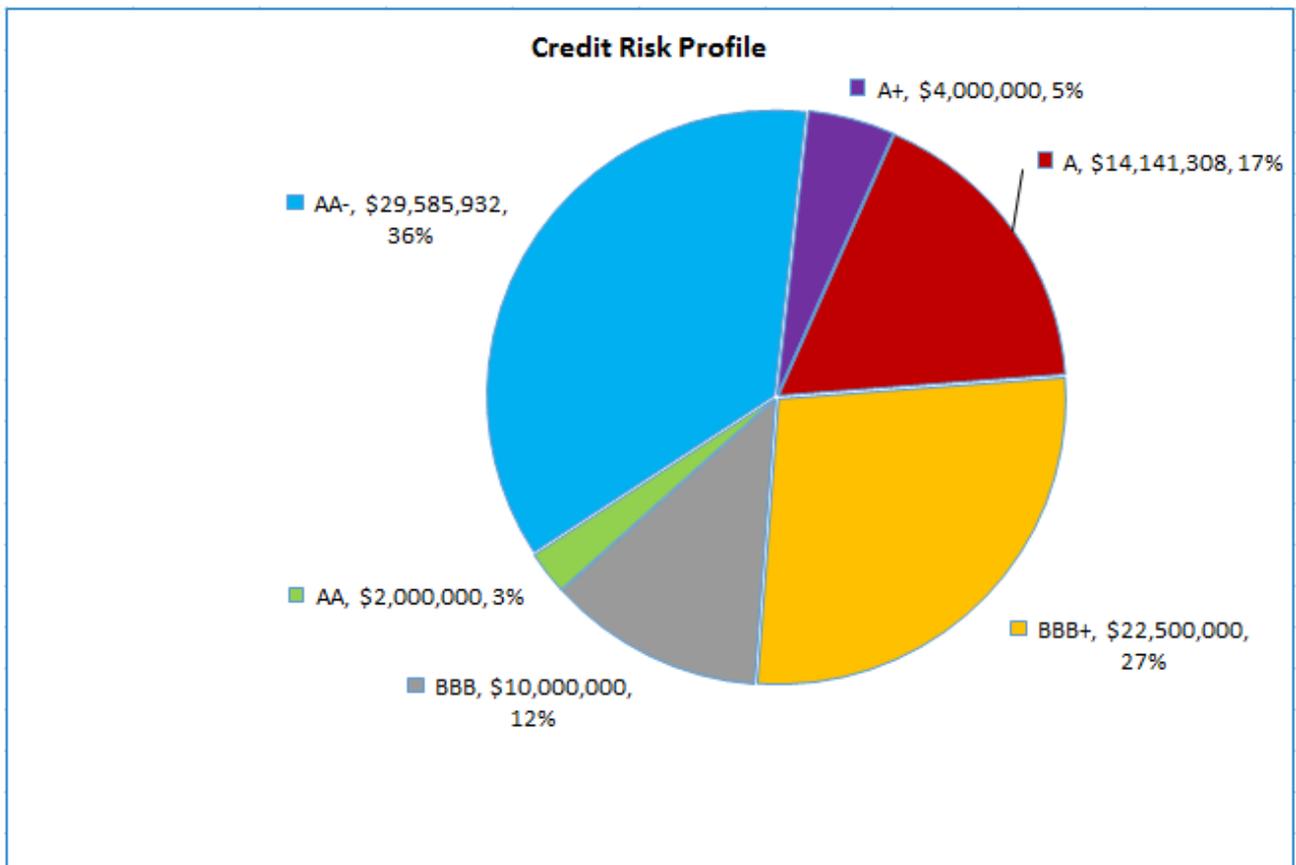
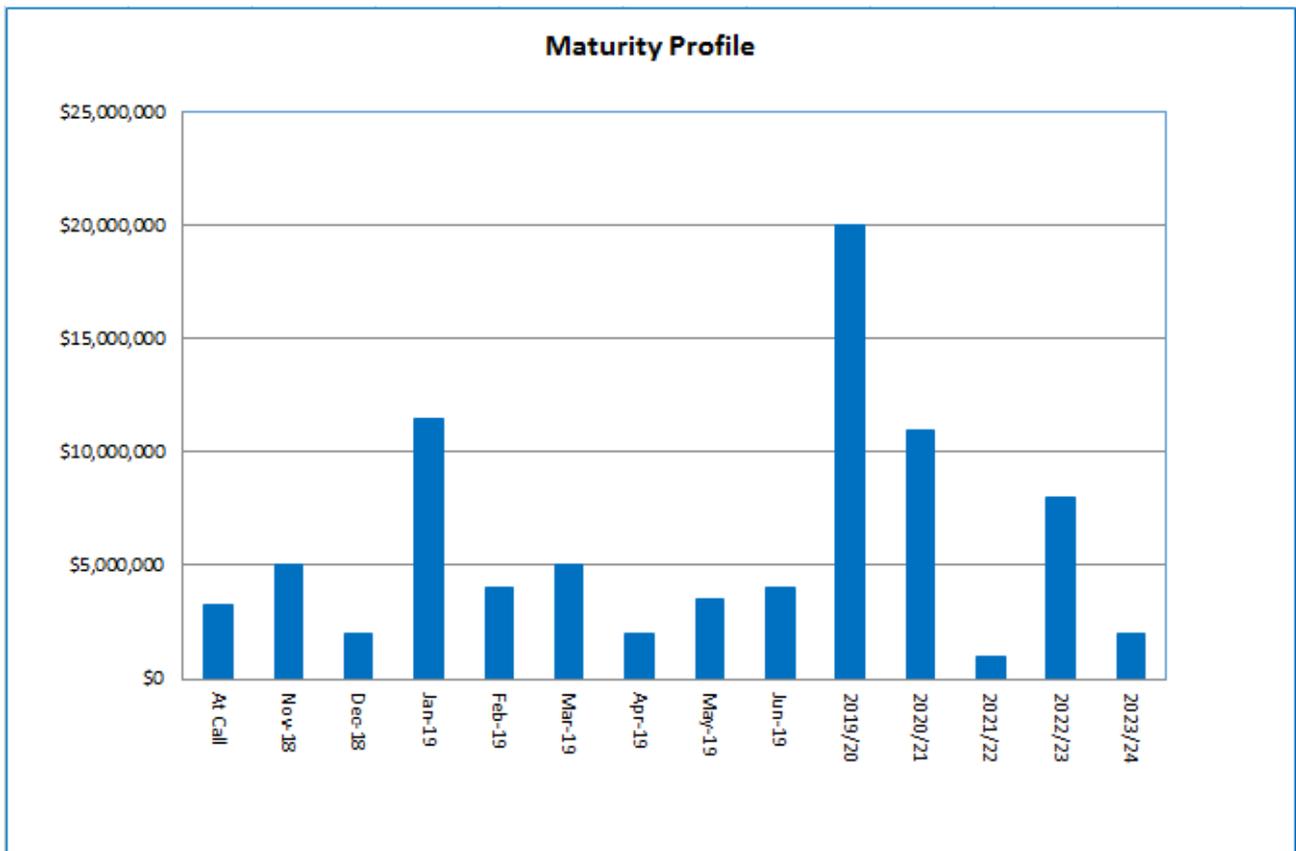
#### Investment Register – 31 October 2018:

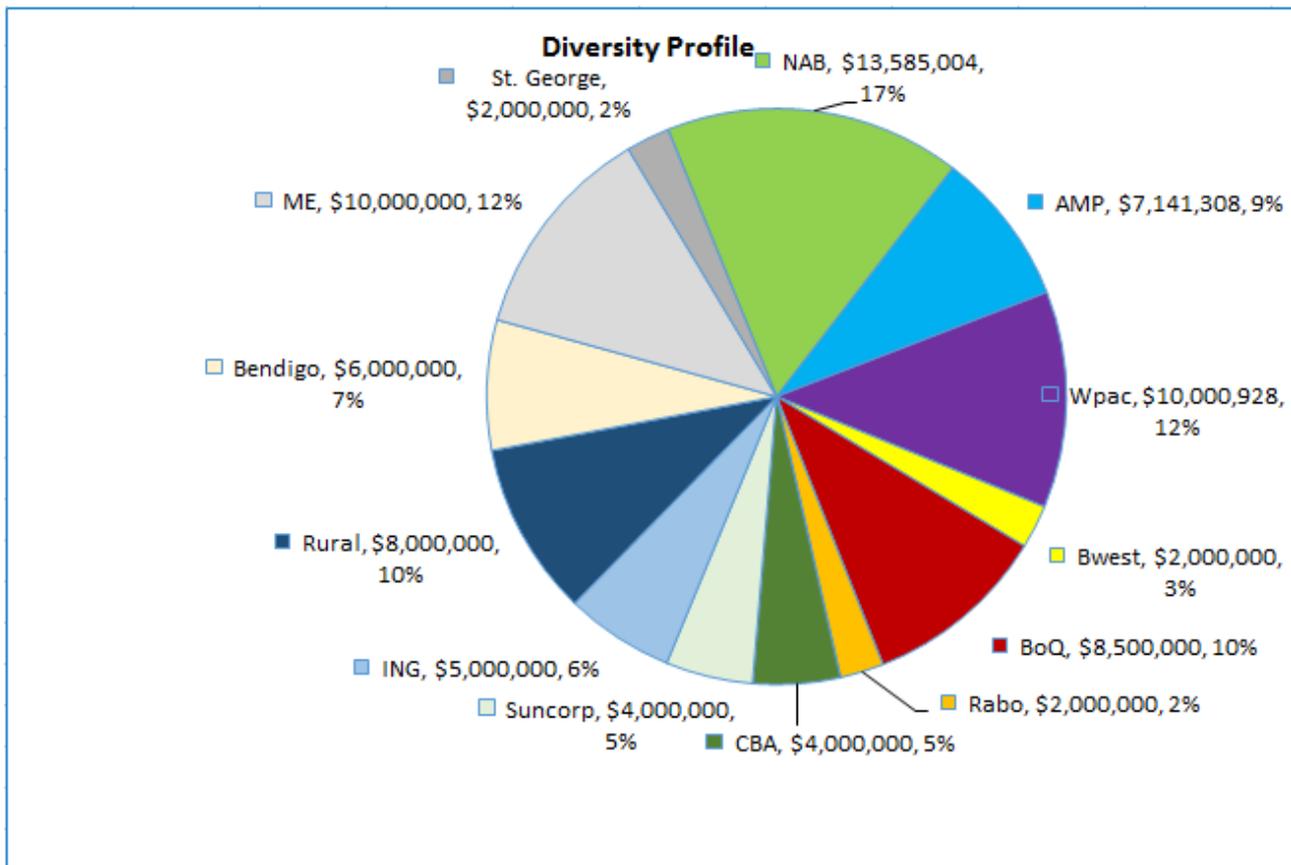
DATE INVESTED	FINANCIAL INSTITUTION	Short-Term Rating	Long-Term Rating	TYPE	CURRENT INVESTMENT	INTEREST RATE	MATURITY
n/a	National Australia Bank - At Call*	A1+	AA-	At Call	1,909	1.10%	At Call
n/a	National Australia Bank - At Call*	A1+	AA-	At Call	1,083,095	1.10%	At Call
n/a	AMP Bank - At Call	A1	A	At Call	28,904	1.80%	At Call
n/a	Westpac Bank - At Call	A1+	AA-	At Call	1,000,928	0.70%	At Call
n/a	AMP Bank - 31 days Notice Account	A1	A	31 days	1,112,403	2.30%	31 days
16-Sep-15	Bank of Queensland	A2	BBB+	TD	1,000,000	3.20%	17-Sep-19
23-Mar-16	ING Bank	A1	A	TD	1,000,000	3.66%	22-Mar-21
23-Jun-16	Commonwealth Bank	A1+	AA-	TD	4,000,000	3.04%	23-Jun-21
22-Feb-17	Westpac Bank	A1+	AA-	TD	2,000,000	2.80%	22-Feb-19
21-Mar-17	Bank of Queensland	A2	BBB+	TD	1,000,000	3.15%	20-Mar-20
09-Jun-17	Rural Bank Limited	A2	BBB+	TD	4,000,000	2.75%	07-Jun-19
19-Jun-17	Bendigo and Adelaide Bank	A2	BBB+	TD	2,000,000	2.75%	19-Dec-18
26-Jun-17	Bank of Queensland	A2	BBB+	TD	4,000,000	3.30%	25-Jun-21
24-Aug-17	ING Bank	A1	A	TD	3,000,000	2.75%	27-Aug-19
29-Aug-17	Westpac Bank	A1+	AA-	TD	4,000,000	2.89%	29-Aug-22
15-Sep-17	Westpac Bank	A1+	AA-	TD	1,000,000	2.91%	15-Sep-21
10-Nov-17	National Australia Bank	A1+	AA-	TD	2,000,000	2.52%	09-Nov-18
23-Feb-18	AMP Bank	A1	A	TD	1,000,000	2.65%	21-Nov-18
28-Feb-18	Westpac Bank	A1+	AA-	TD	2,000,000	2.60%	28-Feb-19
06-Mar-18	ING Bank	A1	A	TD	1,000,000	2.86%	06-Mar-20
09-Mar-18	St. George Bank Limited	A1+	AA-	TD	2,000,000	2.60%	08-Mar-19
13-Mar-18	Rural Bank Limited	A2	BBB+	TD	4,000,000	2.80%	12-Mar-20
20-Mar-18	ME Bank	A2	BBB	TD	2,000,000	2.55%	20-Mar-19
10-Apr-18	Bankwest	A1+	AA	TD	1,000,000	2.65%	10-Apr-19
08-May-18	National Australia Bank	A1+	AA-	TD	1,000,000	2.65%	08-May-19
28-May-18	AMP Bank	A1	A	TD	2,000,000	2.75%	26-Nov-18
04-Jun-18	Suncorp Bank	A1	A+	TD	1,000,000	2.65%	01-Mar-19
18-Jun-18	Bank of Queensland	A2	BBB+	TD	1,500,000	2.80%	14-Jan-19
26-Jun-18	Bendigo and Adelaide Bank	A2	BBB+	TD	4,000,000	2.90%	25-Jun-20
29-Jun-18	National Australia Bank	A1+	AA-	TD	4,000,000	2.96%	29-Jun-23
12-Jul-18	Suncorp Bank	A1	A+	TD	2,000,000	2.70%	08-Jan-19
08-Aug-18	AMP Bank	A1	A	TD	1,000,000	2.85%	08-Aug-19
10-Sep-18	National Australia Bank	A1+	AA-	TD	3,000,000	2.75%	10-Sep-19
11-Sep-18	Rabodirect	A1	A	TD	2,000,000	3.33%	08-Sep-23
13-Sep-18	AMP Bank	A1	A	TD	2,000,000	2.85%	14-Sep-20
17-Sep-18	National Australia Bank	A1+	AA-	TD	2,500,000	2.70%	15-May-19
02-Oct-18	Suncorp Bank	A1	A+	TD	1,000,000	2.70%	01-Apr-19
15-Oct-18	ME Bank	A2	BBB	TD	8,000,000	2.60%	14-Jan-19
19-Oct-18	Bankwest	A1+	AA	TD	1,000,000	2.70%	16-Jul-19
23-Oct-18	Bank of Queensland	A2	BBB+	TD	1,000,000	2.65%	23-Oct-19
					<b>82,227,240</b>		

**Cash and Investments Charts:**



10.1 MONTHLY FUNDS MANAGEMENT REPORT - OCTOBER 2018





#### 4. Civic Leadership

In accordance with Regulation 212 of the Local Government (General) Regulation 2005, a report setting out details of money invested must be presented to Council in the following month.

Council's Fund Management Reporting exceeds minimum regulatory requirements and demonstrates a commitment to accountability and transparent leadership. It provides the Council, Executive and Community with timely, accurate and relevant reports on which to base decisions.

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## 10.2 RESIDENTIAL AGED CARE ADVISORY COMMITTEE - MEMBERSHIP

Record No:

Responsible Officer:	Group Manager Community Support Services and Aged Care
Author:	Executive Assistant to Director Corporate and Community Services
Key Theme:	1. Community Outcomes
CSP Community Strategy:	1.2 High quality community support and residential aged care services are available and accessible to residents across the region
Delivery Program Objectives:	1.2.2 Council strategies recognise the growing demand of residential aged care services
Attachments:	Nil
Cost Centre	
Project	
Further Operational Plan Actions:	

### EXECUTIVE SUMMARY

To inform the Council of the membership of the Residential Aged Care Advisory Committee.

The following officer's recommendation is submitted for Council's consideration.

#### OFFICER'S RECOMMENDATION

That Council receive and note the information regarding the membership of the Residential Aged Care Advisory Committee.

### BACKGROUND

An advertisement for membership on the Residential Aged Care Advisory Committee was placed in the Monaro Post, on Council's Social Media and Website from 18 July 2018 for a period of 4 weeks.

Interviews were conducted on 3, 5 and 15 September 2018. The Interview Panel members consisted of:

Councillor John Castellari

Bianca Padbury, Group Manager Community Support Services and Aged Care

Christine Jones, Manager Snowy River Hostel

Following the interview process, the representatives on the Residential Aged Care Advisory Committee are:

Nominated Councillor:

Clr John Castellari (Chair)

Community Representatives:

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Daphne Bourne

Kevin Dunne

Nick Elliott

Angie Ingram

Joanne Jeanes

Maria Linkenbagh

Jasmine Newman

Council staff:

Bianca Padbury, Group Manager Community Support Services and Aged Care

Donna Saddler, Manager Yallambee Lodge

Christine Jones, Manager Snowy River Hostel

## **QUADRUPLE BOTTOM LINE REPORTING**

### **1. Social**

The purpose of the Committee is to assist Snowy Monaro Regional Council to facilitate community engagement with regards to Residential Aged Care.

### **2. Environmental**

No environmental impacts.

### **3. Economic**

No economic impacts.

### **4. Civic Leadership**

Provide Council with relevant reporting and commentary on projects and initiatives being undertaken at Council's Residential Aged Care Facilities.

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**10.3 RENEWAL OF DEED OF AGREEMENT BETWEEN COUNCIL AND AUSNET ELECTRICITY SERVICE PTY LTD OF SOUTHBANK VICTORIA FOR THE DELEGATE DEPOT**

Record No:

Responsible Officer: Director Operations & Infrastructure  
Author: Property Officer  
Key Theme: 4. Leadership Outcomes  
CSP Community Strategy: 11.2 Council utilises sound fiscal management practices, pursues and attracts other sources of income  
Delivery Program Objectives: 11.2.2 Provision of statutory reporting enables our leaders to make decisions on Council's financial sustainability  
Attachments: 1. Letter from AusNet Requesting Renewal of Lease  
2. Copy of Deed of Agreement  
Cost Centre 1510  
Project  
Further Operational Plan Actions:

**EXECUTIVE SUMMARY**

AusNet Services is responsible for the electricity transmission network across Victoria and the electricity distribution network in eastern Victoria.

There has been a licence agreement in place with Council since 2012 to use part of the Delegate depot for storage of materials, in order to carry out maintenance of the electrical infrastructure .

The location of the Delegate depot, provides easy access for AusNet field teams to access materials in order to carry out the works, especially in the event of a bushfire or other emergency event. The location also provides suitable accommodation options in either Delegate or Bombala for AusNet employees to stay in while working up there.

An email was received from AusNet Services on 3 October 2018 with a letter requesting to renew the lease at the Delegate Depot, Victoria Parade, Delegate. The current lease is due to expire on 30 November 2018 and is between the former Bombala Council and AusNet.

The following officer's recommendation is submitted for Council's consideration.

**OFFICER'S RECOMMENDATION**

That Council

- A. Renew the Agreement between Council and AusNet for a minimum term of 3 years under the same terms and conditions; and
- B. Agree to an option for a further 2 x 12 month terms;

**BACKGROUND**

AusNet have held a Deed of Agreement with the former Bombala Council since 1 December 2015.

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**From:** Danielle Furniss  
**Sent:** 3 Oct 2018 10:06:47 +1000  
**To:** Records Snowy Monaro Regional Council  
**Subject:** AusNet Services Lease at Delegate Depot  
**Attachments:** 20181003\_093215.pdf

Good morning,

Please see the attached letter in regards to AusNet Services request for a new lease at the Delegate Depot.

If you have any queries, please don't hesitate to contact me.

Kind regards,

**Danielle Furniss**  
Property Officer - Leasing



**AusNet Services**  
Level 31, 2 Southbank Boulevard  
Southbank VIC 3006 Australia  
Tel 61 3 9695 6150 Fax 61 3 9695 6308  
[danielle.furniss@ausnetservices.com.au](mailto:danielle.furniss@ausnetservices.com.au)  
[www.ausnetservices.com.au](http://www.ausnetservices.com.au)

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Locked Bag 14051  
Melbourne City Mail Centre  
Victoria 8001 Australia  
T: 1300 360 795  
[www.ausnetservices.com.au](http://www.ausnetservices.com.au)

3 October 2018

Snowy Mountain Regional Council  
Attention: Steve Baldwin  
71 Caveat Street  
Bombala NSW

Dear Steve,

**Re: Lease with AusNet Electricity Services Pty Ltd  
Delegate Depot, Victoria Parade, Delegate NSW 2633**

The above mentioned lease is due to expire on the 30<sup>th</sup> of November 2018.

AusNet Services still requires the site beyond this time and would like to enter into a new agreement with council.

Can you please advise Council would grant AusNet Services a new lease?

If you have any queries, please don't hesitate to contact me.

Sincerely,

A rectangular box with a blue border, used to redact the signature of Danielle Furniss.

Danielle Furniss  
Property Officer - Leasing  
**AusNet Services**

SC374

**DEED OF AGREEMENT**

**BETWEEN** AUSNET ELECTRICITY SERVICES PTY LTD of Southbank VICTORIA  
(the tenant)

**AND** BOMBALA COUNCIL of 71 Caveat Street, Bombala (the landlord)

This agreement sets out the terms and conditions of the grant of Agreement for the use of Bombala Council Delegate Works Depot (Landlord) to AusNet Electricity Services Pty Ltd (Tenant)

The Landlord and Tenant Agree to the terms as stated:

1. The agreement commences on 1<sup>st</sup> December 2015 for an initial term of 12 months.
2. The tenant may renew this Agreement for a further 2 terms of 12 months each upon written notice to the Landlord.
3. Notice must be served before the 31<sup>st</sup> October in each term.
4. The Tenant will maintain Public Liability Insurance for \$20 million for the duration of this Agreement; the Tenant will on the request of the Landlord provide the Landlord with a copy of the Certificate of Currency.
5. Either party may end this agreement by giving two weeks' notice.
6. The Tenant will return the Delegate Depot to its original state (save fair wear and tear) when this agreement ends.
7. The Tenant and Landlord agree that In the event of a water mains failure in Delegate, Bombala Council may access the depot at any time as Council may be required, to obtain parts held in the depot. If required to enter the depot, the Landlord will carry out a risk assessment to determine the risk to the Tenants goods stored on the depot. Material Safety Data Sheets (MSDS) if appropriate, will be made available by the Tenant and kept updated and on site at the entrance for emergency services.
8. The Tenant shall supply to the Landlord all Work Health Safety and Risk Management documents pertaining to the occupancy and use of the Delegate Depot Council Shire Yard.
9. The rent payable by the Tenant to the Landlord is \$250 per week for the duration of this Agreement, payable 6 months in advance on receipt of a valid tax invoice.
10. The Tenant may use the site for a temporary works depot including storage of materials for the purpose of carrying out maintenance to electrical infrastructure.

**SIGNED BY THE PARTIES**

SIGNED AND SEALED by  
AUSNET ELECTRICITY SERVICES PTY LTD  
in the presence of:



Signature of witness

JOHN PAUL ANNA  
Print Name

)  
)  
)



Signature

SEB GALLO  
Print Name

SIGNED AND SEALED by  
MS NGAIRE McCRINDLE, GENERAL MANAGER  
on behalf of BOMBALA COUNCIL in the presence )  
of  )

Signature of Witness

STEVE BARDWILL  
Print Name

30/3/16.

)  
)



Signature

NGAIRE MCCRINDLE  
Print Name

---

## 10.4 ROAD NAMING PROPOSAL CONSULTATION

Record No:

Responsible Officer:	Director Corporate and Community Services
Author:	Land, Property & GIS Admin Officer
Key Theme:	4. Leadership Outcomes
CSP Community Strategy:	12.3 Our community is empowered and supported in facilitating community outcomes
Delivery Program Objectives:	12.3.2 Council has two-way mechanisms in place to encourage people to maintain their involvement in the regions community planning and decision making
Attachments:	<ol style="list-style-type: none"><li>1. Map 1 Location of Proposed Carawatha Road</li><li>2. Map 2 Location of Proposed Bairds Crossing Road</li><li>3. Submission Bairds Crossing Road Redacted</li><li>4. Map 3 Location Proposed Penderlea Hill Road</li><li>5. Submission Objection Penderlea Hill Road</li></ol>
Cost Centre	8110

### EXECUTIVE SUMMARY

Following a period of community consultation on three road naming proposals, the objections received were few and did not outweigh the perceived benefits of the road naming proposals proceeding for the efficient delivery of services, location by emergency services and to comply with NSW Road Naming guidelines.

The following officer's recommendation is submitted for Council's consideration.

#### OFFICER'S RECOMMENDATION

That Council

A. Endorses the following road names prior to the gazettal process:

- Carawatha Road, Dalgety
- Bairds Crossing Road, Dalgety and Ironmungy

B. Acknowledge objections of affected property owners on the Alpine Way in relation to proposed Penderlea Hill Road and endorse the proposed name Alpine Lane for revised advertising and consideration by the Geographical Names Board.

### BACKGROUND

Council is the authority for naming roads in its Local Government Area and three road name proposals have arisen from developments in Dalgety and Crackenback which required community consultation.

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At the meeting of 2 August 2018 Council endorsed the following road names for consultation and advertising, prior to gazettal: Carawatha Road DALGETY, Penderlea Hill Road CRACKENBACK and Bairds Crossing Road DALGETY and IRONMUNGY.

In accordance with the road naming procedure in the NSW Addressing User Manual (Geographical Names Board 2016) the affected owners with properties fronting the roads under the naming proposals were written to and given 28 days to respond. An extension was requested for some property owners on the Alpine Way with reference to the Penderlea Hill proposal who felt the timing was difficult at the end of the ski season. They were given until 31 October to respond. In addition a notification was sent to various authorities including Crown Lands asking for any objections or submissions and a notice was published in the Shire Wire on Wednesday 18 October 2018.

### **1. Naming of unnamed public road off Hickeys Road to Carawatha Road DALGETY**

Map showing location of proposed road attachment 1. No objections or submissions were received so we are recommending Council to progress with this renaming.

### **2. Renaming Ironmungie Road on western side of Snowy River, accessed from Jimenbuen Road, to Bairds Crossing Road**

The Bairds Crossing Road proposal is to resolve known issues for drivers and emergency services using Ironmungie Roads on either side of the Snowy River. Map showing location of proposed road name change attachment 2.

A letter of objection was received from one property owner Ms Valerie Merkus (attachment 3). The lengthy letter contained a number of issues that were not relevant to the proposal and redaction was required as the response contained significant information of a personal nature pertaining to other residents that was deemed inappropriate to publish by Governance.

The main objection to the proposal in the letter was the perceived cost of the change to be borne by property owners and that locating her property has not been an issue with current addressing.

Currently there are no owners on this section of Ironmungie Road using their property address as their postal address. It is acknowledged that while council staff will undertake notification of address changes to some authorities (Valuer General, NSW Spatial Services and Australia Post), and ensure the new addresses get into the national address database, there may still be costs for owners associated with their own notifications.

The rural address numbers on the road will not change so the only costs involved for Council will be the placement of a new road name sign and notification by council staff to various authorities once gazettal is complete.

The proposal to rename Ironmungie Road was considered by Snowy River Shire Council in 2014 but was rejected at that time as it was felt that it was more appropriate to rename the section on the north eastern side of the river (in Cooma-Monaro and Bombala Shires) as the locality of Ironmungie was on the Snowy River side of the river. However, currently no-one on the section to be renamed uses their property address on Ironmungie Road as their service address, while many on the Cooma/Bombala side do.

No other submissions were received by affected property owners on this section of road so we are recommending Council to progress with this renaming.

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### **3. Crown road off Alpine Way to be named Penderlea Hill Road CRACKENBACK**

Map showing location of crown road under road name proposal attachment 4.

A submission was received by John Sewell on behalf of the affected property owners on Alpine Way who use the crown road for their access (attachment 5). The submission provides a number of objections to the proposed road name and proposes an alternative name Alpine Lane for the road.

The name Alpine Lane does conform to Council Road Naming Procedure as it currently stands although the suffix "Lane" usually refers to private roads rather than crown roads. We recommend that council staff write again to affected owners, and advertise the revised proposal of "Alpine Lane" and notify authorities including Crown lands of the proposal.

### **QUADRUPLE BOTTOM LINE REPORTING**

#### **1. Social**

Naming of roads assists with the efficient delivery of services and helps emergency services to locate properties and assets quickly. The renaming of a section of Ironmungie Road, in particular, will have significant benefits in this regard though it may cause some short-term inconvenience for property owners currently addressed on Ironmungie Road.

#### **2. Environmental**

There are no perceived impacts on the environment

#### **3. Economic**

If the road naming gazettals proceed the cost of placing new road name signs will be borne by Council in case of Bairds Crossing Road and by developer in case of Carawatha Road. Council staff will notify authorities of changes to property addresses as per standard addressing procedures. Cost of replacing a road name sign including labour is estimated at \$200.

#### **4. Civic Leadership**

Council is the Authority for Naming all Roads, Paths, Right of Ways and tracks in its Local Government Area and as such is able to propose and approve names within that area.

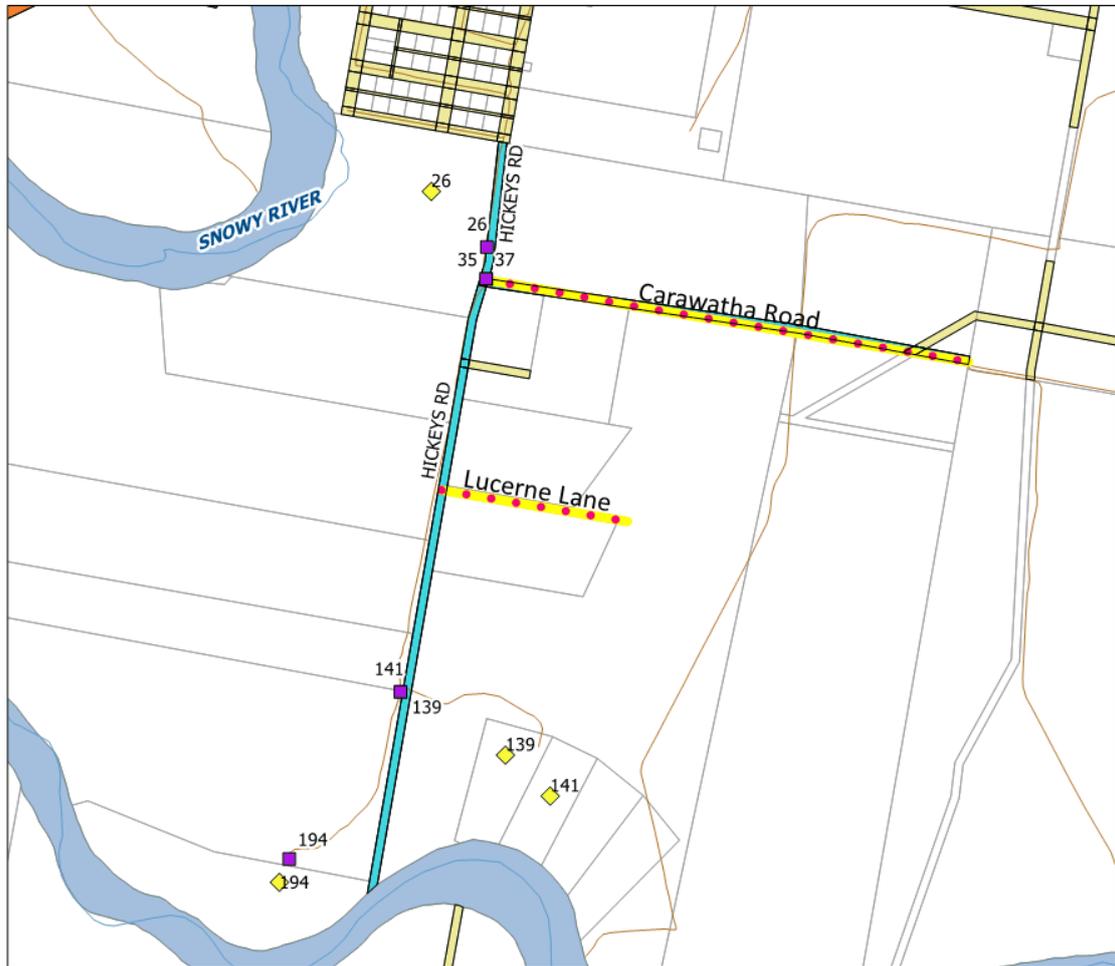
Road naming is undertaken according to the Council Road Naming Procedure and the NSW Addressing User Manual which sets out the policy and procedures for addressing, road naming.

Council has provided the community the opportunity to comment on name proposals.

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Proposed road names Dalgety

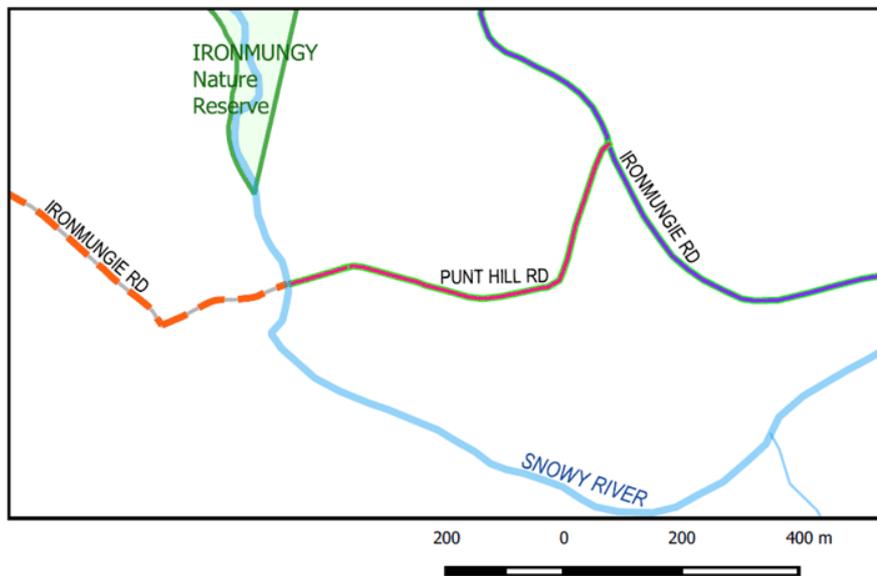
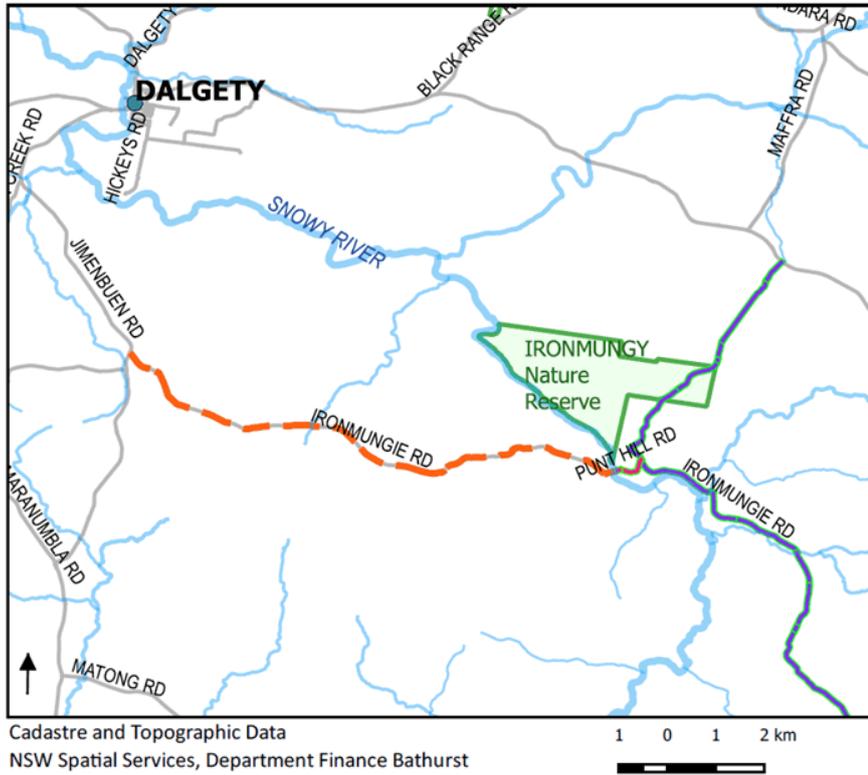


Cadastre supplied by Land and Property Information, Bathurst 2018  
 Scale 1:1000 @A4 ( Prepared by J. Clarke 5 July 2018)

Legend

- |                               |                     |                |
|-------------------------------|---------------------|----------------|
| Road by controlling Authority | Water feature       | Named river    |
| Crown                         | Rural Address Point | Proposal names |
| Local Government Authority    | Dwelling            |                |

Map 2: Location map showing section of Ironmungie Road to be renamed Bairds Crossing Road: from Jimenbuen Road to the Snowy River



**From:** Naomi Cross  
**Sent:** 19 Oct 2018 15:32:14 +1100  
**To:** Records Snowy Monaro Regional Council  
**Subject:** 2018 10 19 - response to proposed name change of Ironmungie Rd  
**Attachments:** img-X19153031.pdf

Your message is ready to be sent with the following file or link attachments:

img-X19153031

Note: To protect against computer viruses, e-mail programs may prevent sending or receiving certain types of file attachments. Check your e-mail security settings to determine how attachments are handled.



PO Box 714, Cooma NSW 2630

PO Box 827, Cooma NSW 2630.

Wednesday 10<sup>th</sup> October 2018.

Dear Susan Hill,

This document is a response to the circular you sent to property holders, who are situated at the northern portion of the Ironmungie Road.

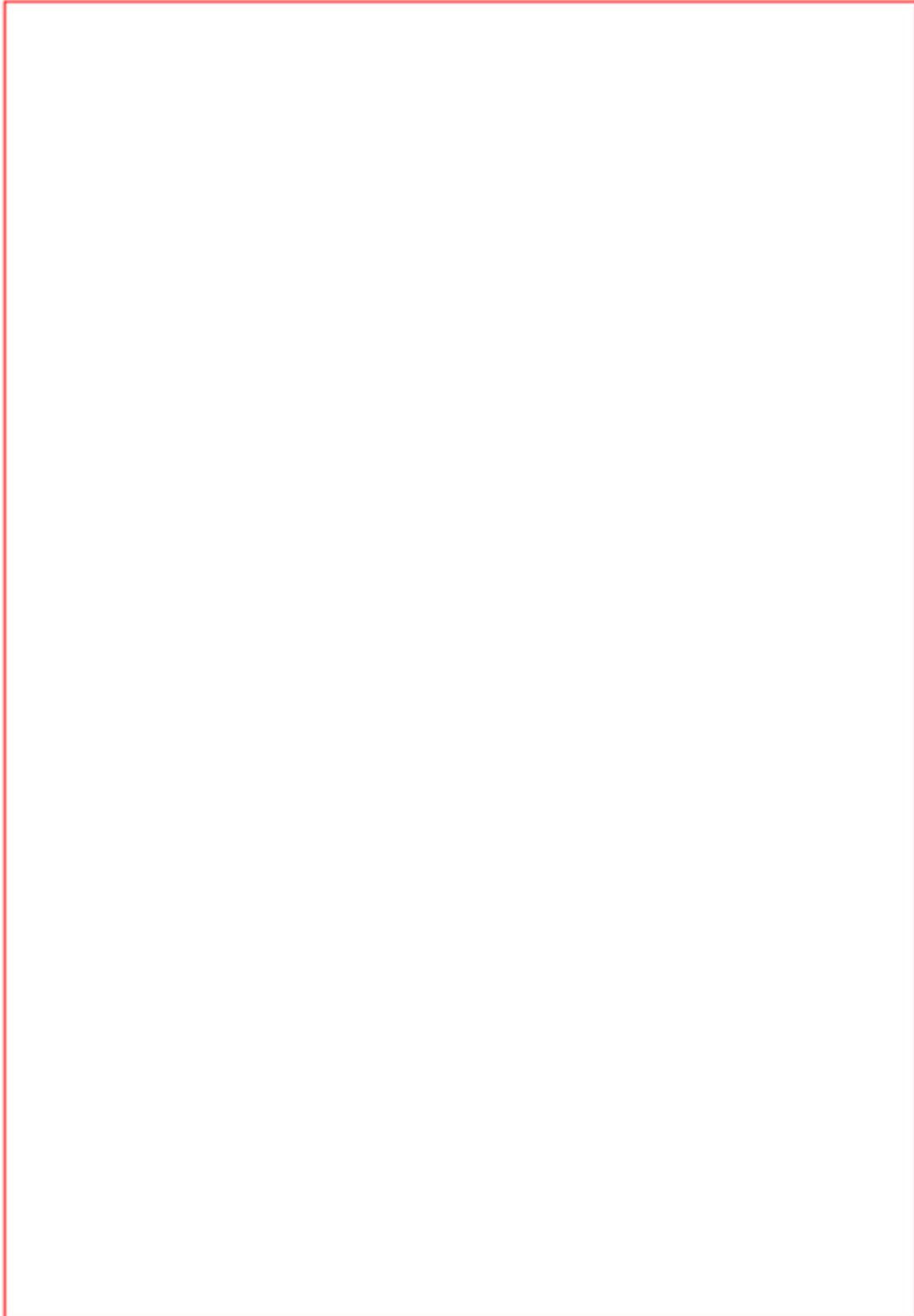
I understand that you are a temporary staff member representing the Snowy River Shire Council. To begin with, I want to say that I had no idea that a proposal was made by Joanna Clarke in 2014 to change the name of a section of Ironmungie Road, northern side, which has the Snowy River running through it. Apparently, the proposal is being considered again, and my response is that since my access issue concerns the Ironmungie Road, it is important that the name of the public road, running passed my eastern boundary fence-line, is retained.

I gather that the reason for a change of name is because certain sections working in the vicinity find it difficult to navigate their way along the Ironmungie Road, northern side, and find the property they are looking for. All they have to do is look on [Google maps](#), and they shouldn't have any trouble. I speak to services that need to find my location, and when they tell me they consult Google maps there isn't a problem.

Conversely, there are a few residents living 6km up the road, which includes the *Ironmungie* homestead. Years ago, when I visited the place a shallow stream of clear water was trickling along the dirt road outside the property. If the stream still exists, I would think that *Bairds Crossing Road* would be an appropriate name for that small community that has properties with water, but where I live the idea of calling my section of the road *Baird's Crossing Road* would be totally be out of place, since there is not a drop of water to be seen on my land.

Background information





P2



P3



P4



P5

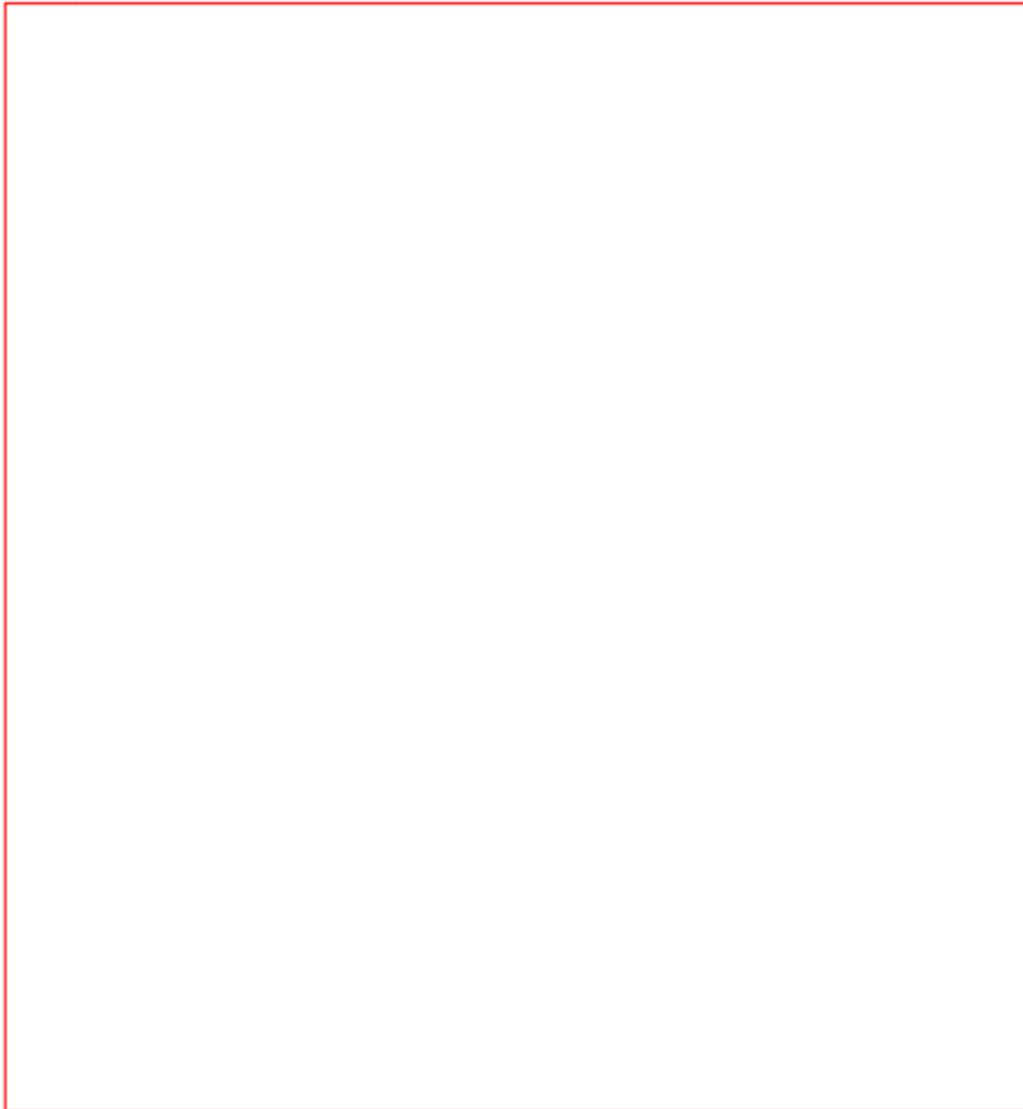


P6



To sum up

P7



The status of my property

As it stands 72 Ironmungie Road is not an address, but a location point at which to turn off along the crown road for access to the gate and home, positioned at the top of the rise 0.5km distant. Mail is addressed to me at the Cooma PO, and is collected weekly when I go to town. The location point and post office collection of mail is the best option for me at the present time while the access remains in dispute.

I have a letter written by Joanna Clarke dated 25<sup>th</sup> June, 2014. She kindly did some research concerning my property, and from the responses by the post office in Cooma she was sworn to secrecy by whatever was said to her.

PS

Joanna then warns me about changes to the use of the crown land as an address because it entails the possibility of costly changes. My son is most annoyed at the implication. As it stands, we do not want the government crown road to be our address. And now four years later, we are asked to support a change to the name of *Ironmungie Road* northern end to Bairds Crossing Road. Definitely not; and my son says,

"Whoever instigates a change to the *Ironmungie Road*, northern end, will be responsible for the costs involved." And I agree with him.

As my situation stands, people know where to find me. I received a compliment when once describing the way to my home, and the driver was so grateful that he thanked me sincerely saying, "It is the best I've ever received, so clear and precise", he said. Surely those looking for a local place can consult Google maps.

For security, we have to lock our property gate to keep unwelcome wanderers out of my property, which we find from time to time unlawfully wandering around.

Thank you for your circular, Susan.

Sincerely,



Valerie Merkus.

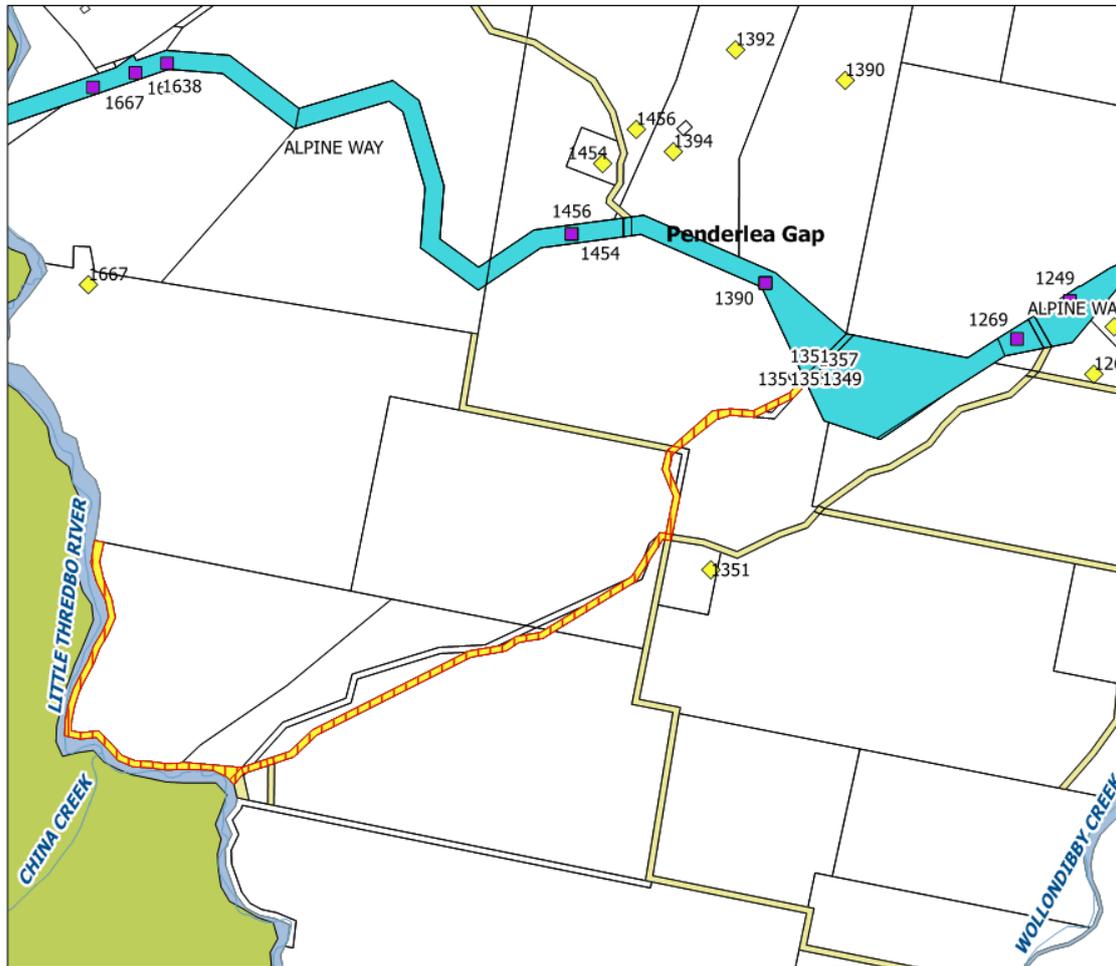


A copy of Joanna Clarke's letter dated 2014.





Proposed Penderlea Hill Road



Cadastre supplied by Land and Property Information, Bathurst 2018  
 Scale 1:1000 @A4 ( Prepared by J. Clarke 25 May 2018)

Legend

- |                               |                     |             |
|-------------------------------|---------------------|-------------|
| Proposed Penderlea Hill Rd    | National Park       | Named river |
| Road by controlling Authority | Water feature       | Lots        |
| Crown                         | Rural Address Point |             |
| Local Government Authority    | Dwelling            |             |

Submission received 30 October 2018 by email from property owner John Sewell to Road Naming Proposal Penderlea Hill Road (ECM Doc Set ID 3115681)

Dear Joanna,

In response to your email from 26 October, all of the residents and landowners who access their properties from our small gravel track have rallied together to meet your amended deadline to give our input to Council regarding the proposed new addresses for our homes and properties. We seem to have no choice but to accept your comment that, due to legislation, we have no right to retain our current addresses; instead we must experience the fourth change of address in 20 years due to Council changing the regulations once again.

In light of this, we request that we, as residents, landholders and ratepayers who are affected by Council policy, are given the opportunity to choose a name for our small, gravelled access track. The unanimous decision from residents is to name it, **Alpine Lane**. We feel this is a fair and just reflection of the geographical location of the track, as well as not sacrificing connection to the historical and significant address, Alpine Way, which some of us have treasured and been very proud of for 40 years. We feel our proposal is far more appropriate than 'Penderlea Hill Road'. The definition of "Lea" is "an open area of grassy or arable land", so really, by naming a track that starts on the steep and heavily wooded Crackenback Ridge, 'Penderlea Hill Road', is an oxymoron of the first order. In addition to this, the track and our private residences have nothing to do with Penderlea, an area that is situated further down the Alpine Way towards Jindabyne. Penderlea is also a name used commercially by two tourist businesses, Penderlea Chalets and Cabins as well as the accommodation and conference centre at Penderlea Post Office. Taking these points into consideration, it is clear 'Penderlea Hill Road' is not the perfect choice.

We feel 'Alpine Lane' is a reasonable request and cannot see why it would not be approved. Considering we are all very private residents, who bought in this particular area because we did not want uninvited people driving through or to our secluded properties 'just to look around', we think 'Lane' is an appropriate suffix for any name as it implies smaller, more local access that doesn't lead to anywhere significant for tourists, hunters or fishermen. With these thoughts in mind, we have avoided names incorporating River, Creek or Little Thredbo in them, as these also could invite unwanted tourists and fishermen to explore further along our track. As it is, having a street sign at the start to our driveways will already attract more attention than anyone on the track wishes to have.

In support of the appropriateness of the suffix 'Lane' we cite the NSW government owned street names of York Street and York Lane, Loftus Street and Loftus Lane, Bridge Street and Bridge Lane, Abercrombie Street and Abercrombie Lane, Cathedral Street and Cathedral Lane, Yurong Street and Yurong Lane, Liverpool Street and Liverpool Lane, as just a few examples of the use of "Lane" as a valid address. We are confident that it would not be confusing for emergency services to distinguish between the Alpine Way and Alpine Lane. Especially since majority of the emergency services, which you quote as one of the reasons for the change, are staffed by locals who know most of us and know exactly where we live. Many of us are also local RFS members ourselves.

We trust that you will look upon our request favourably and make the necessary recommendations to council to ensure that Council adopts our preferred name, **'Alpine Lane'**, for our access track.

We look forward to your positive response as soon as possible.

Kind Regards,

John

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## 11.1 TOURISM UPDATE AND TOURISM SNOWY MOUNTAINS MOU

Record No:

Responsible Officer:	Director Environment & Sustainability
Author:	Manager Tourism & Events
Key Theme:	2. Economy Outcomes
CSP Community Strategy:	6.1 The Snowy Monaro region is a destination that offers a variety of quintessential year – round experiences, attractions and events
Delivery Program Objectives:	6.1.1 Promote tourism and enhance the Snowy Monaro Region as a year round destination of choice through a collaborative approach between all stakeholders and interest groups
Attachments:	1. Tourism Snowy Mountains MOU
Cost Centre	
Project	
Further Operational Plan Actions:	

### EXECUTIVE SUMMARY

This report provides an update of tourism activities throughout the region, including news from Tourism Snowy Mountains (TSM) and a copy of the proposed Memorandum of Understanding (MOU) between TSM and SMRC.

The following officer's recommendation is submitted for Council's consideration.

#### OFFICER'S RECOMMENDATION

That Council

- A. Receive and note this report; and
- B. Authorise the General Manager to the sign the proposed MOU between Tourism Snowy Mountains and Snowy Monaro Regional Council.

### BACKGROUND

Following Council's resolution on 21 June 2018 to support Tourism Snowy Mountains (TSM), it now has a commitment from all major tourism stakeholders in the Snowy Monaro region to provide financial support and hold a position on the TSM Board. The major stakeholders are:

- Snowy Monaro Regional Council
  - NSW National Parks and Wildlife Service
-

- Snowy Hydro Limited
- Thredbo
- Perisher Blue
- Charlotte Pass and Selwyn Snow Resorts

In addition, up to six (6) skills-based individuals will also be appointed as a result of the recent call for nominations to join the TSM Board and the process now concluded of interviewing all applicants by the Independent Selection Panel.

This is a very pleasing result and shows the positive flow on effects for TSM and ultimately the region from the Council decision in June to support this organisation. The attached MoU has been prepared by TSM in consultation with Council staff and other major stakeholders. It incorporates detail on issues of concern to Council, specifies the ways in which TSM can be held accountable for its actions, defines the region which TSM will seek to market and specifies clearly the roles of TSM and Council in working together to promote tourism in the region. Importantly, the MoU is clear that TSM will seek to benefit the entire Snowy Monaro Council Region in their activities.

It is recommended Council endorse the proposed MoU and authorise the General Manager to sign it.

The remainder of this report provides an update of recent TSM activities based on information provided by Wayne Kirkpatrick, the TSM Chair:

#### **New skills-based members of TSM Board**

An Independent Selection Panel has appointed six skills based members of the TSM Board which will be announced in due course.

In order to retain corporate knowledge, initially half or three (3) persons have been appointed for a two (2) year term and the other three (3) persons have been appointed for a four (4) year term. Hence thereafter, all skills-based appointees will serve four (4) year terms and so only half or three (3) persons will retire every two (2) years.

#### **Summer/Autumn “So Much More” Campaign**

The Summer/Autumn campaign which ran from December 2017 to May 2018 on a \$ for \$ basis with Destination NSW (DNSW), produced very strong results.

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Between January and March 2018, the Snowy Mountains received more than 182,000 domestic overnight visitors which was +14% compared to the same prior period a year ago. (Source: DNSW and National Visitor Survey, NVS)

Anecdotally, businesses throughout the region also reported very strong trading results, in many cases record results, which is very pleasing.

Finally, in financial terms, over the two-year period December 2016 – May 2017 and December 2017 – May 2018 the campaign investments by TSM with Destination NSW of \$470,000 produced 5,975 visitor nights x average spend of \$219 = \$1.31 million revenue to the region.

That's a 178% ROI (return on investment) or +\$838,613 over and above the promotional spend. (Source: DNSW, Hotels Combined and TSM)

TSM is once more now working with Destination NSW planning a continuation of the Summer/Autumn campaign theme, "So Much More" to run from December 2018 to May 2019 on a \$ for \$ contribution basis.

This time, each party will contribute \$110,000 to mount a \$220,000 digital based campaign using DNSW and TSM websites and social media in conjunction with Hotels Combined. In addition, TSM will be endeavouring to secure the interest and support once more of programmes such as the 7 Network's Sunrise and The Sydney Weekender.

### **Tourism is My Business**

TSM ran a series of advertisements a year or two ago in local media promoting the value of tourism to the region. It featured various local businesses, those obviously servicing a visitor such as an accommodation provider or restaurant and those indirectly benefiting such as builders and tradesmen who build new facilities or renovate existing facilities and those who service both visitors and locals alike such as Doctors, chemists, grocery stores, mechanics to name a few. Those ads will run once more commencing with the Summer edition of Snowy Mountains Magazine.

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Tourism really is everybody's business, the visitor economy is worth \$787 million to the Snowy Mountains region and that represents almost \$38,000 for every man, woman and child in our community. (Source: DNSW's Travel to Snowy Mountains Year Ended March 2018, National Visitor Survey (NVS) & International Visitor Survey (IVS), Year Ended March 2018, Tourism Research Australia (TRA).

### **Snowy Mountains Region Visitors Guide**

In response to calls from Visitor Centres all over NSW, TSM has reprinted this 20 page full colour guide that describes all of the year round attractions in our region.

It is now being distributed to key Visitor Information Centres throughout NSW and Victoria.

## **QUADRUPLE BOTTOM LINE REPORTING**

### **1. Social**

Tourism contributes to the social fabric of Snowy Monaro and this will be an indirect result of TSMs activities.

### **2. Environmental**

There are no direct environmental consequences as a result of this report.

### **3. Economic**

The above report highlights some of the economic benefits to the region from the recent promotional campaigns assisted by TSM.

### **4. Civic Leadership**

**The powerful positive cascading impact of the Council's decision in June to support TSM was a great example of civic leadership for the region and will have very positive implications for tourism growth in Snowy Monaro.**

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**Final Draft, Revised Thursday 25 October 2018**

# **Memorandum of Understanding (MOU)**

between

**Tourism Snowy Mountains Inc (TSM)**

and

**Snowy Monaro Regional Council**

.....

**Snowy Hydro Limited**

.....

**NSW National Parks & Wildlife Service**

.....

**Kosciuszko Thredbo Pty Ltd**

.....

**Perisher Blue Pty Ltd**

.....

**Blyton Group (Charlotte Pass, Selwyn Snow Resort)**

.....

in relation to development, promotion and growth of the tourism visitor economy in the Snowy Mountains Region

Dated: .....

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## **A. DEFINITIONS**

Memorandum of Understanding (MOU)

Tourism Snowy Mountains (TSM)

Snowy Monaro Regional Council (SMRC)

Major Stakeholder – see definition in B below

Snowy Mountains Region – the Local Government area of Snowy Monaro Regional Council, its towns and villages plus the resorts and other activities and attractions in the Kosciuszko National Park

Small to Medium Enterprises (SME's)

Destination NSW (DNSW)

Destination Southern NSW (DSNSW)

Regional Tourism Organisation (RTO)

Canberra Region Joint Organisation (CRJO)

## **B. PARTIES TO THE AGREEMENT**

The following are parties to this MOU:

- TSM, an Incorporated Association, registered under the Associations Incorporation Act 1984.

And;

- Those listed in Attachment # One and that have signed this MOU for the term commencing 1 July 2018 (signatories).

Additional Major Stakeholders may be invited to participate in this agreement if determined by resolution of the TSM Board.

A Major Stakeholder is defined as: a business, or group of businesses linked by ownership **or a government body** that is deemed by the Board to be a major stakeholder if they contribute (in the preceding or the present financial year) to the operating costs of TSM, direct or indirect funds as eligible matchable funds **but no less** than the "single annual contribution" as specified in Schedule A in this MOU.

## **C. ROLES AND RESPONSIBILITIES**

The parties hereby record their understandings and obligations and as signatories to this MOU agree to the following:

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- 1 TSM will operate as an Incorporated Association, registered under the Associations Incorporation Act (NSW) 1984, with a Constitution, and amendments as may be required from time to time, determined by a General Meeting of members.
- 2 This MOU is subordinate to the TSM Constitution and should conflicts appear in the governance documents the Constitution will prevail.

1

- 3 In the event of conflicts between governance documents arising, the parties will seek to resolve any conflict by negotiation and/or by amending the Constitution at a General Meeting of members.
- 4 TSM is to play an important role in consolidating destination marketing for the Snowy Mountains region, and in representing all stakeholders involved in tourism, including but not limited to the signatories, members, tourism affiliated corporates, Chambers of Commerce and the large number of small to medium enterprises (SME's).

The activities of TSM are based on the recognition of the fundamental role of tourism in supporting socio-economic benefits and future economic development in the Snowy Mountains region.

- 5 TSM will play a major role in strategic tourism development, destination marketing for the region, and advocacy for the regional tourism industry. The role and responsibilities of TSM are defined by the Objects of the Association in Attachment # Two; The reporting obligations to stakeholders is identified in Attachment # Three of this MOU.
  - 6 To strengthen TSM's considerations and planning of strategic tourism development and destination marketing for the region, **Major Stakeholder appointees to the TSM Board should hold an executive position of authority with day to day operational responsibilities in their organisation.**
  - 7 To ensure TSM operates in a financially sound manner with responsibility for its program (strategic plan), annual operating plans and budgets, marketing campaigns, and staffing; an annual Business Plan will be developed and circulated to the signatories each year, consistent with the budget and funding available from all stakeholder sources that support the Business Plan.
  - 8 TSM will by necessity operate initially under this MOU with a diversified multi-stakeholder funding model recognising that DNSW will not be providing any administration capacity funding, yet TSM will remain flexible to DNSW RTO funding changes that may occur from time to time.
  - 9 Importantly, TSM will seek to establish a new substantial and sustainable funding source based on the introduction of a tourism levy of some form. This will require SMRC's support and negotiation with **CRJO**, DSNSW, DNSW, key Ministers and members of Parliament, Chiefs of Staff and senior advisors to influential politicians.
-

- 10 The overall direction of TSM will be the responsibility of its Board as determined by its Constitution. Refer to TSM Constitution for the role of the TSM Board and Directors.

#### **D. EXPECTED BENEFITS AND RETURN ON INVESTMENT FOR STAKEHOLDERS**

- 1 TSM will seek to deliver best practice regional destination marketing campaigns, summer and winter on behalf of all regional stakeholders, to underpin any local/individual marketing. This will be based on funding application success with DNSW/DSNSW)/NSW Government and matched by stakeholder investment when required. The intention of each campaign is to increase visitation levels to the overall Snowy Mountains region (see Definitions and in paragraph E1 below).
- 2 TSM will act as a strong regional voice for all tourism and tourism-related activities in the region and seek to access/influence politicians and government policy.
- 3 TSM will seek to facilitate the delivery of education and training for SME's in business development (planning, marketing and management), technology and applications relating to electronic marketing (including use of social networking), digital media, website design, etc subject to funding or the availability of such programmes offered FOC by third parties.
- 4 TSM will advocate the development of the regional tourism industry and thereby seek to contribute to increased employment, entrepreneurial investment and income for the communities of the region.
- 5 TSM being the appointed Regional Tourism Organisation (RTO) will be entitled to access NSW Government grant money for marketing campaigns that regional businesses and local government generally may not be able to access.
- 6 TSM will seek membership in the organisation from visitor economy service providers thus developing community engagement, participation, relationships and additional capacity funding pending possible establishment of a tourism levy when upon the need for these funds will be reviewed.

2

#### **E. DELIVERABLES TO STAKEHOLDERS**

- 1 TSM will work with all signatories, stakeholders and partners to obtain funding (from DNSW, DSNSW, sponsors, SME's and stakeholders) for, and to deliver, marketing campaigns for the Snowy Mountains region – defined as covering the local government area of Snowy Monaro Regional Council, its towns and villages plus the resorts and other activities and attractions in the Kosciuszko National Park.
  - 2 Continue to build the existing "Snowy Mountains" brand as a focus for destination marketing with the brand being used to represent tourism in all four
-

seasons of the year and to cover activities and attractions available in the region.

- 3 TSM will regularly communicate with signatories, stakeholders and the wider industry and community on the status of its activities and marketing campaigns. This will be achieved via meetings, presentations, email correspondence, press releases, social media and newsletters.
- 4 TSM will distribute its proposed annual Business Plan to all signatories in June each year (subject to timely Board approval).
- 5 TSM will plan, prepare, and manage marketing campaigns prepared in consultation with signatories and regional stakeholders.
- 6 TSM will ensure the development of online media such as websites and social media, to deliver information services and campaigns on behalf of the region.
- 7 TSM will wherever possible and applicable, support and endorse appropriate applications by SME's for regional grant applications for major events and other activities where SME's can apply for funding directly with DNSW/DSNSW and possibly from other Government grant funds.

3

- 8 TSM will work with DNSW/DSNSW and where possible, applicable regional stakeholders such as the Chambers of Commerce to deliver, subject to funding, training workshops and skills development for the visitor economy SME's.

Potential topics for training may include:

- Business Planning;
  - Customer service skills development;
  - Pricing and packaging;
  - Managing your business;
  - Marketing;
  - E-commerce and digital media opportunities;
  - Flow-on effects – the role of tourism in delivering cash flow to your business.
- 9 TSM will develop the "Snowy Mountains" website, to deliver information services on behalf of the region. Functions to be delivered by the website will include:
    - Marketing the region to visitors;
    - Providing a portal to other linked sites within & outside the region;
    - Providing an information resource for major stakeholders;
    - Communications across the region, via an electronic newsletter;
    - Promoting any special deals delivered as part of campaigns.
  - 10 TSM will provide a co-ordination function and assist in the marketing (and application for grants) for major regional events held by the communities within the region and will maintain an annual schedule of such events so as to avoid date conflicts, and to maximize opportunities to include events as part of the
-

regional attractions.

- 11 TSM acknowledges the importance of including the various small towns and villages located in the SMRC Local Government area in the TSM website, in its other social media platforms and in promotion of touring routes in the region.
- 12 TSM will visit and offer its expertise to the towns and villages as they develop their respective tourism offerings against the backdrop that DSNSW will be undertaking a Product Audit and Gap Analysis study in the region which will aid such development.
- 13 TSM will work closely with SMRC's Tourism and Events Manager to ensure there is consistency of messaging across the respective social media platforms. Whereas TSM's role is largely to attract visitors to the region, SMRC's role is to endeavour to extend the length of stay and dispersal of visitors throughout the region by promoting within the region "what's on, where and when".
- 14 It is acknowledged that visitors do not see borders and so there is merit in considering the inclusion of Tumut and Tumbarumba, the South Coast and Canberra regions in any touring route promotions.
- 15 As part of its annual operating plan, TSM will commit to meeting Key Performance Indicators (KPI's) as set out in Attachment # Two of this MOU.

4

## **F. REPORTING – EVALUATION AND REVIEW**

- 1 TSM will provide an Annual Report at its Annual General Meeting each year to all stakeholders which will report on TSM performance with regard to KPI's requested by stakeholders as reported in Attachment # Two of this MOU.

## **G. RESPONSIBILITIES OF STAKEHOLDERS**

- 1 The Partners and/or Major Stakeholders listed in this MOU will recognise the independent role, structure, and mission of TSM, and understand that the responsibilities of TSM include being an independent voice and advocate for the regional tourism industry in local, state, national and international media.
- 2 Major Stakeholders have declared an intention to provide annual funding for a three (3) year period to June 2021 to support to TSM's administration and operational activities.

The recurrent annual contribution of signatories and Major Stakeholders is subject to their annual agreement/endorsement of TSM's prior year performance as reported in TSM's Annual Report for the administrative operations of TSM.

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The Major Stakeholders acting independently reserve the right to withdraw funding if TSM performance is determined to be unsatisfactory with regard to:

- Timely provision of the Annual Report;
- TSM Performance as reported; and/or
- Demonstrated misrepresentation of reported performance in the Annual Report.

If Major Stakeholders are not in unanimous agreement with regard to the continuance or discontinuance of support, then individual signatories seeking to withdraw from this arrangement are to give six months' notice of intention to withdraw unless otherwise provided for in this agreement.

The signatories and Major Stakeholder financial support of TSM is identified as Contribution A in the Schedule below; and noting that Contribution A can be in the form of:

- A single annual contribution due and payable as of 30 September each year;
- Campaign funding, subject to approved funding applications by TSM to DNSW/DSNSW
- An agreed combination of the above.

Any Major Stakeholder directions regarding the use of Contribution A funds can and should be inserted into the Schedule.

- 3 Major Stakeholders will provide an indication of funds that may be provided to mutually agreed campaign activity – and with the intention of TSM having access to matched funds on a dollar-for-dollar and partnership basis from Government grant sources.

This indication of campaign funds is identified as Contribution B in Schedule A.

5

- 4 Any assistance from TSM for the specific and exclusive benefit of one signatory Major Stakeholder only will be provided on a user pay basis by the requesting Stakeholder.

This includes activities such as assistance with grant writing, event management, trade show representation, industry development and similar such activities.

## **H. MODIFICATION AND/OR TERMINATION OF THIS AGREEMENT**

- 1 Minor modifications of this MOU requires:
    - a) A resolution of the TSM Board that details the specific changes to the MOU and
    - b) Written confirmation of all parties accepting the revision.
-

Attachment # Four of this document is to detail all changes if/when adopted.

- 2 Substantial modification of the terms of agreement between signatories and Major Stakeholders should be detailed in a revised and replacement MOU document.
- 3 This funding arrangement and commitment commences on 1 July 2018 and concludes on June 30, 2021 at which date this MOU will lapse unless renewed or renegotiated by further agreement between the parties, or an alternate TSM funding model is formulated and agreed to.
- 4 Negotiations to renew or renegotiate the MOU must be completed by 31 December 2020.
- 5 Individual signatories or Major Stakeholders seeking to conclude their participation in this agreement at 31 December 2020 are to provide three months' notice in writing to the TSM Board. A pro-rata membership contribution can be applied if the termination occurs prior to 31 October in any given year
- 6 This MOU can be terminated by resolution of the TSM Board in consultation with all signatories and Major Stakeholders with a minimum of six months' notice of termination, unless otherwise agreed by the parties.

## **Schedule A**

### **Stakeholder Contribution Schedule**

This funding arrangement and commitment commences on 1 July 2018 and concludes on June 30, 2021, at which date this MOU will lapse unless renewed or renegotiated by further agreement between the parties.

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**Attachment # One – Invited parties to this MOU**

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- 1 Snowy Monaro Regional Council
- 2 Snowy Hydro Limited
- 3 NSW National Parks & Wildlife Service
- 4 Kosciuszko Thredbo Pty Ltd
- 5 Perisher Blue Pty Limited
- 6 Blyton Group (Charlotte Pass, Selwyn Snow Resort)

### **Attachment # Two - The Objects of the Association;**

- Operate as the effective peak tourism organization for the Snowy Mountains region.
  - Represent the whole of the tourism industry within the Snowy Mountains.
  - Protect and enhance the "Snowy Mountains" brand.
  - Advocate and lobby on behalf of the tourism industry as appropriate
  - Provide leadership to regional tourism in the Snowy Mountains with a demonstrated commitment to tourism development.
    - Identify and support new investment and infrastructure development needs and opportunities.
    - Identify, leverage, facilitate and apply for any public funding for tourism that may be available for the benefit of the Snowy Mountains region
    - Contribute to tourism being developed and managed in a sustainable manner with regard to the region's environment, economy and society.
    - Operate as the lead agency for regional destination marketing.
    - Implement marketing campaigns and other activities to increase tourist visitation and assist local industry participants to increase revenue and yields;
    - Assist with expanding employment opportunities and to grow tourism in the Snowy Mountains region including the Snowy Monaro Regional Council local government area;
    - Provide consistent and timely communication to all stakeholders regarding TSM's activities and achievements.
    - TSM seeks to operate as a financially sustainable association.
    - Work with all relevant government agencies including but not limited to DNSW and DSNSW.
-

### **Attachment # Three– TSM PERFORMANCE REPORTING**

- 1 TSM's performance reporting will consist of documentation of the results of its on-going management of the TSM website and social media platforms, key to the region, and any main media campaign/s it may conduct and how the region benefitted as a result of any such campaign.
- 2 The yearly Business Plan will be indicative as to the direction and results achieved by TSM in the preceding year and the plan for the future.

The Business Plan will include in its reporting, but not limited, to the following points:

- Addressing self-sustainability
  - Financial position and budget
  - Membership development
  - Existing marketing campaign results
  - Future marketing campaigns outlines
  - PR and marketing to industry
  - Industry development
  - TSM leading the industry
  - Supporting regional economic development
  - Corporate Governance
  - Destination Management Plan implementation
- 3 Through regular TSM Board meetings, the on-going operational performance of the organisation will be reported by the Chair and Executive Officer (EO). This information, given that key stakeholders are represented on the TSM Board, can be shared by TSM to nominated stakeholders by the EO, approved by the Chair via approved Board papers.

10

- 4 TSM will seek to keep SME's informed on its performance through regular communications as described in 3 above.

**Attachment # Four –**

**RECORD OF MODIFICATION TO MOU (IF ANY)**

<b>Date</b>	<b>Details of Modification</b>

---

## 11.2 SNOWY MONARO REGIONAL ECONOMIC DEVELOPMENT STRATEGY 2018-2022

Record No:

Responsible Officer:	Director Environment & Sustainability
Author:	Group Manager Economic Development and Tourism
Key Theme:	2. Economy Outcomes
CSP Community Strategy:	4.1 Attract diverse businesses and industries to the region, supporting their establishment and retention
Delivery Program Objectives:	4.1.1 Council's Regional Economic Development Strategy provides a framework that fosters and grows the Region's diverse businesses
Attachments:	<ol style="list-style-type: none"><li>1. Snowy Monaro Regional Economic Development Strategy</li><li>2. Snowy Monaro REDS Supporting Analysis</li><li>3. Summary table of submissions and changes</li></ol>
Cost Centre	7010
Project	
Further Operational Plan Actions:	

### EXECUTIVE SUMMARY

This report presents Council with a final version of the Snowy Monaro Regional Economic Development Strategy 2018-2022 for endorsement.

The following officer's recommendation is submitted for Council's consideration.

#### OFFICER'S RECOMMENDATION

That Council endorse the Snowy Monaro Regional Economic Development Strategy and work towards fulfilling its vision and strategies.

### BACKGROUND

The NSW government has indicated it is seeking to invest in, grow and support the further development of regional areas within NSW. To this end, it has divided the regional areas of the state into 37 areas known as 'functional economic regions' (FERs). These are parts of regional NSW that function with a reasonable and discernible degree of economic autonomy, acknowledging of course that all FERs are part of the broader NSW and Australian economies. FERs were based around local government areas (LGAs). In some cases an FER consists of a single LGA, in other cases of two or more LGAs. Snowy Monaro LGA was identified as an FER in its own right. An example of economic data supporting this is the fact that at the time 84% of Snowy Monaro residents both lived and worked in the region.

Within each FER the NSW Government provided funding for the development of a Regional Economic Development Strategy for that FER. In July 2017 the then NSW Office of Regional Development (now DPC – Regional) met with Council staff and advised that they were

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commencing the development of the Snowy Monaro Regional Economic Development Strategy (REDS) and had appointed a firm 'Corview' to prepare the strategy.

Corview conducted a targeted consultation within the Snowy Monaro community during October and November 2017. Consultation involved face to face meetings and discussions as well as phone calls and a survey sent out to local businesses. Council's Economic Development Officer and Group Manager – Economic Development and Tourism attended many of the face to face meetings along with representatives of Corview.

In due course a draft REDS document was prepared by Corview and this document has undergone a period of refinement throughout most of this year. The process has fundamentally been managed by the Department of Premier and Cabinet, of which in the most recent stages the Centre for Economic and Regional Development (part of DPC) has played a major role.

A workshop on a the draft REDS was held with Councillors on 10 September 2018 with a representative of the Centre for Economic and Regional Development (CERD) in attendance. Feedback received from this workshop was considered by CERD and incorporated in further changes made to the draft document. The draft REDS was then placed on public exhibition from 20 September 2018 till 12 October 2018, with this process facilitated by Council with submissions to be sent to CERD. A summary of the submissions received and changes made by CERD to the exhibited draft document are included as an attachment to this report.

The REDS provides a vision for economic development in the Snowy Monaro over the next four years which is:

*'Connecting its communities and growing its strengths in tourism, energy generation, farming, forestry and manufacturing.'*

To this end the REDS states that economic development for the Snowy Monaro region means 'bringing the regions communities together to grow the skilled workforce, and strengthen an already diverse economic base, to contribute to a prosperous and thriving region'. It identifies four key strategies to realise this vision and meaning, which are:

- Develop the Region's year round tourism offering and accessibility from major markets;
- Cultivate the Region's 'engines of growth' specialisations in agriculture, forestry and wood products;
- Promote skills acquisition and industrial land development to strengthen the Region's employment base; and
- Grow the population to deepen the Region's internal markets for goods, services and labour.

Various opportunities, actions and potential projects are listed under each strategy. The REDS will also serve an important function in assisting with strategic background and support for future grant applications, particularly to the Growing Local Economies fund.

It is recommended Council endorse the strategy.

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## **QUADRUPLE BOTTOM LINE REPORTING**

### **1. Social**

The economic development of the region will also encourage the social development of the region.

### **2. Environmental**

The REDS has no direct environmental consequences, and actions and projects flowing from the REDS will be subject to their own individual environmental assessments as per legislative requirements.

### **3. Economic**

The REDS is seeking to help grow the regional economy and improve the employment opportunities available in the Region.

### **4. Civic Leadership**

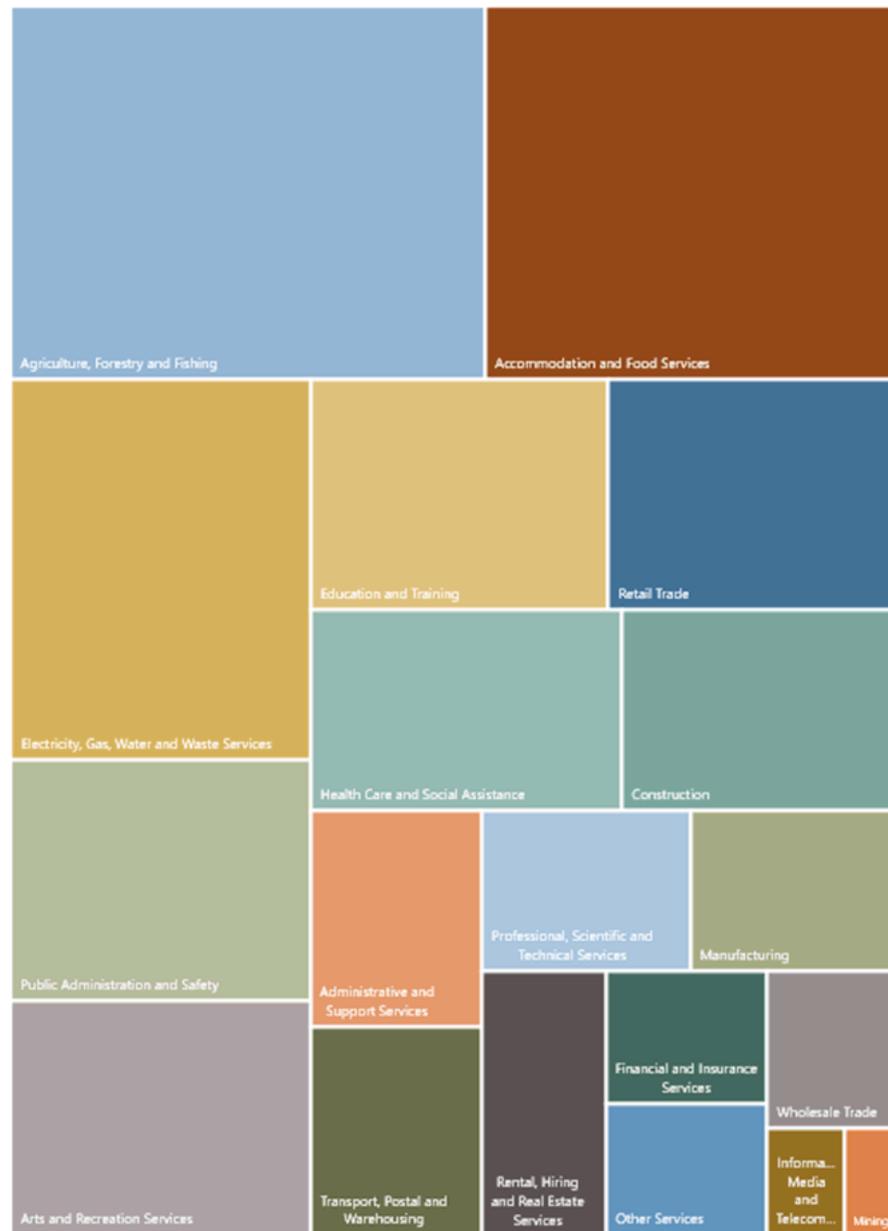
The NSW State Government has provided the fundamental leadership on the delivery of the REDS, however once endorsed the document will revert to Council's responsibility for its ongoing review and updating.

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# Snowy Monaro Regional Economic Development Strategy 2018 - 2022

## *Vision*

*Connecting its communities and growing its strengths in tourism, energy generation, farming, forestry and manufacturing.*



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## Preface

The NSW Government has assisted local councils and their communities to develop 37 Regional Economic Development Strategies across regional NSW. Each strategy is designed around one or more local government areas that form a functional economic region as defined by economic data and community input.

While the strategies have been developed using consistent methodology, each is a product of detailed data analysis and local community consultation to ensure ownership through a 'bottom-up' process: it sets out a vision for the region, the strategies, and early stage actions required to achieve the vision.

Regional Economic Development Strategies articulate a framework for identifying actions crucial to achieving the regional vision. Projects listed within this Strategy should therefore be viewed as example projects that have emerged from the initial application of the framework. Adoption of these projects would be subject to further evaluative processes.

The power of the strategy is its ability to be used on an ongoing basis to identify additional high value projects over time. By complementing existing funding processes, these strategies present new opportunities to strengthen and increase investment in regional development across NSW.

Importantly, the Strategy should be viewed as the first stage of a process that will assist those with an interest in the economic development of the region, particularly councils, communities and local businesses, in planning their future economic activities. It provides a vehicle for engaging the community in a 'conversation' about regional needs and priorities, assists in bringing together key stakeholders and mobilising resources, and in so doing, can facilitate faster access to dedicated NSW Government funding, such as the Growing Local Economies Fund, as well helping to capitalise upon other economic opportunities.

This Strategy, prepared by Corview, on behalf of Snowy Monaro Regional Council, key stakeholders and the broader regional community, benefited from economic-analytical assistance from the NSW Government's Centre for Economic and Regional Development (CERD).

The Strategy is presented in two documents, the **Snowy Monaro Regional Economic Development Strategy 2022** which allows the reader to quickly and easily determine key content, while the accompanying **Snowy Monaro Regional Economic Development Strategy 2022 -Supporting Analysis** (this document) details the Strategy methodology, evidence and the strategy development process.

For further information about the Regional Economic Development Strategies Program please contact CERD on (02) 6391 3025 or [CERD@dpc.nsw.gov.au](mailto:CERD@dpc.nsw.gov.au)



## Introduction

The **Snowy Monaro Regional Economic Development Strategy 2018 - 2022** (the Strategy) has been developed to facilitate economic growth opportunities across the Snowy Monaro Regional Council (the Region).

The Region is home to more than 20,000 people, concentrated in the centres of Cooma, Jindabyne and Bombala. People who work in the Region typically live in the Region: 84 per cent of its jobs are held by local residents.

*Economic development for the Snowy Monaro means bringing the Region's communities together to grow the skilled workforce, and strengthen an already diverse economic base, to contribute to a prosperous and thriving region.*

Economic principles suggest unique strengths provide regions with sustainable economic advantages, and so they should be points of focus for regional development policy.

Snowy Monaro's unique strengths were determined through review of several factors:

- the Region today – considering the Region as a whole and the localities within it for their particular demographics, infrastructure, institutions and economic opportunities
- endowments - key features of the natural environment, built environment, geography and society specific to the Region or location

- specialisations – activities in which the Region has a demonstrable advantage
- stakeholder consultation – ‘on the ground’ feedback on local economic conditions and forward-looking assessments of opportunities, issues, gaps and risks and initiatives to help shape the future.

The Strategy also takes account of regional risks and how they might be addressed.

The Region's Vision as a year-round tourism destination and exporter of power, produce and products. This can see the Region realise its potential as a connected and prosperous community set amidst a highly liveable natural environment.

Snowy Monaro's key endowments lie in its pairings of natural features and complementary infrastructure. For example, its mountainous terrain is paired with its ski fields and accommodation; waterways with the Snowy Mountains Scheme; and commercial forests with Dongwha Mill.

Snowy Monaro's diversified economy includes a range of specialisations, spanning:

- Engines of Growth like tourism, agriculture, forestry, power generation and manufacturing
- Enabling Industries like utilities, property services, administration, transport and professional services

- Population Serving Industries like education, retail, public administration and healthcare.

These strengths provide strategic imperatives to:

1. develop the Region's year-round tourism offering and accessibility from major markets
2. cultivate the Region's 'Engines of Growth' specialisations in agriculture, forestry and wood products
3. promote skills acquisition and industrial land development to strengthen the Region's employment base
4. grow the population to deepen the Region's internal markets for goods, services and labour.

This Strategy began with its guiding vision for the Region's future.

Next we establish the composition and defining economic characteristics and strengths of the Region today.

Finally, the strategic imperatives suggested by the analysis and stakeholder feedback are established, supported by detailed strategies and actions against the implementation themes.

This Strategy is the culmination of collaboration between the Snowy Monaro Regional Council, its community and the NSW Government's CERD.

Strategy implementation will be overseen by the General Manager of Snowy Monaro Regional Council, drawing on staff and broader stakeholders as appropriate.

## Background

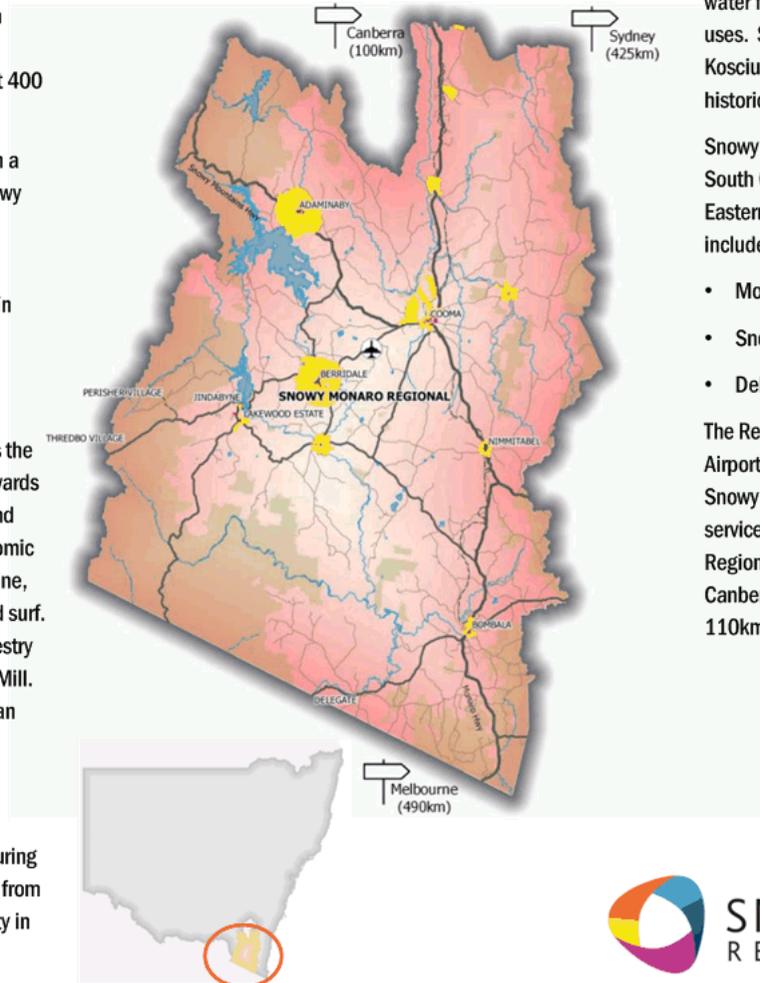
The Snowy Monaro Regional Council is located in south-eastern New South Wales, about 100 kilometres south of the Canberra CBD, and about 400 kilometres south-west of the Sydney CBD.

The Council was formed on 12 May 2016 through a merger of the Bombala, Cooma-Monaro and Snowy River Shires.

The Region covers 15,163 square kilometres, surrounded by rolling plains country and mountain ranges. About a third of the Region consists of National Parks and reserves.

The three major centres are relatively distinctive, economically and demographically. Jindabyne is the fastest growing centre and is heavily oriented towards tourism. Cooma has grown modestly over time and heavily features retail and agriculture in its economic base. Bombala has experienced population decline, despite being ideally located between the ski and surf. It has a strong agricultural base with growing forestry plantations and the expanding Dongwha Timber Mill. It will be a mid-way point on the proposed Bundian Way Walking Track.

The Region benefits from industry diversification beyond agriculture to include tourism, power generation and a potentially emerging manufacturing sector. This means the local economy is buffered from cyclical downturns in Agriculture. It offers diversity in job opportunities and therefore has a low unemployment rate.



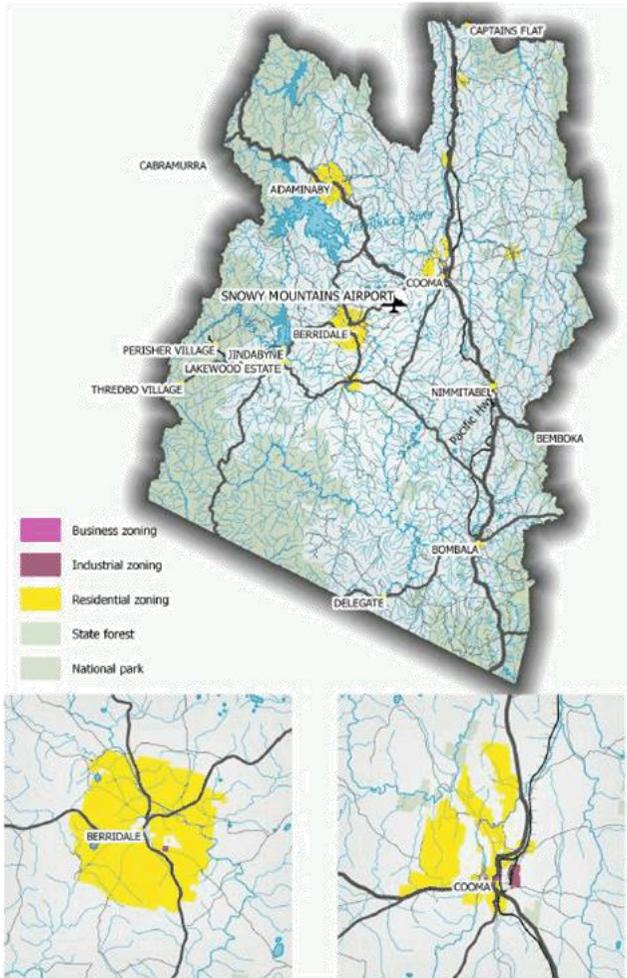
Snowy Monaro sits at the top of both the Snowy and Murrumbidgee River catchments offering significant environmental values, as well as a source of fresh water for urban, recreational, irrigation and energy uses. Snowy Monaro is home to the iconic Mount Kosciuszko, Australia's highest mountain and the historic Snowy Mountains Hydro Electric Scheme.

Snowy Monaro also serves as a gateway to the NSW South Coast, Southern Tablelands of NSW and North Eastern Victoria. The Region's major road links include:

- Monaro Highway
- Snowy Mountain Highway
- Delegate Road, Kosciuszko Road and Barry Way

The Region is connected by air via Snowy Mountains Airport, located 16 kilometres south-west of Cooma. Snowy Mountains Airport provides daily return services from the Snowy Mountains to Sydney. The Region also benefits from being in close proximity to Canberra International Airport, which is about 110km from Cooma.

# Snowy Monaro



**GRP**  
**\$991M**

**15,163 km<sup>2</sup>**  
 area

**Employment by Industry Top 3**

Accommodation and Food Services	13.6%
Agriculture, Forestry and Fishing	9.9%
Retail Trade	9.3%

**\$675**  
 Weekly Median Income

**96.7%** are employed in Snowy Monaro  
**3.3%** unemployment

**17.1%** of population are younger than 15

**43**  
 Median Age

**Population 20,218**

**19.2%** of population are older than 65 (2016)

Source: Australian Bureau of Statistics, 2016 Snowy Monaro Regional (A) (Local Government Areas)  
 GRP Reference: Centre for Economic and Regional Development (CERD) 2015-16 Input Output table, generated using the GRIT method and IO9 software.



## Population Profile

The Snowy Monaro regional economy has a population of approximately 20,200. The overall population increased by 5.4 per cent across the Region from 2001 to 2016.

NSW Department of Planning and Environment estimates that by 2036, Snowy Monaro population will be around 21,650. However, these estimates do not directly account for recent increases in tourism in Jindabyne or growth opportunities associated with the Snowy 2.0 proposal.

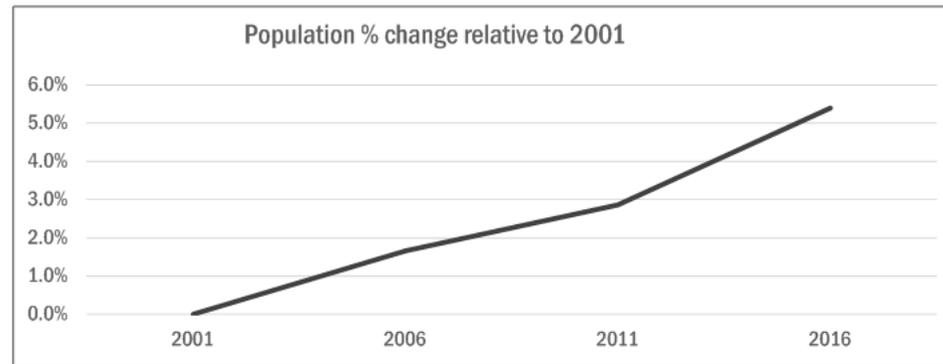
In reviewing the Region's population, it is important to account for differences in the composition of growth and demography across the Region's centres.

As a generalisation, Bombala has experienced ongoing contractions in population, such that it is now about 7.5 per cent below 2001 levels. This is despite Dongwha Timber Mill expanding production and looking for workers to staff a proposed MDF factory. Cooma and its surrounding area are about 4 per cent above 2001 levels, with Jindabyne about 12 per cent above 2001 levels.

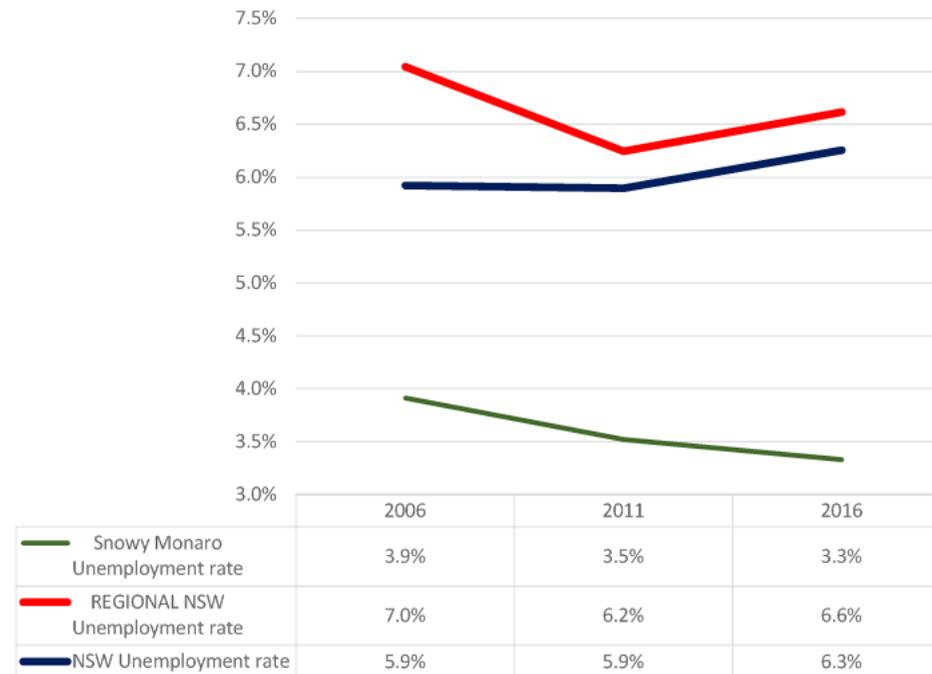
Differences in population growth are more pronounced over longer periods of time. Jindabyne-Berridale is about 50 per cent above its 1991 levels, while Bombala's population has contracted by about a quarter over that same period.

Taken as a whole, the demographic profile of the Region is close to representative of averages for regional NSW. However, one key point of distinction for the Region is its relatively low unemployment rate.

On 2016 Census data, Snowy Monaro's unemployment rate is half that for Regional NSW and three percentage points below the NSW average. Reported unemployment rates were lowest in Jindabyne (2.1 per cent) and highest in Cooma (4.7 per cent).



**Snowy Monaro Unemployment Rates, 2006 to 2016**





## Endowments

Endowments are strengths that a regional economy possesses and can capitalise on. Economic principles suggest that endowments play a key role in the economic development of regions. The CERD in its Regional Economic Growth Enablers Report (2017) found that:

*the future of individual regional economies is inexorably linked to their natural endowments and attempts to retain or establish industries without an underpinning endowment are unlikely to succeed.*

A region seeking to encourage economic development should therefore concentrate on factors that enable the growth of endowment-based industries, as well as building local leadership and institutional capacity and capabilities, to facilitate businesses and public agencies and services to capitalise on the opportunities that a region's endowments present. Endowments can lead to opportunities from which commercial and industrial interests may leverage and develop specialisations.

### Physical or geographic endowments

**The Snowy Mountains** – the Snowy Mountains offer unique cool-climate environmental amenity and are also the basis for major economic activities like tourism and electricity generation. The Mountains are also the source of the distinctive climate of the Region and the water sources it supports.

**Lake Jindabyne and Lake Eucumbene** – both lakes offer incredible natural beauty. They are integral to the economic productivity of the Snowy Mountains Scheme and recreational fishing, and could play a larger role in tourism activity over time.

**Prime Agricultural Lands and Commercial Forests** – in addition to agricultural productivity, commercial timber grown around Bombala provides the base for forestry, timber products and logistics.

**Proximity to Canberra and major metropolitan markets** – Snowy Monaro's access and proximity to Canberra, home to the community with the highest household disposable incomes in the country. It is an attractive cool climate destination for Sydney and Brisbane residents, whose visitation could be leveraged with improved air services.

### Built endowments

**The Snowy Mountains Scheme** – the network of power stations, turbines, pumping stations, dams, pipelines and aquaducts provides 4100MW of electricity generation capacity.

**Dongwha Timbers** – Dongwha Mill plays a key role in transforming the Region's timber assets into wood products, including lumber and deck products, employing numerous people.

**Other private capital equipment** – large scale investments in private capital, including accommodation facilities, greatly enhance the productive potential of the Snowy Monaro Region.

**Monaro Highway** – the Monaro Highway is the Region's principal source of north-south access. Monaro Highway access facilitates tourism, which is largely road-based, as well as more general connectivity for people and goods back into the major population centres to the Region's north.

**The Alpine Way and Kosciuszko Road** – provides connectivity for visitors to the the Ski resorts of Thredbo, Charlotte Pass ski and the ski tube to Perisher .

**Snowy Mountains Highway** – the Snowy Mountains Highway provides significant east-west access through the Snowy Mountains region. This access is important to the Snowy Mountains Scheme, facilitates substantial timber volumes from the Region to Tumut for processing, and offers broader connectivity benefits to the communities of the Region.

**Snowy Mountains Airport** – located 16km southwest of Cooma on the Kosciuszko Road. Snowy Mountains Airport provides return services from the Snowy Mountains to Sydney.

**Ski fields** – the Region's ski fields are a magnet for tourists and supporting activities.



## Endowments

Snowy Monaro's endowments reflect combinations of natural and geographic advantages augmented by built infrastructure to make the most of the productive opportunities they present. For example, mountainous terrain has been complemented by ski fields and the Snowy Scheme to support specialisations in tourism and electricity generation. In Bombala, commercial forests are complemented by Dongwha Mill to expand production opportunities.

These endowments and the relatively small scale of the Region's population emphasise the need for more effective connections to external markets. For example, one of Jindabyne's key points of competition for winter sports tourism is Queenstown, which is served by regular direct air services from major markets on Australia's east coast. Similarly, the Region's agricultural producers do not have the quality of trade relationships and access to major metropolitan markets enjoyed by other agricultural regions like the Riverina, Northern Tablelands and Central West.

The Region also faces other key challenges in the years ahead. The newly established council faces a considerable challenge in representing and administering its relatively diverse communities and geographies with a modest population base. Similarly, the Region's population supports a remarkably diverse range of capabilities for its scale, but very low rates of unemployment are symptomatic of a scarcity of labour supply, which was confirmed by employers during consultation.

### Human endowments

**Diverse specialised skill sets** – the sub-industry data suggests Snowy Monaro workers present a diverse range of regional specialisations, spanning: tourism, agriculture, forestry, power generation, manufacturing, support services, education, retail and healthcare.

**Entrepreneurial talent** – for a small population the Region has strong entrepreneurial talent, like Birdsnest clothing, which has built a well-established online retail business.

**Community** – the Region's residents have a strong sense of community, with many active community and sporting groups who are very welcoming of new residents.

**Cultural heritage** – the Ngarigo people are the traditional custodians of most of the Region, with connection of other groups like the Walgalu, Ngunnawal and Bidjawal people. The Bundian Way is an Eden Local Aboriginal Land Council project that is developing the ancient walking track from the coast to Kosciuszko. The walking track is older than the Silk Road and was used by Aboriginal people for trading, ceremonies, family gatherings and caring for the country for thousands of years.

### Institutional endowments

**Snowy Hydro** – Snowy Hydro is a leading innovative player in the National Electricity Market and sizeable employer in the Snowy Monaro Region. Their decisions, including those in relation to the Snowy 2.0 investment proposal, will have substantial implications for the economic future of the Region.

**Tourism Snowy Mountains** – is an independent, not-for-profit membership-based organisation recognised as the official Regional Tourism Organisation for the Snowy Mountains. It provides administrative and organisational know how to the task of attracting tourists and activating the tourism potential of the Region.

**Chamber of Commerce** – the Region has a strong network of business chambers that come together for the annual business awards.

**Country Universities Centre** – Located in Cooma, the Country Universities Centre facilitates, delivers, promotes and provides access to university education in regional and rural areas. The Centre was opened on March 6, 2013 as a joint initiative of Snowy Hydro, and the then, Cooma Monaro Shire Council.

**TAFENSW Cooma** – has developed flexible delivery strategies to service a large area with a small population. It has Access Centres at Bombala and Jindabyne, and also offers customised training onsite.

**Snowy Monaro Council** – the newly established council provides the Region's economic and institutional leadership across a large and relatively diverse geographic area.

## Specialisations

A simple form of analysis that can be used to gain an understanding of a region's competitive advantages is the Location Quotient (LQ) which measures the employment concentration in industry sectors within a regional economy, compared with the same sectors across NSW. The higher the LQ, the more specialised a region is in that industry relative to the rest of NSW. For the purpose of this analysis, specialisations as defined by LQs, are in turn used as a proxy measure for those sectors and industries that represent a region's true competitive advantages.\*

Importantly, while LQs are used in this document for that purpose, they are only a partial measure of those competitive advantages. Hence, they have been considered alongside additional qualitative evaluations and data analysis, such as Input-Output analysis, to arrive at the findings for the Region's Specialisations and Strategies.

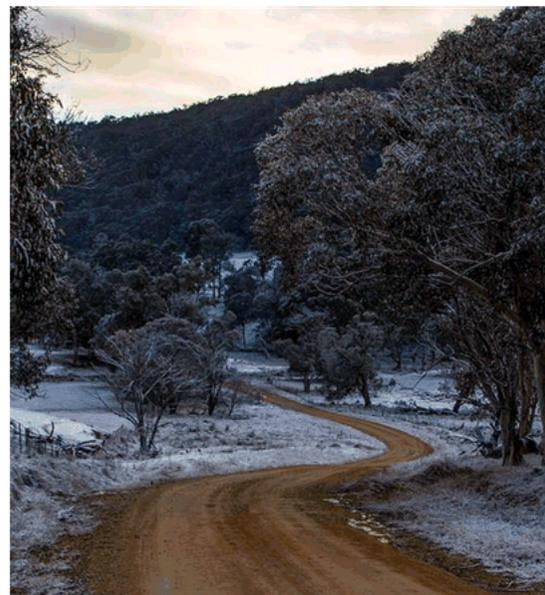
The 'bubble chart' (below) of selected industries in the regional economy in 2016, where:

- Industries with a larger 'bubble' employed more people
- Industries further above the horizontal line are more specialised when compared to NSW (LQ greater than 1.25), industries below the line are less specialised when compared to NSW
- Industries to the right of the vertical line grew faster between 2011 and 2016 than comparable industries across NSW; industries on the left grew more slowly. This value is calculated as the Region's industry growth rate less than the NSW growth rate for that industry, and is expressed in percentage points (ppts).

Overall the Snowy Monaro has achieved employment growth in all industries from 2011 to 2016. Compared to general trends for NSW, it achieved a much faster rate of growth in industries such as Manufacturing, Wholesale Trade, Utilities, Administration and Education. The growth in these industries points to potentially emerging specialisations.

Markets reflecting slower employment growth compared to NSW included Professional Services, Financial Services and Health Care. The Region's slower growth in these sectors may reflect the limited scale of its internal markets and its relatively modest rates of population growth for the Region as a whole.

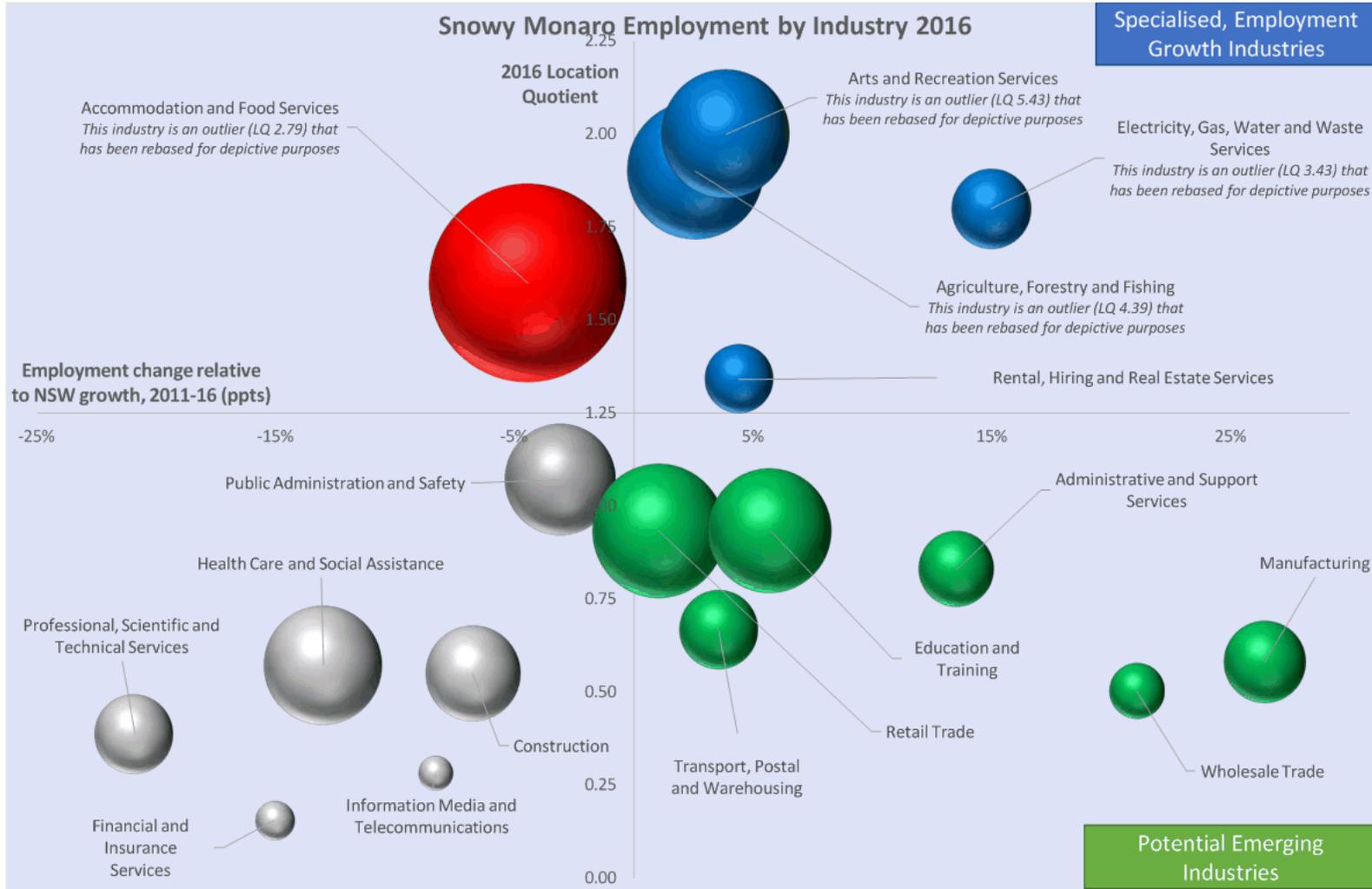
The Region has a high concentration of employment and a specialisation in Agriculture and Utilities. It also has a high employment concentration in Accommodation and Food Services, Arts and Recreation and Rental Hiring and Real Estate Services which are all closely linked to tourism. Together these industries account for about a third of the Region's employment, highlighting the Region's further specialisation in Tourism.



\*A region's competitive advantage for an industry includes its ability to produce goods and services at a lower cost or differentiate its products from other regions, along with access to external factors which enhance business and operations/minimize risk (Stimson, Stough and Roberts, 2006).



## Specialisations and Shifts in Employment - Snowy Monaro Compared to NSW 2011-2016





## Snapshot of Economy, Industry and Opportunity

### Production & Income by Sector

The figure on the next page is a key 'roadmap' to understanding economic opportunity in the Region. It reflects the income split between workers and businesses in each sector (blue and orange bars) and how much each industry contributes to regional production (the stacked height of the bars).

Business income is concentrated in Agriculture, Utilities and Accommodation & Food Services, which together account for 57 per cent of business income.

For wage and salary earners, opportunities are concentrated in four industries – Accommodation and Food Services, Public Administration and Safety, Education and Training, and Health Care and Social Assistance – accounting for 43 per cent of employee income.

In analysing the Region's economic features, it can also be useful to group similar industries together to allow review and comparison of some of their common underpinning economic drivers. One useful classification of activities is:

- "Engines of Growth" – activities linked to external markets and opportunities beyond the bounds of the Region, like agriculture, manufacturing and tourism
- "Enabling Industries" – activities within the Region providing key support services to Engines of Growth businesses, like property services, administration, transport and professional services
- "Population Serving Industries" – activities serving the people and communities of the Region, including activities like education, retail, public administration and healthcare.

Relative to the structure of NSW's regional economy, Snowy Monaro is most clearly specialised in Tourism (Arts & Recreation Services and Accommodation & Food Services), Utilities and Agriculture. Employment growth in Manufacturing suggests this may be an emerging specialisation.

Overall, this means Snowy Monaro's representation of 'Engines of Growth' industries is in keeping with what is typical for regional NSW, with Population Serving Industries reflecting a relatively low share and Enabling Industries a high share.

The Centre for Economic and Regional Development (CERD) has also produced an Input Output table for the Snowy Monaro economy based on the ABS Input Output (IO) Tables for New South Wales.

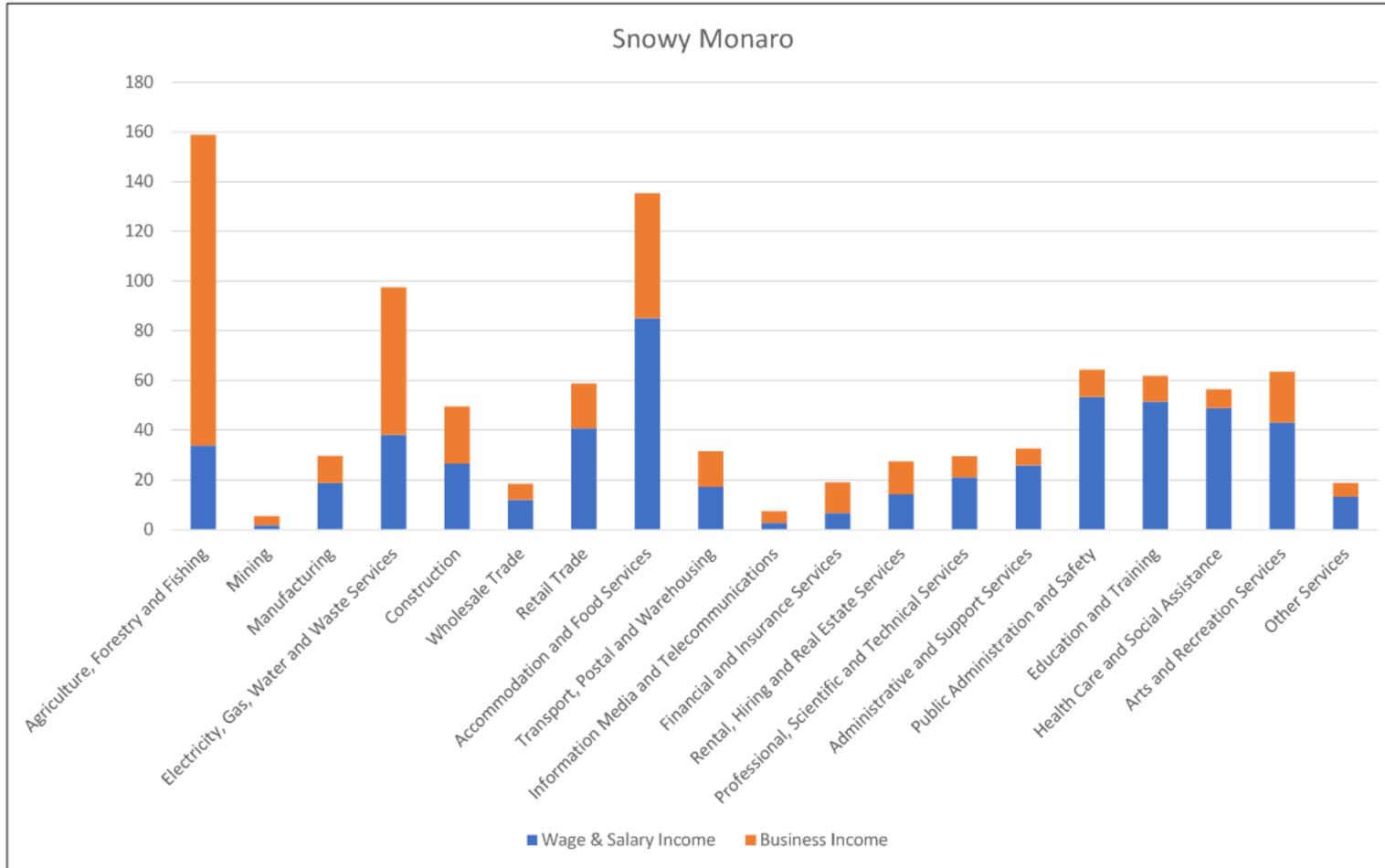
The CERD analysis shows Snowy Monaro is a net importer, with exports out of the Region estimated at \$274 million and imports into the Region estimated at \$462 million.

Snowy Monaro's leading export industries are Tourism (Accommodation & Food Services) and Agriculture, Forestry & Fishing. Together, these two industries account for more than 70 per cent of the Region's exports.

Tourism (Accommodation & Food Services), Utilities and Agriculture, Forestry & Fishing are the leading industry sources of demand for imports for production processes.

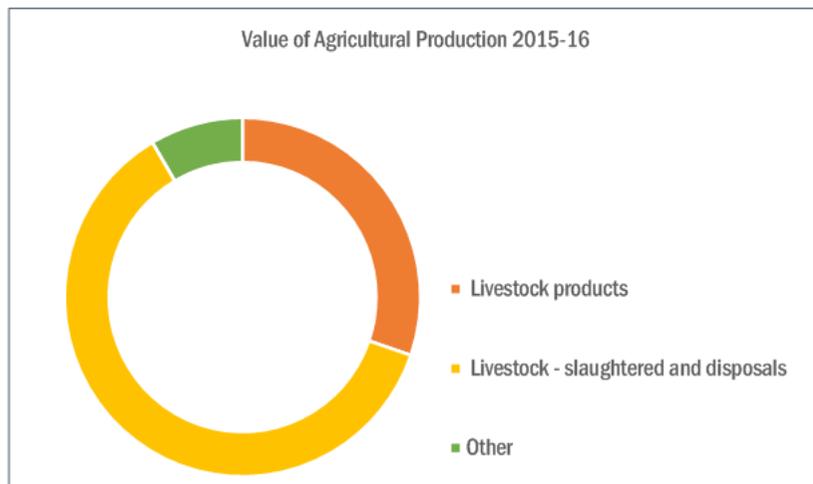
CERD have also undertaken an analysis of tourism linkages across the Snowy Monaro Region. CERD's analysis supports a conclusion that after both direct and flow-on contributions are considered, more than 40 per cent of wages, employment and output can be said to be supported by Tourism.

 **Snapshot of Economy, Industry and Opportunity**



Source: Cadence Economics

## Agricultural Production



**Bombala and Cooma are the Region's agricultural hubs.**

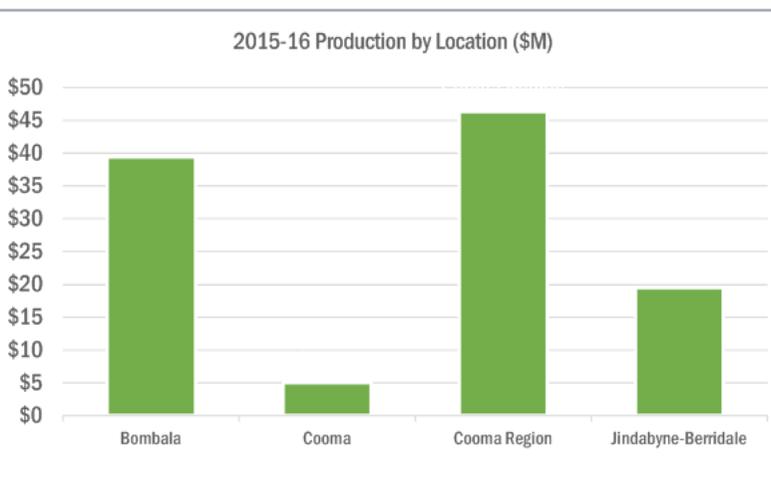
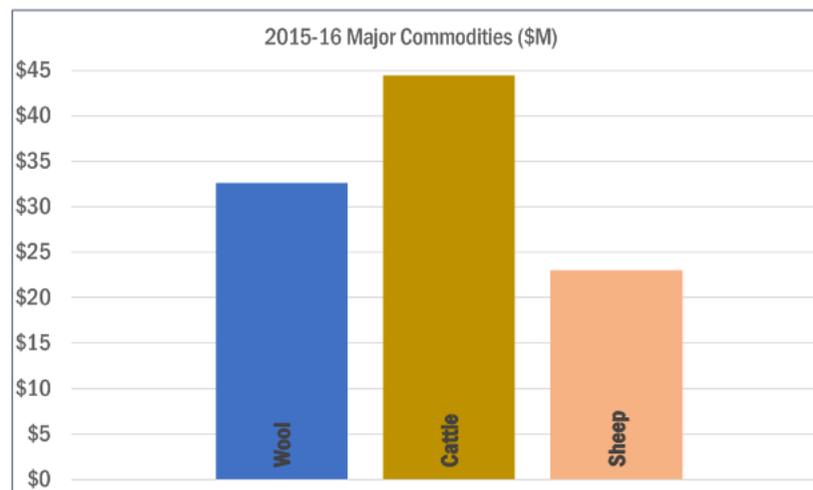
Taken together, Bombala and Cooma's surrounds contributed more than 75 per cent of production.

**Snowy Monaro's agricultural production topped \$110 million in 2015-16, with livestock and livestock products well ahead of cropping.**

Production in the Region is heavily oriented towards livestock and livestock products, which make up more than 90 per cent of production by value.

**Cattle and calves were the leading commodity of Snowy Monaro in 2015-16.**

Production of cattle, wool and sheep together accounted for about \$100 million of production in 2015-16.



*Data source: Australian Bureau of Statistics, Value of Agricultural Commodities Produced 2015-16 (7503.0) Note the available data does not precisely match LGA boundaries. The available SA2 boundaries have been used to match LGA boundaries to the extent possible.*



## Specialisations

The primary industry specialisations of the Region across the 'Engines of Growth', 'Enabling Industries' and 'Population Serving Industries' groupings are summarised below.

Among the '**Engines of Growth**', Snowy Monaro's key specialisations are tourism, agriculture, forestry, power generation and manufacturing.

**Key sub-industry specialisations include:**

1. Accommodation
2. Cafes, Restaurants and Takeaway Food Services
3. Sports and recreation Activities
4. Sheep, Beef Cattle and Grain Farming
5. Forestry and Logging, Log Sawmilling and Timber Dressing, and Timber and Hardware Goods Wholesaling
6. Electricity Generation, Electricity Distribution, and Electricity Supply
7. Wood and Food Product Manufacturing

Among the '**Enabling Industries**', Snowy Monaro's key specialisations are in industries supporting tourism like property services, rental and hiring services and travel and touring services. Other Enabling Industries supporting other 'Engines of Growth' industries include administration and professional services.

**Key sub-industry specialisations include:**

1. Real Estate Services
2. Rental and Hiring Services
3. Building, Cleaning, Pest Control and Gardening Services
4. Other Goods and Equipment Rental and Hiring and Travel Agency and Tour Arrangement Services.
5. Administrative Support Services
6. Road Freight Transport
7. Road Passenger Transport.
8. Legal and Accounting Services
9. Architectural, Engineering and Technical Services

Among the '**Population Serving Industries**', Snowy Monaro's key specialisations are in education, retail, public administration and healthcare.

**Key sub-industry specialisations include:**

1. Adult Community and Other Education
2. Preschool and School education
3. Food, Motor Vehicle and Fuel retailing
4. Clothing, Footwear and Personal Accessory Retailing, and Recreational Goods Retailing.
5. Local Government Administration, Public Order and Safety Services, Defence, Central Government Administration, and State Government Administration
6. Residential Care Services
7. Medical Services

## Risks

**Through consultation, the community contributed to the Strategy development process by identifying issues today that may be central to the economic future. This included a range of risks that may impede Snowy Monaro from achieving its economic potential.**

**Addressing these risks is essential to realising this Strategy's economic Vision for the Region.**

### **Tourism risks:**

- Heavy vehicles are driving through residential and tourist areas due to lack of dedicated heavy vehicle routes.
- Need to duplicate and/or increase overtaking lanes on the Monaro Highway. This is the only major road connecting Snowy Monaro and Canberra. During peak season it creates traffic congestion from holiday makers and can make the highway unsafe during emergency situations. |
- The Region's local air services timetables need improvement, as most commuters presently drive to Canberra Airport for wider connections to other major cities in Australia.
- Council needs to work closely with National Parks and Wildlife Service when reviewing the Kosciuszko National Park Plan of Management to continue to improve environmentally friendly tourism opportunities.
- New premium accommodation offerings are required to meet visitor expectations.
- Loss of indigenous cultural heritage in the Region.

- There have been limited infrastructure upgrades in the Perisher Ski Resort for the past 30 years, and it is unable to support growing numbers of tourists and changing demands for different tourism products. Despite a governance review and a world-wide expression of interest in 2017, there was no successful bid. Council will support NPWS in working with the NSW government to deliver improved governance approaches for Perisher.
- A warming climate reduces snow depth, cover and duration, putting winter tourism at risk. The industry's ability to create artificial snow will also be challenged as it becomes less efficient as humidity rises.

### **Industry risks:**

- The Region could miss out on the economic prosperity associated with the construction of Snowy Hydro 2.0 if they fail to effectively advocate and manage for these benefits.
- Mobile blackspots and a lack of reliable internet coverage in Snowy Monaro are inhibiting innovative start-up businesses and existing business to grow.
- Skilled labour shortages - local employers are struggling to recruit to fill skilled positions, jeopardising productivity.
- Inconsistent development consent processes are creating investment uncertainty.
- Lack of coordination and integrated services across different levels of government discourages development.
- Industry need to innovate and adapt to projected climate variability.

- Training courses are not available close to home, requiring staff or potential job seekers to travel outside the Region or miss out on skills acquisition.
- Shortage of rental accommodation and a limited stock of housing is a barrier to attracting families and workers to the Region and puts pressure on rents for local residents.

### **Liveability risks:**

- Population decline in Bombala is creating a negative image for the town and making it hard to attract workers to the expanding Dongwha Mill.
- Skilled workers are deterred from moving to the region if their spouses are unable to find suitable employment, this is a key issue for Bombala.
- Poor public transport connections between the population centres is contributing to a disconnected region, and restricts access to government services.
- The cost of expanding water and sewer services to new subdivisions may discourage investment by developers, where this is not offset by land values.
- Shortages of zoned land exacerbates housing supply pressures and increases prices and costs.
- The community expects high quality health and education services, but servicing a growing, ageing population cost effectively without compromising quality or care is a rising challenge
- Servicing a small, dispersed population.
- Cultural, sporting and other social amenities for the people in the Region may be insufficient to attract new families that could help service older members of the community.

## Strategy

The four Strategy elements for the Region link directly to the opportunities presented by the Region's endowments and specialisations and also aim to address some key regional risks.

The Strategy elements were derived from an analysis of the endowments that underpin the Region's strengths, followed by examination of current industry specialisations and emerging specialisations, identified in consultation with the community and councils.

Each element is accompanied by a set of early actions, which should be interpreted simply as example actions derived from the preliminary application of the strategy framework. It is therefore expected that there will be other actions capable of contributing to the attainment of the Region's vision that are yet to be identified. Consequently, an action's alignment with the Strategy is the primary strategic consideration, rather than it being listed in this document, and all proposed actions will be subject to further qualitative and quantitative evaluative processes.

We previously saw that the Snowy Monaro's diversified economy incorporates a broad range of strengths, spanning:

- Engines of Growth like tourism, agriculture, forestry, power generation and manufacturing
- Enabling Industries like utilities, property services, administration, transport and professional services
- Population Serving Industries like education, retail, public administration and healthcare.

These strengths inform the strategic elements:

1. develop the Region's year-round tourism offering and accessibility from major markets
2. cultivate the Region's 'Engines of Growth' specialisations in agriculture, forestry and wood products
3. promote skills acquisition and industrial land development to strengthen the Region's employment base
4. Grow the Population to deepen the Region's internal markets for goods, services and labour.



## 1. Develop the Region's Year-Round Tourism Offering and Accessibility from Major Markets

**Strategic Context**      Snowy Monaro's combination of built and natural endowments in ski fields, mountainous terrain, waterways and accommodation support a signature specialisation in tourism. For a Region with a population of a little more than 20,000, tourism contributes a remarkable amount to activity, income and employment across the Region, especially in Jindabyne and its adjoining ski fields.

Compared to other regions focused on winter sports however, Snowy Monaro presently offers only a limited amount of activity outside of ski season. The first-order priority for the Region's tourism should be further developing off-peak offerings like mountain biking, bush walking and fishing, which if successful should also improve service availability and viability, and make it easier to retain staff permanently and avoid some present difficulties in sourcing staff. A secondary priority is improving connections to major markets like Sydney, Canberra, Brisbane and Victoria, and increase the supply of worker accommodation. When planning for expansion in tourism the Region needs to ensure it does not negatively impact on its environmental and residential amenity, and its infrastructure and accommodation can cater for seasonal demands.

**Infrastructure Priorities**      Active, adventure and nature-based tourism infrastructure and upgrade of Jindabyne Airport

Opportunities	Early Stage Actions	Candidate Projects
<ul style="list-style-type: none"> <li>• Make the most of Snowy Monaro's natural endowments for all year-round tourism opportunities.</li> <li>• Facilitate private investment to cultivate tourism products.</li> <li>• Review the efficiency of connections to capital city markets.</li> </ul>	<ul style="list-style-type: none"> <li>• Develop and implement a region wide Year-Round Tourism Strategy:                             <ul style="list-style-type: none"> <li>• Mountain Bike and Iconic Walking Trails</li> <li>• Lake Eucumbene and Lake Jindabyne mountain biking trails</li> <li>• Rail trails on the disused rail corridor</li> <li>• Heritage, cultural and agri-tourism.</li> </ul> </li> <li>• Work with National Parks and Wildlife Service to investigate opportunities to sustainably utilise the national parks.</li> <li>• Support revision of the ski resorts Head Lease arrangements to promote growth in year-round tourism.</li> <li>• Investigate recreational fishing and adventure sports tourism opportunities.</li> <li>• Further develop the Bundian Way walking track concept.</li> <li>• Increase awareness and recognition of the Region's indigenous cultural heritage, and provide greater access to indigenous art, cultural and business opportunities.</li> <li>• Investigate opportunities to grow the day-trip/short-stay market of Canberra and the South Coast.</li> <li>• Engage with airlines to identify opportunities to improve passenger services at both Cooma and Jindabyne Airports.</li> <li>• Undertake a feasibility study into re-establishing rail connections to capital city markets.</li> </ul>	<ul style="list-style-type: none"> <li>• Bundian Way Walking Track</li> <li>• Mountain bike trails</li> <li>• Upgrade of Jindabyne Airport</li> </ul>

 <b>2. Cultivate the Region's 'Engines of Growth' Specialisations in Agriculture, Forestry and Wood Products</b>		
<b>Strategic Context</b>	<p>The Snowy Monaro Region is marked by extensive tracts of land that contribute to the Region's economy through significant specialisations in agriculture and forestry. In Bombala, local wood supply has also supported extending the supply chain within the Region into wood products and offers further expansion opportunities in coming years.</p> <p>These specialised industries are relatively mature and require modest levels of government support. However, the further development of industry depends on the quality of connections to market and institutional linkages. For example, truck productivity is constrained by limitations of the road network, affecting wood supply locally and to mills in Tumut. The Region is also close to Gateways to national and international markets in the form of the Port of Eden and Canberra Airport. The Region should also look to foster closer institutional relationships with both the Port and Airport to ensure emerging opportunities in external markets are identified and acted on rapidly.</p>	
<b>Infrastructure Priorities</b>	Heavy vehicle bypass route in Bombala	
<b>Opportunities</b>	<b>Early Stage Actions</b>	<b>Candidate Projects</b>
<ul style="list-style-type: none"> <li>Secure reliable, high capacity digital and mobile connections.</li> <li>Improve road corridor productivity for freight.</li> <li>Review the potential of rail freight connections.</li> <li>Improve Cooma's saleyards to facilitate livestock processing.</li> <li>Build close relationships with partners beyond the Region.</li> <li>Support innovation and collaboration within local industry</li> </ul>	<ul style="list-style-type: none"> <li>In collaboration with the private sector audit digital connectivity blackspots, and support the development of improved and new telecommunication facilities where this assist business expansion.</li> <li>Undertake a Regional Freight and Traffic Study.</li> <li>Develop project proposals for:                             <ul style="list-style-type: none"> <li>Monaro Highway Improvements</li> <li>Kosciuszko Road Improvements</li> <li>Parsonage Creek Bridge Upgrade</li> <li>Delegate Road Improvements</li> <li>Polo Flat Road Upgrade</li> </ul> </li> <li>Review freight pinch points and develop a catalogue of investment priorities for local roads.</li> <li>Work with the NSW government to alleviate congestion issues between Jindabyne and the major ski resorts.</li> <li>Foster and sustain close relationships with Canberra Airport and the Port of Eden.</li> <li>Undertake a feasibility study to investigate the potential use of rail to connect producers to the Port of Eden and Canberra Airport.</li> <li>Develop a business case for upgrading Cooma's Saleyard.</li> <li>Work with Ausindustry and NSW Department of Industry to improve trade connectors for producers in the region.</li> <li>Investigate the potential impacts of climate variability on local industry.</li> </ul>	<ul style="list-style-type: none"> <li>Heavy Vehicle bypass in Bombala</li> <li>Heavy Vehicle Turning, Parking and Resting Bay at Delegate (South side of Bombala)</li> <li>Monaro Highway Improvements</li> <li>Kosciuszko Road Improvements</li> <li>Parsonage Creek Bridge Upgrade</li> <li>Delegate Road Improvements</li> <li>Polo Flat Road Upgrade</li> <li>Bobeyan Road</li> <li>Black Lake Road Bombala</li> <li>Imlay Road Upgrade</li> </ul>



### 3. Promote Skills Acquisition and Industrial Land Development to Strengthen the Region's Employment Base

**Strategic Context**

Complementary natural and built endowments, including terrain, climate, waterways and the Snowy Mountains Scheme infrastructure, support the Region's distinctive specialisation in hydro electricity production. Forthcoming investment in Snowy 2.0 will increase activity during its construction phase and offer opportunities the Region must look to seize.

The extent of benefits to the local economy from Snowy 2.0's construction will depend on the degree to which contractors, sub-contractors and workers are based locally, as opposed to operating on a 'Fly In, Fly Out' basis. Council should develop an action plan to position the Region to encourage activity locally to the extent economical. The rise in construction activity could be a catalyst for broader industrial development, so focus on key enablers like zoned and serviced industrial land, key utilities and skills and industry-focused skills development can position the Region to capture diversification opportunities as they arise.

**Infrastructure Priorities**      Polo Flat Industrial Precinct Improvements and stormwater drainage upgrade

Opportunities	Early Stage Actions	Candidate Projects
<ul style="list-style-type: none"> <li>• Review the opportunities associated with Snowy 2.0 and how to make the most of them.</li> <li>• Address "first mover" disadvantages in meeting enabling infrastructure costs.</li> <li>• Secure reliable, high capacity digital and mobile connections.</li> <li>• Collaborate with industry, high schools, Country Universities Centre and Cooma TAFE to match training courses to industry needs.</li> </ul>	<ul style="list-style-type: none"> <li>• Develop an action plan to encourage as many Snowy 2.0 contractors, subcontractors and workers to locate in the Region where possible.</li> <li>• Conduct a planning review into the regions industrial and employment lands to determine future demand, potential locations and any necessary changes to land use planning controls.</li> <li>• Develop business cases for industrial precincts at Polo Flat and Bombala.</li> <li>• Advocate for a Primary and Innovative Community Centre with the Country Universities Centre.</li> <li>• Align youth skills development and ongoing training courses to local industry needs.</li> <li>• Provide opportunities for industry to upskilling in climate variability adaptation techniques.</li> <li>• Work with small business to take advantage of growing tourism and the opportunities presented by Snowy 2.0 to encourage growth and productivity.</li> <li>• Continued support and promotion of Snowy Monaro Business Awards.</li> </ul>	<ul style="list-style-type: none"> <li>• Polo Flat Industrial Precinct improvements and stormwater drainage upgrades.</li> </ul>

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## 4. Grow the Population to Deepen the Region's Internal Markets for Goods, Services and Labour

### Strategic Context

Despite its many endowments, the Snowy Monaro Region has a relatively small population. This restricts the depth and diversity of goods and services available to its communities and the extent of labour supply available to its producers. Growth in the Region's population can increase the Region's potential and diversity and increase its resilience to external shocks.

The foremost priority actions for Council should be completing its first local environmental plan for the unified council area. Secondary priorities should include identify enabling economic and social infrastructure and services that can help increase housing supply and further enhance the attractiveness of the Region. A Bombala Activation Plan to improve liveability and attract working families should be developed in partnership with the community, employers, and three levels of government.

### Infrastructure Priorities

Housing supply enabling infrastructure, including water & sewerage.

### Opportunities

- Attract and retain families and workers by:
  - Offering a diverse and accessible supply of housing
  - Better aged care services
  - Providing cultural, sporting and recreational activities.
- Identify and address gaps in key community services.
- Better connect the Region's centres.

### Early Stage Actions

- Review and complete Snowy Monaro land use planning strategies.
- Undertake a review of housing supply opportunities and enablers study for each of the major centres, including necessary enabling infrastructure upgrades.
- Undertake a scoping study of innovative solutions for the delivery of short-term worker accommodation for the winter season.
- Review and assess water treatment and sewerage system capacity across Snowy Monaro.
- Develop and implement a Bombala Activation Plan.
- Collaborate with NSW Health to prepare a Road Map to address regional health care service delivery gaps.
- Undertake a gap analysis of key community infrastructure and services in each of the three major centres of the Region.
- Progress new bus and coach service improvements for the Region to improve connectivity between centres.
- Develop a cultural development strategy aimed at uniting the Region.

### Candidate Projects

- Water and Sewerage Treatment System in Delegate and Jindabyne
- Sewerage connections in Adaminaby
- Michelago Essential Infrastructure
- Bombala Activation Plan.



## Implementation Plan

Strategy implementation will be overseen by the General Manager of Snowy Monaro Regional Council, drawing on staff and broader stakeholders as appropriate.

The effective implementation of the Strategy will involve the key stakeholders and regional community that contributed to its development, including State government agencies and local entities.

The completion of this document is intended to be the first stage of an ongoing process where new specific actions to further progress towards the Vision are identified through application of the framework.

The General Manager will meet regularly to track progress and liaise with the Regional Director, Southern NSW, NSW Department of Premier and Cabinet. These meetings could also be used to check the Strategy's progress and review against current grant opportunities.

After two years, a formal review of the Action Plan and associated governance processes will be initiated, producing a brief report card to be published as an addendum to the Economic Development Strategy.

This will also provide an opportunity to update the Action Plan for new or modified actions in view of key economic, social, environmental and policy changes.

After four years, an Advisory Committee will also begin the process of updating or refreshing the Strategy.



## Snowy Monaro Enablers Table

Strategies and Early Stage Actions				
Enablers	Develop a Year-Round Tourism Offering	Develop the Agriculture, Forestry & Wood Products Specialisations	Promote Skills Acquisition and Industrial Land Development	Grow the Population to Deepen the Region's Markets
People and Skills	<ul style="list-style-type: none"> <li>Increase awareness and recognition of the Region's indigenous cultural heritage, and provide greater access to indigenous art, cultural and business opportunities.</li> </ul>		<ul style="list-style-type: none"> <li>Develop an action plan to encourage as many Snowy 2.0 contractors, subcontractors and workers to locate in the Region as is possible.</li> <li>Align youth skills development and ongoing training courses to local industry needs.</li> <li>Provide opportunities for industry to upskilling in climate variability adaptation techniques.</li> </ul>	<ul style="list-style-type: none"> <li>Undertake a scoping study of innovative solutions for the delivery of short-term worker accommodation for the winter season.</li> <li>Develop a cultural development strategy aimed at uniting the region.</li> </ul>
Utilities		<ul style="list-style-type: none"> <li>In collaboration with the private sector audit digital connectivity blackspots, and support the development of improved and new telecommunication facilities where this assist business expansion.</li> </ul>		<ul style="list-style-type: none"> <li>Review and assess water treatment and sewerage system capacity across Snowy Monaro.</li> <li>Undertake a gap analysis of key community infrastructure and services in each of the three major centres of the Region.</li> </ul>

## Snowy Monaro Enablers Table

Strategies and Early Stage Actions				
Enablers	Develop a Year-Round Tourism Offering	Develop the Agriculture, Forestry & Wood Products Specialisations	Promote Skills Acquisition and Industrial Land Development	Grow the Population to Deepen the Region's Markets
Government, regulation, services and information	<ul style="list-style-type: none"> <li>Develop and implement a region wide Year Round Tourism Strategy:                             <ul style="list-style-type: none"> <li>Mountain Bike and Iconic Walking Trails</li> <li>Lake Eucumbene and Lake Jindabyne mountain bike trails</li> <li>Rail trails on the disused rail corridor</li> <li>Heritage, cultural and agri-tourism.</li> </ul> </li> <li>Work with National Parks and Wildlife Service to investigate opportunities to sustainably utilise the national parks.</li> <li>Support revision of the ski resorts Head Lease arrangements to promote growth in year-round tourism.</li> <li>Investigate recreational fishing and adventure sports tourism opportunities.</li> <li>Investigate opportunities to grow the day-trip/short-stay market of Canberra and the South Coast.</li> </ul>	<ul style="list-style-type: none"> <li>Foster and sustain close relationships with Canberra Airport and the Port of Eden.</li> <li>Work with Ausindustry and NSW Department of Industry to improve trade connectors for producers in the region.</li> <li>Undertake a Regional Freight and Traffic Study.</li> <li>Investigate the potential impacts of climate variability on local industry.</li> </ul>	<ul style="list-style-type: none"> <li>Advocate for a Primary and Innovative Community Centre with Country Universities Centre.</li> <li>Work with small business to take advantage of growing tourism and the opportunities presented by Snowy 2.0 to encourage growth and productivity.</li> <li>Continued support and promotion of Snowy Monaro Business Awards.</li> </ul>	<ul style="list-style-type: none"> <li>Review and complete Snowy Monaro land use planning.</li> <li>Develop and implement a Bombala Activation Plan.</li> <li>Collaborate with NSW Health to prepare a Road Map to address regional health care service delivery gaps.</li> <li>Undertake a gap analysis of key community infrastructure and services in each of the three major centres of the Region.</li> <li>Progress new bus and coach service improvements for the region to improve connectivity between centres.</li> </ul>

## Snowy Monaro Enablers Table

Strategies and Early Stage Actions				
Enablers	Develop a Year-Round Tourism Offering	Develop the Agriculture, Forestry & Wood Products Specialisations	Promote Skills Acquisition and Industrial Land Development	Grow the Population to Deepen the Region's Markets
Infrastructure	<ul style="list-style-type: none"> <li>• Further develop the Bundian Way walking track concept.</li> <li>• Engage with airlines to identify opportunities to improve passenger services at both Cooma and Jindabyne Airports.</li> <li>• Undertake a feasibility study into re-establishing rail connections to capital city markets.</li> </ul>	<ul style="list-style-type: none"> <li>• Develop proposals for:                             <ul style="list-style-type: none"> <li>○ Monaro Highway Improvements</li> <li>○ Kosciuszko Road Improvements</li> <li>○ Parsonage Creek Bridge Upgrade</li> <li>○ Delegate Road Improvements</li> <li>○ Polo Flat Road Upgrade</li> <li>○ Bobeyan Road</li> <li>○ Black Lake Road Bombala</li> <li>○ Imlay Road Upgrade</li> <li>○ Springfield Road Upgrade</li> </ul> </li> <li>• Review freight pinch points and develop a catalogue of investment priorities for local roads.</li> <li>• Work with the NSW government to alleviate congestion issues between Jindabyne and the major ski resorts.</li> <li>• Undertake a feasibility study to investigate the potential use of rail to connect producers to the Port of Eden and Canberra Airport.</li> <li>• Develop a business case for upgrading Cooma's Saleyard.</li> </ul>	<ul style="list-style-type: none"> <li>• Develop business cases for industrial precincts at Polo Flat and Bombala.</li> </ul>	<ul style="list-style-type: none"> <li>• Undertake a review of housing supply opportunities and enablers study for each of the major centres, including necessary enabling infrastructure upgrades.</li> </ul>





## **Snowy Monaro 2018 - 2022**

## **Regional Economic Development Strategy**

## **Supporting Analysis**



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## Preface

The NSW Government has assisted local councils and their communities to develop 37 Regional Economic Development Strategies across regional NSW. Each strategy is designed around one or more local government areas that form a functional economic region as defined by economic data and community input.

While the strategies have been developed using consistent methodology, each is a product of detailed data analysis and local community consultation to ensure ownership through a 'bottom-up' process: it sets out a vision for the region, the strategies, and early stage actions required to achieve the vision.

Regional Economic Development Strategies articulate a framework for identifying actions crucial to achieving the regional vision. Projects listed within this Strategy should therefore be viewed as example projects that have emerged from the initial application of the framework. Adoption of these projects would be subject to further evaluative processes.

The power of the strategy is its ability to be used on an ongoing basis to identify additional high value projects over time. By complementing existing funding processes, these strategies present new opportunities to strengthen and increase investment in regional development across NSW.

Importantly, the Strategy should be viewed as the first stage of a process that will assist those with an interest in the economic development of the region, particularly councils, communities and local businesses, in planning their future economic activities. It provides a vehicle for engaging the community in a 'conversation' about regional needs and priorities, assists in bringing together key stakeholders and mobilising resources, and in so doing, can facilitate faster access to dedicated NSW Government funding, such as the Growing Local Economies Fund, as well helping to capitalise upon other economic opportunities.

This Strategy, prepared by Corview, on behalf of Snowy Monaro Regional Council, key stakeholders and the broader regional community, benefited from economic-analytical assistance from the NSW Government's Centre for Economic and Regional Development (CERD).

The Strategy is presented in two documents, the **Snowy Monaro Regional Economic Development Strategy 2022** which allows the reader to quickly and easily determine key content, while the accompanying **Snowy Monaro Regional Economic Development Strategy 2022 -Supporting Analysis** (this document) details the Strategy methodology, evidence and the strategy development process.

For further information about the Regional Economic Development Strategies Program please contact CERD on (02) 6391 3025 or [CERD@dpc.nsw.gov.au](mailto:CERD@dpc.nsw.gov.au)

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## **Appendix A – The Snowy Monaro Economy**

## Population Profile

The Snowy Monaro regional economy has a population of approximately 20,200. The overall population increased by 5.4 per cent across the Region from 2001 to 2016.

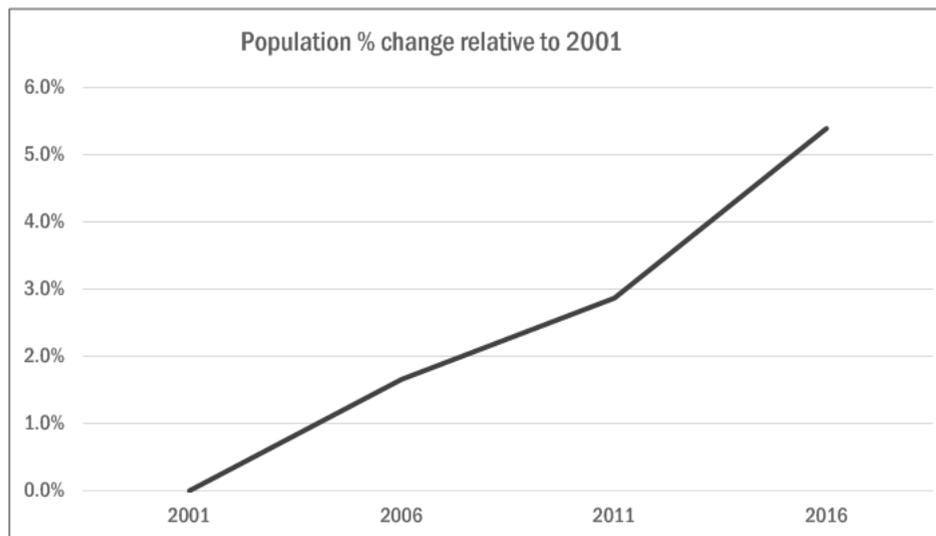
## Resident Profile

Since 1970 the median age in NSW has been increasing. This ageing population is especially pronounced in regional areas.

Snowy Monaro is no exception, with an aged dependency ratio of 30.1 per cent above the State average of 25 per cent, but below the Regional NSW average of 34.8 per cent.

Snowy Monaro's dependency ratio, 57 per cent, is relatively close to the State's proportion, 53.4 per cent, which in turn places it into a stronger position than the norm for regional NSW at 65.4 per cent. However, Snowy Monaro's median age is higher than both NSW and regional NSW suggesting that a relatively higher proportion of its workforce is ageing.

The NSW Intergenerational Report (2016) projects that regional aged dependency ratios are expected to increase over the next 15 years to as high as 42 per cent for NSW, as the population ages, and this is likely to be accelerated in regional areas like Snowy Monaro.



	Snowy Monaro	NSW	Regional NSW
<b>Age Dependency Ratio (&gt;65 / 15-64)</b>	30.1%	25%	34.8%
<b>Youth Dependency Ratio (&lt;15 / 15-64)</b>	26.9%	28.4%	28.4%
<b>Dependency Ratio (Sum of the two)</b>	57%	53.4%	63.2%
<b>Proportion of Young Persons (&lt;15/all)</b>	17.1%	18.5%	18.5%
<b>Proportion of Old Persons (&gt;65/all)</b>	19.2%	16.3%	21.1%
<b>Median Age 2016</b>	43	38	42.5

## Population Forecast

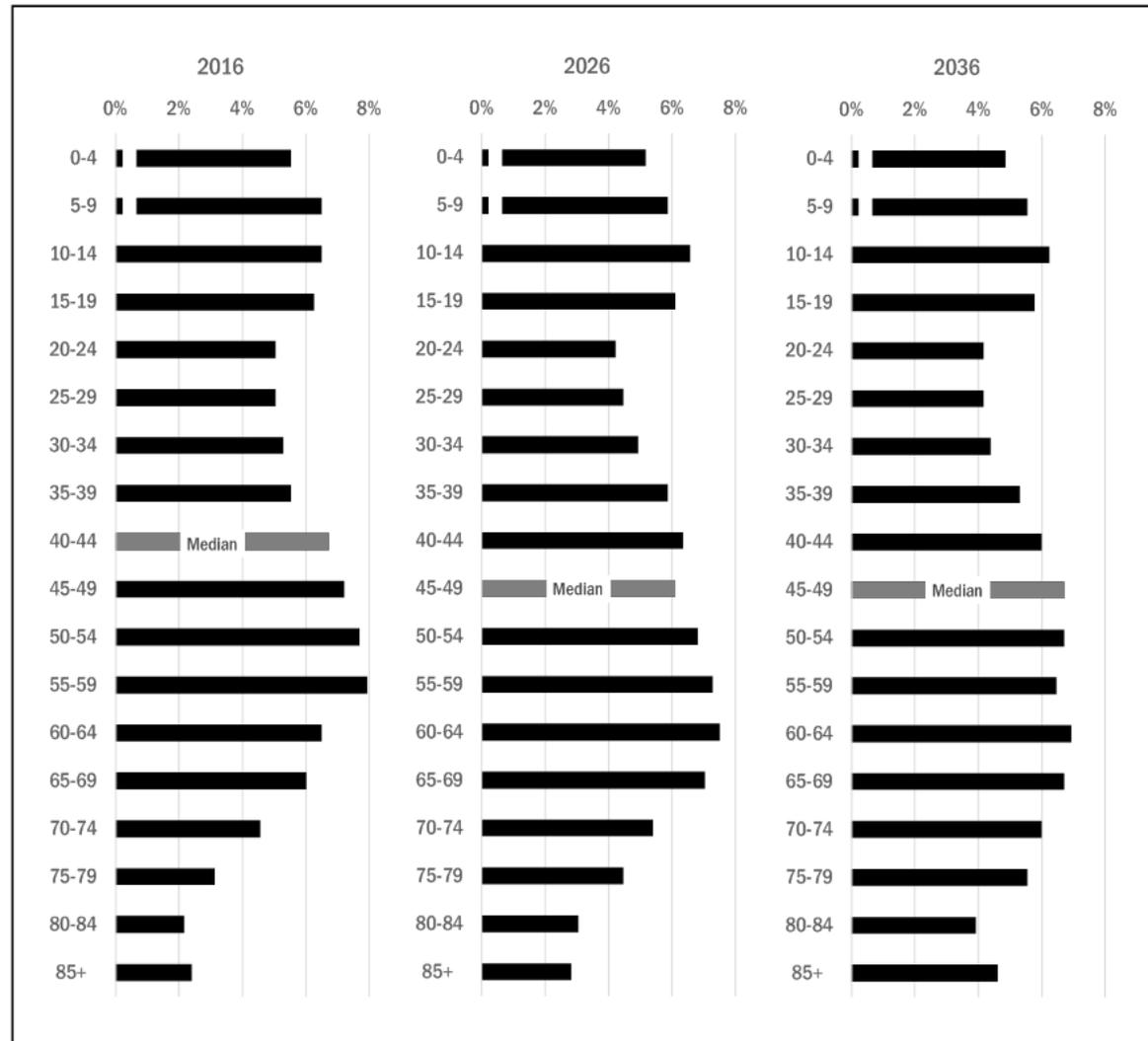
NSW Department of Planning and Environment estimates that by 2036, Snowy Monaro population is forecast to be around 21,650.

This represents an increase of about 7.2 per cent on 2016 Census levels.

The Department's methodology does not directly account for either recent increases in tourism in Jindabyne or growth opportunities associated with the Snowy 2.0 proposal.

The median age group is expected to increase from 40-44 to 45-49 by 2026 and remain steady by 2036.

This indicates Snowy Monaro's population would be increasingly dominated by an older population in the future.



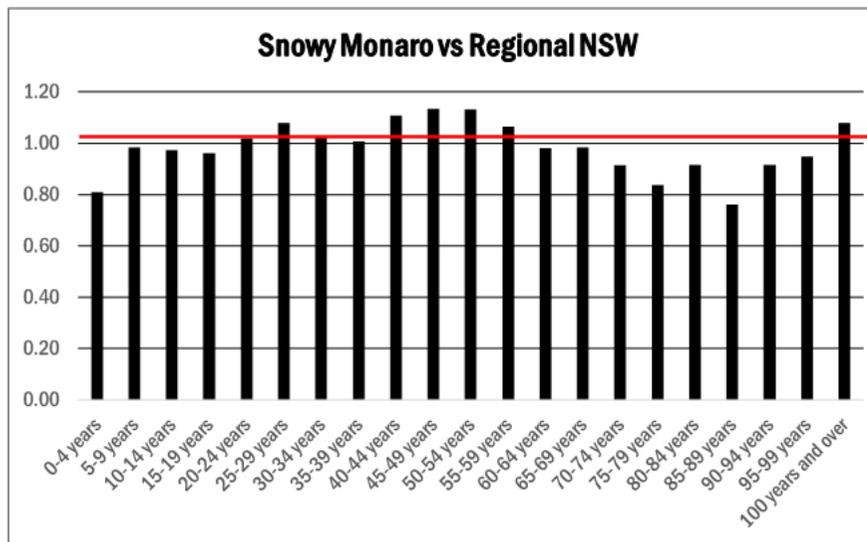
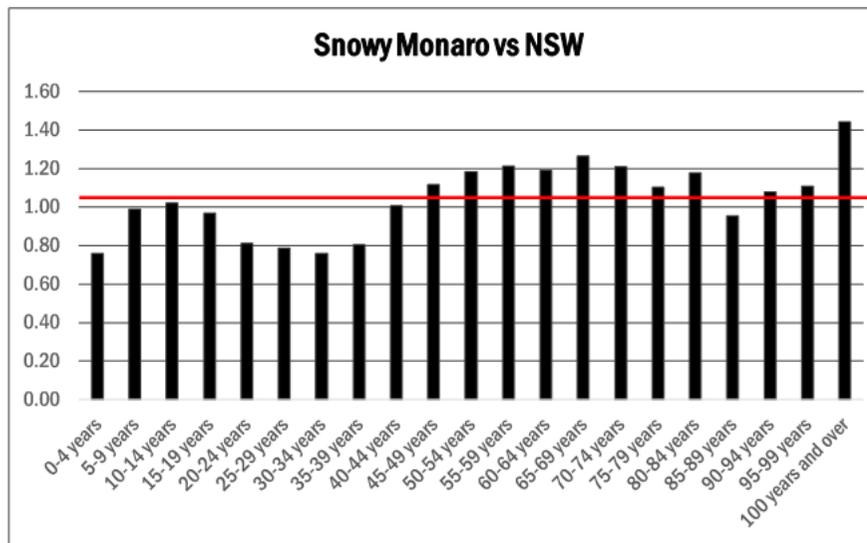
## Age Location Quotient

The age location quotients show the relative under/over representation of an age group in the Snowy Monaro Region compared to either the NSW average or the regional NSW average.

Location quotients below one (1.00) show underrepresentation in the local cohort compared to the reference group. Quotients over one (1.00) show overrepresentation locally compared to the reference group.

Compared to NSW, Snowy Monaro has an underrepresentation for a significant part of its younger workforce from 15 to 39. This is most noticeably for 20 to 39 years with a proportionate underrepresentation of about 20 percent in each group. From 45+ Snowy Monaro generally has an overrepresentation of these age groups in its population than what would be expected for NSW.

When compared to Regional NSW these trends are stable and Snowy Monaro becomes more aligned to what would be expected for a regional area. However, Snowy Monaro still maintains a relative overrepresentation from 40 to 59. Relative to Regional NSW, Snowy Monaro has a notable underrepresentation of retired population. This suggests that retirees are moving away from the Region.



## Housing Ownership & Affordability

Outright ownership of homes in Snowy Monaro is high relative to prevailing rates for NSW overall. Both mortgage payments and rents in Snowy Monaro are relatively low, at about two-thirds or less of the State averages. This indicates that the Region has high housing affordability.

Location	% of Dwellings Owned Outright	Monthly Mortgage Repayments	Median Weekly Rent
Snowy Monaro	38.9%	\$1,300	\$220
NSW	32.2%	\$1,986	\$380

## Educational Attainment

Snowy Monaro's population is significantly unspecialised for people with a Bachelor or Postgraduate qualifications (15.6 per cent) when compared to the NSW average (24.2 per cent). This is about two-thirds the levels typical of the State as a whole. Consultation revealed that employers have trouble filling skilled job vacancies, and the low level of university level qualifications in the resident workforce reflects a "skills gap" in the workforce.

However, the Region has a higher proportion of its population qualified at Certificate Level (24.8 percent to 16.6 percent) representing a higher need/demand for more skills-based work in the Region.

	Snowy Monaro	NSW
<b>Bachelor or Postgraduate Qualification</b>	15.6%	24.2%
<b>Advanced Diploma</b>	11.7%	11.8%
<b>Certificate Level</b>	24.8%	16.6%

## Internet Connection in Dwellings

A relatively small share of Snowy Monaro's population is connected to the internet (76.5 per cent) compared to the prevailing rate for NSW (82.5 per cent) overall, highlighting a relative disparity in digital connectivity.

	Snowy Monaro	NSW
<b>Internet not accessed from dwelling</b>	19.4%	14.7%
<b>Internet accessed from dwelling</b>	76.5%	82.5%
<b>Not stated</b>	4%	2.8%

## Indigenous Population

Snowy Monaro has a lower proportion (2.2 per cent) of Aboriginal / Torres Strait Islander in its population than NSW (2.9 per cent).

	Snowy Monaro	NSW
<b>% of Population Aboriginal and/or Torres Strait Islander People</b>	2.2%	2.9%

## Occupation Profile and Labour Mobility

Managers, Technicians & Trades Workers and Professionals are the leading occupational classifications in Snowy Monaro.

Each of these classifications makes up between 14 and 19 per cent of the Region's labour force, such that all three classifications together represent just under half the labour force.

When compared to the overall composition of the State's labour force, Snowy Monaro is:

- significantly specialised for Managers, Labourers and Community & Personal Service Workers
- Significantly unspecialised for professionals, at less than 60 per cent below the relative composition of the State's labour pool.

This profile is broadly consistent with the Region's economic emphasis on tourism-related personal services and Agriculture.

It is noted that Professionals and Managers make up about one-third of the workforce, and these occupations are generally associated with university level qualifications, yet only 15 per cent of the resident workforce possess Bachelor or Postgraduate qualifications. This highlights a workforce demand for more highly trained and educated workers.

Review of labour flows reflects a relatively high rate of self containment in Snowy Monaro. More than 4 out of 5 of the Region's workers are employed within its bounds.

**Occupational Profile for Snowy Monaro**

Occupation	# Snowy Monaro	% of the Labour Force	Location Quotient
Managers	1,867	19.3%	1.40
Labourers	1,166	12.0%	1.34
Machinery Operators & Drivers	636	6.6%	1.05
Technicians and Trades Workers	1,393	14.4%	1.11
Clerical & Admin Workers	1,137	11.7%	0.83
Community & Personal Service Workers	1,202	12.4%	1.18
Professionals	1,355	14.0%	0.58
Sales Workers	931	9.6%	1.02
<b>TOTAL</b>	<b>9,687</b>	<b>100.0%</b>	<b>1.00</b>

**Labour Mobility within Snowy Monaro**

	Works elsewhere in the Region	Works in a neighbouring Region
<b>Snowy Monaro</b>	81.9%	18.1%

## Labor Mobility and Income

### Labour Mobility

Review of labour flows reflects a relatively high rate of self-containment in Snowy Monaro. More than 4 out of 5 of the Region's workers are employed within its bounds.

According to the 2016 Census there are 9,373 jobs in the Region, with 9,649 workers living in the Region. This means slightly more people are travelling outside the Region to work than are travelling into the Region to work. It also indicates that residents have access to labour markets beyond the bounds of the Region.

The most popular place for residents to travel outside the Region for work are the ACT (739 workers), Queanbeyan-Palerang (99 workers) and Bega Valley (31 workers).

Non-residents travelling into the Region are coming from Bega Valley (142 workers), ACT (114 workers) and Queanbeyan-Palerang (32 workers).

### Income

The Region has a lower medium annual income than Regional NSW and NSW overall. This is reflective of the education attainment of the Region with lower levels of education associated with lower income levels. It does have a higher medium weekly household income than regional NSW, which could be due to lower levels of government pensions and unemployment rates. The population profile suggests that people are moving away for retirement, and the Region benefits from low unemployment rates.

### Labour Mobility within Snowy Monaro

TOTAL JOBS in the Region	9,373
Total LOCAL Workers (working anywhere)	9,649
Residents Working in the Region	8,075
% of Residents Working within the Region	84%
Non-residents Working in the LGA	1,298

### Income

	Snowy Monaro	Regional NSW	NSW
Median annual income *	\$41,182	\$42,445	\$46,879
Median weekly household income	\$1,200	\$1,168	\$1,468

\* (excl. Government pensions and allowance)

## Unemployment Trends

Unemployment rates across Snowy Monaro have been well below NSW and Regional NSW averages for an extended period of time.

Over time, the unemployment rate in Snowy Monaro has been roughly between:

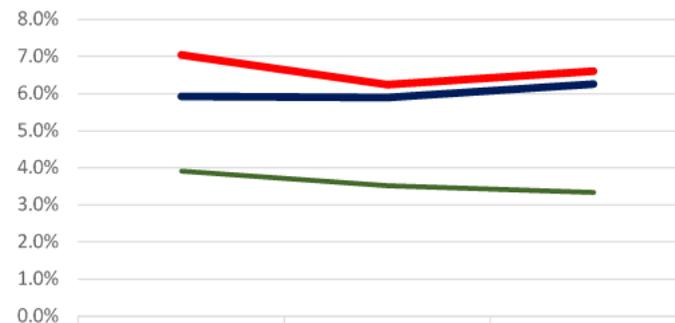
- 2 to 3 percentage points below the State average
- about 3 percentage points below the regional NSW average.

The Region has experienced sustained jobs growth across all of the largest employing industries in the Region since 2006.

Among the Region's largest industries, the strongest jobs growth over the decade to 2016 has been in Accommodation and Food Services, Health Care & Social Assistance and Education & Training.

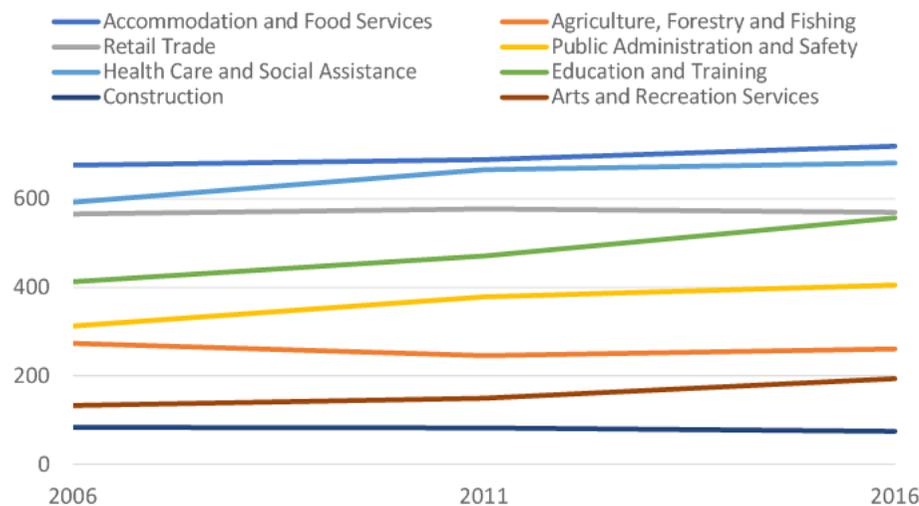
ABS Census Data: 2006, 2011, 2016

Snowy Monaro Unemployment Rates, 2006 to 2016



	2006	2011	2016
Snowy Monaro Unemployment rate	3.9%	3.5%	3.3%
REGIONAL NSW Unemployment rate	7.0%	6.2%	6.6%
NSW Unemployment rate	5.9%	5.9%	6.3%

Snowy Monaro - Major Employment Industries 2006 - 2016

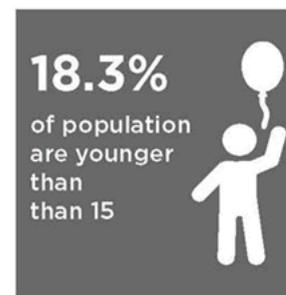
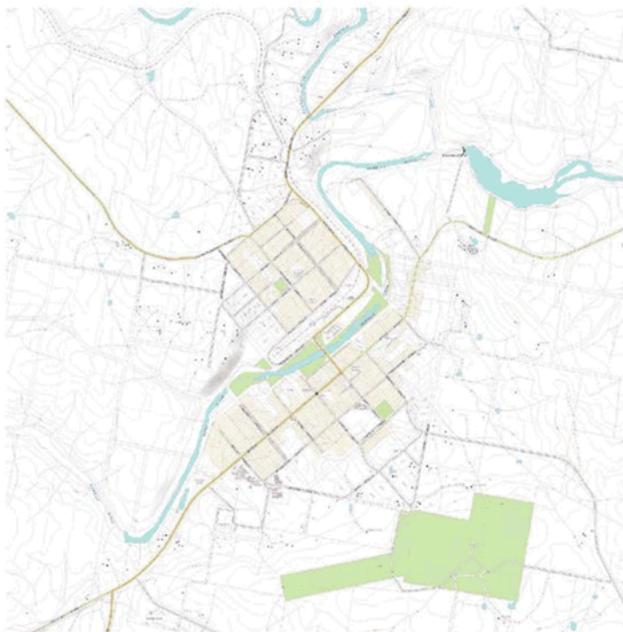


## Employment by Industry Data from 2001-2016

Industry Sector	Number employed				Change in Number Employed	Industry Size %	Employment Change % 2001-2016		
	2001	2006	2011	2016	2011-16	2016	2001-06	2006-11	2011-16
Accommodation and Food Services	2,312	1,471	1,482	1,939	457	19.9%	-36.4%	0.7%	30.8%
Agriculture, Forestry and Fishing	697	617	624	933	309	9.6%	-11.5%	1.1%	49.5%
Retail Trade	542	524	443	882	439	9.0%	-3.3%	-15.5%	99.1%
Arts and Recreation Services	139	567	692	814	122	8.3%	307.9%	22.0%	17.6%
Education and Training	389	352	409	762	353	7.8%	-9.5%	16.2%	86.3%
Health Care and Social Assistance	282	304	316	698	382	7.1%	7.8%	3.9%	120.9%
Public Administration and Safety	238	338	320	612	292	6.3%	42.0%	-5.3%	91.3%
Construction	219	294	245	448	203	4.6%	34.2%	-16.7%	82.9%
Manufacturing	239	171	205	331	126	3.4%	-28.5%	19.9%	61.5%
Electricity, Gas, Water and Waste Services	103	101	115	316	201	3.2%	-1.9%	13.9%	174.8%
Transport, Postal and Warehousing	137	166	167	307	140	3.1%	21.2%	0.6%	83.8%
Professional, Scientific and Technical Services	171	152	166	306	140	3.1%	-11.1%	9.2%	84.3%
Administrative and Support Services	147	131	149	282	133	2.9%	-10.9%	13.7%	89.3%
Other Services	154	124	131	270	139	2.8%	-19.5%	5.6%	106.1%
Rental, Hiring and Real Estate Services	177	137	147	231	84	2.4%	-22.6%	7.3%	57.1%
Wholesale Trade	131	76	80	152	72	1.6%	-42.0%	5.3%	90.0%
Financial and Insurance Services	56	48	36	75	39	0.8%	-14.3%	-25.0%	108.3%
Information Media and Telecommunications	41	25	24	59	35	0.6%	-39.0%	-4.0%	145.8%
Mining	4	16	12	26	14	0.3%	300.0%	-25.0%	116.7%

Note: there is only 19 sectors in ANZSIC Level 1

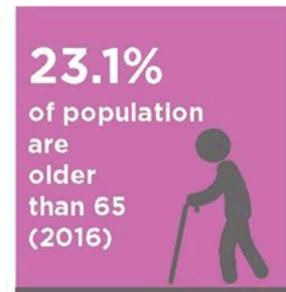
# Bombala



Bombala was proposed in 1903 as the site of the parliamentary seat of Australia. It was considered as a location because it was half way between Sydney and Melbourne.

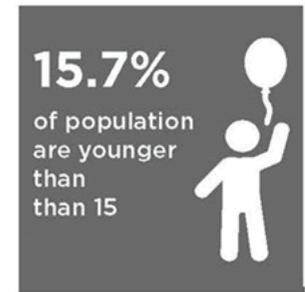
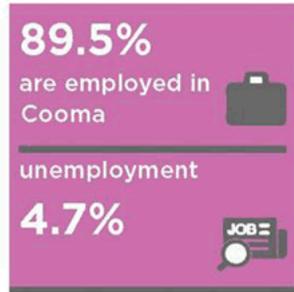
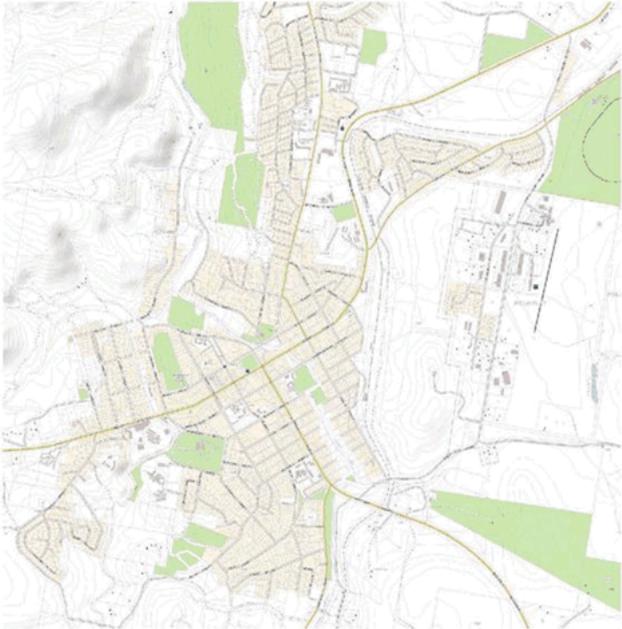
Located in South East corner of New South Wales, Bombala is known as 'platypus country'.

The town lies on the banks of the Bombala River and principal industries of the area include agriculture, forestry and timber. The local rivers are also recognised as some of the State's best trout fishing destinations.



Source: Australian Bureau of Statistics

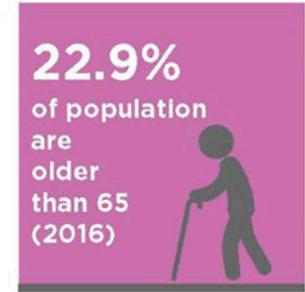
# Cooma



Home to the Ngarigo Aboriginal tribe and the Snowy Mountains Scheme, Cooma is the largest centre in the Snowy Monaro Region.

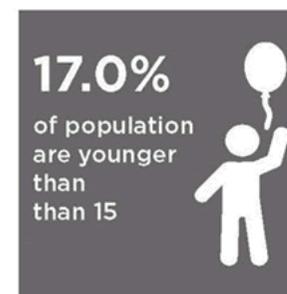
Cooma's first settlers brought cattle for grazing as early as 1827 and Cooma was surveyed in 1849. Discovery of gold in Kiandra in the 1860's brought about a permanent increase in Cooma's population.

Today, Cooma is known as the ' Gateway to the Snowy Mountains' serving as a main rest stop for many travellers heading to the snow fields.



Source: Australian Bureau of Statistics

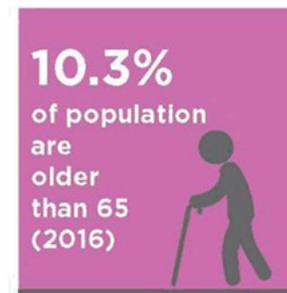
# Jindabyne



Jindabyne is one of the highest settlements of its size in Australia. The town's name is derived from an aboriginal word meaning "valley".

The original township was transferred to its present location in the 1960s due to the construction of Jindabyne Dam, as part of the Snowy Mountains Scheme.

Today, Jindabyne is a popular holiday destination due to its proximity to several ski resorts throughout the Kosciuszko National Park, including Thredbo and Perisher.



Source: Australian Bureau of Statistics

## Business Composition Profile

Analysis of business profiles compared to representative industry structures for the State as a whole reveals a number of features.

In considering the business profile, overall Snowy Monaro is specialised for firms in agriculture, utilities and tourism. Excepting utilities, these sectors are also among those with the largest numbers of businesses in them, along with construction, professional services and retail.

At the industry level, the Region's profile reflects a number of significant features, including:

- overrepresentation of businesses with relatively small levels of employment and revenue
- overrepresentation of agricultural businesses with smaller scale employment and revenues
- overrepresentation of retail businesses with larger scale employment and mid-sized revenues
- significant overrepresentation of professional services businesses with revenues of more than \$10M (which may be aligned to the services demands of Snowy Hydro and/or tourism industry operators).

**Business Staffing Location Quotients in Snowy Monaro, Select Industries**

Industry	Non employing	1-19 staff	20-199 staff
Agriculture, Forestry and Fishing	0.78	1.58	1.11
Construction	1.10	0.94	0.00
Professional, Scientific and Technical Services	1.00	1.05	0.00
Retail Trade	0.94	1.02	1.23
All industries	0.93	1.13	0.72

**Business Revenue Location Quotients in Snowy Monaro, Select Industries**

Industry	0 - \$2M	\$2M - \$10M	+\$10M
Agriculture, Forestry and Fishing	1.03	1.02	0.00
Construction	1.05	0.95	0.00
Professional, Scientific and Technical Services	1.03	0.80	1.54
Retail Trade	1.01	1.22	0.62
All industries	1.04	0.99	0.28

## Shift-Share Analysis

Shift-share Analysis is a widely used technique to analyse regional economies where there is a specific interest in the growth or decline in a particularly macroeconomic variable; most often employment. The interest in shift share analysis arises from its ability to partition employment change in a given region into three distinct components.

1. Changes in regional employment resulting from changes in the State economy. That is, employment will increase or decrease as a result of broader economic conditions. This component is called the **State Shift**.
2. Changes in regional employment that are a result of broader industry specific trends. This component is called the **Industry Mix Shift**.
3. Finally, changes in employment which results from unique regional factors that are not related to broader economic and industry factors. This component is called the **Regional Shift**.

The total employment change in the region is called the **Total Shift**. Shift Share Analysis is concerned with the 'share' that each of these 'shifts' hold in the total change in employment (the Total Shift). This relationship is also described by the following expression.

$$\text{Total Shift} = \text{State Shift} + \text{Industry Mix Shift} + \text{Regional Shift}$$

The Regional Shift component is the residual change for the Region, after accounting for State Shift and Industry Mix Shift. It helps identify industries where a region has a comparative advantage over the broader economy that is attributed to local competitiveness or characteristics unique to the region.

The table shows the shift in employment growth for all ANZSIC level 1 industries, each employing more than 5 per cent of the Region's workforce.

Regional Shift between 2011-2016 for Snowy Monaro's Largest Industries

Industry	Total growth in employed persons (to 2016)	Employed persons (2011)	State shift	Industry Mix Shift	Regional Shift
Accommodation & Food Services	457	1,482	159	75	223
Arts & Recreation Services	122	692	74	16	32
Agriculture, Forestry & Fishing	309	624	67	-29	271
Retail Trade	439	443	47	-39	430
Education & Training	353	409	44	15	295
Public Administration & Safety	292	320	34	-11	269
Health Care & Social Assistance	382	316	34	22	326

The regional shift component was positive for all industries employing over 5 per cent of the Region's workforce. This indicates the Region has a general advantage in its larger industries after controlling for state and industry trends.

Shift-share analysis highlights that industries need to be aware of and respond to shifts in employment at all three levels of employment change. For example the Region has experienced the strongest regional shift in Retail Trade and has been able to out-perform a declining trend in employment at the industry level.

## Gross Value Add Analysis

The Centre for Economic and Regional Development (CERD) has also produced an Input Output table for the Snowy Monaro economy based on the ABS Input Output (IO) Tables for New South Wales.

The CERD analysis shows Snowy Monaro has a Gross Regional Product of \$991 million and is a net importer, with exports out of the Region estimated at \$274 million and imports into the Region estimated at \$462 million.

### Exports

Snowy Monaro's leading export industries are Tourism (Accommodation & Food Services) and Agriculture, Forestry & Fishing. Together, these two industries account for more than 70 per cent of the Region's exports.

### Imports

Tourism (Accommodation & Food Services), Utilities and Agriculture, Forestry & Fishing are the leading industry sources of demand for imports for production processes.

	Gross Value Add (GVA) \$m	GVA as % of total regional economy	% of Total Region Exports	Total Region Exports (\$m)	% of Total Region Imports	Total Region Imports (\$m)
Accommodation and Food Services	130.8	13.2%	36.6%	100.3	11.4%	52.6
Arts and Recreation Services	75.9	7.7%	2.5%	6.8	4.5%	20.9
Public Administration and Safety	67.9	6.8%	0.1%	0.3	2.9%	13.6
Electricity, Gas, Water and Waste Services	64.3	6.5%	0.5%	1.4	10.5%	48.6
Agriculture, Forestry and Fishing	57.4	5.8%	31.8%	87.1	9.6%	44.4
Retail Trade	54.3	5.5%	2.0%	5.5	2.5%	11.3
Health Care and Social Assistance	53.8	5.4%	0.2%	0.5	1.8%	8.5
Education and Training	51.5	5.2%	1.9%	5.1	1.4%	6.7
Rental, Hiring and Real Estate Services	47.6	4.8%	1.5%	4.0	3.7%	17.2
Professional, Scientific and Technical Services	35.1	3.5%	2.0%	5.6	2.8%	12.7
Financial and Insurance Services	33.1	3.3%	0.8%	2.2	1.4%	6.5
Construction	32.4	3.3%	0.1%	0.3	6.5%	29.9
Administrative and Support Services	22.9	2.3%	0.6%	1.8	1.5%	6.7
Transport, Postal and Warehousing	21.8	2.2%	4.7%	13.0	2.4%	10.9
Wholesale Trade	19.7	2.0%	2.6%	7.1	1.8%	8.2
Manufacturing	19.1	1.9%	7.2%	19.6	2.4%	11.1
Other Services	16.6	1.7%	0.1%	0.3	2.1%	9.9
Information Media and Telecommunications	6.7	0.7%	0.5%	1.2	0.6%	2.8
Mining	2.5	0.3%	0.0%	0.1	0.1%	0.6
Ownership of Dwellings	118.7	12.0%	1.0%	2.8	2.9%	13.2
<b>Total Industry GVA</b>	<b>932.2</b>	<b>94.1%</b>	<b>96.8%</b>		<b>72.8%</b>	
Final Demand	58.6	5.9%			27.2%	125.8
Primary inputs			3.2%	8.8		
<b>Total</b>	<b>990.7</b>	<b>100.0%</b>	<b>100.0%</b>		<b>100.0%</b>	
Total value (\$m)	990.7	990.7		<b>273.9</b>		<b>462.1</b>
<b>Total GRP (\$m)</b>	<b>990.7</b>					

Gross Regional Product (GRP) = Total GRP (\$m) It is the sum of value added across all industries for the economy plus that derived from Ownership of Dwellings and Final Demand.

Gross Value Add (GVA): Measures the value of goods and services produced in a region. It is a combination of wages (CoE) and Operating Surplus (Cos).

Final demand contribution to imports is related to imports purchased to satisfy Household & Government Final Consumption Expenditure and Gross Fixed Capital Formation

Primary inputs contribution to exports relates to the proportion of imports re-exported.

Ownership of Dwellings: is not an ANZSIC industry classification. It relates to the imputation of rent to owner-occupiers and their associated expenses and does not have any associated direct employment or household income.

Reference: Centre for Economic and Regional Development (CERD) 2015-16 Input Output table, generated using the GRIT method and IO9 software.

## Tourism

Tourism Research Australia 2016 LGA profiles show that Snowy Monaro has 394 tourism businesses that employ people, and attracts around 634,000 overnight visitors per year that spend \$521m in the Region.

Compared to surrounding regions, Snowy Monaro enjoys relatively high levels of visitation and visitor expenditure.

While Canberra enjoys substantially more visitors than Snowy Monaro does, Snowy sees:

- more than five times the visitor expenditure of Queanbeyan Palerang
- about 50 per cent more visitor expenditure than Eurobodalla.

	Overnight ('000)	Tourism businesses	Spend (\$m)
Canberra	2,214,000	3,421	1,876
Queanbeyan-Palerang	206,000	466	97
Snowy Monaro	634,000	394	521
Eurobodalla	699,000	541	350

## Tourism

The NSW Government's Centre for Economic and Regional Development (CERD) has undertaken analysis to shed light on how tourism activity impacts the sectors of the Region's economy.

CERD's analysis accounts for both the direct and flow-on (or multiplier) impacts associated with the expenditure of visitors. CERD's estimates are based entirely on secondary data used to construct the IO table and estimate visitor expenditure.

The CERD analysis suggests that the sectors most closely associated with tourism activity are:

- Accommodation and Food Services
- Retail Trade
- Arts and Recreational Services
- Rental, Hiring and Real Estate Services
- Administrative & Support Services.

CERD's analysis concludes that the total impact of tourism expenditure on the Snowy Monaro economy can be summarised as:

- 40.1 per cent of total wages
- 43.6 per cent of total employment
- 44.0 per cent of total output.

Further contextual information on the sources and structure of Tourism in the Region can be found in Tourism Research Australia LGA data overleaf.

**Tourism Contributions to Wages, Employment and Output by Industry in Snowy Monaro**

Industry	Wages	FTE	Value Added
Agriculture, Forestry and Fishing	8.9%	9.3%	9.2%
Mining	1.2%	1.1%	1.1%
Manufacturing	22.3%	27.1%	22.7%
Electricity, Gas, Water and Waste Services	37.0%	38.0%	38.4%
Construction	6.3%	7.6%	6.1%
Wholesale Trade	20.8%	20.8%	20.8%
Retail Trade	97.2%	97.2%	97.2%
Accommodation and Food Services	95.4%	97.8%	93.0%
Transport, Postal and Warehousing	33.2%	32.7%	33.7%
Information Media and Telecommunications	28.0%	26.0%	28.2%
Financial and Insurance Services	37.7%	38.0%	38.8%
Rental, Hiring and Real Estate Services	37.6%	38.8%	39.4%
Professional, Scientific and Technical Services	23.5%	23.6%	23.5%
Administrative and Support Services	41.4%	46.9%	41.5%
Public Administration and Safety	4.5%	4.8%	4.4%
Education and Training	15.4%	17.9%	16.0%
Health Care and Social Assistance	12.3%	12.4%	12.4%
Arts and Recreation Services	39.2%	39.8%	39.4%
Other Services	36.3%	38.5%	36.2%
Ownership of Dwellings	NA	NA	69.8%

Source: Centre for Economic and Regional Development

## **Appendix B –**

# **Regional Specialisations Compared to Regional NSW 2001-2016**

## Regional Specialisations

The following charts are indicative of Snowy Monaro's regional and locational specialisations. The data underlying the charts reflects the relative concentrations of employment across different industries in Snowy Monaro from 2001-2016.

This analysis is in addition to the specialisations analysis presented in the Strategy. It takes a long-term view from 2001-2016 instead of 2011-2016, and it is relative to regional NSW, not NSW as a whole. The advantage of undertaking this additional analysis is that:

- the longer time period means it is less influenced by short-term effects such as drought, high Australian dollar, or fluctuations in the economic cycle
- the comparison against regional NSW removes distortions associated with large metropolitan cities, such as low agricultural concentrations and high concentrations of Financial and Insurance services

The concentrations are expressed as ratios (otherwise referred to as location quotients) relative to the proportionate industry employment concentrations for regional NSW as a whole.

A ratio greater than one means an industry is over represented in the Region in terms of the concentration of workers compared to the average proportions for regional NSW. Alternatively, a ratio of less than one means an industry is underrepresented for employment in that industry compared to the average concentration for regional NSW economies.

In reviewing data, readers should keep in mind:

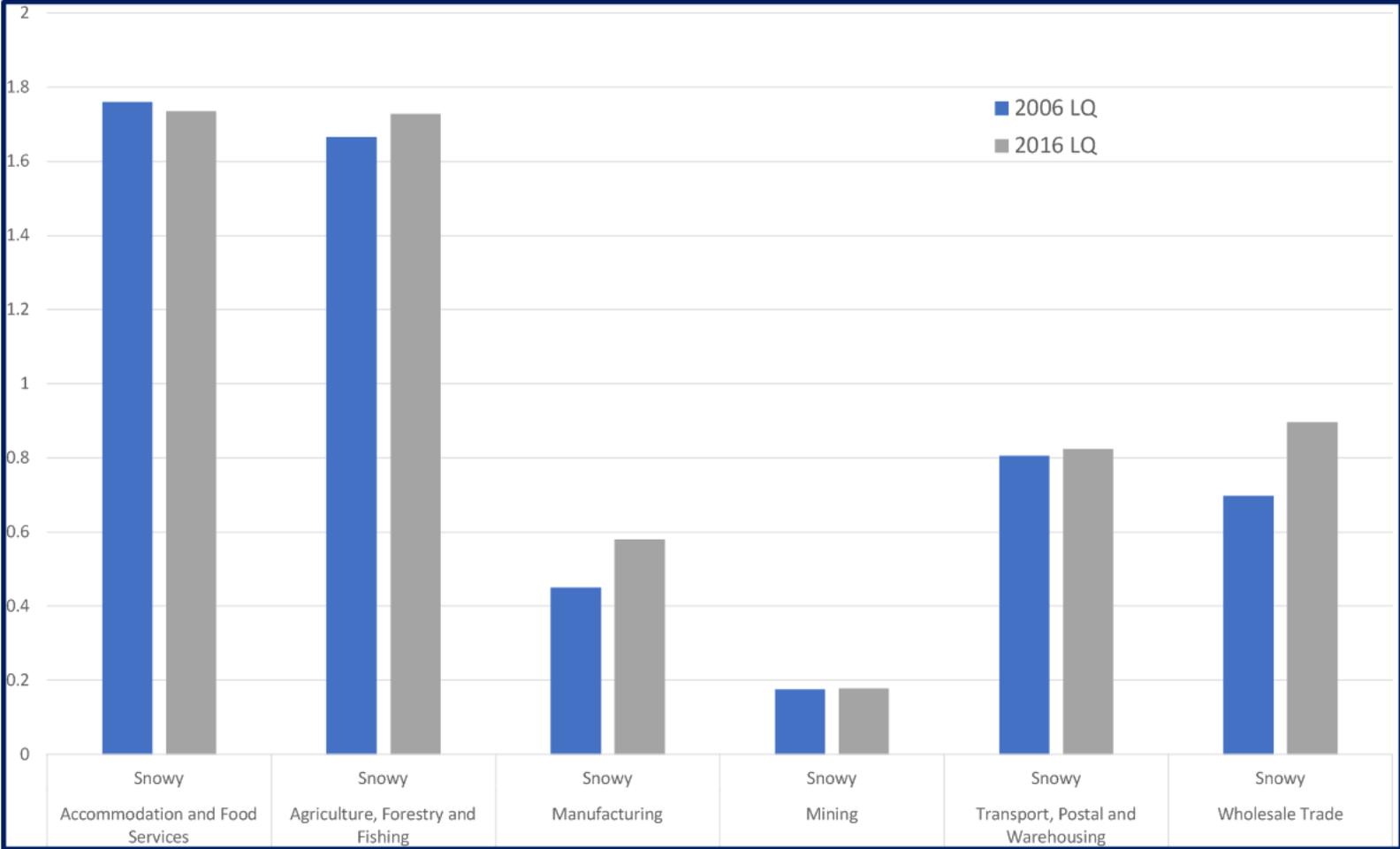
- by definition, not all industries in a region can have ratios of greater than one. A high concentration in one sector must come at the cost of lower concentrations in other sectors, bearing out the *relative* composition and advantages of the Region's employment base.
- the charts reflect changes in concentration between 2001 to 2016. Changes in ratios reflect shifts in *relative* concentration, potentially attributable to either Snowy Monaro (numerator), or change in regional NSW (denominator), or both.
- the data suggests sources of advantage and specialisation for the Region as a whole, with differential impacts across the localities in it.

Industries have also been grouped together to allow comparison among and between those generally linked to external markets and opportunities (Engines of Growth), those typically providing key support services to business (Enabling Industries), and those focused on providing services to the people, households and communities of Snowy Monaro (Population Serving Industries).

Review of data for these groupings can help identify common endowments and key linkages across the Region.

It is noted that for Snowy Monaro power generation is an Engine for Growth for the Region given it exports power outside the Region, and is a large employer in the Region. Alternatively, transport is more of an enabling industry for tourism and agriculture. These classifications can change at a regional level over-time, depending what industries are driving the regional economy and what are enabling or population serving industries.

### 'Engines of Growth' Industries - Location Quotients 2006 - 2016



## Enabling Industries – Regional Specialisations Analysis

**Enabling industries provide the Engines of Growth with key support services. Enabling industries tend to cluster in larger centres, bridging client firms and pools of skilled workers.**

Utilities and Rental, Hiring and Real Estate Services are Snowy Monaro's key specialisations among enabling industries.

The relative concentration of Electricity, Gas, Water and Waste Services workers has remained relatively stable over time. Workers in this sector are about 150 per cent higher than the levels representative for a regional NSW economy, principally reflecting Snowy Hydro activities. Given the high levels of employment in power generation, Utilities was classified as an 'Engine of Growth' for the local regional economy in the Strategy.

Over the decade, (influence of being a tourist destination) the ratio for Rental, Hiring and Real Estate workers rose such that employment in this sector is now about 50 per cent above representative regional NSW concentrations, up from about 25 per cent above representative levels a decade earlier.

Ratios for other enabling industries are below one, including a marked decline in the Professional, Scientific and Technical Services ratio.

### Key sub-Industry Specialisations

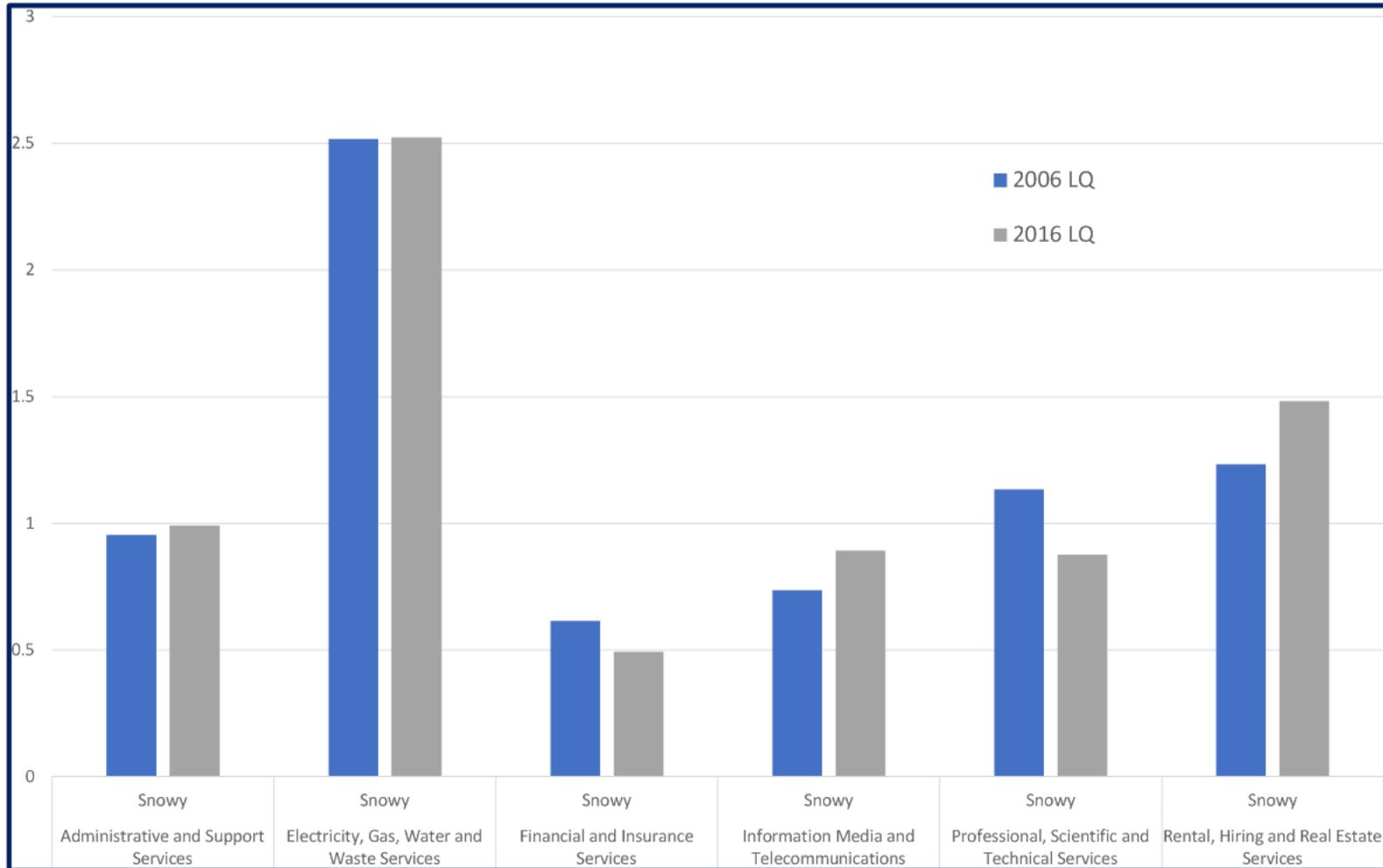
At the sub-industry level, many groupings reflect concentrations well above the typical regional NSW shares.

Taking the scale of employment into account, the most significant sub-industry specialisations include:

1. Building, Cleaning, Pest Control and Gardening Services (ratio 1.1, 200 workers)
2. Electricity Generation (ratio 11.3, 170 workers), Electricity Distribution (ratio 1.3, 50 workers) and Electricity Supply (ratio 4.8, 40 workers)
3. Legal and Accounting Services (ratio 0.9, 140 workers)
4. Architectural, Engineering and Technical Services (ratio 1.0, 100 workers)
5. Other Goods and Equipment Rental and Hiring (ratio 4.8, 100 workers) and Travel Agency and Tour Arrangement Services (ratio 2.0, 40 workers).



### Enabling Industries - Location Quotients 2006 - 2016



## Enabling Industries – Regional Specialisations Analysis

**Enabling industries provide the Engines of Growth with key support services. Enabling industries tend to cluster in larger centres, bridging client firms and pools of skilled workers.**

Utilities and Rental, Hiring and Real Estate Services are Snowy Monaro's key specialisations among enabling industries.

The relative concentration of Electricity, Gas, Water and Waste Services workers has remained relatively stable over time. Workers in this sector are about 150 per cent higher than the levels representative for a regional NSW economy, principally reflecting Snowy Hydro activities. Given the high levels of employment in power generation, Utilities could alternatively have been classified as an 'Engine of Growth' for the local regional economy in the Strategy.

Over the decade, the ratio for Rental, Hiring and Real Estate workers rose such that, employment in this sector is now about 50 per cent above representative of regional NSW concentrations, up from about 25 per cent above representative levels a decade earlier.

Ratios for other enabling industries are below one, including a marked decline in the Professional, Scientific and Technical Services ratio.

### Key sub-Industry Specialisations

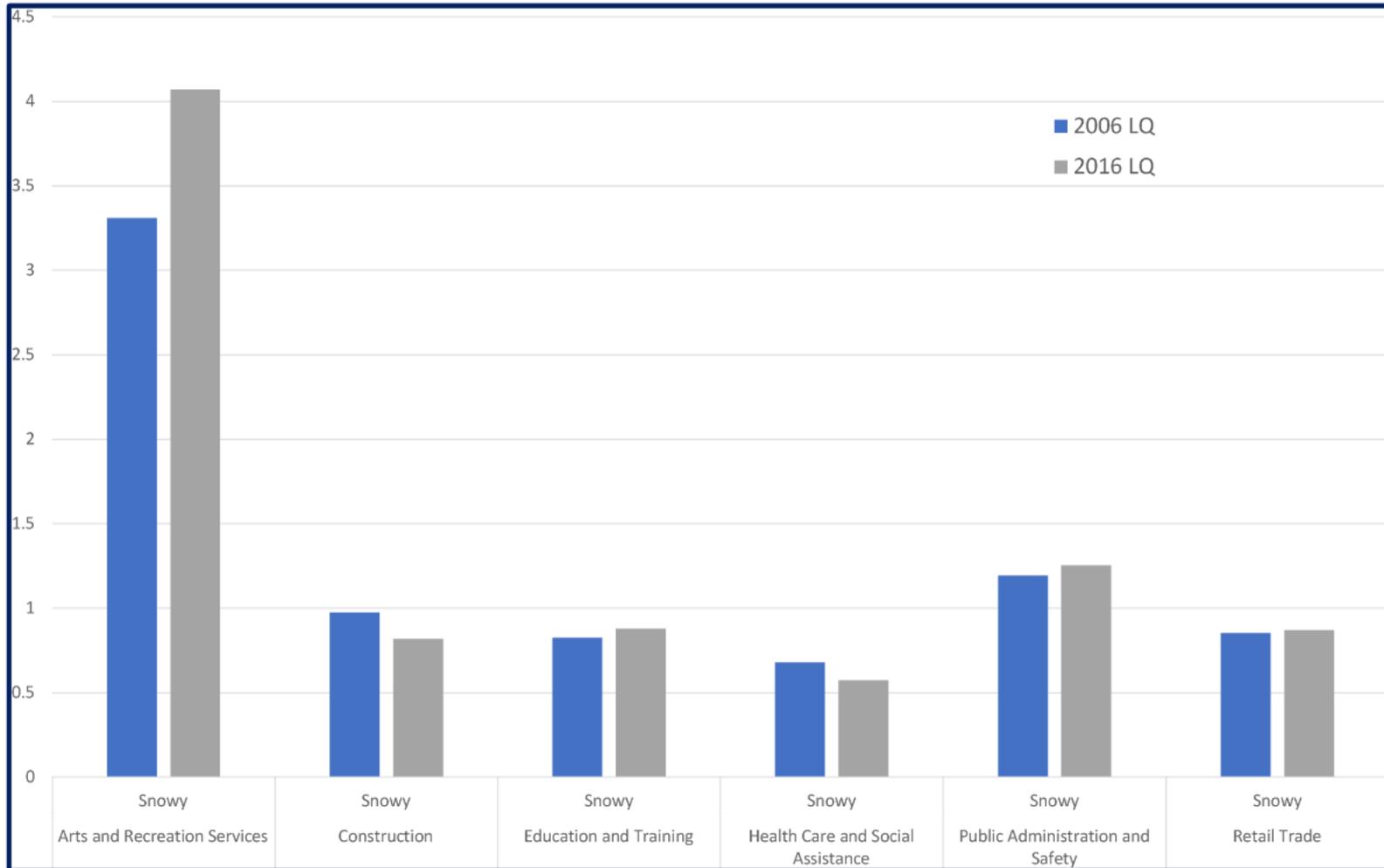
At the subindustry level, many groupings reflect concentrations well above the typical regional NSW shares.

Taking the scale of employment into account, the most significant sub-industry specialisations include:

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2. Electricity Generation (ratio 11.3, 170 workers), Electricity Distribution (ratio 1.3, 50 workers) and Electricity Supply (ratio 4.8, 40 workers)
3. Legal and Accounting Services (ratio 0.9, 140 workers)
4. Architectural, Engineering and Technical Services (ratio 1.0, 100 workers)
5. Other Goods and Equipment Rental and Hiring (ratio 4.8, 100 workers) and Travel Agency and Tour Arrangement Services (ratio 2.0, 40 workers).



### Population Serving Industries - Location Quotients 2006 - 2016



## Population Serving Industries – Regional Specialisations Analysis

**Population Serving Industries tend to be focused on serving the people who live in a region more so than the businesses operating within it.**

**Arts and Recreation Services and Public Administration and Safety** are the standout population serving specialisations of the Snowy Monaro Region.

Arts and Recreation Services was already a specialisation of the Region at the turn of the millennium. However, the degree of specialisation has intensified substantially over the decade to 2016, rising by about 0.7. At 2016 levels, workers in this industry are about 3 times overrepresented compared to prevailing regional NSW shares. Arts and Recreation Services is a proxy industry for tourism and has been classified as an Engine of Growth in the Strategy.

The relative concentration of Public Administration and Safety workers suggests workers in this sector are now about 25 per cent above typical regional NSW shares.

Ratios for other population serving industries are below one, often by substantial margins. Of particular note is the representation of the Health Care and Social Assistance workers, which is less than 60 per cent of what is representative for regional NSW economies.

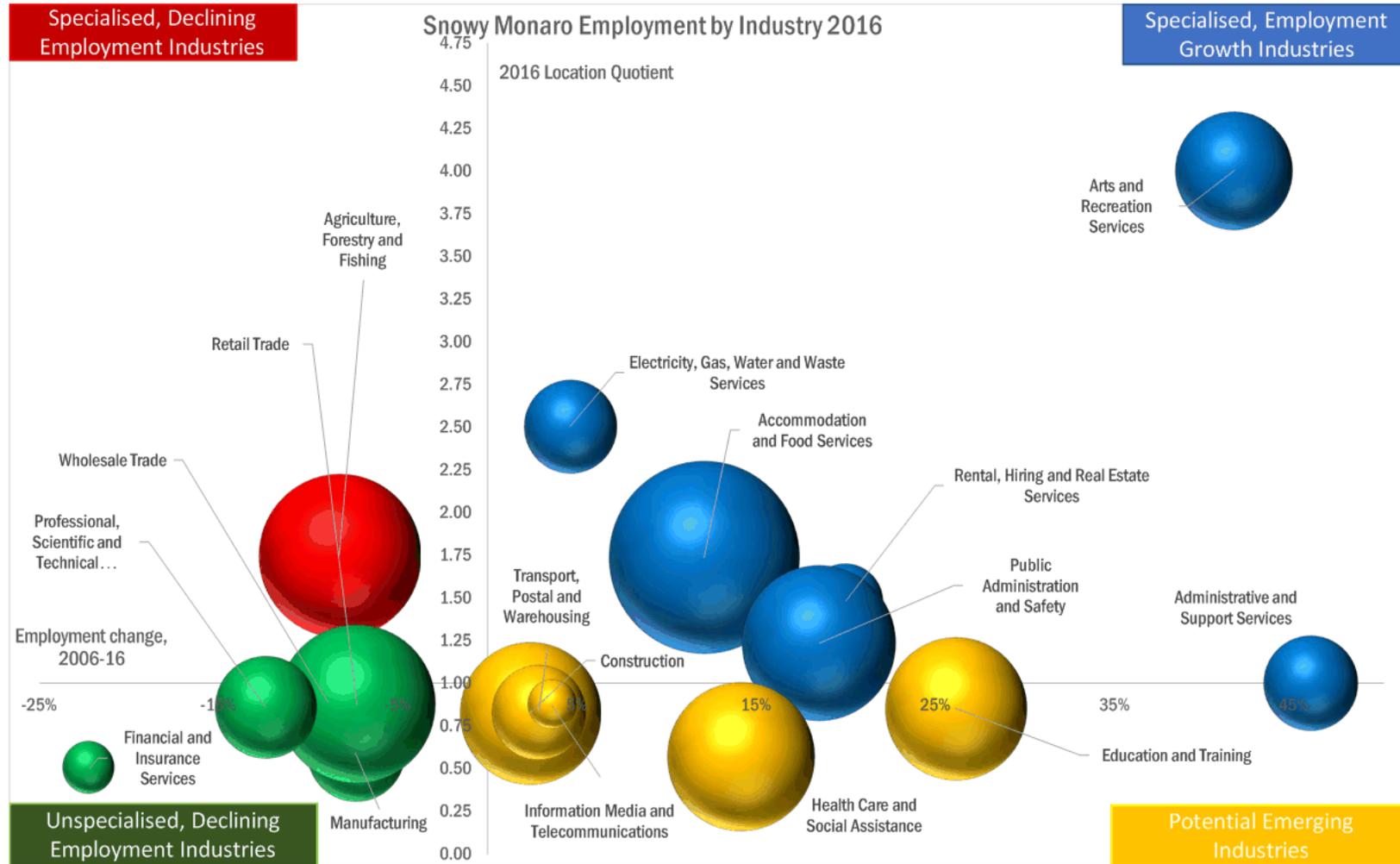
### Key sub-industry Specialisations

At the sub-industry level, many groupings reflect concentrations well above the typical regional NSW shares.

Taking the scale of employment into account, the most significant sub-industry specialisations include:

1. School Education (ratio 0.9, 490 workers) and Adult, Community and Other Education (ratio 1.5, 100 workers)
2. Sports and Physical Recreation Activities (ratio 6.0, 300 workers), Parks and Gardens Operations (ratio 4.7, 70 workers) and Amusement and Other Recreation Activities (ratio 8.3, 90 workers)
3. Local Government Administration (ratio 1.4, 290 workers), Public Order and Safety Services (ratio 1.0, 160 workers), Defence (ratio 1.6, 140 workers), Central Government Administration (ratio 1.2, 130 workers) and State Government Administration (ratio 1.1, 130 workers)
4. Clothing, Footwear and Personal Accessory Retailing (ratio 1.6, 170 workers) and Recreational Goods Retailing (ratio 1.8, 80 workers)
5. Supermarkets and Grocery Stores (ratio 0.9, 240 workers) and Fuel Retailing (ratio 1.7, 60 workers)
6. Building Installation Services (ratio 0.8, 140 workers), Building Completion Services (ratio 0.8, 120 workers), Residential Building Construction (ratio 0.9, 120 workers), Building Construction (ratio 1.2, 80 workers) and Land Development and Site Preparation Services (ratio 1.3, 70 workers)
7. Hospitals (ratio 0.6, 210 workers)
8. Residential Care Workers (ratio 0.5, 160 workers).

## Employment by Industry: Snowy Monaro Compared to Regional NSW 2006-2016



## Employment by Industry: Strengths and Changes Analysis

**Economic change since 2006 has seen both traditional strengths reinforced and the emergence of new opportunities for Snowy Monaro.**

The bubble diagram integrates the regional strengths on the previous slides with the absolute scale and relative changes in the number of jobs supported in each industry. The size of each bubble reflects the scale of employment in each industry. The positioning on the diagram reflects the relative change in job numbers in the decade to 2016 and industry ratios. Implications of the diagram can be understood from various perspectives, but might most easily be seen by quadrant.

The upper left quadrant contains one (**red bubble**) industry, Agriculture, Forestry and Fishing, which reflects a regional advantage by employment concentration. These primary activities provide the Region with its second largest source of employment, despite slower growth in employment levels compared to regional NSW since 2006.

The lower left quadrant reflects five (**green bubble**) enabling industries that are not regional specialisations at the industry level.

Each industries experienced slower employment growth compared to regional NSW, and together these industries account for more than 20 per cent of 2016 employment.

The lower right quadrant contains five (**yellow bubble**) unspecialised, potential emerging industries with increases in employment over the decade 2016. While the data does not support a conclusion these industries can be viewed as regional specialisations at the industry level, their rapid growth – of up to 25 per cent in some cases – since 2006 suggests they might emerge as specialisations over time. These industries account for around 23 per cent of 2016 employment.

The upper right quadrant contains six (**blue bubble**) specialised employment growth industries. In most cases, the extent of specialisation is strong – with four of six industries with ratios of 1.5 or more – the extent of growth in many cases is very substantial, with increases of more than 40 per cent in some cases.

In total, almost 40 per cent of all employment relates to this upper quadrant, including:

- Accommodation and Food Services, the largest source of employment for the Region
- Public Administration and Safety, the third largest source of employment for the Region.



**Appendix C –  
Institutional Audit**

## Institutional Audit

Institutions play a fundamental role in the economic development process. Before a regional economic development strategy can be formulated, the local institutional capacity must be evaluated. A successful Economic Development Strategy for Snowy Monaro regional economy would be the one that capitalises on the institutional strengths that exist in the Region. This section lists the key institutions in Snowy Monaro Region, as well their role in the economic future of Snowy Monaro.

The Region is fortunate to have a number of private institutions with significant capability and capacity to contribute towards the Region's development.

It is also important to recognise the Region is presently amidst the early stages of organisational change as a result of the council merger process. The new Council faces a considerable institutional challenge in representing and administering its relatively diverse communities and geographies, while supported by a modest population base.

## Councils

Snowy Monaro Regional Council was formed in 2016 from a merger of the following councils:

- Bombala Council
- Snowy River Shire
- Cooma-Monaro Shire

Unity of the councils has led to more efficiencies, but the differences between the previous councils regulations has led to issues of the new consensus.

## Tourism Snowy Mountains

An independent, not-for-profit organisation recognised by destination NSW as the official Regional Tourism Organisation for Snowy Mountains. Major stakeholders include:

- Snowy Monaro Regional Council
- Snowy Valleys Council
- National Parks and Wildlife Service
- Snowy Hydro Limited

## National Parks and Wildlife Centre and Services

Home to Kosciuszko National Park, the largest national park in NSW offering year-round activities. They act as the council for the ski resorts located in the park, Thredbo, Perisher, Guthega etc.

## Snowy Hydro Limited

Snowy Hydro is a major employer in the region and provider of the regions electricity. There are 16 power stations, generating 4500GWh on average per annum and have more than 5500MW of generating capacity across New South Wales, Victoria and South Australia.

## Regional Development Australia – Southern Inland

Regional Development Australia (RDA) is a partnership between the Australian, state, territory and local governments to develop and strengthen the regional communities of Australia. RDA Committees will work with all three tiers of government, regional business and the wider community to boost the economic capability and performance of their region.

## Office of Regional Development – Department of Premier and Cabinet

The Office leads the NSW Government's contribution to making regional NSW a productive place to invest and to produce goods and services, thereby creating jobs and opportunities for regional NSW. It also works to partnership with Ausindustry and NSW Department of Industry.

#### **South East Arts**

Snowy Monaro Council is part of the South East Arts which is the regional development organisation for arts and culture. They assist the ongoing development of, and participation in, arts and culture in the Region.

#### **NSW Small Business Commissioner**

Provides support services for smaller businesses in the Region. They act as mediation and dispute resolution between smaller businesses and larger ones as well as with the government.

#### **Health**

There are two public hospital in Snowy Monaro, Cooma Hospital and Health Service, and a regional hospital in Bombala.

There are no private hospitals in the Region.

#### **Justice**

There are multiple police stations located in the Region's towns.

There are local courts in both Cooma and Bombala.

#### **Emergency Services**

There are multiple Ambulance Services and SES's located in the Region.

Fire and Rescue NSW are located in Cooma, Jindabyne, Perisher, Thredbo and Bombala with Rural Fire Services in Monaro, Jindabyne Rocky Plains and Colinton Bushfire Brigade.

#### **Higher Education**

TAFE Cooma Campus

Cooma Universities Centre - facilitates, delivers, promotes and provides access to university education in regional and rural areas where services may not normally be available to students in a regional setting.



## Core Competencies

Core competencies represent the ability of a region to organise and steward its resources to produce goods and services. They refer to the set of skills, technology, resource applications and management unique to that region.

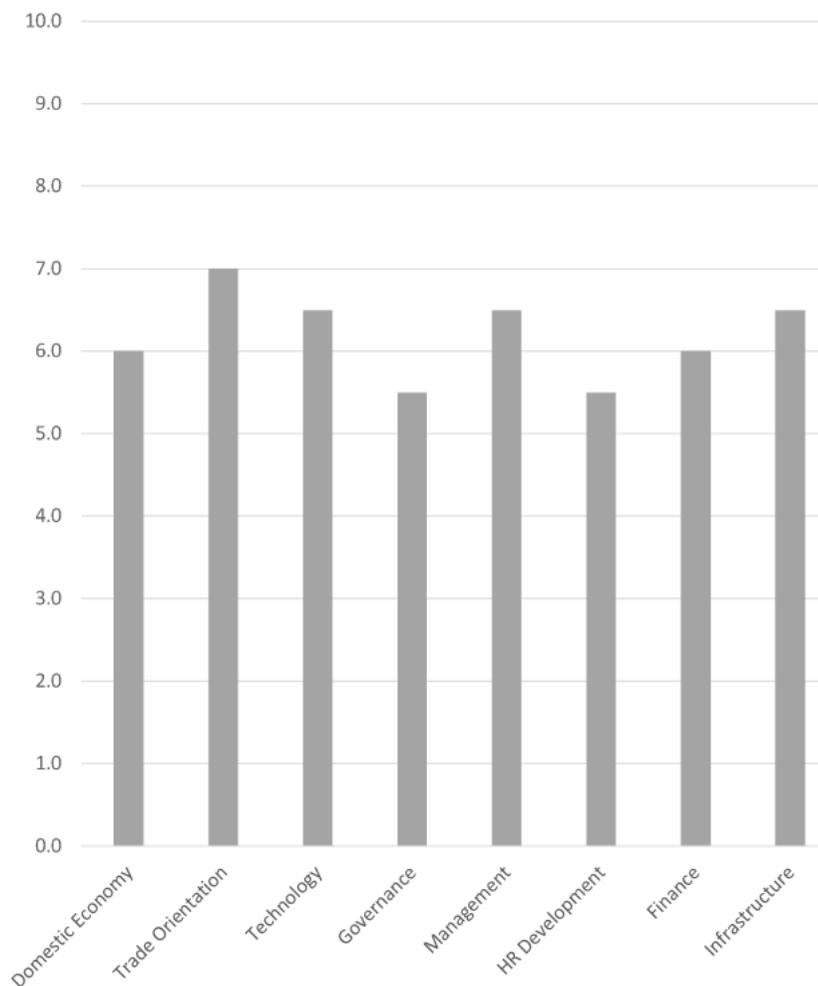
The scores in the chart, right, reflect subjective judgements about the relative competencies of Snowy Monaro. These judgements have been informed by a ranking of the sub-components as either Strong, Average or Weak, considering the quantitative data, stakeholder feedback and insights and institutional evidence of the quality of stewardship.

The competency scores for Snowy Monaro reflect the fact that the Region could not be considered to have any significant deficiencies in organisation or stewardship given the population base and endowments of the region.

Relative to one another, the scores reflect that:

- the Region's greatest strengths lie in its degree of trade orientation and management, infrastructure and adoption of technology by businesses in key sectors. This is mainly associated with timber exports. However, trade orientation of other producers does not meet the levels of other inland agricultural regions.
- key Governance competency challenges relate to the business climate, rate base and regulatory encumbrances
- while acknowledging scope for improvement in transport infrastructure, the Region's extensive built infrastructure complements its natural and cultivated endowments.

Snowy Monaro Core Competencies



## Appendix D – Infrastructure Audit

### Infrastructure Audit

Infrastructure is an important enabler of economic growth. Customers and businesses rely upon the physical and organisational structures and facilities that exist in a region, or that link regions to other parts of the country or globe.

Snowy Monaro Economic Development Strategy considered the opportunities and limitations presented by the infrastructure in the Region.

In many respects, the Region is fortunate to have built infrastructure that complements its natural endowments very well.

However, in some respects the transport and telecommunications infrastructure of the Region is impaired, with the implication that key 'Engines of Growth' industries are not as well connected to their customers as they could or should be.

### Roads

The Region is the entrance to the Snowy Mountains via New South Wales, and major links connecting to the Region are:

- Monaro Highway
- Snowy Mountains Highway

Kosciuszko Road provides the major linking within the Region.

### Rail

The Skitube – Alpine Railway is a small railway in the Kosciuszko National Park, it offers a seasonal service, primarily for skiers.

### Waste facilities

There are five waste management facilities that accepts, recycle, green and general wastes.

### Airport

Snowy Mountains Airport, based in Cooma serves as the Region's airport. It has seasonal fluctuations in its use but provides six days a week to and from Sydney.

There is also a small airport located in Jindabyne.

### Energy

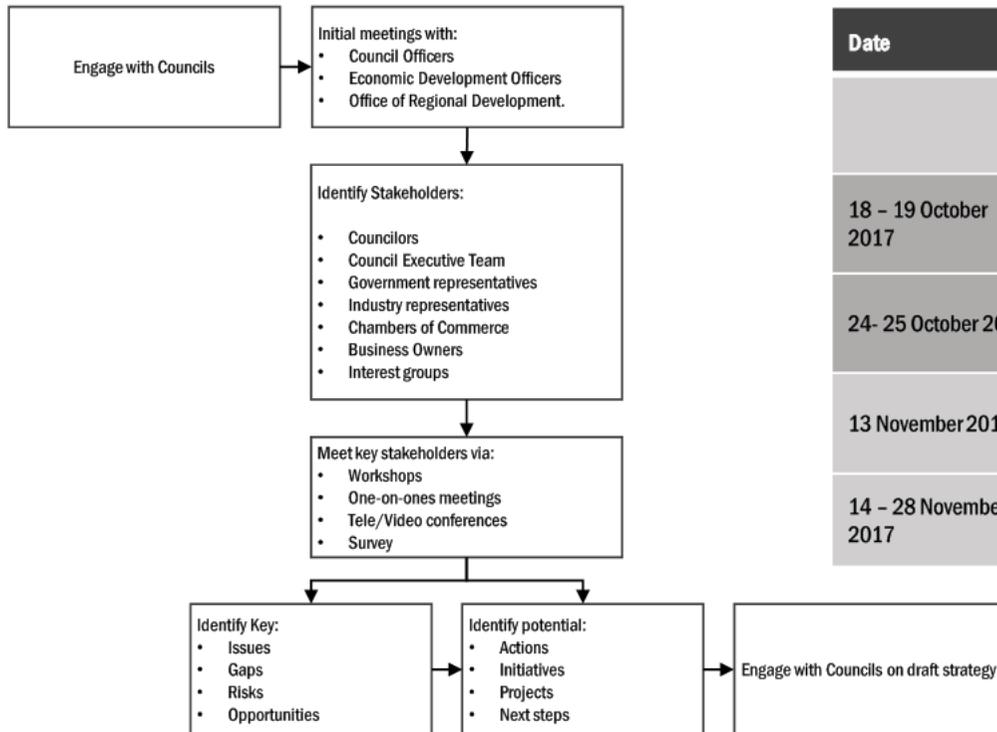
Snowy Hydro – Nine hydroelectric dams providing Eastern Australia with renewable energy. Snowy 2.0 is a feasibility study into enlarging water storage in the Scheme.

### Cemeteries

Snowy Monaro Regional Council manages a total of 23 cemeteries in the Region.

**Appendix E –  
Consultation**

**Consultation Approach**



**Key Dates**

Date	Stakeholder
	Individual inception meeting with Councillors / Council Executive Team
18 - 19 October 2017	Stakeholder engagements - 1:1 meetings, collective meetings and teleconferences
24- 25 October 2017	Stakeholder engagements - 1:1 meetings, collective meetings and teleconferences
13 November 2017	Further stakeholder engagements: - 1:1 meetings and teleconferences
14 - 28 November 2017	Economic Development Survey

### Consultation Outcomes

Key Opportunities	Key Issues, Gaps and Risks	Potential Actions
<ul style="list-style-type: none"> <li>• Improved national, state and regional road corridor productivity.</li> <li>• Development of Snowy Hydro 2.0.</li> <li>• Collaborate with Country Universities Centre and Cooma TAFE.</li> <li>• Revise Mount Mount Kosciuszko Management Guidelines.</li> <li>• Meeting emerging residential and industrial land use needs in a timely way.</li> <li>• Timely processing of development applications to foster business growth.</li> <li>• Accommodate an ageing population.</li> <li>• Embracing and celebrating Snowy Monaro's environmental heritage.</li> <li>• Expand the diversity of businesses locally to broaden employment opportunities.</li> </ul>	<ul style="list-style-type: none"> <li>• Lost opportunities from delays.</li> <li>• Availability of skills, especially skilled trades.</li> <li>• Availability of housing.</li> <li>• Ability to retain workers who move here from outside the Region.</li> <li>• Energy – costs and potential network planning issues (brownouts).</li> <li>• Freight costs.</li> <li>• 'Last mile' links for local roads and freight corridors.</li> <li>• Improve road safety for local residences and visitors.</li> <li>• Communications problems holding back farm productivity.</li> <li>• Frequent public transport systems.</li> <li>• Providing drinkable water and essential waste waterway and sewerage services.</li> <li>• All year-round tourism opportunities.</li> </ul>	<ul style="list-style-type: none"> <li>• Identify and cost key road network "last mile" constraints and options for local to arterial road connections.</li> <li>• Affordable housing.</li> <li>• Feasibility and Viability Study of Cooma and Jindabyne Airports, and Rail Connection.</li> <li>• Needs and Preparation Study for Snowy Hydro 2.0.</li> <li>• Investigate benefits of adventure sports tourism opportunities.</li> <li>• Digital technology black spots.</li> <li>• Collaborate with local industries and training providers in reviewing key training gaps in regional economy.</li> <li>• Speed of approvals to provide investor confidence and reduced investment certainty.</li> <li>• Relationships with State agencies.</li> <li>• Reducing costs of regulation.</li> <li>• Knowledge of / access to Government programs.</li> </ul>

## Consultation

Various stakeholder consultations were conducted to identify and understand key issues in Snowy Monaro. Addressing these issues assisted in defining the key priority actions and projects that will stimulate the economic development in Snowy Monaro. These issues include:

### **Better Connectivity**

- Heavy vehicles are driving through residential and tourist areas due to lack of heavy vehicle route in Snowy Monaro Region. Allowing for heavy vehicle route will make Snowy Monaro's roads safer and provide cost efficient connections for freight movements.
- Need to duplicate and/or increase overtaking lanes on the Monaro Highway. This is the only major road connecting Snowy Monaro and Canberra. During peak season it creates traffic congestion with holiday makers and makes the highway unsafe during emergency situations such as bush fire.
- Improve alternative connection between Snowy Monaro and Canberra by asphaltting the remaining unsealed section of the Bobeyan Road. This will shift traffic and reduce congestion on the Monaro Highway.

- Improve road safety for local residences and visitors by addressing "last mile" on local roads.
- Allowing for more frequent public transport systems. Connecting regional towns internally is a key issue for regional areas in NSW. Due to lack of suitable transport system, the transport costs are high. This discourages jobs seekers to pursue employment or training opportunities.
- Mobile blackspots and lack of internet reliable and fast coverage in Snowy Monaro. Linking the Region to global market would drive innovative start up businesses to develop and existing business to grow.
- Air service timetable needs improvement. Most drive to Canberra Airport for wider connection to other major cities in Australia.

### **Harnessing Inputs, Skills and Jobs**

- Skill labour shortage - local employers are struggling to recruit to fill skilled positions.

- Training courses are not available close to home or workplace requiring staff or potential job seekers to travel outside the Region.
- Sourcing, training or developing local workers to fill key operational needs of the businesses in the Region.
- Attracting skilled professional is a key challenge. Enabling infrastructure and services are not readily accessible or available these include: affordable housing, education and health services, and social recreational facilities and services.
- Broadening and generating productive and meaningful employment opportunities for the people in the Region.
- Ensure economic opportunities are distributed across the Region.
- Ensuring the businesses of the Region have a sufficient and secure supply of land, water and energy to make the most of the opportunities.

## Consultation

- Upgrading and developing new accommodation for visitors.

### More Liveable Communities

- Brown drinking water is a deterrent to skilled workers moving to Bombala.
- Shortage of attractive housing is a barrier for attracting families and workers to Snowy Monaro Region and putting pressure on rental price for local residences.
- Shortage of winter season worker accommodation.
- Making more land available for residential development to ease housing supply pressure.
- Meeting community expectations for high quality health and education services.
- Servicing a growing, ageing population cost effectively without compromising quality or care.
- Providing drinkable water and essential waste waterway and sewerage services in Snowy Monaro.
- Ensuring that assets keep up with standards and support modern and future community.
- Improving cultural, sporting and other social amenities for the people in the Region

- Keeping local communities safe by limiting vehicle speed limit – Adaminaby currently has 80km/hr road speed limit rather than 50km/hr.

### New Ideas

- Inconsistent and lengthy development consent process that create investment uncertainty.
- Complying with various regulatory requirements from various levels of government and government agencies.
- Lack of coordination and integrated services across different level of government.
- Finding a balance between environmental sustainability and development for economic growth.
- Need to review and update Mount Kosciuszko National Park Management Plan to expand and create environmentally friendly tourism opportunities. The Management Plan was last updated in 1990's.
- Offer all year-round tourism activities and support services.

- Leverage Snowy Hydro 2.0 to provide long term benefits to the Region

- Create all year-round tourism opportunities by:
  - reviewing Head Lease arrangement for Perisher with a more commercial focus approach to management.
  - optimising the use of Lake Jindabyne and Lake Eucumbene
  - improving commercial operation during summer
  - allowing for private investment to cultivate tourism products

- Warming climate reduces snow depth, cover and duration, putting future winter tourism at risk. The industry's ability to create artificial snow will also be challenged as it becomes less efficient as humidity rises.

- Governance arrangement of Perisher Ski Resort needs revision. There were no additional parking space or new accommodation built and infrastructure upgrade in past 30 years. As a result, Perisher is unable to support growing number of tourists and changing demand for different tourism products.

## Regional Issues

### Connectivity aim

- An integrated and connected Snowy Monaro through road, rail, air and digital infrastructure to achieve logistics efficiencies, maximise existing investments and facilitate new opportunities.
- Supporting businesses, employees and residents by providing:
  - better transport connection to a wider destination
  - safe and reliable roads
  - efficient road networks
  - fast and reliable telecommunication coverage and network

Efficient and reliable movements of goods and people are crucial as it support and promote liveability and employment opportunities for Snowy Monaro

### Key regional issues

- Heavy vehicles are driving through residential and tourist areas due to lack of heavy vehicle route in Snowy Monaro Region. Allowing for heavy vehicle route will make Snowy Monaro's roads safer and provide cost efficient connections for freight movements.
- Improve road safety for local residences and visitors by addressing "last mile" on local roads.
- Need to duplicate and/or increase overtaking lanes on the Monaro Highway. This is the only major road connecting Snowy Monaro and Canberra. During peak season it creates traffic congestion with holiday makers and makes the highway unsafe during emergency situations such as bush fire.
- Improve alternative connection between Snowy Monaro and Canberra by asphaltting the remaining unsealed section of the Bobeyan Road. This will shift traffic and reduce congestion on the Monaro Highway.
- Allowing for more frequent public transport systems. Connecting regional towns internally is a key issues for region areas in NSW. Transport costs are high, discouraging jobs seekers from pursuing employment or training opportunities.
- Mobile blackspots and lack of internet reliable and fast coverage in Snowy Monaro. Linking the region to global market would drive innovative start up businesses to develop and existing business to grow.
- Air service timetable needs improvement. Most drive to Canberra Airport for wider connection to other major cities in Australia.

## Case study – Heavy Vehicle Route Bombala

The main street of Bombala is frequently used by heavy freight vehicles carrying agricultural goods, logs, and defence materials for the Royal Australian Navy. Over 100 trucks drive along the main street per day to deliver logs and pick up goods from the local timber mill.

The volume of heavy vehicle movements through Bombala is expected to increase with the upgrade of Port of Eden. The major users of the port are the Royal Australian Navy, wood chippers, cargo ships for logs and cruise ships.

Recently, the main street of Bombala was temporarily closed and its roundabouts dismantled and modified to allow heavy vehicles carrying disassembled wind turbines to drive through Bombala from the Port of Eden.

While the Wind Turbine company paid for the dismantlement and replacement of the roundabouts, nevertheless, the local residents and businesses were inconvenienced for the duration of the movement.

Construction of an alternative heavy vehicle route bypassing the main street of Bombala will reduce heavy vehicle movements around the town centre.

The heavy vehicle route will:

- improve road safety for local residents
- open up the main street for better pedestrian usage
- improve the amenity of Bombala and allow the Council to proceed with the Bombala CBD beautification Project
- improve traffic flow for local road users.

The Snowy Monaro Regional Council has identified an alternative heavy vehicle route and has conducted preliminary engineering and costing studies.



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## Regional Issues

### Inputs, Skills and Jobs aim

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To Increase Snowy Monaro's job density, diversity and opportunity.

Support businesses and young workers by:

- improving depth and breadth of skilled labour pool and workers
- equipping young workers with qualifications and experiences they need to participate and support growing economic activity
- facilitating infrastructure needs to enable growth and investment opportunities

### Key regional Issues

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- Skill labour shortage - local employers are struggling to recruit to fill skilled positions.
- Training courses are not available close to home or workplace requiring staff or potential job seekers to travel outside the Region.
- Sourcing, training or developing local workers to fill key operational needs of the businesses in the Region.
- Attracting skilled professional is a key challenge. Enabling infrastructure and services are not readily accessible or available these include: affordable housing, education and health services, and social recreational facilities and services.
- Broadening and generating productive and meaningful employment opportunities for the people in the Region.
- Ensure economic opportunities are distributed to across full diversity of people in the Region.
- Ensuring the businesses of the Region have a sufficient and secure supply of land, water and energy to make the most of the opportunities.
- Offering all year-round tourism activities and support services
- Upgrading and developing new accommodation for visitors.

## Case study – Country Universities Centre

The Country Universities Centre was established in 2013 in Cooma.

The Centre provides regional students opportunity to participate in higher education in regional towns which otherwise lack suitable alternative local higher educational opportunities.

The Centre establishes partnerships with universities, local government, registered training organisations and local employers to provide enhanced support and a broader network of opportunities for students and communities.

The aims of the Centre are to:

- improve regional student participation in higher education
- reduce economic and intellectual migration of regional youth
- improve flow-on effects on economic output and productivity
- improve the number of skilled labour pool in regional NSW

Country Universities Centre is an opportunity for regional students and businesses to:

- collaborate together to bridge the skills shortage gaps in regional NSW
- align local skills need with local training courses
- provide a pathway for regional students to a meaningful employment
- incubate innovative set up businesses in regional NSW.

In its first four years of operation, the Cooma Universities Centre has over 175 registered students completing undergraduate and postgraduate degrees at 28 Australian universities.

The Centre has plans to establish a further eight Centres in regional NSW.



## Regional Issues

### Liveability aim

- Making Snowy Monaro a desirable place to live and work will enable economic growth.
- Communities across Snowy Monaro are connected, liveable and resilient.
- Supporting families and young workers to come and stay, by providing:
  - a range of housing options
  - access to essential infrastructure services
  - opportunities for economic prosperity
  - better quality of life
  - Access to affordable social activities and amenities

### Key regional issues

- Shortage of attractive housing is a barrier for attracting families and workers to Snowy Monaro Region and putting pressure on rental price for local residences.
- Shortage of winter season worker accommodation.
- Making more land available for residential development to ease housing supply pressure.
- Meeting community expectations for high quality health and education services.
- Servicing a growing, ageing population cost effectively without compromising quality or care.
- Providing drinkable water and essential waste waterway and sewerage services in Snowy Monaro.
- Ensuring that assets keep up with standards and support modern and future community.
- Improving cultural, sporting and other social amenities for the people in the Region
- Keeping local communities safe by limiting vehicle speed limit – Adaminaby currently has 80km/hr road speed limit rather than 50km/hr.

### Case study – Liveability

Dongwha Timbers employs about 140 local full-time staff. The company has plans to further expand its operation to produce value-adding timber products. However, the company face a significant challenge of recruiting labour and skilled professionals.

A recent recruit resigned after six months due to lack of attractive housing, inadequate health and school services, and limited social activities for the family to enjoy. Over the last four year, over 20 workers resigned from the company sighting the above reasons.

To secure workers required for current and future operations, Dongwha purchased and leased over 12 properties to house it workers, provides sponsorship to local events like the Bombala Cup, provides funding for local playgrounds and provides timber products to improve and upgrade the Bombala Exhibition Ground.

Improving Snowy Monaro's liveability by leveraging its endowments and collaborating with companies like Dongwha will create an environment where families can live and work.

## Regional Issues

### New Ideas aim

- Governing authorities to create new and innovative partnerships and collaborations with the private and non-government sectors to reduce costs, share delivery risks, facilitate timely responses to market opportunities.
- Innovation will support businesses and residents by:
  - applying a balanced and common-sense approach to finding a win-win solution
  - sharing common desire for Snowy Monaro
  - achieving an efficient and effective delivery of investments

### Key regional issues

- Inconsistent and lengthy development consent processes that create investment uncertainty.
- Complying with various regulatory requirements from various levels of government and government agencies.
- Lack of coordination and integrated services across different level of government.
- Finding a balance between environmental sustainability and development for economic growth.
- Heavy handed regulations without notice of cautionary advice or warning notices.
- Need to review and update Mount Kosciuszko National Park Management Plan to expand and create environmentally friendly tourism opportunities. The Management Plan was last updated in 1990's.
- Create all year-round tourism opportunities by:
  - reviewing Head Lease arrangement for Perisher with a more commercial focus approach to management.
  - optimising the use of Lake Jindabyne and Lake Eucumbene
  - improving commercial operation during summer
  - allowing for private investment to cultivate tourism products
- Warming climate reduces snow depth, cover and duration, putting future winter tourism at risk. The industry' s ability to create artificial snow will also be challenged as it becomes less efficient as humidity rises.
- Governance arrangement of Perisher Ski Resort needs revision. There were no additional parking space or new accommodation built and infrastructure upgrade in past 30 years. As a result, Perisher is unable to support growing number of tourists and changing demand for different tourism products.

**Appendix G –  
Focus Opportunities**

## Focus Opportunity – Getting the most from Snowy 2.0

### **Snowy 2.0 will stimulate Snowy Monaro's economy.**

One of Snowy Monaro's key endowments is the Snowy Hydro Scheme which began in 1949. The original Snowy Hydro Scheme saw the population of Cooma increase almost tenfold, roads were built to connect the Region, and service industries moved into the Region.

Snowy 2.0 is an expansion of the existing scheme to create a battery-like water storage that can be used to provide an affordable source of energy. Snowy 2.0 will increase energy generation capacity up to 2,000 megawatts. This translates to about 350,000 megawatt hours of energy storage, or enough electricity to power three million homes for a week.

The project involves underground excavation and tunnelling, surface works in several locations and a number of supporting works such as building or upgrading access tracks and roads and electricity connections to construction sites.

Temporary housing will be constructed to provide accommodation for construction workers close to the work sites. It is expected Snowy 2.0 will take six years to complete.

### **Snowy Hydro estimates that Snowy 2.0 will create up to 5,000 direct and indirect jobs across the Region over the construction period.**

Snowy Hydro estimates that the scheme will generate at least 5,000 jobs in NSW, and it is expected that most of jobs will be in the Snowy Monaro Region. Around 350 people are employed for Snowy 2.0 preparatory work. It is likely there will be additional jobs in local service industries and demand for essential infrastructure to support eventual growth in population in the region.

### **Snowy Monaro's challenge is to ensure the long-term benefits of Snowy 2.0 are maximised and any impacts on the Region, its people and visitors are captured and appropriately managed.**

There are a number challenges for Snowy Monaro:

- Ensuring that the long-term benefits of the Snowy 2.0 are maximised and avoid the "sugar hit" syndrome of the original Snowy Hydro Scheme, where lack of planning saw the region unable to retain most the workers and transit to a strong and sustainable region
- Minimising disturbances and impacts to local residents and tourists, due to the nature of the works being undertaken during construction and for safety reasons, public access will be restricted in some areas of Kosciuszko National Park while works are underway



## Focus Opportunity – Getting the most from Snowy 2.0

- Enhancing road safety by re-routing trucks and equipment away from population centres. Road management would be most critical during school holidays and peak winter seasons, where winter tourism bring significant number of tourists to the Region causing traffic congestion
- Retaining skilled workers and families that have relocated to work on the Snowy 2.0
- Improving existing planning and development application process to meet the significant demand for temporary accommodation across various areas of Snowy Monaro
- Ensuring essential services provided by Snowy Monaro Regional Council are capable of serving the increased in number of people in Snowy Monaro. These include maintaining council owned assets, council waste management services, water supply and local road maintenance
- Ensuring education and health services are ready to support increase in demand
- Snowy Monaro Regional Council is adequately resourced to meet community expectations for high quality services.

**The Snowy Monaro Regional Council will need to prepare itself for the arrival of workers and capital investment entering the Region.**

To ensure Snowy Monaro makes the most of the Snowy 2.0 investment and prepare the Region, Snowy Monaro Regional Council will need to be involved in the project as a major stakeholder. This will ensure the Council is aware of potential issues and benefits and take appropriate actions resolve issues and realise those benefits.

These preparation for the Snowy Monaro Regional Council include:

- Needs and Preparation Study for Snowy 2.0
- Snowy 2.0 Economic Needs and Impact Study
- Snowy Monaro Regional Freight and Traffic Study
- Regional Roads Connections and Condition Study
- Industrial Land Use Study to encourage further investment in industrial land



## Focus Opportunity – Getting the most from Snowy 2.0

- Snowy Monaro Health Strategy
- Water and Sewerage Treatment System in Jindabyne and Sewerage connections in Adaminaby
- Investigate requirements for deemed consent development assessment processes
- Joint Snowy Monaro, Private and Not-for-Profit Sector Taskforce to deliver social infrastructure and services.

Snowy 2.0 is a highly significant opportunity for Snowy Monaro. With effective preparation, Snowy Monaro will be able to support local jobs creation and boost local economic activities.



## Focus Opportunity – Securing Year-Round Tourism

### **Tourism plays a highly significant role in Snowy Monaro's economy.**

Snowy Monaro's endowments of the Snowy Mountains, surrounding lakes, and specialisation of tourism operators underpin its tourism capability.

Long known as a snow holiday destination, tourism plays a highly significant role in Snowy Monaro's economy. In 2016, over one million people visit the Snowy region and spend \$521 million in total\*. Visitor expenditure is heavily concentrated in a few industries:

- \$288 million on accommodation and food
- \$101 million on transport
- \$75 million on shopping.

Currently, 394 local businesses make up the backbone of Snowy Monaro's visitor economy.

Snowy Monaro has the opportunity to further develop itself as a year-round tourism destination through increased summer activities and events.

This emerging opportunity for the Region will potentially allow a new inflow of tourists to support and increase economic activity in the traditional off-season of the Region. There have been recent pushes for the Region to utilise its natural endowments and further develop itself as a year round destination.

A scenario modelling was conducted to demonstrate the significance of offering all year tourism products in Snowy Monaro Region.

Based on the scenario modelling, an increase in the number of visitors by 10,000 will add about \$170 million to Snowy Monaro's economy over a 20 year period.

If Snowy Monaro could increase visitation by 10 per cent from 2016 level by offering summer related tourism, additional 100,000 visitors means \$1.7 billion to Snowy Monaro's economy over 20 years.

### **Year-round tourism products require coordinated effort**

To realise the above economic opportunity, a number of key challenges need addressing.

- Improving development consent process as to assist tourism investment opportunities. Delays and inconsistencies discourage private sector investment
- Developing and marketing all year round tourism products especially during summer

- Improving air and road transportation between Snowy Monaro Region. The Monaro Highway is the only major highway connecting the area with Sydney and Canberra and the Snowy Mountain Airport provides limited services to Sydney.
- Upgrading accommodation options including five star conference facilities to capture corporate businesses. There have been no new accommodation providers in Perisher Ski Resort in the past 30 years.
- Improving compliance with various regulatory requirements from various levels of government and government agencies. For example, the lakes around Jindabyne are managed by the Snowy Hydro Scheme and Mount Kosciuszko and its surroundings including roads within the national parks are managed by National Parks NSW. Each authority has different regulations limiting tourism development opportunities.

\*Source: Tourism Research Australia

## Focus Opportunity – All Year-Round Tourism

**There are potential strategies to address the challenges and realise the opportunity.**

Recently, Snowy Monaro Region has been pursuing summer related adventure activities and tourism opportunities. These include opening a mountain bike trails, developing great walks in Jindabyne and seeking to introduce rail trail in the Region.

There are other strategies such as Destination Management Plan 2018-2020, the to support and enable all year round tourism opportunities.

Additional strategies were identified through stakeholder consultation includes:

- Introduce deemed consent development assessment processes
- Introducing Head Lease arrangement with Perisher Ski Resort will encourage private sector investment and development. Currently, only Thredbo has a head lease arrangement.
- Reviewing and updating Mount Kosciuszko National Park Management Plan to expand and create environmentally friendly tourism opportunities. The Management Plan was last updated in 1990's.

- Feasibility and Viability Study of Snowy Mountain Airport and Jindabyne Airstrip
- Engage with airline industry to identify key requirement to improve passenger air services
- Research to investigate how to support and realise the benefits of recreational fishing tourism
- Opportunity to promote historic/cultural related tourism by opening up historic parts of the national parks
- Developing a year-round Tourism Strategy:
  - Accommodation upgrade
  - Tourism events and activities creation and marketing
  - 5 Star Accommodation and Conference facility
  - Lake Eucumbene and Lake Jindabyne Tourism Premium tourism product development
  - Tourist rail trails on disused rail corridor

The above strategies will enable Snowy Monaro to realise the economic potential derived from developing year-round tourism opportunities.



## Focus Opportunity - Ongoing Population Growth

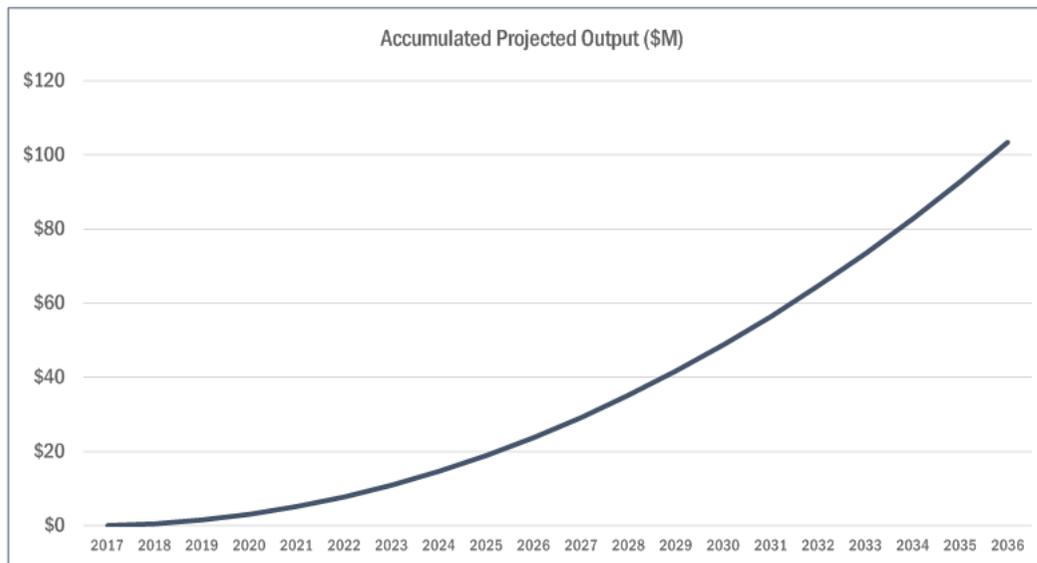
**Scenario modelling suggests ongoing population growth in the NSW and Victoria could increase Snowy Monaro output by more than \$103 million overtime.**

To help provide an indicative illustration of the potential significance of population growth in an adjoining region, Corvieu commissioned Cadence Economics to undertake computable general equilibrium modelling of different population growth scenarios.

The scenario modelling assumed 1.5 per cent in population growth for New South Wales and Victoria. Under this scenario, Cadence Economics' modelling suggests, in aggregate, the additional activity in Snowy Monaro economy over time might total more than \$103 million.

**Wholesale Trade and Tourism industries are to benefit the most from New South Wales and Victoria's population increase.**

The Wholesale Trade industries estimates to contribute additional \$50.3 million to the economy. While the Tourism industries are expected to contribute \$14.1 million to Snowy Monaro's economy.



While this is only a single scenario, the modelled outcomes reinforce the potential of pursuing enabling strategies like:

- Improved national, state and regional road corridor productivity
- Realise better and safe integrated road network
- Improved regional, national and global connections for people and freight
- Expand the diversity of businesses locally to broaden employment opportunities
- Research to investigate how to support and realise the benefits of recreational fishing tourism
- Opportunity to promote historic/cultural related tourism by opening up historic parts of the national parks
- Investigate benefits of adventure sports tourism opportunities

## **Appendix H –**

# **The Building Blocks of Economic Growth**

## The Building Blocks of Economic Growth

### Promoting economic growth

#### The role of our regions

In an environment where cities continue to strengthen their position as economic engines, the question of what regions need to do to ensure that they continue to contribute to the nation's wealth and remains relevant.

Promoting regional economic development is at the heart of what this Strategy seeks to achieve. Regional economic development seeks to expand the value and capabilities of existing businesses, and facilitate the growth of new businesses. In turn, the additional activity generated by businesses should increase the number of jobs available as well as the earnings of employees.

There are uneven levels of growth across the regions in NSW. Some regions are growing strongly both in terms of population and economic opportunity. However, some regional communities face great challenges in terms of population decline, structural change, distance, and the impact this has on service delivery, infrastructure investment, and cultural and social development.

The Strategy outlines tailored strategies to address the specific priorities of the region to help industries to thrive, leading to strong employment growth and strong regional economy and future prosperity.

#### The "building blocks" of economic development

Many factors contribute to the economic potential of a region.

Some factors are inherent advantages and endowments, like geography or other features of the natural environment, that can be difficult to influence through policies and investments. But in many other cases, there is much governments can do to enhance their advantages and endowments and provide stronger enabling conditions for greater private investment and initiative.

A key step towards a coherent economic strategy is identifying what these 'building blocks' for growth are, as set out left. These enabling keystones are interrelated, and can be locked in together through a credible economic plan, consistent with the identified strengths, endowments and opportunities of a region.

#### Some of the key ingredients

At a most basic level, economic development can be achieved and enhanced through one of the following three 'P's:

- **More People**, which increases the size of the local market
- **More Participation** to increase the size of the labour pool
- **Higher Productivity**, to increase the value add each worker delivers.

#### Targeted planning and investment

Increasing the three 'P's is a challenge in regional areas. Often, all three drivers are moving in the wrong direction. Increasing these 'P's in an efficient and effective means of investments to be targeted into the right areas.

Research undertaken by the Department of Premier and Cabinet - Centre for Economic and Regional Development indicates the economic development primers work best where they promote existing strengths linked to local endowments.

Increasing global competition means industries without a comparative advantage from existing activities or existing resources are less likely to succeed.

This Strategy therefore places a high emphasis on focusing on areas that bolster existing strengths rather than targeting investments in speculative areas that are yet to be proven. Investment must consider improvements in the Region that are sustainable and equitable.

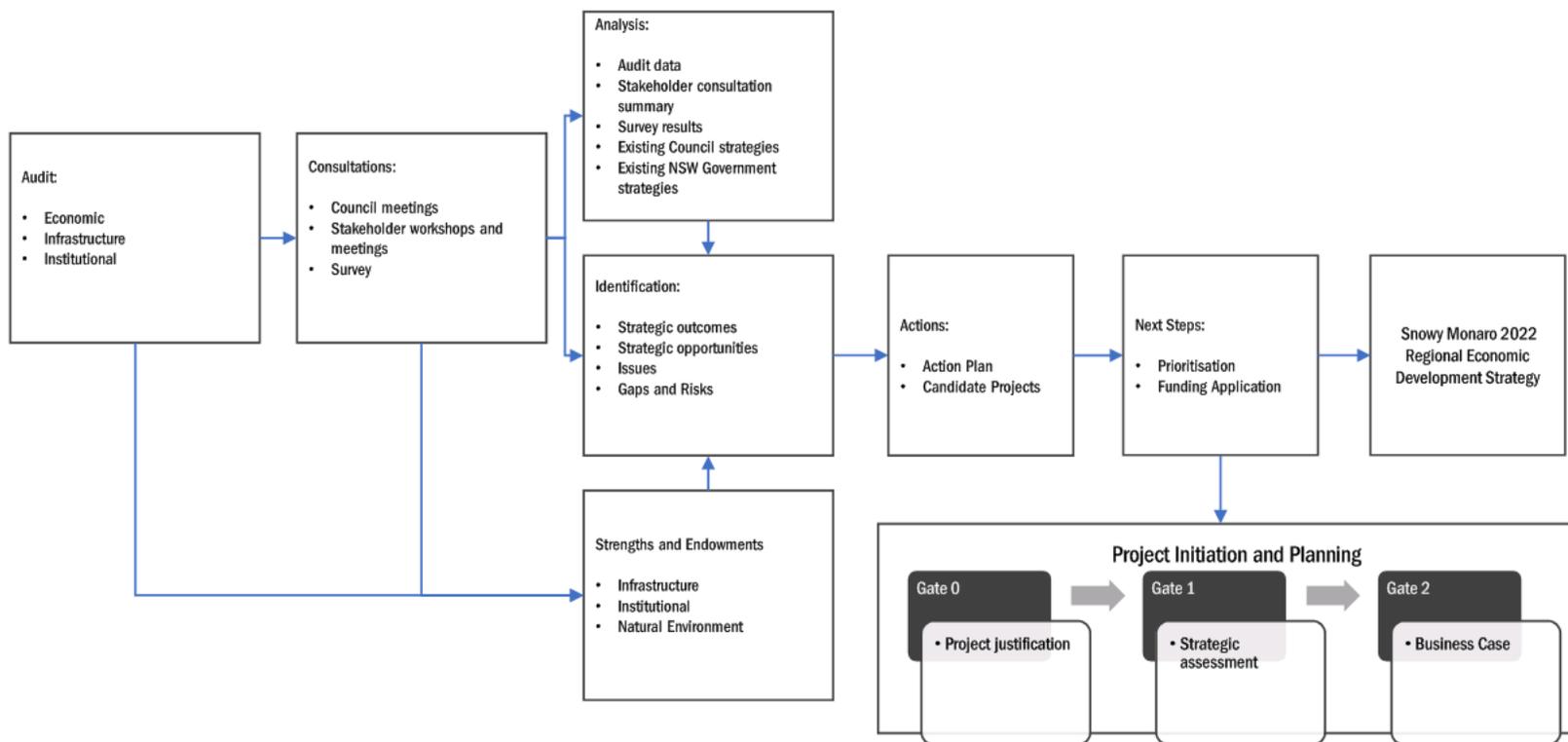
Improving standards of living across regional communities and ensuring that the region's economic base is resilient and adaptive to change are also important considerations. Therefore, this Strategy considers measures that deliver improvements in the four key strategic outcomes:

- Connectivity
- Inputs, Skills and Jobs
- Liveability
- New Ideas



**Appendix I -  
Methodology**

## Snowy Monaro - Regional Economic Development Strategy Methodology



### KEY TASKS AND STEPS IN REGIONAL ECONOMIC DEVELOPMENT STRATEGY DEVELOPMENT

- Undertaking economic, infrastructure and institutional audits and integrating them into regional strengths and endowments
- Review existing strategies to account for current policy directions and shape strategic themes for this Strategy
- Consulting with stakeholders to identify current day and future strategic needs, issues, gaps, risks and opportunities
- Analyse and identify strengths and endowments when considering the strategic objectives and opportunities
- Identify strategies and actions that respond to the region's strategic economic development needs
- Actions and projects are assessed for Project Initiation and Planning

**Appendix J –  
Actions**

## 1. Develop the Region's Year-Round Tourism Offering and Accessibility from Major Markets

**Strategic Context**      Snowy Monaro's combination of built and natural endowments in ski fields, mountainous terrain, waterways and accommodation support a signature specialisation in tourism. For a Region with a population of a little more than 20,000, tourism contributes a remarkable amount to activity, income and employment across the Region, especially in Jindabyne and its adjoining ski fields.

Compared to other regions focused on winter sports however, Snowy Monaro presently offers only a limited amount of activity outside of ski season. The first-order priority for the Region's tourism should be further developing off-peak offerings like mountain biking, bush walking and fishing, which if successful should also improve service availability and viability, and make it easier to retain staff permanently and avoid some present difficulties in sourcing staff. A secondary priority is improving connections to major markets like Sydney, Canberra and Brisbane, and increase the supply of worker accommodation. When planning for expansion in tourism the Region needs to ensure it does not negatively impact on its environmental and residential amenity, and its infrastructure can cater for seasonal demands.

**Infrastructure Priorities**      Active, adventure and nature-based tourism infrastructure and upgrade of Jindabyne Airport

Opportunities	Early Stage Actions	Candidate Projects
<ul style="list-style-type: none"> <li>• Make the most of Snowy Monaro's natural endowments for all year-round tourism opportunities.</li> <li>• Facilitate private investment to cultivate tourism products.</li> <li>• Review the efficiency of connections to capital city markets.</li> </ul>	<ul style="list-style-type: none"> <li>• Develop and implement a region wide Year-Round Tourism Strategy:                             <ul style="list-style-type: none"> <li>• Mountain Bike and Iconic Walking Trails</li> <li>• Lake Eucumbene and Lake Jindabyne mountain biking trails</li> <li>• Rail trails on the disused rail corridor</li> <li>• Heritage, cultural and agri-tourism.</li> </ul> </li> <li>• Work with the National Parks and Wildlife Service to investigate opportunities to open up historic parts of the national parks.</li> <li>• Support revision of the ski resorts Head Lease arrangements to promote growth in year-round tourism.</li> <li>• Investigate recreational fishing and adventure sports tourism opportunities.</li> <li>• Further develop the Bundian Way walking track concept.</li> <li>• Provide greater access to indigenous art, cultural and business opportunities.</li> <li>• Investigate opportunities to grow the day-trip/short-stay market of Canberra and the South Coast.</li> <li>• Engage with airlines to identify opportunities to improve passenger services at both Cooma and Jindabyne Airports.</li> <li>• Undertake a feasibility study into re-establishing rail connections to capital city markets.</li> </ul>	<ul style="list-style-type: none"> <li>• Bundian Way Walking Track</li> <li>• Mountain bike trails</li> <li>• Upgrade of Jindabyne Airport</li> </ul>

## Action Plan

### Develop the Region's Year-Round Tourism Offering and Accessibility from Major Markets

Strategic Opportunities	Actions	Timeframe
<ul style="list-style-type: none"> <li>• <b>Make the most of Snowy Monaro's natural endowments for all year-round tourism opportunities</b></li> <li>• <b>Facilitate private investment to cultivate tourism products</b></li> </ul>	<ul style="list-style-type: none"> <li>• Develop and implement a region wide Year-Round Tourism Strategy:                             <ul style="list-style-type: none"> <li>• Mountain Bike and Iconic Walking Trails</li> <li>• Lake Eucumbene and Lake Jindabyne mountain bike trails</li> <li>• Rail trails on the disused rail corridor</li> <li>• Heritage, cultural and agri-tourism.</li> </ul> </li> <li>• Work with the National Parks and Wildlife Service to investigate opportunities to open up historic parts of the national parks.</li> <li>• Support revision of the ski resorts Head Lease arrangements to promote growth in year-round tourism.</li> <li>• Investigate recreational fishing and adventure sports tourism opportunities.</li> <li>• Further develop the Bundian Way walking track concept.</li> <li>• Provide greater access to indigenous art, cultural and business opportunities.</li> <li>• Investigate opportunities to grow the day-trip/short-stay market of Canberra and the South Coast.</li> </ul>	<p>December 2019</p>
<ul style="list-style-type: none"> <li>• <b>Review the efficiency of connections to capital city markets</b></li> </ul>	<ul style="list-style-type: none"> <li>• Engage with airlines to identify opportunities to improve passenger services at both Cooma and Jindabyne Airports.</li> <li>• Undertake a feasibility study into re-establishing rail connections to capital city markets.</li> </ul>	<p>December 2020</p>

 <b>2. Cultivate the Region's 'Engines of Growth' Specialisations in Agriculture, Forestry and Wood Products</b>		
<b>Strategic Context</b>	<p>The Snowy Monaro Region is marked by extensive tracts of land that contribute to the Region's economy through significant specialisations in agriculture and forestry. In Bombala, local wood supply has also supported extending the supply chain within the Region into wood products and potentially support expansion opportunities in coming years.</p> <p>These specialised industries are relatively mature and require modest levels of government support. However, a focus area for assisting the further development of industry is in the quality of connections to market and institutional linkages that help see opportunities seized. For example, truck productivity is constrained by limitations of the road network, affecting wood supply locally and to mills in Tumut. The Region is also close to gateways to national and international markets in the form of the Port of Eden and Canberra Airport. The Region should also look to foster closer institutional relationships with both the Port and Airport to ensure emerging opportunities in external markets are identified and acted on rapidly.</p>	
<b>Infrastructure Priorities</b>	Heavy Vehicle Route in Bombala	
<b>Opportunities</b>	<b>Early Stage Actions</b>	<b>Candidate Projects</b>
<ul style="list-style-type: none"> <li>• Secure reliable, high capacity digital and mobile connections.</li> <li>• Improve road corridor productivity for freight.</li> <li>• Review the potential of rail freight connections.</li> <li>• Improve Cooma's saleyards to facilitate livestock processing.</li> <li>• Build close relationships with partners beyond the Region.</li> </ul>	<ul style="list-style-type: none"> <li>• In collaboration with the private sector, audit digital connectivity blackspots.</li> <li>• Undertake a Regional Freight and Traffic Study.</li> <li>• Develop project proposals for:                             <ul style="list-style-type: none"> <li>• Monaro Highway Improvements</li> <li>• Kosciuszko Road Improvements</li> <li>• Parsonage Creek Bridge Upgrade</li> <li>• Delegate Road Improvements</li> <li>• Polo Flat Road Upgrade</li> <li>• Bobeyan Road</li> <li>• Black Lake Road Bombala</li> <li>• Imlay Road Upgrade</li> </ul> </li> <li>• Review freight pinch points and develop a catalogue of investment priorities for local roads.</li> <li>• Work with the NSW government to alleviate congestion issues between to Jindabyne and the major ski resorts.</li> <li>• Foster and sustain close relationships with Canberra Airport and the Port of Eden.</li> <li>• Undertake a feasibility study to investigate the potential use of rail to connect producers to the Port of Eden and Canberra Airport.</li> <li>• Develop a business case for upgrading Cooma's Saleyard.</li> <li>• Work with Ausindustry and NSW Department of Industry to improve trade connections for producers.</li> </ul>	<ul style="list-style-type: none"> <li>• Heavy Vehicle bypass in Bombala</li> <li>• Heavy Vehicle Turning, Parking and Resting Bay at Delegate (South side of Bombala)</li> <li>• Monaro Highway Improvements</li> <li>• Kosciuszko Road Improvements</li> <li>• Parsonage Creek Bridge Upgrade</li> <li>• Delegate Road Improvements</li> <li>• Polo Flat Road Upgrade</li> <li>• Bobeyan Road</li> <li>• Black Lake Road Bombala</li> <li>• Imlay Road Upgrade</li> </ul>

## Action Plan

### Cultivate the Region's 'Engines of Growth' Specialisations in Agriculture, Forestry and Wood Products

Strategic Opportunities	Actions	Timeframe
<ul style="list-style-type: none"> <li>Secure reliable, high capacity digital and mobile connections</li> </ul>	<ul style="list-style-type: none"> <li>In collaboration with the private sector, audit digital connectivity blackspots.</li> </ul>	<p>June 2019</p>
<ul style="list-style-type: none"> <li>Improve road corridor productivity for freight</li> <li>Review the potential of rail freight connections</li> </ul>	<ul style="list-style-type: none"> <li>Undertake a Regional Freight and Traffic Study.</li> <li>Develop project proposals for:                             <ul style="list-style-type: none"> <li>Monaro Highway Improvements</li> <li>Kosciuszko Road Improvements</li> <li>Parsonage Creek Bridge Upgrade</li> <li>Delegate Road Improvements</li> <li>Polo Flat Road Upgrade</li> <li>Bobeyan Road</li> <li>Black Lake Road Bombala</li> </ul> </li> <li>Review freight pinch points and develop a catalogue of investment priorities for local roads.</li> <li>Work with the NSW government to alleviate congestion issues between to Jindabyne and the major ski resorts.</li> <li>Foster and sustain close relationships with Canberra Airport and the Port of Eden.</li> </ul>	<p>December 2019</p>
<ul style="list-style-type: none"> <li>Improve Cooma's saleyards to facilitate livestock processing</li> </ul>	<ul style="list-style-type: none"> <li>Develop a business case for upgrading Cooma's Saleyard.</li> </ul>	<p>June 2019</p>
<ul style="list-style-type: none"> <li>Build close relationships with partners beyond the Region</li> </ul>	<ul style="list-style-type: none"> <li>Undertake a feasibility study to investigate the potential use of rail to connect producers to the Port of Eden and Canberra Airport.</li> <li>Work with Ausindustry and NSW Department of Industry to improve trade connectors for producers in the Region.</li> </ul>	<p>December 2020</p>

 **3. Promote Skills Acquisition and Industrial Land Development to Strengthen the Region's Employment Base**

**Strategic Context** Complementary natural and built endowments, including terrain, climate, waterways and the Snowy Mountains Scheme infrastructure, support the Region's distinctive specialisation in hydro electricity production. Forthcoming investment in Snowy 2.0 will increase activity during its construction phase and offer opportunities the Region must look to seize.

The extent of benefits to the local economy from Snowy 2.0's construction will depend on the degree to which contractors, subcontractors and workers are based locally, as opposed to operating on a 'Fly In, Fly Out' basis. Council should develop an action plan to position the Region to encourage activity locally to the extent economical. The rise in construction activity could be a catalyst for broader industrial development, so focus on key enablers like zoned and serviced industrial land, key utilities and skills and industry-focused skills development can position the Region to capture diversification opportunities as they arise.

**Infrastructure Priorities** Polo Flat Industrial Precinct Improvements and Stormwater drainage upgrade

Opportunities	Early Stage Actions	Candidate Projects
<ul style="list-style-type: none"> <li>Review the opportunities associated with Snowy 2.0 and how to make the most of them.</li> <li>Address "first mover" disadvantages in meeting enabling infrastructure costs.</li> <li>Secure reliable, high capacity digital and mobile connections.</li> <li>Collaborate with Country Universities Centre and Cooma TAFE to match training courses to industry needs.</li> </ul>	<ul style="list-style-type: none"> <li>Develop an action plan to encourage as many Snowy 2.0 contractors, subcontractors and workers to locate in the Region as is possible.</li> <li>Develop business cases for industrial precincts at Polo Flat and Bombala.</li> <li>Align local training courses to local industry needs.</li> <li>Advocate for a Primary and Innovative Community Centre with the Country Universities Centre.</li> </ul>	<ul style="list-style-type: none"> <li>Polo Flat Industrial Precinct improvements and stormwater drainage upgrades.</li> </ul>

## Action Plan

### Promote Skills Acquisition and Industrial Land Development to Diversify the Region’s Employment Base

Strategic Opportunities	Actions	Timeframe
<ul style="list-style-type: none"> <li>Review the opportunities associated with Snowy 2.0 and how to make the most of them</li> </ul>	<ul style="list-style-type: none"> <li>Develop an action plan to encourage as many Snowy 2.0 contractors, subcontractors and workers to locate in the Region as is possible.</li> </ul>	December 2018
<ul style="list-style-type: none"> <li>Address “first mover” disadvantages in meeting enabling infrastructure costs</li> </ul>	<ul style="list-style-type: none"> <li>Develop business cases for industrial precincts at Polo Flat and Bombala.</li> </ul>	December 2018
<ul style="list-style-type: none"> <li>Collaborate with Country Universities Centre and Cooma TAFE to match training courses to industry needs.</li> </ul>	<ul style="list-style-type: none"> <li>Advocate for a Primary and Innovative Community Centre with Country Universities Centre .</li> <li>Align local training courses to local industry needs.</li> </ul>	December 2019



## 4. Grow the Population to Deepen the Region's Internal Markets for Goods, Services and Labour

### Strategic Context

Despite its many endowments, the Snowy Monaro Region has a relatively small population. This restricts the depth and diversity of goods and services available to its communities and the extent of labour supply available to its producers. Growth in the Region's population can increase the Region's economic potential, diversity and increase its resilience to external shocks.

The foremost priority actions for Council should be completing its update of Regional land use planning. Secondary priorities should include an Activation Plan to help revitalise Bombala and identify enabling economic and social infrastructure and services that can help increase housing supply and further enhance the attractiveness of the Region.

### Infrastructure Priorities

Bombala Activation Plan and housing supply enabling infrastructure, including water & sewerage.

### Opportunities

#### Early Stage Actions

#### Candidate Projects

<ul style="list-style-type: none"> <li>• Attract and retain families and workers by:                             <ul style="list-style-type: none"> <li>○ Offering a diverse and accessible supply of housing</li> <li>○ Better aged care services</li> <li>○ Providing cultural, sporting and recreational activities.</li> </ul> </li> <li>• Identify and address gaps in key community services.</li> <li>• Better connect the Region's centres.</li> </ul>	<ul style="list-style-type: none"> <li>• Review and complete Snowy Monaro land use planning.</li> <li>• Undertake a review of housing supply opportunities and enablers study for each of the major centres, including necessary enabling infrastructure upgrades.</li> <li>• Undertake a scoping study of innovative solutions for the delivery of short-term worker accommodation for the winter season.</li> <li>• Review and assess water treatment and sewerage system capacity across Snowy Monaro.</li> <li>• Develop and implement a Bombala Activation Plan.</li> <li>• Collaborate with NSW Health to prepare a Road Map to address regional health care service delivery gaps.</li> <li>• Undertake a gap analysis of key community infrastructure and services in each of the three major centres.</li> <li>• Progress new bus and coach service improvements for the region to improve connectivity between centres.</li> <li>• Develop a cultural development strategy aimed at uniting the Region.</li> <li>• Increase awareness and recognition of the Region's indigenous cultural heritage.</li> </ul>	<ul style="list-style-type: none"> <li>• Bombala Activation Plan</li> <li>• Bombala Heavy Vehicle Route</li> <li>• Water and Sewerage Treatment System in Delegate and Jindabyne</li> <li>• Sewerage connections in Adaminaby</li> <li>• Michelago Essential Infrastructure</li> </ul>
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## Action Plan

### Grow the Population to Deepen the Region’s Internal Markets for Goods, Services and Labour

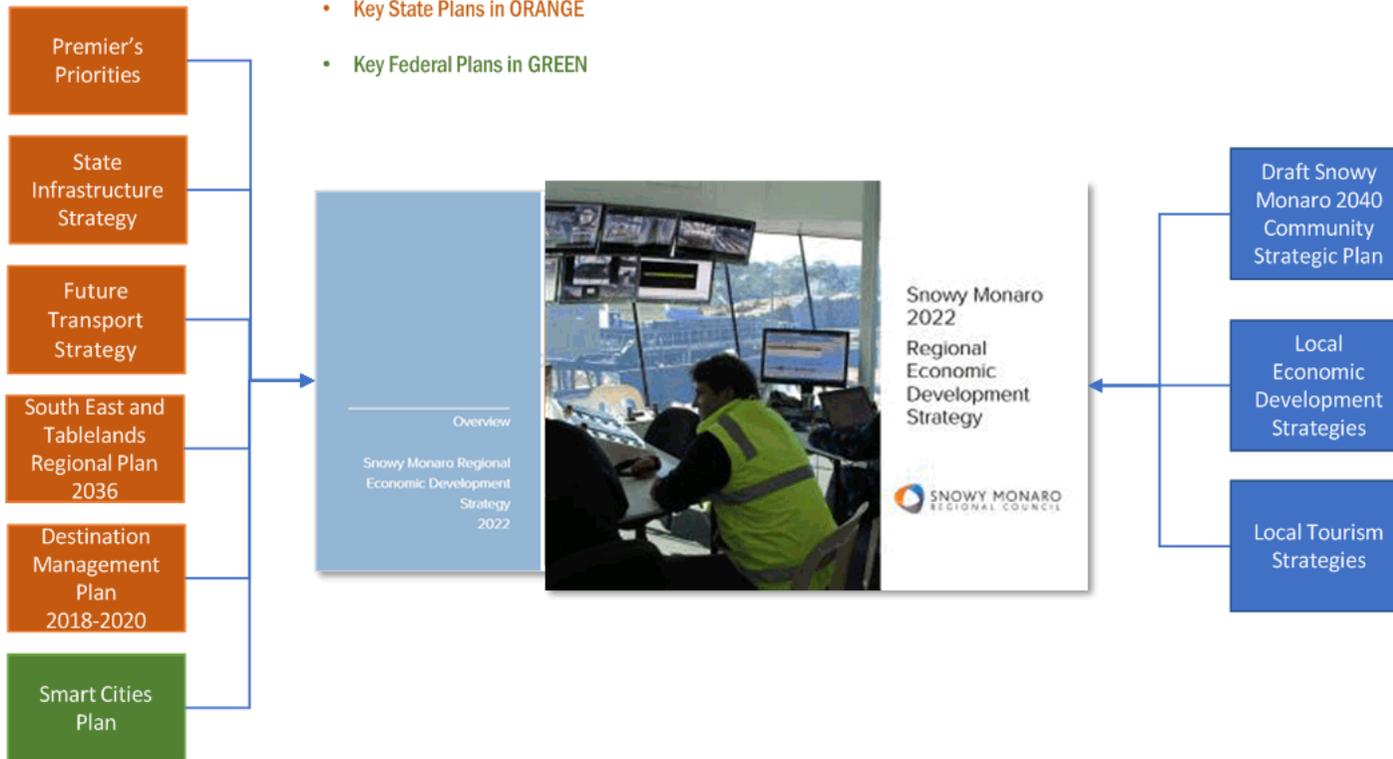
Strategic Opportunities	Actions	Timeframe
<ul style="list-style-type: none"> <li>• <b>Attract and retain families and workers by:</b> <ul style="list-style-type: none"> <li>• <b>Offering a diverse and accessible supply of housing</b></li> <li>• <b>Better aged care services</b></li> <li>• <b>Providing cultural, sporting and recreational activities</b></li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Review and complete Snowy Monaro land use planning.</li> <li>• Undertake a review of housing supply opportunities and enablers study for each of the major centres, including necessary enabling infrastructure upgrades.</li> <li>• Undertake a scoping study of innovative solutions for the delivery of short-term worker accommodation for the winter season.</li> <li>• Review and assess water treatment and sewerage system capacity across Snowy Monaro.</li> <li>• Develop and implement a Bombala Activation Plan.</li> </ul>	<p>December 2019</p>
<ul style="list-style-type: none"> <li>• <b>Identify and address gaps in key community services</b></li> </ul>	<ul style="list-style-type: none"> <li>• Collaborate with NSW Health to prepare a Road Map to address regional health care service delivery gaps.</li> <li>• Undertake a gap analysis of key community infrastructure and services in each of the three major centres of the Region.</li> </ul>	<p>June 2019</p>
<ul style="list-style-type: none"> <li>• <b>Better connect the Region’s centres</b></li> </ul>	<ul style="list-style-type: none"> <li>• Progress new bus and coach service improvements for the Region to improve connectivity between centres.</li> <li>• Develop a cultural development strategy aimed at uniting the Region.</li> <li>• Increase awareness and recognition of the Region’s indigenous cultural heritage.</li> </ul>	<p>December 2019</p>

**Appendix L -  
Strategic Alignment**

## Strategic Alignment and Directions Drawn from Other Plans

### KEY SOURCES OF STRATEGIC ALIGNMENT INFORMING THIS STRATEGY:

- Key local plans are in BLUE
- Key State Plans in ORANGE
- Key Federal Plans in GREEN





Snowy Monaro Community Consultation Feedback

Consultation Dates: 21 September 2018 to 12 October 2018

Date	Name	Comment	CERD Response
25/09/2018	John Castellari (Councillor)	<p>Browsing the REDS I don't see any realistic consideration of how a major threat, global warming, will affect our Region. Current projections based on the ultra-conservative Paris Agreement and IPCC forecasts, puts us on path for a 2 degree warming by middle of the century. This would seriously upset our agriculture, tourism and other human activity. Hotter temperatures will affect weed growth, animal health, human health, water availability.</p> <p>Without trying to be alarmist, it's likely we will see the affects of global warming a lot sooner than current forecasts. We may need to significantly reconsider the sustainability of traditional agricultural methods and what we produce.</p> <p>Just an observation.</p>	<p>REDS PG 16. Additional risk included - <i>"Industry need to innovate and adapt to projected climate variability."</i></p> <p>Two actions have been added. The first to understand the risk and the second to implement changes.</p> <ul style="list-style-type: none"> <li>• Action Page 19: Investigate the potential impacts of climate variability on local industry.</li> <li>• Action Page 20: Provide opportunities for industry to upskilling in climate variability adaptation techniques.</li> </ul>
02/10/18	Karen Cash (ex Council Economic Development and Tourism Manager)	<p>Page 4 <i>Snowy Monaro's key endowments lie in its pairings of natural features and complementary infrastructure. For example, its mountainous terrain is paired with its ski fields and accommodation; waterways with the Snowy Mountains Scheme; and commercial forests with Dongwha Mill.</i> I would have thought prime agricultural land and primary production should be included in the areas key endowments; it certainly is in the southern end of the Council's region.</p>	<p>Prime Ag Land is covered in the endowments on page 8.</p>

02/10/18	Karen Cash (ex Council Economic Development and Tourism Manager)	<p>Page 5  <i>Snowy Monaro is home to the iconic Mount Kosciuszko, Australia's highest mountain, the historic Snowy Mountains Hydro Electric Scheme and the Big Trout.</i> I am 100% certain that we agreed to take out the Big Trout as it cannot be deemed to be iconic.</p>	Big Trout has been deleted
02/10/18	Karen Cash (ex Council Economic Development and Tourism Manager)	<p>Page 5 <i>Snowy Monaro also serves as a gateway to the South Coast and Southern Tablelands of NSW.</i> I thought we had agreed to include North Eastern Victoria here.</p>	North Eastern Victoria has been added
02/10/18	Karen Cash (ex Council Economic Development and Tourism Manager)	<p>Page 8 <i>Proximity to Canberra and major metropolitan markets—Snowy Monaro's access and proximity to Canberra, home to the community with the highest household disposable incomes in the country, as well as Sydney and Brisbane represents one of its major geographic advantages.</i> I am certain we had agreed that Brisbane was not one of our major markets and any reference to Brisbane would be changed to Victoria which is one of our major markets.</p>	<p>This endowment has been re-worded to clarify why Brisbane could be a new market.</p> <p>Further information has been added to pg 53 of the supporting analysis.</p>
02/10/18	Karen Cash (ex Council Economic Development and Tourism Manager)	<p>Page 16 <i>Liveability risks:</i> • <i>Brown drinking water has contributed to population decline in Bombala.</i> <b>This is a totally incorrect statement.</b> Population decline in Bombala is as a result of changes in Government policy both State and Federal. The Managed Investments Scheme decimated the farming sector in Delegate and changes in State policy saw the hardwood industry moved to Eden again decimating the population in both Delegate and Bombala, huge staffing changes to state Agencies such as NPWS and Forestry have also seen families move from the area. To the best of my knowledge not one person has moved from Bombala due to the drinking water which by the way only became a real problem since we were merged.</p>	This risk has been deleted.

02/10/18	Karen Cash (ex Council Economic Development and Tourism Manager)	Page 16 <i>The quality of drinking water and essential wastewater and sewerage assets and services in Snowy Monaro may restrict housing supply.</i> I would seek clarification on this statement as I believe it to be incorrect. The supply of housing is being restricted by a shortage of developers willing to invest.	This risk has been deleted.
02/10/18	Karen Cash (ex Council Economic Development and Tourism Manager)	Page 18 A secondary <i>priority is improving connections to major markets like Sydney, Canberra and Brisbane, and increase the supply of worker accommodation.</i> Again As far as I am aware Brisbane is not a major market whereas Victoria is.	Victoria has been added.
02/10/18	Karen Cash (ex Council Economic Development and Tourism Manager)	Page 18 Surely provision of additional accommodation must be one of the infrastructure priorities	In strategy 4 housing supply is listed as a infrastructure priority and Worker accommodation is covered in this action <ul style="list-style-type: none"> <li>Undertake a scoping study of innovative solutions for the delivery of short-term worker accommodation for the winter season.</li> </ul>
02/10/18	Karen Cash (ex Council Economic Development and Tourism Manager)	Regional Economic Development Strategy Supporting Analysis  Page 33 Bombala Council was never Bombala Shire Council this needs to change.	Changed to Bombala Council
02/10/18	Karen Cash (ex Council Economic Development and Tourism Manager)	Page 42 • <i>Brown drinking water has contributed to population decline in Bombala</i> This did not appear in any of the drafts and see above comments for page 16 of the REDS. <b>This statement is not true.</b>	This risk has been deleted.
02/10/18	Karen Cash (ex Council Economic Development and Tourism Manager)	Page 53 Year Round Tourism I note with disappointment that there is no mention of tapping into the day trip/short stay market	Action Added Page 18 of REDS and page 53 of Supporting Analysis:

	Development and Tourism Manager)	of Canberra or the South Coast this is I believe a major omission which needs correction.	<ul style="list-style-type: none"> <li>Investigate opportunities to grow the day-trip/short-stay market of Canberra and the South Coast.</li> </ul>
02/10/18	Karen Cash (ex Council Economic Development and Tourism Manager)	Page 54 I believe that we agreed to take out the reference to a Feasibility Study for the airports. These are privately run businesses and it is not the role of any layer of government to undertake or suggest feasibility study for any private businesses.	This has been left in. It is understood that the airports are privately owned, however, it is acknowledged that improved air services to the Region could improve the overall tourism offering. Given there are broader public benefits or “positive externalities” to improving tourist access to the Region, there is a role for government to investigate how this could be achieved.
02/10/18	Karen Cash (ex Council Economic Development and Tourism Manager)	Page 54 <i>Opportunity to promote historic/cultural related tourism by opening up historic parts of the national parks</i> • This statement needs expansion as there are many many historic and cultural related tourism opportunities across the region not just in the national parks.	Cultural and heritage tourism has been added into Strategy 1 - Action 1.
9/10/18	Mick Pettitt Director, Southern Ranges Branch NSW National Parks and Wildlife Service	Page 8 - Need to make mention of the Alpine Way as this services the Thredbo resort and the ski tube to feed visitors to Perisher and Charlotte Pass ski resorts.	Alpine Way has been included on page 8.
9/10/18	Mick Pettitt Director, Southern Ranges Branch NSW National Parks and Wildlife Service	Page 16 - A governance review with an external and world wide expression of interest for Perisher occurred in 2017. At this stage there was no successful bid however the NSW government is committed to continuing to explore alternative governance approaches for the management of Perisher.	The risk has been reworded to say <ul style="list-style-type: none"> <li>There have been limited infrastructure upgrades in the Perisher Ski Resort for the past 30 years, and it is unable to support growing numbers of tourists and changing demands for different</li> </ul>

			<p>tourism products. Despite a governance review and a world-wide expression of interest in 2017, there was no successful bid. Council will support NPWS in working with the NSW government to deliver improved governance approaches for Perisher.</p>
9/10/18	Mick Pettitt Director, Southern Ranges Branch NSW National Parks and Wildlife Service	Page 16 - The Plan of Management was updated in 2006 and regular amendments (updates) have continued to occur since 2006 to allow for increased bike riding, horse riding and walking track construction.	<p>The risk has been reworded to say</p> <ul style="list-style-type: none"> <li>• Council need to work closely with National Parks and Wildlife Service when reviewing the Mount Kosciuszko National Park Management Plan to continue to improve environmentally friendly tourism opportunities.</li> </ul>
9/10/18	Mick Pettitt Director, Southern Ranges Branch NSW National Parks and Wildlife Service	Page 18 - With an investment of \$27Million over 4 years should add in bike tracks within KNP and walking track extensions on the main range linking existing resorts.	<p>Action has been reworded to</p> <p>“Work with National Parks and Wildlife Service to investigate opportunities to sustainably utilise the national parks.”</p>
9/10/18	Mick Pettitt Director, Southern Ranges Branch NSW National Parks and Wildlife Service	Page 19 - Transport opportunities from Jindabyne to alleviate congestion issues to major ski resorts.	<p>A new action has been included:</p> <ul style="list-style-type: none"> <li>• Work with the NSW government to alleviate congestion issues between Jindabyne and the major ski resorts.</li> </ul>
18/10/18	Mick Pettitt Director, Southern	Further edits as per the phone conversation with Mick Pettitt on 18/10/18.	

	<p>Ranges Branch                  NSW National Parks                  and Wildlife Service</p>	<p>Page 16 - Risk Added: Loss of indigenous cultural heritage in the Region.                  Page 18 - This sentence has been added to the strategic context to ensure triple-bottom-line sustainable development - <i>“When planning for expansion in tourism the region needs to ensure it does not negatively impact on its environmental and residential amenity, and its infrastructure can cater for seasonal demands.”</i>                  Page 18 – The first action has been reworded to make it clear that the tourism strategy is region wide.                  Page 18 – Action re-worded: <i>“Increase awareness and recognition of the Region’s indigenous cultural heritage, and provide greater access to indigenous art, cultural and business opportunities”.</i></p>	
<p>14/10/18</p>	<p>Bill Euston Jindabyne                  Resident</p>	<p>Hi!                  I'm not usually one to write in about these efforts, BUT!</p> <p>There was little promotion of this strategy by any form of Government, yet our local member has been for photo opportunities. Not once has he managed to explain why amalgamation was a good idea, now he wants to dump a strategy on us without consultation? Less than 15 days to respond? This strategy needs just a bit more consultation before it can be put to any use.</p> <p>It states that it was "determined though review. ." including "Stakeholder consultation" but I cannot find anyone who was consulted within my community of Jindabyne?</p> <p>It says Cooma has "grown modestly", but in reality it has been static for many years, only "input" being Jindabyne people that can no longer afford to live there due to government policies. Jindabyne itself is struggling with a lack of clear planning and nowhere to go, but it is being expected to grow exponentially with no plan.</p> <p>As with the amalgamation we had to have that is proving a real problem with no savings for the foreseeable future, and with the millions spent on projects that the community had no say in , this new strategy does nothing to confront the serious problems being faced in Jindabyne. Government from afar seems to think it can put its mark on something it knows little about. Until a proper town and "suburbs" growth plan is established, then there is no</p>	<p>Page 18 - This sentence has been added to the strategic context to ensure triple-bottom-line sustainable development - <i>“When planning for expansion in tourism the region needs to ensure it does not negatively impact on its environmental and residential amenity, and its infrastructure can cater for seasonal demands.”</i></p> <p>Springside Road has not been added to the roads list on page 19. Given it is a suggestion from one member of the community. It is already covered by the following actions on pg 19.</p> <ul style="list-style-type: none"> <li>• Review freight pinch points and develop a catalogue of investment priorities for local roads.</li> <li>• Work with the NSW government to alleviate congestion issues between to Jindabyne and the major ski resorts.</li> </ul>

		<p>place for this draft strategy.                  Until the issues currently prevailing are dealt with, it will be difficult to move forward. The school, roads, lack of community infrastructure (meeting places, library, neighbourhood centre etc, etc), developers interpretations, state planning laws, zoning, Snowy Hydro lands, over development lakeside, lack of public recreation areas, public transport, Springfield road, to name just a few. The difficulty of obtaining funds for vital infrastructure and the distant treatment from our local member makes no sense either. Community is the whole , not just self interest groups. So, to sum up, until government fully consults with stakeholders (ie the COMMUNITY!), it would be wise to put this draft on-hold until there is a well thought out plan for the town and surrounding areas that has been fully consulted with the COMMUNITY!</p>	
<p>CERD Response Sent to Bill Euston</p> <p>Dear Bill,</p> <p>Thank you for your response to the strategy. In reference to your concerns about the level of consultation undertaken for the development of the strategy. The consultant has advised they undertook the following approach to consultation.</p> <p>They conducted workshops, one on one meetings and teleconferences with key stakeholders in Jindabyne and surrounding areas. Council officers were present on most meetings and workshops.</p> <p>The Council provided the consultants with key stakeholder list for invitation, while other stakeholders were identified by word of mouth and recommendations from others we met during the consultation process.</p> <p>Stakeholder consultations were held on 18 -19 October, 24-25 October and 13 November 2017.</p> <p>They consulted with representatives from:</p> <ul style="list-style-type: none"> <li>• Jindabyne Chamber of Commerce</li> <li>• Thredbo Chamber of Commerce</li> <li>• Adaminaby Chamber of Commerce</li> </ul>			

- Lake Eucumbene Chamber of Commerce
- Tourism Snowy Mountain
- Representatives from hotel and resort operators in Perisher, Jindabyne,
- Representatives from tourism industry – Thredbo, Perisher, Guthega
- Representatives from food manufacturers and retailers

I also attended a Jindabyne Connect event on the 24 May 2018 and was available to discuss the development of the REDS. I remember meeting with you.

In relation to your concerns they are generally addressed in strategy 4 “Grow the Population to Deepen the Region’s Internal Markets for Goods, Services and Labour”.

1. Council amalgamation – it is recognised that the community is still struggling with the amalgamation. The Vision aims to connect communities within the region. There is also an action to develop a cultural development strategy aimed at uniting the Region.
2. Lack of clear planning – this is generally dealt with through land use plans. There is an action to review and complete Snowy Monaro land use planning.
3. Lack of community Infrastructure - there is an action undertake a gap analysis of key community infrastructure and services in each of the major centres of the Region.
4. Lack of Transport - there is an action to progress new bus and coach service improvements for the Region to improve connectivity between centres.

I will pass on your concerns to Council about the need for more consultation going forward.

I will also discuss with the Council the need to include Springfield Road improvements with the other road upgrades in Strategy 2.

Date	Name	Comment	CERD Response
19/10/2018	Mark Adams Group Manager Economic Development and Tourism, Snowy Monaro Council -	Insert risk about spousal employment, particularly in Bombala.	Risk has been included on page 16.  <ul style="list-style-type: none"> <li>• Skilled workers are deterred from moving to the region if their spouses are unable to find suitable employment, this is a key</li> </ul>

	Requested changes		issue for Bombala.
19/10/2018	Mark Adams Group Manager Economic Development and Tourism, Snowy Monaro Council - Requested changes	Insert Risk : The cost of expanding water and sewer services to new subdivisions may discourage investment by developers, where this is not offset by land values.	This has been included on page 16.
19/10/2018	Mark Adams Group Manager Economic Development and Tourism, Snowy Monaro Council - Requested changes	Insert the following actions into page 20: <ul style="list-style-type: none"> <li>• Work with small business to take advantage of growing tourism and the opportunities presented by Snowy 2.0 to encourage growth and productivity.</li> <li>• Continued support and promotion of Snowy Monaro Business Awards.</li> <li>• Align youth skills development and ongoing training courses to local industry needs.</li> </ul>	These have been included on page 16
19/10/2018	Mark Adams Group Manager Economic Development and Tourism, Snowy Monaro Council - Requested changes	Add to strategy 3 - conduct a review into the regions industrial and employment lands to ascertain if further land for industrial uses is required, where such land might be and what zoning or other changes to land use planning controls might be required.	Action Added Page 20 <ul style="list-style-type: none"> <li>• Conduct a planning review into the regions industrial and employment lands to determine future demand, potential locations and any necessary changes to land use planning controls.</li> </ul>

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## 12.1 STRONGER COMMUNITIES FUND MAJOR PROJECT PROGRAM - STATUS UPDATE

Record No:

Responsible Officer:	Executive Manager Innovation & Business Development
Author:	Group Manager Asset Management & Engineering
Key Theme:	3. Environment Outcomes
CSP Community Strategy:	8.2 Improve and maintain our public owned infrastructure and assets and facilities to a high standard
Delivery Program Objectives:	8.2.3 Stronger Communities fund project delivers improved community infrastructure and assets through the Major Projects Program (MPP)
Attachments:	1. SCFMPP Status Report October 2018
Cost Centre	3130 - Merger
Project	Stronger Councils   Major Projects Program
Further Operational Plan Actions:	Nil

### EXECUTIVE SUMMARY

The purpose of this report is to provide Council and the community with a status update on the delivery of all the projects under the Stronger Communities Fund Major Project Program (SCFMPP) as at 31 October 2018.

The following officer's recommendation is submitted for Council's consideration.

#### OFFICER'S RECOMMENDATION

That Council receive and note the SCFMPP progress report to 31 October 2018.

### BACKGROUND

The Stronger Communities Fund Major Projects Program (MPP) was endorsed by Council in May 2017. The delivery schedule for the 100 projects that will ensure Council meets grant funding obligations has been prepared and informs work schedules. The attached report provides a status of each projects as of 31 October 2018.

Please note:

- For additional details regarding the scope of each project, Councillors may wish to refer to the hardcopy book provided in November, or a summary version is available on Council's website <https://www.snowymonaro.nsw.gov.au/1005/What-projects-are-included-in-this-progr>
  - All works are awarded in accordance with Council's Tendering and Purchasing Policy and staff delegations:
    - *Works between \$5,000 and \$14,999 – 2 written quotations, against a documented scope of works.*
-

- *Works between \$15,000 and \$149,999 – 3 written quotations, against a documented scope of works, specification, and commercial contract document.*
- *Works over \$150,000 – Formal Public Tender, against a documented scope of works, specification, and commercial contract document.*
- The next report will be presented in January 2019.
- The Council's website is updated mid each month.
- That whilst the completion date of some projects is June 2019, some components of this project will be progressively delivered over this time.

## **QUADRUPLE BOTTOM LINE REPORTING**

### **1. Social**

This program will ensure the agreed projects are delivered to the required standard and will minimise the ongoing operation and maintenance costs for Council and community. The SCFMPP will be delivered to improve social amenity for our regional communities.

### **2. Environmental**

Projects will be delivered using sound environmental practices to ensure no negative environmental impact during the delivery phase.

### **3. Economic**

The infrastructure projects will be responsibly managed and ensure cost effective delivery of projects to achieve best value for money during and after delivery. All projects are funded through Stronger Communities Fund.

### **4. Civic Leadership**

The Major Projects Program (MPP) is wholly grant funded and the planning, delivery and implementation of individual projects will be undertaken in accordance with:

- Funding guidelines and conditions
- Applicable legislation and regulations
- Building codes
- Australian standards
- Council policies and procedures

Following extensive consultation and assessment by a diverse panel, Council resolved on the 100 projects to be delivered during the period May 2017 to June 2019.

The attachment to this report provides assurance that the major projects program is being managed in accordance with recognised project management principles.

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**Status Report  
 October 2018**



**Stronger Communities Fund – Major Project Program  
 Status Report**

**Completed Projects**

STRONGER COMMUNITIES FUND  
 MAJOR PROJECT PROGRAM  
 PROJECT STATUS  
 100 PROJECTS

■ In Progress    ▨ Completed



**List of Completed Projects**

PP-124 Internal painting at Delegate School of Arts building
PP-133 Purchase & install chairs, tables, IT / Wi-Fi equipment and furniture at The HUB Cooma
PP-073 Finalise planning for Aitchison House Cottage Restoration Project
PP-215 Installation of wing wall curtains and track at the Jindabyne Memorial Hall
PP-066 Completion of the upgrade to the change rooms at Berridale Community Hall
PP-125 Seating, Concrete and drainage works at the Cathcart School Of Arts Park
PP-176 Construction of Storage space at The Hub Youth Centre Cooma
PP-213 Extension of stage lighting control at the Jindabyne Memorial Hall
PP-239 Insulation of main classroom at the Delegate Preschool
PP-123 Purchase of multimedia equipment for the Michelago Memorial Hall
PP-199 Replacement of fence at the Numeralla Cemetery
PP-200 Improvement for maintaining Nimmitabel Cemetery
PP-145 Installation of access path at John Connors Oval Jindabyne
PP-059 Upgrade of the amenities at Lake Williams Nimmitabel
PP-135 Construction of BBQ and shelter at the Nimmitabel Caravan park
PP-146 Installation of Water Drinking Stations in former Bombala area (4 of)
PP-146 Installation of Water Drinking Stations in former Cooma area (6 of)
PP-146 Installation of Water Drinking Stations in former Snowy River area (5 of)
PP-174 Upgrade of facilities at the Nimmitabel Caravan Park

**Status Report  
 October 2018**



PP-076 Upgrade of pump at Adaminaby Swimming Pool
PP-083 Supply of pool vacuum at Berridale Swimming Pool
PP-208 Installation of new seating around Delegate Sportsground
PP-088 Installation of solar energy at Yallambee Aged Care Facility
PP-090 Installation of Solar heating at Berridale Swimming Pool
PP-089 Installation of solar energy at Berridale Aged Care Facility
PP-122 Installation of additional Safety fencing at Mt. Gladstone for the Hill Climb races
PP-180 Installation of additional signage at Old Adaminaby
PP-190 Installation of Playground at Michelago
PP-163 Construction of an All abilities Playground at Bombala
* PP-025 Nijong Oval Improvements; playground installation
PP-061 Development of options analysis for Learning and Information Hub at Jindabyne
PP-230 Delegate School of the Arts Plaza
PP-138 Pound upgrade Cooma
PP-037 Upgrade of Playground at Rotary Oval
PP-157 Replacement of Dalgety Showground equipment
PP-148 Resurfacing of Berridale Oval

\* Component of a project, completion not included in overall 'completion numbers'.

**In Progress Projects**

The pages below contain a detailed status of all remaining projects. The status of each item is as of 1 November 2018.

**Understanding the report**

**Completion Date**  
Estimated current completion date for the total project

**Project Funding**  
The current budget amount for the project  
Minor – Less than \$100,000  
Medium - \$100,000 to \$250,000  
Major – Over \$250,000

<b>Project Name</b> PP-171 Construction of new Toilet Facilities in Bombala CBD		<b>Completion Date</b> April 2019		<b>Project Funding</b> Major
<b>Project Description</b>	Construction of new amenities building in the Bombala CBD precinct.			<b>% complete</b> 30%
<b>Status Comments</b>	Detailed design and specification documents on track. Development Application ready for submission. Land Subdivision completed. Awaiting settlement of land.			<b>Schedule</b> Behind Schedule
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✘	✔	✔	☐
	Owners delay in settlement may delay start of construction.	Additional budget previously approved	No risk identified	No risk identified

**% Complete**  
Current assessment of the project delivery completion %

**Schedule**  
Current assessment of the project delivery compared to the delivery schedule  
On Target – to meet the delivery schedule  
At Risk – of falling behind the delivery schedule  
Behind Schedule – currently behind the delivery schedule

**Risk**  
Identified risk or issues that may arise that could hinder the delivery of the project; either time, cost or the scope of the project.  
Identified issue been monitored carefully to determine impact on the project.

**Status Report  
 October 2018**



**Building Projects**

<b>Project Name</b> PP-171 Construction of new Toilet Facilities in Bombala CBD			<b>Completion Date</b> April 2019	
			<b>Project Funding</b> <b>Major</b>	
<b>Project Description</b>	Construction of new amenities building in the Bombala CBD precinct.			<b>% complete</b> 30%
<b>Status Comments</b>	Detailed design and specification documents on track. Development Application ready for submission. Land Subdivision completed. Awaiting settlement of land.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	Owners delay in settlement may delay start of construction.	Additional budget previously approved	No risk identified	No risk identified

<b>Project Name</b> PP-081 Options investigation for amenities building upgrades at the Jindabyne Sportsground			<b>Completion Date</b> December 2019	
			<b>Project Funding</b> <b>Minor</b>	
<b>Project Description</b>	Undertake options study for additional extension of the building; completed concept sketches and cost estimate.			<b>% complete</b> 2%
<b>Status Comments</b>	Project brief in preparation to be issued to design consultant.			<b>Schedule</b> <b>At Risk</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	No risk identified	No risk identified	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-147 Upgrade the foyer and change rooms at the Cooma Basketball and Gymnastics Facility				<b>Completion Date</b> February 2019
				<b>Project Funding</b> <b>Major</b>
<b>Project Description</b>	Upgrade to internal foyer, change rooms / toilets, kiosk and external works.			<b>% complete</b> 15%
<b>Status Comments</b>	Concept design finalised. Consultation with key users completed. Detailed design and specification development received. Awaiting construction cost estimate for works. Contribution project funding from Stronger Country Communities Fund Round 1.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	No risk identified	No risk identified	No risk identified	No risk identified

<b>Project Name</b> PP-192 Construction of new Public Toilets Jindabyne Town Centre				<b>Completion Date</b> May 2019
				<b>Project Funding</b> <b>Major</b>
<b>Project Description</b>	Design and construction of new amenities building in the Jindabyne town centre.			<b>% complete</b> 10%
<b>Status Comments</b>	Concept design received. Awaiting Quantity Surveyor estimate. Community consultation to be undertaken			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	No risk identified	Additional cost for paving, awaiting Quantity surveyors estimate.	No allowance for paving between new and old facility.	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-183 Demolition of old toilet block at Jindabyne Town Centre				<b>Completion Date</b> May 2019
				<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Demolition and restoration of existing facility			% complete 10%
<b>Status Comments</b>	Demolition of existing and construction of new to be undertaken in parallel.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-101 Replacement of Pavers along the Promenade at Jindabyne Town Centre				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Replacement of pavers in middle section of the Jindabyne Town Centre			% complete 10%
<b>Status Comments</b>	Area of works and pavers selected, consistent with works in Snowy River Avenue. Works included in package for amenities building construction			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-184 Upgrade of Parking area, bin covers, foliage at Jindabyne Town Centre				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Upgrade of Jindabyne Town Centre car parking area; upgrade of garden beds, installation of bin covers (including recycling bins).			% complete 10%
<b>Status Comments</b>	Concept design underway. Community consultation to be undertaken in conjunction with new amenities building. Works included in package for amenities building construction			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-202 Upgrade to the kiosk facilities at the Bombala Exhibition Ground				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Major</b>
<b>Project Description</b>	Construction of new kiosk facility at the Bombala Showground			<b>% complete</b> 10%
<b>Status Comments</b>	Consultation with key users completed. Concept sketches completed. Detailed design and specification development underway. Community consultation required.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-071 Refurbish the existing toilet facilities at Adaminaby School of the Arts				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Refurbishment of existing facilities, including construction of complying disable toilet and additional storage space.			<b>% complete</b> 10%
<b>Status Comments</b>	Concept sketch completed. Consultation with key users completed. Detailed design and specification development underway.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	No risk identified	Awaiting cost estimate from designer; anticipates budget is tight and may require additional funds.	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-018 Upgrade to the Cooma Visitors Centre				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Major</b>
<b>Project Description</b>	Upgrade and layout change internally.			% complete 10%
<b>Status Comments</b>	Concept design completed. Community information process to begin. Detailed design and specification development underway.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-032 Upgrade to Snowy Oval amenities building				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Major</b>
<b>Project Description</b>	Renewal of existing building; demolition of existing and construction of new facility.			% complete 10%
<b>Status Comments</b>	Concept sketches finalised. Preliminary consultation with key users completed. Community consultation required.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-025 Nijong Oval Improvements; including upgrade to amenities				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Major</b>
<b>Project Description</b>	Construction of new amenities building at Nijong Oval.			% complete 10%
<b>Status Comments</b>	Concept sketches finalised. Preliminary consultation with key users completed. Community consultation required			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-130 Upgrade of dining room at the Bombala Showground Exhibition Hall				<b>Completion Date</b> Feb 2019
				<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Upgrade of the dining room facility in the Bombala Showground Exhibition Hall			<b>% complete</b> 10%
<b>Status Comments</b>	Consultation with key users completed. Preparation of specification and sketches underway.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	☐
	Construction work planned to ensure facility can be used for the Bombala Show.	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-206 Upgrade to the kiosk facilities at the Delegate Sportsground				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Internal upgrade of the kiosk facility			<b>% complete</b> 10%
<b>Status Comments</b>	Consultation with key users completed. Preparation of specification and sketches underway.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	☐
	No risk identified	No risk identified	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-017 Investigate options for the upgrade of the Bandshell facility in Cooma			<b>Completion Date</b> November 2018	
			<b>Project Funding</b> Minor	
<b>Project Description</b>	Developed concept design and cost estimate for upgrade of bandshell area.			<b>% complete</b> 2%
<b>Status Comments</b>	Project brief in preparation to be issued to design consultant			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	Delay in project start	No risk identified	No risk identified	No risk identified

<b>Project Name</b> PP-068 Refurbish the Dalgety Showground Pavilion			<b>Completion Date</b> February 2019	
			<b>Project Funding</b> Medium	
<b>Project Description</b>	Internal upgrade of the pavilion, roof replacement and ceiling installation, door upgrades, floor replacement, and minor toilet renovations.			<b>% complete</b> 10%
<b>Status Comments</b>	Structural assessment of building determined existing roof (truss) and concrete slab unable to support planned works. Scope increase to replace roof and concrete slab. Consultation with key users completed.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	No risk identified	Initial estimate demonstrates that change can be accommodated within existing budget.	Change in scope to increase modification to existing roof and concrete slab.	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-136 Roof and heater replacement at the Nimmitabel Hall			<b>Completion Date</b> December 2018
			<b>Project Funding</b> Minor
<b>Project Description</b>	Roof repair / replacement for extension area, installation of new heaters.		<b>% complete</b> 70%
<b>Status Comments</b>	Works underway (heater complete), Roof replacement to begin following community event in early November.		<b>Schedule</b> On Target
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	✓	✓	✓
	Works will be completed ahead of schedule.	No risk identified	No risk identified
			<b>Other</b> -

**Status Report  
 October 2018**



**Public Health Projects**

<b>Project Name</b> PP-139 Cemeteries Information Boards			<b>Completion Date</b> December 2018	
			<b>Project Funding</b> <b>Minor</b>	
<b>Project Description</b>	Installation of new information boards at the cemeteries across the region			<b>% complete</b> 50%
<b>Status Comments</b>	Investigations completed. Sign have been completed and received by Council. Installation to be completed utilising Council staff.			<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified

<b>Project Name</b> PP-139 Round Plain Entrance			<b>Completion Date</b> November 2018	
			<b>Project Funding</b> <b>Minor</b>	
<b>Project Description</b>	Upgrade of entrance to round plain cemetery			<b>% complete</b> 5%
<b>Status Comments</b>	Scope of works identified; entrance upgrade to property boundary only. Request for Quotations underway.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✗	✓	✓	▬
	Delay in finalising scope of works due to ownership of cemetery discussions.	No risk identified	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-139 New Cooma Cemetery design			<b>Completion Date</b> January 2019
			<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Undertake concept design and layout of new Cooma Cemetery on Numeralla Road.		<b>% complete</b> 10%
<b>Status Comments</b>	Request for Quotations close 31 October. Evaluation and award to proceed.		<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	✓	✓	✓
	No risk identified	No risk identified	No risk identified
			<b>Other</b> 

<b>Project Name</b> PP-139 New Cooma Cemetery Entrance			<b>Completion Date</b> March 2019
			<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Construction of entrance and driveway to the new Cooma Cemetery following finalisation of concept design		<b>% complete</b> 2%
<b>Status Comments</b>	Works to be completed following finalisation of concept design of new Cooma Cemetery.		<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	✓	✓	✓
	No risk identified	No risk identified	No risk identified
			<b>Other</b> 

<b>Project Name</b> PP-139 New Cooma Cemetery Trees			<b>Completion Date</b> March 2019
			<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Planting of boundary and key trees in the new Cooma Cemetery area as per the approved concept design.		<b>% complete</b> 2%
<b>Status Comments</b>	Works to be completed following finalisation of concept design of new Cooma Cemetery.		<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	✓	✓	✓
	No risk identified	No risk identified	No risk identified
			<b>Other</b> 

**Status Report  
 October 2018**



<b>Project Name</b> PP-139 Bombala Cemetery Works				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Additional works at the Bombala Cemetery.			<b>% complete</b> 30%
<b>Status Comments</b>	Awaiting outcome of the Stronger Country Communities Fund (Round 2) project submission to finalise scope of works.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	On hold awaiting outcome of SCCF Round 2 submission.	No risk identified	No risk identified	No risk identified

<b>Project Name</b> PP-139 Nimmitabel Internal road drainage improvement and new gate				<b>Completion Date</b> December 2018
				<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Upgrade of internal roads to improve drainage to reduce roadway washout during storm events.			<b>% complete</b> 20%
<b>Status Comments</b>	Request for Quotation completed. Tender evaluation and award underway.			<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	No risk identified	Staging of the works may be required depending on tender costs verse budget remaining.	No risk identified	No risk identified

**Status Report  
 October 2018**



**Streetscape**

<b>Project Name</b> PP-224 Adaminaby Streetscape Project				<b>Completion Date</b> January 2019
				<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Beautification of Adaminaby CBD area.			% complete 30%
<b>Status Comments</b>	Package 1 Request for Tender Submission close 8 November. Evaluation and award to follow. Finalisation of delivery time following award.			<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	—
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-227 Bredbo Streetscape Project				<b>Completion Date</b> February 2019
				<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Beautification of Bredbo CBD area.			% complete 30%
<b>Status Comments</b>	Package 1 Request for Tender Submission close 8 November. Evaluation and award to follow. Finalisation of delivery time following award.			<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	—
	No risk identified	No risk identified	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-228 Cathcart Streetscape Project		<b>Completion Date</b> February 2019		
		<b>Project Funding</b> <b>Minor</b>		
<b>Project Description</b>	Beautification of Cathcart CBD area.	% complete 30%		
<b>Status Comments</b>	Package 1 Request for Tender Submission close 8 November. Evaluation and award to follow. Finalisation of delivery time following award.	<b>Schedule</b> <b>On Target</b>		
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	—
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-229 Dalgety Streetscape Project		<b>Completion Date</b> February 2019		
		<b>Project Funding</b> <b>Minor</b>		
<b>Project Description</b>	Beautification of Dalgety CBD area.	% complete 30%		
<b>Status Comments</b>	Package 1 Request for Tender Submission close 8 November. Evaluation and award to follow. Finalisation of delivery time following award.	<b>Schedule</b> <b>On Target</b>		
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	—
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-241 Installation of Dalgety Precinct equipment		<b>Completion Date</b> February 2019		
		<b>Project Funding</b> <b>Minor</b>		
<b>Project Description</b>	Beautification of Dalgety CBD area.	% complete 30%		
<b>Status Comments</b>	Package 1 Request for Tender Submission close 8 November. Evaluation and award to follow. Finalisation of delivery time following award.	<b>Schedule</b> <b>On Target</b>		
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	—
	No risk identified	No risk identified	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-235 Bibbenluke Streetscape Project			<b>Completion Date</b> March 2019
			<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Beautification of Bibbenluke CBD area.		% complete 30%
<b>Status Comments</b>	Package 1 Request for Tender Submission close 8 November. Evaluation and award to follow. Finalisation of delivery time following award.		<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	No risk identified	No risk identified	No risk identified
			<b>Other</b> 
			No risk identified

<b>Project Name</b> PP-232 Michelago Streetscape Project			<b>Completion Date</b> January 2019
			<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Beautification of Michelago Village entrance.		% complete 30%
<b>Status Comments</b>	Package 2 Request for Tender Submission close 22 November. Evaluation and award to follow. Finalisation of delivery time following award.		<b>Schedule</b> <b>At Risk</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	No risk identified	No risk identified	No risk identified
			<b>Other</b> 
			No risk identified

<b>Project Name</b> PP-233 Nimmitabel Streetscape Project			<b>Completion Date</b> January 2019
			<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Beautification of Nimmitabel CBD area.		% complete 30%
<b>Status Comments</b>	Package 2 Request for Tender Submission close 22 November. Evaluation and award to follow. Finalisation of delivery time following award.		<b>Schedule</b> <b>At Risk</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	No risk identified	No risk identified	No risk identified
			<b>Other</b> 
			No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-154 Bombala Therry St				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Beautification of Therry St Bombala			<b>% complete</b> 15%
<b>Status Comments</b>	Package 3 Request for Tender preparation underway. Detailed design and specification preparation underway. Preparation of Grant program under S356 for Tree removal on private property required.			<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	—
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-154 Bombala Pool Carpark				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Beautification of Bombala Pool carpark in Therry St			<b>% complete</b> 15%
<b>Status Comments</b>	Package 3 Request for Tender preparation underway. Detailed design and specification preparation underway.			<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	—
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-226 Bombala CBD Streetscape Project				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Major</b>
<b>Project Description</b>	Beautification of Bombala CBD area			<b>% complete</b> 15%
<b>Status Comments</b>	Package 3 Request for Tender preparation underway. Detailed design and specification preparation underway.			<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	—
	No risk identified	No risk identified	No risk identified	No risk identified

**Status Report  
October 2018**



<b>Project Name</b> PP-230 Delegate Streetscape Project				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Beautification of Delegate CBD area			% complete 15%
<b>Status Comments</b>	Package 3 Request for Tender preparation underway. Detailed design and specification preparation underway.			<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-161 Accessibility and footpath upgrades in former Bombala area				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Upgrade of footpath components to improve accessibility for all – linked to Disability Inclusion Action Plan			% complete 15%
<b>Status Comments</b>	Works identified at Delegate Shop / Post Office – access from street (Carpark) to footpath level. Works to be included in the design and construction of streetscape package. Package 3 Request for Tender preparation underway. Detailed design and specification preparation underway.			<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-137 Installation of Banners in Bombala				<b>Completion Date</b> March 2019
				<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Installation of banner poles in the former Bombala Council area			% complete 5%
<b>Status Comments</b>	Council resolution (222/18) to not proceed with the installation of banner poles in Bombala. Community consultation with other villages and township to determine interest in banner poles been installed in their areas.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-137 Installation of Banners in Cooma, Michelago, Bredbo & Nimmitabel				<b>Completion Date</b> March 2019
				<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Installation of banner poles in the former Cooma Council area			<b>% complete</b> 5%
<b>Status Comments</b>	Council resolution (222/18) to not proceed with the installation of banner poles in Cooma. Community consultation with other villages and township to determine interest in banner poles been installed in their areas.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-137 Installation of Banners in Jindabyne, Berridale and Adaminaby				<b>Completion Date</b> March 2019
				<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Installation of banner poles in the former Cooma Council area			<b>% complete</b> 5%
<b>Status Comments</b>	Council resolution (222/18) to not proceed with the installation of banner poles in Jindabyne. Community consultation with other villages and township to determine interest in banner poles been installed in their areas.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	No risk identified	No risk identified	No risk identified	No risk identified

**Status Report  
October 2018**



 **Road Projects**

<b>Project Name</b> PP-155 Myack St Intersection Berridale		<b>Completion Date</b> June 2019		
		<b>Project Funding</b> <b>Major</b>		
<b>Project Description</b>	Upgrade of the Myack St / Jindabyne Road intersection			<b>% complete</b> 25%
<b>Status Comments</b>	Detailed design underway following flood study that was needed. Unable to get road level above a 1:100 flood. Road level will be inundated at these high floods. Intersection changes have been identified to improve the safety of the intersection for both traffic and pedestrian movements. Intersection upgraded to meet heavy vehicle turning requirements. Community consultation required once final concept design is received.			<b>Schedule</b> <b>At Risk</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	—
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-099 Construction of a roundabout at the intersection of Baron and Sharp St Cooma		<b>Completion Date</b> June 2019		
		<b>Project Funding</b> <b>Major</b>		
<b>Project Description</b>	Design and construction of roundabout at intersection of Baron and Sharp St Cooma			<b>% complete</b> 10%
<b>Status Comments</b>	Detailed design and specification underway. RMS request 10m roundabout. Impact on corners currently been assessed. Snowy 2.0 have been consulted on possible impact to their project. RMS to source black-spot funding for construction costs. SCFMPP funding allocated was only 50% with the assumption RMS would provide 50% contribution. Consultation with key businesses impacted by construction required.			<b>Schedule</b> <b>At Risk</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✗	✓	—
	No risk identified	Funding available will not be sufficient to cover construction costs.	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-143 Design and approvals for the upgrade to Rockflat Creek Bridge		<b>Completion Date</b> December 2018		
		<b>Project Funding</b> <b>Major</b>		
<b>Project Description</b>	Undertake detailed design for new bridge at RockFlat creek that caters for dual heavy vehicles plus shoulders.	% complete 20%		
<b>Status Comments</b>	Flood study completed. Existing bridge is within 1:100 flood level. Alignment and concept design of bridge selected. Geotechnical works completed. Detailed design, specification development and cost estimate underway.	<b>Schedule</b> <b>At Risk</b>		
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	Delay in project completion due to additional scope to undertake flood study.	No risk identified	No risk identified	No risk identified

<b>Project Name</b> PP-231 Jindabyne Kalkite St Carpark Extension		<b>Completion Date</b> March 2019		
		<b>Project Funding</b> <b>Medium</b>		
<b>Project Description</b>	Upgrade of the Kalkite St Carpark, providing additional car parking spaces.	% complete 10%		
<b>Status Comments</b>	SCFMPP is contributing to the overall project cost. Community Consultation with key stakeholder (Jindabyne Central School) in progress. Project currently seeking additional funding to extend scope of works	<b>Schedule</b> <b>At Risk</b>		
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	No risk identified	No risk identified, SCFMPP has a financial contribution only.	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-152 Finalise project design and approvals for the Bombala Heavy Vehicle Bypass Route			<b>Completion Date</b> June 2019		
			<b>Project Funding</b> <b>Major</b>		
<b>Project Description</b>	<p><i>Step 1:</i> Undertake feasibility study to determine most effective solution to reduce heavy vehicle traffic in Bombala CBD.</p> <p><i>Step 2:</i> Council to determine preferred route (based on feasibility recommendations) to progress to detailed design and project approvals.</p> <p><i>Step 3:</i> Undertake detailed design and specification development, obtain all project approvals (include Development approval and environmental review).</p> <p><i>Step 4:</i> Seek funding (future step outside timing of SCFMPP)</p> <p><i>Step 5:</i> Construction (future step outside timing of SCFMPP)</p>			<b>% complete</b> 10%	
<b>Status Comments</b>	<p>Step 1 underway – consultant engaged.</p> <p>Traffic study to begin shortly for Bombala CBD area.</p> <p>Consultation with key heavy vehicle business in the area to be undertaken.</p>			<b>Schedule</b> <b>Behind Schedule</b>	
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>	
	No risk identified	No risk identified	No risk identified	No risk identified	

<b>Project Name</b> PP-161 Accessibility and footpath upgrades in former Cooma area			<b>Completion Date</b> March 2019		
			<b>Project Funding</b> <b>Major</b>		
<b>Project Description</b>	Upgrade of footpath components to improve accessibility for all – linked to Disability Inclusion Action Plan			<b>% complete</b> 10%	
<b>Status Comments</b>	<p>Scope of works identified:</p> <ul style="list-style-type: none"> <li>• Cooma Bombala St Surgery</li> <li>• Cooma Library</li> </ul> <p>Design underway.</p>			<b>Schedule</b> <b>On Target</b>	
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>	
	No risk identified	No risk identified	No risk identified	No risk identified	

**Status Report  
 October 2018**



<b>Project Name</b> PP-161 Accessibility and footpath upgrades in former Snowy River area			<b>Completion Date</b> March 2019
			<b>Project Funding</b> <b>Major</b>
<b>Project Description</b>	Upgrade of footpath components to improve accessibility for all – linked to Disability Inclusion Action Plan		<b>% complete</b> 10%
<b>Status Comments</b>	Scope of works identified: <ul style="list-style-type: none"> <li>Berridale location</li> <li>Reedy's Crossing footpath</li> </ul> Design underway.		<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	No risk identified	No risk identified	No risk identified
			<b>Other</b> 
			No risk identified

<b>Project Name</b> PP-242 Development Jerrara Drive improvement options			<b>Completion Date</b> December 2019
			<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Development improvement options for Jerrara Drive, focusing on pedestrian safety, community movement and visual amenity.		<b>% complete</b> 5%
<b>Status Comments</b>	Project brief to allow Request for Quotations to be developed. Revised delivery time – June 2019.		<b>Schedule</b> <b>At Risk</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	Delivery time of project will not be met.	No risk identified	No risk identified
			<b>Other</b> 
			No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-219 Undertake project to align the road and road reserves in former Bombala area			<b>Completion Date</b> June 2019
			<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Desk top review of key road to identify variances in road construction verse road reserve. Undertake survey and land swap to have road fall within the road reserve.		<b>% complete</b> 5%
<b>Status Comments</b>	Mila Road identified as key road within Bombala Area. Review of road v road reserve to be undertaken. Request for Tender to be developed for works.		<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	✓	✓	✓
	No risk identified	No risk identified	No risk identified
			—
			No risk identified
<b>Project Name</b> PP-219 Undertake project to align the road and road reserves in former Cooma area			<b>Completion Date</b> June 2019
			<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Desk top review of key road to identify variances in road construction verse road reserve. Undertake survey and land swap to have road fall within the road reserve.		<b>% complete</b> 5%
<b>Status Comments</b>	Jerangle and Bobeyan Roads identified as key road within Cooma Area. Review of road v road reserve to be undertaken. Request for Tender to be developed for works.		<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	✓	✓	✓
	No risk identified	No risk identified	No risk identified
			—
			No risk identified
<b>Project Name</b> PP-219 Undertake project to align the road and road reserves in former Snowy River area			<b>Completion Date</b> June 2019
			<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Desk top review of key road to identify variances in road construction verse road reserve. Undertake survey and land swap to have road fall within the road reserve.		<b>% complete</b> 30%
<b>Status Comments</b>	Barry Way identified as key road within Snowy River Area. Assessment works underway.		<b>Schedule</b> <b>On target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	✓	✓	✓
	No risk identified	No risk identified	No risk identified
			—
			No risk identified

**Status Report  
 October 2018**



**Renewable Energy**

<b>Project Name</b> PP-240 Renewable Energy - Investigation and installation in former Bombala area		<b>Completion Date</b> December 2018		
		<b>Project Funding</b> Medium		
<b>Project Description</b>	Installation of solar energy options with the former Bombala to reduce electricity usage.			<b>% complete</b> 50%
<b>Status Comments</b>	Installations to be completed at the following locations: <ul style="list-style-type: none"> <li>Bombala Office / Depot</li> <li>Bombala Community centre</li> </ul> Estimate electricity savings of \$15,000 in the first year. Saving will go back into maintenance and depreciations costs. Installation will be completed in November 2018.			<b>Schedule</b> On Target
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	—
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-240 Renewable Energy - Investigation and installation in former Cooma area		<b>Completion Date</b> December 2018		
		<b>Project Funding</b> Medium		
<b>Project Description</b>	Installation of solar energy options with the former Cooma to reduce electricity usage.			<b>% complete</b> 50%
<b>Status Comments</b>	Installations to be completed at the following locations: <ul style="list-style-type: none"> <li>Cooma Depot / Emulsion Tank</li> <li>Cooma Library</li> </ul> Estimate electricity savings of \$12,000 in the first year. Saving will go back into maintenance and depreciations costs. Installation will be completed in November 2018.			<b>Schedule</b> On Target
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	—
	No risk identified	No risk identified	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-240 Renewable Energy - Investigation and installation in former Cooma area		<b>Completion Date</b> December 2018		
		<b>Project Funding</b> Medium		
<b>Project Description</b>	Installation of solar energy options with the former Snowy River to reduce electricity usage.			<b>% complete</b> 20%
<b>Status Comments</b>	Investigation and assessment did not find any suitable existing building for the installation. New locations chosen: <ul style="list-style-type: none"> <li>Berridale Pound facility – floor heating and lighting.</li> <li>New Jindabyne Amenities building</li> </ul> Estimate completion date June 2019.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	Final component of the project will be delivery as part of the new building construction.	No risk identified	No risk identified	No risk identified

**Status Report  
 October 2018**



**Recreational**

<b>Project Name</b> PP-234 Numeralla Streetscape Project				<b>Completion Date</b> February 2019
				<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Beautification of Numeralla township area.			% complete 20%
<b>Status Comments</b>	Community consultation resulted in Badja reserve as the area identified for upgrade. Request for Quotation open (close 15/11) Following evaluation and award			<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified
<b>Project Name</b> PP-167 Badja Picnic Area upgrades at Numeralla				<b>Completion Date</b> February 2019
				<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Beautification of Badja Picnic reserve in Numeralla.			% complete 20%
<b>Status Comments</b>	Community consultation resulted in Badja reserve as the area identified for upgrade. Request for Quotation open (close 15/11) Following evaluation and award			<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-053 Finalise Design and approvals for the Shared path from Lion Park to Murrumbidgee River reserve			<b>Completion Date</b> February 2019	
			<b>Project Funding</b> Major	
<b>Project Description</b>	Step 1: Detailed design and project approvals Step 2: Construction (dependant on funding remaining in balancing project)			<b>% complete</b> 30%
<b>Status Comments</b>	Initial assessment completed Environmental assessment and AHIP underway Landowner consultation underway Major bridge design of Cooma Creek underway.			<b>Schedule</b> On Target
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	—
	No risk identified	No risk identified	No risk identified	No risk identified

<b>Project Name</b> PP-223 Undertake design and approvals for the Lake Jindabyne Shared Trail			<b>Completion Date</b> January 2019	
			<b>Project Funding</b> Medium	
<b>Project Description</b>	Undertake concept designs and project approvals for the extension of the Lake Jindabyne Shared trails.			<b>% complete</b> 60%
<b>Status Comments</b>	Western route completed. Eastern route 80% defined and landowner negotiations underway. Additional scope to undertake preliminary review of 'whole loop' option.			<b>Schedule</b> Behind Schedule
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✗	✓	✓	—
	No risk identified	No risk identified	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-031 Cooma Festival Swimming Pool - Plant room and landscaping				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Major</b>
<b>Project Description</b>	Upgrade of plant room and minor landscaping works.			<b>% complete</b> 20%
<b>Status Comments</b>	Scope of upgrade of plant room identified. Project on Hold pending outcome of the Stronger Country Communities Fund Round 2 grant application.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	No risk identified	No risk identified	No risk identified	No risk identified

<b>Project Name</b> PP-220 Review of facilities at Jindabyne Pool and undertake key works				<b>Completion Date</b> June 2019
				<b>Project Funding</b> <b>Major</b>
<b>Project Description</b>	Review capital upgrades of the facility, and undertake priority improvement works.			<b>% complete</b> 20%
<b>Status Comments</b>	Scope of upgrade of works identified. Project on Hold pending outcome of the Stronger Country Communities Fund Round 2 grant application.			<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	No risk identified	No risk identified	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-025 Nijong Oval Improvements; Surface improvements			<b>Completion Date</b> February 2019	
			<b>Project Funding</b> <b>Minor</b>	
<b>Project Description</b>	Upgrade of the surface of Nijong Oval.			<b>% complete</b> 20%
<b>Status Comments</b>	Contractor engaged. Works cannot comment until Berridale Oval is open (to ensure the Monaro Cricket club have facilities to use during this season). Works planned to commence end of November with oval open for use in January.			<b>Schedule</b> <b>On Target</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified

<b>Project Name</b> PP-025 Nijong Oval Improvements; learner bike track			<b>Completion Date</b> June 2019	
			<b>Project Funding</b> <b>Minor</b>	
<b>Project Description</b>	Construction of a learner bike track at Nijong Oval			<b>% complete</b> 15%
<b>Status Comments</b>	Design completed, and scope of works prepared for tendering. Project on Hold pending outcome of the Stronger Country Communities Fund Round 2 grant application.			<b>Schedule</b> <b>On Track</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified

<b>Project Name</b> PP-025 Nijong Oval Improvements; minor landscaping			<b>Completion Date</b> June 2019	
			<b>Project Funding</b> <b>Minor</b>	
<b>Project Description</b>	Minor landscaping upgrades around Nijong Oval			<b>% complete</b> 2%
<b>Status Comments</b>	Works identified, however will be packaged with the construction of the new amenities building.			<b>Schedule</b> <b>On Track</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-046 Complete the missing links for shared path in Cooma			<b>Completion Date</b> December 2018
			<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Construction of shared path between Orana and Bowi St Cooma		% complete 50%
<b>Status Comments</b>	Works underway.		<b>Schedule</b> <b>On Track</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	No risk identified	No risk identified	No risk identified
			<b>Other</b> 
			No risk identified

<b>Project Name</b> PP-222 Upgrade to Clay Pits area at lake Jindabyne Foreshore			<b>Completion Date</b> June 2019
			<b>Project Funding</b> <b>Major</b>
<b>Project Description</b>	Upgrade of the Clay Pits area in accordance with the masterplan.		% complete 2%
<b>Status Comments</b>	Project on Hold pending outcome of the Stronger Country Communities Fund Round 2 grant application.		<b>Schedule</b> <b>Behind Schedule</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	No risk identified	No risk identified	No risk identified
			<b>Other</b> 
			No risk identified

<b>Project Name</b> PP-182 Upgrade of Jindabyne Boat Ramp area			<b>Completion Date</b> June 2019
			<b>Project Funding</b> <b>Major</b>
<b>Project Description</b>	Construction of new boat ramp, carpark and access road		% complete 50%
<b>Status Comments</b>	SCFMPP is contributing to the overall project cost. Works underway		<b>Schedule</b> <b>On Track</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	No risk identified	No risk identified	No risk identified
			<b>Other</b> 
			No risk identified

**Status Report  
October 2018**



<b>Project Name</b> PP-129 Upgrade of Adaminaby playground				<b>Completion Date</b> November 2018
				<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Upgrade of the Adaminaby Playground			% complete 30%
<b>Status Comments</b>	Works schedule to begin early November.			<b>Schedule</b> <b>On Track</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified

<b>Project Name</b> PP-156 Replacement of Berridale Lions Park Playground Equipment				<b>Completion Date</b> November 2018
				<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Upgrade of the Berridale Lions Playground			% complete 30%
<b>Status Comments</b>	Works schedule to begin early November.			<b>Schedule</b> <b>On Track</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified

<b>Project Name</b> PP-041 Upgrade to Cooma Centennial Park playground				<b>Completion Date</b> December 2018
				<b>Project Funding</b> <b>Major</b>
<b>Project Description</b>	Upgrade of the Cooma Centennial Playground			% complete 40%
<b>Status Comments</b>	Works schedule to begin mid-November. Scope of project extended to include additional works with funding outside SCFMPP.			<b>Schedule</b> <b>On Track</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>	<b>Other</b>
	✓	✓	✓	▬
	No risk identified	No risk identified	No risk identified	No risk identified

**Status Report  
 October 2018**



<b>Project Name</b> PP-034 Upgrade playground at Cooma North shops			<b>Completion Date</b> March 2019
			<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Upgrade of the Cooma North shops Playground		% complete 15%
<b>Status Comments</b>	Informing community to begin early November Contribution project funding from Stronger Country Communities Fund Round 1.		<b>Schedule</b> <b>On Track</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	No risk identified	No risk identified	No risk identified
			<b>Other</b> 
			No risk identified

<b>Project Name</b> PP-221 Construct of a playground at Kalkite			<b>Completion Date</b> March 2019
			<b>Project Funding</b> <b>Minor</b>
<b>Project Description</b>	Construction of a new playground in Kalkite		% complete 15%
<b>Status Comments</b>	Playground design completed. Negotiation with landowner to finalised location. Community consultation to be undertaken in December.		<b>Schedule</b> <b>On Track</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	No risk identified	No risk identified	No risk identified
			<b>Other</b> 
			No risk identified

<b>Project Name</b> PP-057 Installation of additional Fitness Stations Jindabyne			<b>Completion Date</b> March 2019
			<b>Project Funding</b> <b>Medium</b>
<b>Project Description</b>	Construction of additional fitness stations at Jindabyne		% complete 5%
<b>Status Comments</b>	Concept designs received. Community consultation to be undertaken in November / December.		<b>Schedule</b> <b>On Track</b>
<b>Risk</b>	<b>Time</b>	<b>Cost</b>	<b>Scope</b>
	No risk identified	No risk identified	No risk identified
			<b>Other</b> 
			No risk identified

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## 12.2 2018/2019 HEAVY PATCHING PROGRAM

Record No:

Responsible Officer:	Director Operations & Infrastructure
Author:	Manager Construction
Key Theme:	3. Environment Outcomes
CSP Community Strategy:	9.1 Transportation corridors throughout the region are improved and maintained
Delivery Program Objectives:	9.1.2 Our local road network is planned, built and repaired to improve movement across the region
Attachments:	1. Heavy Patch Program - Probity Report - <b>Confidential</b> 2. Heavy Patch Program - Tender Evaluation Report - <b>Confidential</b>
Cost Centre	1826 – Sealed Rural Roads: Regional 1822 – Sealed Rural Roads: Local 1814 – Urban Roads: Regional
Project	SMRC 2018/2019 Heavy Patching Program
Further Operational Plan Actions:	

### EXECUTIVE SUMMARY

In accordance with the Council's 2018/19 Operational Plan, a Heavy Patching Program for Councils Sealed Road network has been developed to address significant road failures which presents unacceptable risks to the travelling public.

This program will also include the approved Heavy Patching under the Ordered Works Program on the RMS Roads and the Road to Recovery Heavy Patching Program on Mila Road.

The following officer's recommendation is submitted for Council's consideration.

#### OFFICER'S RECOMMENDATION

That Council approve the officer's recommendation to accept the quotation from StabilFix Pty Ltd for Contract Number 051/2018 for the amount of \$150,895 (excluding GST).

### BACKGROUND

Council carries out an annual program of heavy patching on the sealed road network, to maintain the pavement at the required standards for road safety. This capability is not contained in Councils structure or heavy plant holdings and, in order to perform heavy patching using pavement stabilisation techniques, Council is required to contract in specialist heavy plant and operators.

Heavy Patching has been prioritised across the Snowy Monaro Regional Council sealed road network and the program of works is based on the available budget.

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### 12.3 JINDABYNE BOAT RAMP AC PAVEMENT

Record No:

Responsible Officer:	Director Operations & Infrastructure
Author:	Manager Construction
Key Theme:	1. Community Outcomes
CSP Community Strategy:	3.1 Develop, maintain and promote safe spaces and facilities that are enabling, accessible and inclusive for all
Delivery Program Objectives:	3.1.1 Public and community spaces are regulated and managed to be safe and equitable for all abilities
Attachments:	1. Jindabyne Boat Ramp - Tender Evaluation Plan - <b>Confidential</b> 2. Jindabyne Boat Ramp - Evaluation and Probity Form - <b>Confidential</b>
Cost Centre	1814 – Urban Roads: Local
Project	Jindabyne Boat Ramp
Further Operational Plan Actions:	N/A

#### EXECUTIVE SUMMARY

Snowy Monaro Regional Council are currently upgrading the Jindabyne Boat Ramp access road and parking area to improve access to Lake Jindabyne and to improve the recreational facilities around Lake Jindabyne.

As part of the upgrading works; construction of a new asphalt pavement is required and, following a Request for Tender (RfT) through Local Government Procurement; tender applications were received from two equally qualified and experienced companies.

A tender review panel was convened and the report is attached for information.

The following officer's recommendation is submitted for Council's consideration.

#### OFFICER'S RECOMMENDATION

That Council approve the recommendation to contract Downer Infrastructure Services to deliver Contract Number 055/2018, relating to the Jindabyne Boat Ramp Road Upgrade Works, for the amount of \$192,230 (excluding GST)

#### BACKGROUND

1. The Widows Inlet facility at Lake Jindabyne is located approximately 1 km west of Jindabyne. The site is accessible from Kosciuszko Road, a two lane single carriage way road with an 80 km/hr speed limit. A turning bay is provided for south bound traffic to access the Service Station and Caravan Park, immediately south of the facility.

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#### ***Jindabyne Boat Ramp – Widows Inlet***

The original single lane boat ramp was lengthened in 2009 by 12 m, when the water level was at 45%. In 2010, the ramp was widened by 3 metres when the water level was at 57%. The slab extension and ramp widening were of cast in-situ concrete construction. The works are documented in the Jindabyne Boat Ramp Upgrade Project Concept Design and Construction Report 2010. This report included photographic records during construction and a concept design option for a future boat ramp facility upgrade. The concept design included work encroaching on the RMS road boundary and below the Full Supply Level (FSL).

The future vision for the area identified in the Lake Jindabyne Foreshore Management Plan (Inspiring Places, 2005) is to maintain the area as the principal boat launching area for Lake Jindabyne and focus on improving commercial foreshore activities. Recommended actions identified in the management plan include:

- Initiate development works within the Boat Ramp Precinct to improve the access and amenity, including:
  - development of a small local park with basic picnic facilities;
  - formalisation of vehicle access and parking;
  - construction of public toilets (above FSL);
  - consolidation of commercial hire facilities into a single node (above FSL); and
  - continuation of shared pathway (concrete) into the proposed park.
- Develop a new boat trailer parking area adjacent to the existing boat ramp.
- Initiate development works at the boat ramp to improve the access and amenity, including:

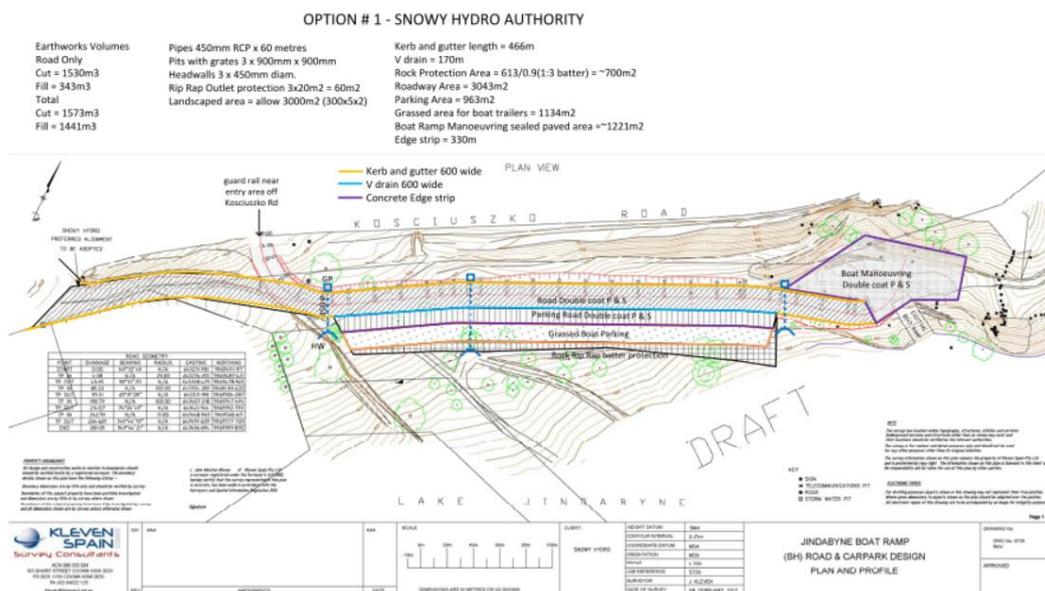
12.3 JINDABYNE BOAT RAMP AC PAVEMENT

- construction of a second boat launching ramp; and
- removal of helipad.

2. The Jindabyne Boat Ramp Concept Design document was commissioned by Council in 2015 and presented to Council in early 2016. This document formed the basis of a submission to the NSW Boating Now program for grant funding to assist in the development of Boat Ramps at:

- Widows Inlet – Lake Jindabyne;
- Claypits – Lake Jindabyne; and
- Old Adaminaby – Lake Eucumbene.

The concept for Widows Inlet (below) was placed on public display in 2016:



**Detailed Design – Option 1 – Snowy Hydro – Widows Inlet – Lake Jindabyne**

3. Summary of Timelines & Events:

- 2014:
  - Transport NSW consultation process relating to Murray-Riverina Regional Boating Plan.
- 2015:
  - Stakeholder participation and advocacy resulted in Lake Jindabyne and Lake Eucumbene access improvements being recognised as priority projects under the Murray-Riverina Boating Plan.
  - Boating Now funding approved for project MR-24: Improved Boating Access at Lake Jindabyne and Lake Eucumbene (Investigation). Origin of the concept layouts referenced in future slides.
- 2016:
  - Completion of basic investigations (Concept Designs) for 3 sites; Widows Inlet Boat Ramp, Claypits Foreshore Recreation Area & Old Adaminaby Boat Ramp. Funding acquitted on time and under budget by Council.
  - Entered into agreement with Snowy Hydro with two (2) possible designs for Lake Jindabyne Boat Ramp submitted to Council for consideration. Council approved delivery of the Snowy Hydro solution.

- 2017:
  - Aboriginal Cultural Heritage Assessment and Aboriginal Heritage Impact Permit Application process started with Office of Environment & Heritage.
  - Invited to present to the Alpine Regional Boating Advisory Group.
- 2018:
  - Budget Confirmed - \$400,000 Boating NSW, \$400,000 Stronger Communities, \$250,000 Snowy Hydro.
  - On-Site meeting with representatives of all aboriginal parties who expressed an interest in project.
  - Office of Environment and Heritage sign off on AHIP application.
  - Construction starts.

## **QUADRUPLE BOTTOM LINE REPORTING**

### **1. Social**

The provision of a sealed pavement will provide quality long term access to the boat ramp whilst improving the visual aspect of a community site. The newly constructed road will be above Snowy Hydro's recommended FSL and the designs have been subjected to substantial community consultation, particularly through the Alpine Regional Boating Advisory Group (RBAG) which has representation from:

- RMS Maritime Division;
- Snowy Hydro;
- Marine Rescue NSW;
- Lake Jindabyne Sailing Club;
- Buckenderra Holiday Village;
- Rainbow Pines;
- Monaro Acclimatisation Society;
- DPI Fisheries;
- Adaminaby Fishing Club;
- Eucumbene Fishing Club;
- Fishing Guide;
- NSW Police;
- Sacred Ride; and
- Jet Sports Association.

### **2. Environmental**

Consultation with the appropriate Archaeologist at the Office of Environment and Heritage raised concerns over the protection of Aboriginal artefacts located on the Widows Inlet Constraints mapping (below)

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12.3 JINDABYNE BOAT RAMP AC PAVEMENT



**4. Constraints – Widows Inlet – Lake Jindabyne**

An email from the Office of Environment & Heritage (OEH), commented on the concept design report and especially the proposed improvements to Lake Jindabyne Boat Ramp. OEH expressed concerns over whether Aboriginal archaeology had been adequately addressed and, after reviewing the report, OEH believe there are a couple of issues that need to be considered and suggested the designs either need to be changed or an Aboriginal Heritage Impact Permit (AHIP) obtained.

The Aboriginal Heritage Impact Permit application from Snowy Monaro Regional Council was approved by OEH in September 2018.

**5. Economic**

An asphaltic pavement will reduce the ongoing maintenance costs for the road and parking area.

Estimated Expenditure	Amount	Financial year	Ledger	Account string
AC pavement	\$163,560	2018/2019		
Primer seal	\$28,670	2018/2019		
Funding (Income/reserves)	Amount		Ledger	Account string
Project Code 100062 Budget	\$192,230			

**6. Civic Leadership**

Council is responding to community consultation and requests.

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## 12.4 DRAFT SUBMISSION - NSW CIRCULAR ECONOMY POLICY

Record No:

Responsible Officer: Director Environment & Sustainability  
Key Theme: 3. Environment Outcomes  
CSP Community Strategy: 7.2 Water, waste, sewer and stormwater management practices are contemporary and efficient  
Delivery Program Objectives: 7.2.3 Innovative solutions and infrastructure supporting waste and recycling operations to reduce landfill have been investigated  
Attachments: 1. Draft submission - NSW Circular Economy Policy  
Cost Centre  
Project  
Further Operational Plan Actions:

### EXECUTIVE SUMMARY

The NSW Government is developing a Circular Economy Policy and has a discussion paper on public exhibition, with submissions due on 25 November 2018. The Policy Statement and Discussion paper were provided to Councillors via email on 26 October.

A draft submission is attached for Council's consideration.

The following officer's recommendation is submitted for Council's consideration.

#### OFFICER'S RECOMMENDATION

That Council endorse the attached draft submission on the NSW Circular Economy Policy

### BACKGROUND

The China National Sword Policy (CNSP) has created a significant impact on the recycling industry, which is being realised at a National level.

The NSW Government has released a discussion paper on the development of a Circular Economy Policy, in recognition that current patterns of resource use in NSW are no longer sustainable, and current resource recovery policies and technologies are no longer fit for purpose.

It states that the development of a Circular Economy Policy is aimed at minimising the negative impacts currently being experienced, and aims to deliver positive economic, social and environmental outcomes for the NSW community.

The NSW Government states that moving to a circular economy will provide long-term economic, social, and environmental benefits for NSW, and that this transition will generate jobs, increase the robustness of the economy, increase the accessibility of goods, maximise the value of resources, reduce waste, and improve how we use resources.

The NSW Government will investigate opportunities to incorporate circular economy principles into the NSW Waste Avoidance and Resource Recovery Strategy and, if required, the *Waste Avoidance and Resource Recovery Act 2001*.

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The NSW Government will adopt the following circular economy principles:

- minimise consumption of finite resources
- decouple economic growth from resource consumption
- design out waste and pollution
- keep products and materials in use
- innovate in resource efficiency, give preference to higher order re-use and repair opportunities
- create new circular economy jobs.

Advice has been provided to Councillors over the past several months to keep them abreast of the impacts of the CNSP. Information has also been provided regarding the general impact of the CNSP on the commodity markets for on-selling of processed recyclables, and flow-on effects from the Materials Recycling Facility's approach to revenues generated through the Container Deposit Scheme (CDS). A briefing was provided to Council by Group Manager Resource and Waste, Mr Patrick Cannon, on 4 October regarding our CDS negotiations. A further report was provided to Council at its meeting of 1 November 2018.

The Australian Senate Environment and Communications References Committee released a report in June 2018 Titled "*Never waste a crisis: the waste and recycling industry in Australia*"

Which included as its first recommendation: "*The committee recommends that the Australian Government prioritise the establishment of a circular economy in which materials are used, collected, recovered, and re-used, including within Australia.*"

The NSW Government's position appears to be consistent with that recommendation.

A draft submission is attached and is provided for Council's consideration.

## **QUADRUPLE BOTTOM LINE REPORTING**

### **1. Social**

There are no social impacts following Council's consideration of the draft submission. The submission is however intended to provide comment to ensure that the positive social aspects of better managing waste and recyclables are realised.

### **2. Environmental**

Moving to the 'circular economy' position is geared at minimising negative environmental outcomes from the current methods of waste and recycling management.

### **3. Economic**

There are no economic costs of providing a submission. It is likely, however, that outcomes from the Circular Economy Policy, may have a longer-term economic impact in some situations. For example, the possible mandated use of a percentage of recycled products by State, Territory, and Local Governments could see an increased cost of procurement, IF the recycled products have a higher cost than new materials.

### **4. Civic Leadership**

NSW Councils have been invited to make submissions on the proposed Circular Economy Policy proposal. It is displaying Civic Leadership by making a submission to ensure its views are recorded.

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### DRAFT submission on NSW Circular Economy Policy

#### Share your view on a NSW circular economy

1. Do you support NSW having a circular economy policy? Why or why not?

It would be difficult to find reasons to not support a move to a 'circular economy policy' in the wake of the China Sword situation.

The Senate report from Environment and Communications references Committee – *“Never waste a crisis: the waste and recycling industry in Australia”* from June 2018, shows that Australia is way behind many other developed nations in moving away from the throw-away society. The list of recommendations provided in that report provides a virtual 'blueprint'. Recognition of a National approach in the NSW proposal would be helpful.

Landfill sites have finite operating lives. Usable airspace at many landfills is diminishing, and it is difficult to acquire new sites, and get necessary approvals to operate at new sites. Maximising diversion, resource recovery, and recycling activities, can extend the life of these facilities.

Putting steps in place to force a reduction in waste production at the source (packaging etc) is part of the solution. It has probably never been more critical to do so. Minimising waste production, while maximising recycling and resource recovery, needs to be a combined package of activities.

There also needs to be a better recognition of 'whole of life' cost of landfilling.

The China Sword has provided an overdue 'wake up' call, it might be timely for Australia to start developing its own manufacturing from recycled plastics, rather than exporting mixed plastics and re-importing as remanufactured products. To encourage such activities requires a workable policy and government support.

2. What would you like to see in a Circular Economy Policy?

- Rationalisation of recycling processes, costs, and transport. Having some sort of standardisation might alleviate issues with the 'Proximity Principle' and remove the incentive to transport wastes away from an otherwise cost competitive processing facility.
- NSW cross border recognition of ACT's Materials Recovery Facility that currently services several surrounding NSW Councils (Snowy Monaro Regional Council, Queanbeyan Palerang Regional Council, Bega Valley Council, Yass Valley Council, and Upper Lachlan Council). The ACT is completely surrounded by NSW – which provides a completely different cross-border situation to that which exists with Victoria, Qld, SA.
- More emphasis needs to be placed on waste avoidance through packaging and product stewardship.
- Make processes easier to obtain approvals for processing of organic wastes into a reusable product.
- Avoidance of 'inbuilt obsolescence' with consumer items.
- There should also be a common-sense examination of 'power from waste' using latest

technologies from around the world. The lower emphasis of this as an option should not just be based on the 'not in my backyard' reaction. The ACT Government recently invited input to the ACT's proposed Waste to Energy policy, referencing this as an option already in place in numerous countries around the world, utilising proven technologies. NSW should not dismiss this as an option.

- Proper valuation of the cost of putting waste into landfill is also required. Whenever it appears cheaper to bury materials in landfill than to recover/reuse/ recycle, the broader community is provided with a financial incentive not to seek alternatives. This should not, however, be viewed as a suggestion to increase the cost of landfilling materials, but proper calculation of 'whole of life' use of landfill space, including the initial establishment costs, the energy and labour inputs in compacting and covering waste materials, and the eventual cost of site rehabilitation and on-going monitoring, needs to be included in overall cost calculations to provide a 'real' and accurate reflection of what it actually costs to bury items in landfill that could be reused or recycled. Realistic reflection of whole of life landfill costs might then show that recycling, even at a higher cost than what people have been used to, is still viable in both environmental and financial terms.
- Incentives or targets to encourage recycled content in procurement activities
- Actions which further encourage product stewardship schemes with more equity in the management of such schemes in rural areas

3. How could the Government support a transition towards a circular economy?

Funding options to make it feasible to introduce changed processes, but a carefully considered re-examination of the NSW Waste Levy should be part of this.

While the NSW Levy does not apply to all Councils in NSW, the prospect of a State-wide imposition of the levy appears real.

One of the fundamental flaws with the current levy arrangement is that not all of the funding generated by the levy is returned in the form of funding to deal with waste and recycling issues. When the prospect of increasing the spread of levy-paying Councils was last discussed (several years ago) it was revealed that a substantial percentage of the levy collected was not returned to fund improvements in waste/recycling activities, but diverted to Consolidated Revenue. Participants at an information session held in Queanbeyan at the time clearly stated that the diversion of funds into Consolidated Revenue was politically, socially, and morally unpalatable.

Introduction of standardised kerbside waste collection structures (Waste, recycling, FoGo), so that each area is doing the same thing in regard to waste minimisation and diversion. That will make it easier to run standardised education and information programs, including media advertising, as wherever you are, the same message will apply.

Make it easier to obtain approvals for organics processing and re-use. While it is clear that minimum standards are necessary, and a consistent approval process is required, it should be streamlined to make it less costly and more incentivised to introduce reprocessing abilities on a state-wide basis. Additionally, clarifying the re-use of processed products (e.g. composts) to ensure that an appropriate end market exists is critical.

Inclusion of cost-competitive recycled products through government procurement panels. Stipulate mandatory use of a % of recycled products as a minimum for civil works (e.g use of glass-sand for pipe bedding), providing it is cost effective to do so.

Encouragement or incentives to enable Local Government to work collaboratively in at least a regional context in relation to waste and recycling activities. Not having standardised operating conditions and financial bases can lead to economies of scale being missed, if too many individual Councils are 'doing their own thing'. It does not appear to be sustainable for a lot of smaller Councils to each be running their own smaller-scale landfill facilities, and on-site processing (e.g. Organics).

Develop policies which will encourage diversification of activities in regional areas, allowing return transport costs to be minimised. For example, one city or region can process item A whilst in a separate city or region item B is processed. A Council could transport material to the Item A facility and return with material for the item B facility. This would require a detailed understanding of the state wide infrastructure which is currently available and a roadmap for future activities which could provide consolidation and encourage diversification across the state. Any such activity would also require an economic feasibility study.

4. What are the main barriers to the implementation of a circular economy? (pick up to three) o government policy and legislation

- o consumer awareness and preferences
- o technology
- o funding for research and development
- o collaboration across supply chains
- o other – please specify.

- Consumer acceptance
- Full cost realisation
- Cradle to grave accounting
- In-built obsolescence during the manufacturing process leading to repair costs which outweigh the purchase of a new item.

#### Support innovation

- • How could a new or improved research support platform support circular economy?
- • What services and support would you like to see a circular economy innovation hub provide?
- • Do you have a comment about this focus area?

No Comment at this stage

#### Procurement

- • What purchasing decisions do you make where circular economy principles can be applied?
- • How do you think the NSW Government could increase the use of re-usable and recyclable material through its purchasing decisions?
- • Do you have a comment about this focus area?

The State Government could mandate for a minimum recycle content in construction activities as well as a minimum level of material recycled from building works. Further to this, Councils could sign up on a voluntary basis to also commit to any mandated targets in building and construction works. An incentive program could be provided to Councils who do sign up. This would help to mitigate some of the political pressures observed in current procurement practices whereby the impact on local raw material suppliers (especially in rural areas) can be a political driver to continue to procure local raw materials in

as opposed to purchasing materials with a recycled content.

**High quality, consistent recycling**

- What would help you with recycling more of the products you use?
- What can the NSW Government do to better support the recycling industry?
- Do you have a comment about this focus area?

The State Government could legislate for minimum processing standards across MRF's, to raise the bar and remove inconsistencies in the types of materials which can be recycled at different facilities. This would allow for a consistent educational message to be developed across the state. The government could also work with other state, federal and territory governments to achieve a national minimum standard.

Source separation at the collection point would be expensive to implement in rural areas due to the significant transport distances required to deliver materials to a suitable facility. More technologically advanced processing facilities (MRF's) would be able to achieve such an outcome more economically.

**Value organics**

- Would you support zero food and garden waste to landfill?
- What measures do you think would help organics become more circular and reduce food waste to landfill in NSW?
- Do you have a comment about this focus area?

Whilst the intent of zero food and garden waste to landfill has merit this would be very difficult to administer. The example in the discussion paper whereby high organic waste generators, such as supermarkets, have legislative responsibilities to divert such materials from landfill, would be much easier to manage.

The idea that more support to food agencies to actively divert food to people in need also has merit. This would have a positive social impact in the community, especially for those in need. Programs in rural areas would need to be established and supported in many cases

**Mainstream product stewardship**

- How do you think product stewardship schemes can be expanded, and what products should be included in a product stewardship scheme?
- Do you have a comment about this focus area?

Product Stewardship Schemes need to be better supported in rural regions. Some schemes (such as paintback) are readily available in high density areas but are not as well supported in rural areas limiting their effectiveness.

**Responsible packaging**

- What actions would you like to see the NSW Government take to better support these national targets?
- Do you have a comment about this focus area?

There is immense potential to reduce the amount of waste being generated through a commitment to more responsible packaging.

**Support re-use and repair**

- • What would encourage you to repair products you already own or choose second-hand products?
- • Do you have a comment about this focus area?

Develop a model contract for Councils to support social enterprise repair activities at waste facility “Tip Shops”.

SMRC has two ‘buy-back’ shops, one located at Jindabyne and one located at Cooma. These operate without affecting social enterprise and welfare based shops such as the Salvation Army and St Vincent de Paul. They both create an opportunity for re-use of items that would otherwise be buried at landfill. These are not designed to be profit-making; the saving to Council is through the reduced use of landfill space by not burying re-usable items.

**Better Design**

- • How would information on durability and reparability of products impact your purchasing decisions?
- • Do you have a comment about this focus area?

Product longevity is often an issue, and more so when it is relatively more expensive to repair an item than to buy a new one. This appears to be an issue for the manufacturing sector.

DRAFT

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### 13.1 PRESENTATION OF 2018 FINANCIAL STATEMENTS

Record No:

Responsible Officer:	Director Corporate and Community Services
Author:	Chief Financial Officer
Key Direction:	4. Leadership Outcomes
Delivery Plan Strategy:	11.2 Council utilises sound fiscal management practices, pursues and attracts other sources of income
Operational Plan Action:	11.2.2 Provision of statutory reporting enables our leaders to make decisions on Council's financial sustainability
Attachments:	1. 2018 Financial Statements
Cost Centre	4010 Financial Services

#### EXECUTIVE SUMMARY

Council has received the external auditor's reports on the Financial Statements for the period 1 July 2017 to 30 June 2018. The Financial Statements and the external auditor's reports are included in the attachment.

The following officer's recommendation is submitted for Council's consideration.

#### OFFICER'S RECOMMENDATION

That Council receive and note the:

- A. General Purpose Financial Statements including independent external auditors report and report on the conduct of the audit.
- B. Special Purpose Financial Statements including independent external auditor's report.
- C. Special Schedules and independent external auditor's report on special schedule 2.

#### BACKGROUND

At the Council meeting held on 20 September 2018, Council resolved to refer the 2018 Financial Statements to the external auditor (Council Resolution 337/18). The independent external auditor's reports were received on 29 October 2018 and have been attached to the Financial Statements in accordance with Section 417 of the *Local Government Act 1993* (the Act).

Under Section 418 of the Act, Council is required to submit the Auditor's Report to a public meeting within 5 weeks of the report being received. Any person may make a submission on the Auditor's Report or the Audited Financial Statements and these must be received within 7 days after the Statements were presented (Section 420 of the Act). Submissions on the Auditor's Report and the Audited Financial Statements close one week after this meeting, Thursday 22 November 2018.

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13.1 PRESENTATION OF 2018 FINANCIAL STATEMENTS

A summary of the financial statements is provided below:	2018	13/5/16 to 30/6/17
	\$'000	\$'000
<b>Income Statement</b>		
Total income from continuing operations	74,019	99,921
Total expenses from continuing operations	72,520	84,451
<b>Operating result from continuing operations</b>	<b>1,499</b>	<b>15,470</b>
<b>Net operating result for the year</b>	<b>1,499</b>	<b>15,470</b>
<b>Net result for the year</b> (after net assets transferred from former councils)	<b>1,499</b>	<b>1,185,551</b>
Net operating result before grants and contributions provided for capital purposes	(2,479)	(2,394)
	<b>2018</b>	<b>2017</b>
<b>Statement of Financial Position</b>		
Total current assets	70,090	67,700
Total current liabilities	(17,795)	(14,884)
Total non-current assets	1,169,450	1,154,216
Total non-current liabilities	(7,761)	(6,776)
<b>Total equity</b>	<b>1,213,984</b>	<b>1,200,256</b>
<b>Other financial information</b>		
Unrestricted current ratio (times)	4.12x	3.66x
Operating performance ratio (%)	-3.7%	1.5%
Debt service cover ratio (times)	14.76x	14.18x
Rates and annual charges outstanding ratio (%)	10.6%	14.3%
Buildings and Infrastructure renewals ratio (%)	44.7%	55.1%
Own source operating revenue ratio (%)	66.4%	49.8%
Cash expense cover ratio (months)	19.72 mths	15.3 mths

## QUADRUPLE BOTTOM LINE REPORTING

### 1. Social

The presentation of the Financial Statements will inform the community on the financial performance, financial position and cash flows of Council for the period ended 30 June 2018.

### 2. Environmental

Not applicable.

### 3. Economic

The preparation and audit of 2018 financial statements has been allowed for in Council's operating plan.

#### **4. Civic Leadership**

The presentation of Council's Audited Financial Statements improves the accountability of decision makers and complies with government regulations.

Both the General Purpose Financial Statements and the Special Purpose Financial Statements are audited. With the exception of Special Schedule 2, the Special Schedules are not audited.

Council resolved to refer the Financial Statements to the external auditor on 20 September 2018 (Council Resolution 337/18).

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# Snowy Monaro Regional Council

GENERAL PURPOSE FINANCIAL STATEMENTS  
for the year ended 30 June 2018



A trusted community partner

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## Snowy Monaro Regional Council

### General Purpose Financial Statements for the year ended 30 June 2018

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#### Overview

Snowy Monaro Regional Council is constituted under the *Local Government Act 1993 (NSW)* and has its principal place of business at:

81 Commissioner Street  
COOMA NSW 2630

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note 2(b).

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: [www.snowymonaro.nsw.gov.au](http://www.snowymonaro.nsw.gov.au).

## Snowy Monaro Regional Council

### General Purpose Financial Statements for the year ended 30 June 2018

#### Understanding Council's Financial Statements

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##### Introduction

Each year, individual local governments across New South Wales are required to present a set of audited financial statements to their council and community.

##### What you will find in the statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2018.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

##### About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

##### About the primary financial statements

The financial statements incorporate five 'primary' financial statements:

##### 1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses.

This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

##### 2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, Property, Plant and Equipment.

##### 3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

##### 4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

##### 5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

##### About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

##### About the Auditor's Reports

Council's annual financial statements are required to be audited by the NSW Audit Office. In NSW the auditor provides 2 audit reports:

1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
2. their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

##### Who uses the financial statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the Audit Report.

The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements.

Council is required to forward an audited set of financial statements to the Office of Local Government.

## Snowy Monaro Regional Council

### General Purpose Financial Statements for the year ended 30 June 2018

#### Statement by Councillors and Management made pursuant to Section 413(2)(c) of the *Local Government Act 1993 (NSW)* (as amended)

**The attached General Purpose Financial Statements have been prepared in accordance with:**

- the *Local Government Act 1993 (NSW)* (as amended) and the regulations made thereunder,
- the Australian Accounting Standards and other pronouncements of the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.

**To the best of our knowledge and belief, these financial statements:**

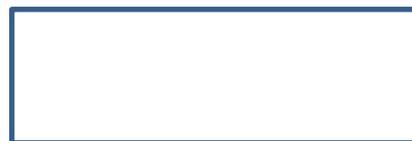
- present fairly the Council's operating result and financial position for the year,
- accord with Council's accounting and other records.

**We are not aware of any matter that would render these statements false or misleading in any way.**

**Signed in accordance with a resolution of Council made on 20 September 2018.**



John Rooney  
**Mayor**  
20 September 2018



John Castellari  
**Councillor**  
20 September 2018



Peter Baseomb  
**Acting General Manager**  
20 September 2018



Matthew Payne  
**Responsible Accounting Officer**  
20 September 2018

## Snowy Monaro Regional Council

### Income Statement for the year ended 30 June 2018

Original unaudited budget 2018	\$ '000	Notes	Actual 2018	Actual 13/5/16 to 30/6/17
<b>Income from continuing operations</b>				
<i>Revenue:</i>				
30,331		3a	29,198	30,281
13,522		3b	15,136	14,700
1,614		3c	2,898	2,549
2,984		3d	1,828	2,206
20,434		3e,f	20,892	32,321
3,902		3e,f	3,978	17,864
<i>Other income:</i>				
966		5	89	–
<b>73,753</b>			<b>74,019</b>	<b>99,921</b>
<b>Expenses from continuing operations</b>				
27,420		4a	27,486	31,780
399		4b	413	524
18,752		4c	17,051	19,045
18,062		4d	19,880	20,963
8,295		4e	7,690	8,485
–		5	–	768
–		4d	–	2,886
<b>72,928</b>			<b>72,520</b>	<b>84,451</b>
<b>825</b>			<b>1,499</b>	<b>15,470</b>
<b>825</b>			<b>1,499</b>	<b>15,470</b>
<b>Gain on local government amalgamation</b>				
–			–	1,170,081
<b>825</b>			<b>1,499</b>	<b>1,185,551</b>
825			1,499	1,185,551
(3,077)			(2,479)	(2,394)

Snowy Monaro Regional Council

Statement of Comprehensive Income  
 for the year ended 30 June 2018

\$ '000	Notes	2018	13/5/16 to 30/6/17
<b>Net result for the year</b> (as per Income Statement)		<b>1,499</b>	<b>1,185,551</b>
<b>Other comprehensive income:</b>			
Amounts that will not be reclassified subsequently to the operating result			
Gain (loss) on revaluation of IPP&E	9	12,229	14,705
<b>Total items which will not be reclassified subsequently to the operating result</b>		<b>12,229</b>	<b>14,705</b>
<b>Total other comprehensive income for the year</b>		<b>12,229</b>	<b>14,705</b>
<b>Total comprehensive income for the year</b>		<b>13,728</b>	<b>1,200,256</b>
Total comprehensive income attributable to Council		13,728	1,200,256

## Snowy Monaro Regional Council

### Statement of Financial Position as at 30 June 2018

\$ '000	Notes	2018	2017
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	6a	16,259	11,790
Investments	6b	37,000	43,984
Receivables	7	15,006	10,767
Inventories	8	1,570	974
Other	8	255	185
<b>Total current assets</b>		<b>70,090</b>	<b>67,700</b>
<b>Non-current assets</b>			
Investments	6b	32,000	22,000
Receivables	7	123	137
Infrastructure, property, plant and equipment	9	1,136,977	1,131,697
Intangible assets	10	350	382
<b>Total non-current assets</b>		<b>1,169,450</b>	<b>1,154,216</b>
<b>TOTAL ASSETS</b>		<b>1,239,540</b>	<b>1,221,916</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Payables	11	10,707	7,195
Income received in advance	11	196	402
Borrowings	11	765	575
Provisions	12	6,127	6,712
<b>Total current liabilities</b>		<b>17,795</b>	<b>14,884</b>
<b>Non-current liabilities</b>			
Borrowings	11	2,467	3,445
Provisions	12	5,294	3,331
<b>Total non-current liabilities</b>		<b>7,761</b>	<b>6,776</b>
<b>TOTAL LIABILITIES</b>		<b>25,556</b>	<b>21,660</b>
<b>Net assets</b>		<b>1,213,984</b>	<b>1,200,256</b>
<b>EQUITY</b>			
Accumulated surplus	13	1,187,050	1,185,551
Revaluation reserves	13	26,934	14,705
Council equity interest		1,213,984	1,200,256
<b>Total equity</b>		<b>1,213,984</b>	<b>1,200,256</b>

Financial Statements 2018

Snowy Monaro Regional Council

Statement of Changes in Equity  
for the year ended 30 June 2018

\$ '000	Notes	2018		Total equity	13/5/16 to 30/6/17		Total equity
		Accumulated surplus	IPP&E revaluation reserve		Accumulated surplus	IPP&E revaluation reserve	
<b>Opening balance</b>		1,185,551	14,705	<b>1,200,256</b>	–	–	–
<b>Net result for the year</b>		<b>1,499</b>	–	<b>1,499</b>	<b>1,185,551</b>	–	<b>1,185,551</b>
<b>Other comprehensive income</b>							
– Gain (loss) on revaluation of IPP&E	9	–	12,229	<b>12,229</b>	–	14,705	<b>14,705</b>
<b>Other comprehensive income</b>		<b>–</b>	<b>12,229</b>	<b>12,229</b>	<b>–</b>	<b>14,705</b>	<b>14,705</b>
<b>Total comprehensive income</b>		<b>1,499</b>	<b>12,229</b>	<b>13,728</b>	<b>1,185,551</b>	<b>14,705</b>	<b>1,200,256</b>
<b>Equity – balance at end of the reporting period</b>		<b>1,187,050</b>	<b>26,934</b>	<b>1,213,984</b>	<b>1,185,551</b>	<b>14,705</b>	<b>1,200,256</b>

This statement should be read in conjunction with the accompanying notes.

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Snowy Monaro Regional Council

Statement of Cash Flows  
for the year ended 30 June 2018

Original unaudited budget 2018	\$ '000	Notes	Actual 2018	Actual 13/5/16 to 30/6/17
<b>Cash flows from operating activities</b>				
<b>Receipts:</b>				
30,230			28,232	33,075
13,292			13,015	15,747
1,634			2,442	2,447
24,535			24,773	50,643
–			–	433
4,017			3,726	2,963
<b>Payments:</b>				
(27,475)			(28,043)	(31,034)
(18,652)			(17,386)	(21,475)
(399)			(333)	(298)
–			(199)	–
(8,295)			(5,144)	(7,038)
<b>18,887</b>		<b>14b</b>	<b>21,083</b>	<b>45,463</b>
<b>Cash flows from investing activities</b>				
<b>Receipts:</b>				
–			914	1,061
<b>Payments:</b>				
–			(3,016)	(41,984)
(39,578)			(13,724)	(19,233)
–			–	(1)
<b>(39,578)</b>			<b>(15,826)</b>	<b>(60,157)</b>
<b>Cash flows from financing activities</b>				
<b>Receipts:</b>				
Nil				
<b>Payments:</b>				
–			(788)	(1,080)
–			(788)	(1,080)
<b>(20,691)</b>			<b>4,469</b>	<b>(15,774)</b>
11,790		14a	11,790	–
–			–	27,564
<b>(8,901)</b>		<b>14a</b>	<b>16,259</b>	<b>11,790</b>
Additional Information:				
		6b	69,000	65,984
			<b>85,259</b>	<b>77,774</b>

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Contents of the notes accompanying the financial statements

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## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 1. Basis of preparation

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These financial statements were authorised for issue by Council on 20/09/2018.

Council has the power to amend and reissue these financial statements.

The principal accounting policies adopted in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### **Basis of preparation**

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993 (NSW)* and Regulations, and the Local Government Code of Accounting Practice and Financial Reporting. Council is a not-for-profit entity for the purpose of preparing these financial statements.

The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Unless otherwise indicated, all amounts disclosed in the financial statements are actual amounts.

Specific budgetary amounts have been included for comparative analysis (to actuals) in the following reports and notes:

- Income statement
- Statement of cash flows
- Note 18 – Material budget variations

and are clearly marked.

#### **(a) New and amended standards adopted by Council**

AASB 124 Related Party Disclosures was adopted for the first time in the financial statements.

Adopting this standard has had no impact on the reporting of Council's financial position or performance.

Note 20 has now been included in these financial statements for related parties and incorporates all required related party disclosures.

#### **(b) Historical cost convention**

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets and liabilities and certain classes of infrastructure, property, plant and equipment and investment property.

#### **(c) Significant accounting estimates and judgements**

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

#### **Critical accounting estimates and assumptions**

Council makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 1. Basis of preparation (continued)

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of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- (i) estimated fair values of infrastructure, property, plant and equipment – refer Note 9,
- (ii) estimated tip remediation provisions – refer Note 12,
- (iii) employee benefit provisions – refer Note 12.

#### **Significant judgements in applying the Council's accounting policies**

- (iv) Impairment of receivables

Council has made a significant judgement about the impairment of a number of its receivables in Note 7.

#### **Monies and other assets received by Council**

##### **(a) The Consolidated Fund**

In accordance with the provisions of Section 409(1) of the *Local Government Act 1993 (NSW)*, all money and other assets received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

Cash and other assets of the following entities have been included as part of the Consolidated Fund:

- General Purpose Operations
- Water services
- Sewerage services
- Waste Services
- Jindabyne Holiday Park
- Snowy River Health Centre
- Quarry Operations
- Yallambee Lodge
- Monaro Regional Library
- Snowy River Hostel

##### **(b) The Trust Fund**

In accordance with the provisions of Section 411 of the *Local Government Act 1993 (NSW)* (as amended), a separate and distinct Trust Fund is maintained to account for all money and other assets received by the Council in trust which must be applied only for the purposes of, or in accordance with the trusts relating to those monies. Trust monies and other assets subject to Council's control have been included in these reports.

A separate statement of monies held in the Trust Fund is available for inspection at the Council office by any person free of charge.

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 1. Basis of preparation (continued)

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##### Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which that are recoverable from, or payable to the taxation authority are presented as operating cash flows.

##### New accounting standards and interpretations issued not yet effective

Certain new accounting standards and interpretations have been published that are not mandatory for the current reporting period and which have not been applied.

As at the date of authorisation of these financial statements, Council considers that the standards and interpretations listed below will have an impact upon future published financial statements ranging from additional and / or revised disclosures to actual changes as to how certain transactions and balances are accounted for.

##### Effective for annual reporting periods beginning on or after 1 July 2018

- AASB 9 *Financial Instruments*

This replaces AASB 139 *Financial Instruments: Recognition and Measurement*, and addresses the classification, measurement and disclosure of financial assets and liabilities. Council is a shareholder in Southern Phone Company Limited and will be required to measure the shares at fair value in the 2019 financial year. The specific treatment and impact is to be determined.

The standard introduces a new impairment model that requires impairment provisions to be based on expected credit losses, rather than incurred credit losses.

Based on assessments to date, Council expects a small increase to impairment losses however the standard is not expected to have a material impact overall.

##### Effective for annual reporting periods beginning on or after 1 July 2019

- AASB 15 *Revenue from Contracts with Customers*, AASB 1058 *Income of Not-for-Profit Entities* and AASB 2016-8 *Amendments to Australian Accounting Standards - Australian Implementation Guidance for Not-for-Profit Entities*

AASB 15 will replace AASB 118 *Revenue*, AASB 111 *Construction Contracts* and a number of Interpretations. AASB 2016-8 provides Australian requirements and guidance for not-for-profit entities in applying AASB 9 and AASB 15, and AASB 1058 will replace AASB 1004 *Contributions*.

Together they contain a comprehensive and robust framework for the recognition, measurement and disclosure of income including revenue from contracts with customers.

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 1. Basis of preparation (continued)

---

While Council is still reviewing the way that income is measured and recognised to identify whether there will be any material impact arising from these standards, these standards may affect the timing of the recognition of some grants and donations.

- AASB 16 *Leases*

Council is currently a party to leases that are not recognised in the Statement of Financial Position.

It is likely that some of these leases will need to be included in the Statement of Financial Position when this standard comes into effect.

A lease liability will initially be measured at the present value of the lease payments to be made over the lease term.

A corresponding right-of-use asset will also be recognised over the lease term.

Council has not elected to apply any pronouncements before their operative date in these financial statements.

Financial Statements 2018

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 2(a). Council functions/activities – financial information

Functions/activities	Income, expenses and assets have been directly attributed to the following functions/activities. Details of these functions/activities are provided in Note 2(b).									
	Income from continuing operations		Expenses from continuing operations		Operating result from continuing operations		Grants included in income from continuing operations		Total assets held (current and non-current)	
	2018	13/5/16 to 30/6/17	2018	13/5/16 to 30/6/17	2018	13/5/16 to 30/6/17	2018	13/5/16 to 30/6/17	2018	2017
Governance	514	20,125	873	3,233	(359)	16,892	64	20,214	4	4
Administration	1,560	1,965	11,945	10,962	(10,385)	(8,997)	27	492	104,694	103,205
Public Order and Safety	993	949	1,685	2,021	(692)	(1,072)	894	32	3,071	3,027
Health	137	161	463	220	(326)	(59)	–	–	11	11
Environment	6,797	6,959	8,108	8,018	(1,311)	(1,059)	365	1,856	22,681	22,359
Community Services and Education	6,213	6,258	6,647	7,536	(434)	(1,278)	4,413	3,012	10,852	10,698
Housing and Community Amenities	802	1,125	3,065	4,560	(2,263)	(3,435)	66	62	6,801	6,704
Water supplies	9,485	8,063	7,518	7,389	1,967	674	1,012	1,174	100,530	99,101
Sewerage services	8,787	8,348	6,474	10,345	2,313	(1,997)	78	52	81,030	79,878
Recreation and Culture	663	957	5,387	6,335	(4,724)	(5,378)	444	229	26,125	25,754
Mining Manufacture and construction	508	683	294	666	214	17	–	–	1,062	1,047
Transport and Communication	10,309	11,591	17,810	20,069	(7,501)	(8,478)	3,982	6,571	874,264	861,833
Economic affairs	1,157	2,662	2,251	3,097	(1,094)	(435)	105	85	8,415	8,295
General Purpose Income	26,094	30,075	–	–	26,094	30,075	9,454	13,498	–	–
<b>Total functions and activities</b>	<b>74,019</b>	<b>99,921</b>	<b>72,520</b>	<b>84,451</b>	<b>1,499</b>	<b>15,470</b>	<b>20,904</b>	<b>47,277</b>	<b>1,239,540</b>	<b>1,221,916</b>

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 2(b). Council functions/activities – component descriptions

**Details relating to the Council's functions/activities as reported in Note 2(a) are as follows:**

##### **Governance**

Includes costs relating to Council's role as a component of democratic government, including elections, members fees and expenses, subscriptions to local authority associations, meetings of Council and policy-making committees, public disclosure (eg GIPA) and legislative compliance.

##### **Administration**

Includes corporate support and other support services, engineering works and any Council policy compliance.

##### **Public Order and Safety**

Includes Council's fire and emergency services levy, fire protection, emergency services, enforcement of regulations and animal control.

##### **Health**

Includes food control and health centres etc.

##### **Environment**

Includes noxious plants and insect/vermin control, other environmental protection, solid waste management, including domestic waste, other waste management, other sanitation and garbage, street cleaning, drainage and stormwater management.

##### **Community Services and Education**

Includes administration and education, social protection (welfare), migrant, Indigenous and other community services and administration (excluding accommodation), youth services, aged and disabled persons services.

##### **Housing and Community Amenities**

Includes public cemeteries, public conveniences, street lighting, town planning, other community amenities, including housing development and accommodation for families and children, aged persons, disabled persons, migrants and Indigenous persons.

##### **Water supplies**

Includes water supply services such as administration, regulation and operation of potable water supply future needs assessment of water and water services.

##### **Sewerage services**

Includes monitoring, reduction, collection, reticulation or treatment of all waste water including that intended for reuse or recycling.

##### **Recreation and Culture**

Includes public libraries, museums, art galleries, community centres and halls, including public halls and performing arts venues, sporting grounds and venues, swimming pools, parks, gardens, lakes, and other sporting, recreational and cultural services.

##### **Mining Manufacture and construction**

Includes building control, quarries and pits, mineral resources.

##### **Transport and Communication**

Urban, local and regional sealed and unsealed roads, bridges, footpaths, parking areas and aerodromes.

##### **Economic affairs**

Includes camping areas, and caravan parks, tourism and area promotion, industrial development promotion, saleyards and markets, real estate development and other business undertakings.

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 3. Income from continuing operations

\$ '000	2018	13/5/16 to 30/6/17
<b>(a) Rates and annual charges</b>		
<b>Ordinary rates</b>		
Residential	8,189	7,792
Farmland	4,842	4,715
Business	2,361	2,345
Less: pensioner rebates (mandatory)	(185)	–
<b>Total ordinary rates</b>	<b>15,207</b>	<b>14,852</b>
<b>Annual charges</b> (pursuant to s.496, s.496A, s.496B, s.501 & s.611)		
Domestic waste management services	2,644	2,591
Stormwater management services	15	17
Water supply services	2,516	3,768
Sewerage services	7,517	7,600
Waste management services (non-domestic)	1,405	1,277
Liquid trade waste	95	73
Onsite sewerage system management	59	103
Less: pensioner rebates (mandatory)	(260)	–
<b>Total annual charges</b>	<b>13,991</b>	<b>15,429</b>
<b>TOTAL RATES AND ANNUAL CHARGES</b>	<b>29,198</b>	<b>30,281</b>

Council has used 2016 year valuations provided by the NSW Valuer General in calculating its rates.

#### Accounting policy for rates and annual charges

Rates, annual charges, grants and contributions (including developer contributions) are recognised as revenue when the Council obtains control over the assets comprising these receipts. Developer contributions may only be expended for the purposes for which the contributions were required, but the Council may apply contributions according to the priorities established in work schedules.

Control over assets acquired from rates and annual charges is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates.

#### (b) User charges and fees

	2018	13/5/16 to 30/6/17
<b>Specific user charges</b> (per s.502 – specific 'actual use' charges)		
Water supply services	5,187	4,085
Sewerage services	420	267
Waste management services (non-domestic)	746	773
<b>Total specific user charges</b>	<b>6,353</b>	<b>5,125</b>

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 3. Income from continuing operations (continued)

\$ '000	2018	13/5/16 to 30/6/17
<b>(b) User charges and fees (continued)</b>		
<b>Other user charges and fees</b>		
<b>(i) Fees and charges – statutory and regulatory functions (per s.608)</b>		
Inspection services	20	81
Planning and building regulation	702	551
Private works – section 67	33	140
Regulatory fees	96	397
Section 149 certificates (EPA Act)	127	61
Section 603 certificates	71	48
Road opening permits	–	2
Animal control	36	7
Noxious weeds regulation	–	5
Sewerage inspection and application fees	19	17
<b>Total fees and charges – statutory/regulatory</b>	<b>1,104</b>	<b>1,309</b>
<b>(ii) Fees and charges – other (incl. general user charges (per s.608))</b>		
Cemeteries	325	353
Fire and emergency services levy (FESL) implementation	–	78
Lease rentals	140	64
Leaseback fees – Council vehicles	145	183
Library and art gallery	1	–
Recycling income (non-domestic)	78	57
Swimming centres	117	121
Tourism	182	75
Waste disposal tipping fees	1,293	1,276
Water connection fees	20	16
Sewer connection fees	3	4
Snowy River Health Centre	101	126
Community services	160	407
Laundromat	–	7
Animal control	–	16
Holiday park fees	129	137
RMS – road maintenance council contract routine services	418	651
RMS – road maintenance council contract ordered works	3,112	2,999
Sale from stores	3	2
Residential aged care – Snowy River Hostel	238	254
Library fees	8	15
Residential aged care – Yallambee Lodge	856	958
Saleyard dues and rents	262	401
Other	88	66
<b>Total fees and charges – other</b>	<b>7,679</b>	<b>8,266</b>
<b>TOTAL USER CHARGES AND FEES</b>	<b>15,136</b>	<b>14,700</b>

**Accounting policy for user charges and fees**

User charges and fees are recognised as revenue when the service has been provided.

Snowy Monaro Regional Council

Notes to the Financial Statements  
 for the year ended 30 June 2018

Note 3. Income from continuing operations (continued)

\$ '000	2018	13/5/16 to 30/6/17
<b>(c) Interest and investment revenue (including losses)</b>		
<b>Interest</b>		
– Overdue rates and annual charges (incl. special purpose rates)	232	237
– Cash and investments	2,613	2,210
– Other	26	59
<b>Other</b>	27	43
<b>TOTAL INTEREST AND INVESTMENT REVENUE</b>	<b>2,898</b>	<b>2,549</b>
<b>Interest revenue is attributable to:</b>		
<b>Unrestricted investments/financial assets:</b>		
Overdue rates and annual charges (general fund)	232	106
General Council cash and investments	1,782	1,619
<b>Restricted investments/funds – external:</b>		
Development contributions		
– Section 7.11	17	16
– Section 64	27	25
Water fund operations	384	308
Sewerage fund operations	428	355
Domestic waste management operations	28	120
<b>Total interest and investment revenue recognised</b>	<b>2,898</b>	<b>2,549</b>

**Accounting policy for interest and investment revenue**

Interest income is recognised using the effective interest rate at the date that interest is earned.

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 3. Income from continuing operations (continued)

\$ '000	2018	13/5/16 to 30/6/17
<b>(d) Other revenues</b>		
Rental income – other council properties	458	576
Fines – parking	50	34
Fines – other	–	42
Legal fees recovery – rates and charges (extra charges)	183	94
Legal fees recovery – other	–	9
Commissions and agency fees	67	63
Diesel rebate	134	173
Insurance claim recoveries	46	58
Sales – general	14	13
Reimbursement of expenses	36	70
Quarry sales	508	679
Tourism events	–	13
Insurance rebates	192	289
RFS expenses reimbursed	–	37
Other	140	56
<b><u>TOTAL OTHER REVENUE</u></b>	<b><u>1,828</u></b>	<b><u>2,206</u></b>

#### Accounting policy for other revenue

Council recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the Council and specific criteria have been met for each of the Council's activities as described below. Council bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

Parking fees and fines are recognised as revenue when the service has been provided, or when the penalty has been applied, whichever occurs first.

Rental income is accounted for on a straight-line basis over the lease term.

Miscellaneous sales are recognised when physical possession has transferred to the customer which is deemed to be the point of transfer of risks and rewards.

Other income is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 3. Income from continuing operations (continued)

\$ '000	2018 Operating	13/5/16 to 30/6/17 Operating	2018 Capital	13/5/16 to 30/6/17 Capital
<b>(e) Grants</b>				
<b>General purpose (untied)</b>				
<b>Current year allocation</b>				
Financial assistance – general component	3,289	6,220	–	–
Financial assistance – local roads component	1,347	2,578	–	–
<b>Payment in advance – future year allocation</b>				
Financial assistance – general component	3,376	3,215	–	–
Financial assistance – local roads component	1,385	1,323	–	–
<b>Other</b>				
Pensioners' rates subsidies – general component	57	162	–	–
<b>Total general purpose</b>	<b>9,454</b>	<b>13,498</b>	<b>–</b>	<b>–</b>
<b>Specific purpose</b>				
Pensioners' rates subsidies:				
– Water	45	55	–	–
– Sewerage	42	52	–	–
– Domestic waste management	24	53	–	–
Water supplies	–	–	966	1,119
Sewerage services	–	–	35	–
Bushfire and emergency services	–	12	–	–
Community care	1,585	1,653	–	–
Economic development	55	90	–	–
Employment and training programs	–	24	–	–
Flood restoration	–	79	–	–
Heritage and cultural	50	33	–	–
Library	84	118	–	–
Library – special projects	17	–	20	–
Noxious weeds	331	296	–	–
NSW rural fire services	–	20	340	–
Public halls	–	5	–	–
Recreation and culture	–	–	31	18
Street lighting	47	19	–	–
Transport (roads to recovery)	2,302	3,375	–	–
Transport (other roads and bridges funding)	106	2,157	1,490	1,039
Community transport	922	533	–	–
Youth services	–	6	–	31
Planning and building regulation	19	38	–	–
Rural Fire Services M&R	894	–	–	–
Snowy River Hostel	515	430	–	–
Parks, sportsfields and reserves	–	–	–	89
Tourism	50	–	–	85
Domestic waste management	–	1,417	–	11
Youth services	33	–	–	–
Stronger communities fund	–	1,000	–	14,000
Yallambee Lodge residential aged care	1,358	241	–	–
New council implementation fund	–	5,000	–	–
Boco rock community fund	–	213	–	–
Other	27	246	62	222
<b>Total specific purpose</b>	<b>8,506</b>	<b>17,165</b>	<b>2,944</b>	<b>16,614</b>
<b>Total grants</b>	<b>17,960</b>	<b>30,663</b>	<b>2,944</b>	<b>16,614</b>

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 3. Income from continuing operations (continued)

\$ '000	Notes	2018 Operating	13/5/16 to 30/6/17 Operating	2018 Capital	13/5/16 to 30/6/17 Capital
<b>(e) Grants (continued)</b>					
<b>Grant revenue is attributable to:</b>					
- Commonwealth funding		15,489	20,186	-	7
- State funding		2,461	10,000	2,944	16,478
- Other funding		10	477	-	129
		<u>17,960</u>	<u>30,663</u>	<u>2,944</u>	<u>16,614</u>
<b>(f) Contributions</b>					
<b>Developer contributions:</b>					
<b>(s7.4 &amp; s7.11 – EP&amp;A Act, s64 of the LGA):</b>					
<b>Cash contributions</b>					
S 7.11 – contributions towards amenities/services		-	-	256	435
S 64 – water supply contributions		-	8	351	381
S 64 – sewerage service contributions		-	1	407	397
<b>Total developer contributions – cash</b>		<u>-</u>	<u>9</u>	<u>1,014</u>	<u>1,213</u>
<b>Total developer contributions</b>	21	<u>-</u>	<u>9</u>	<u>1,014</u>	<u>1,213</u>
<b>Other contributions:</b>					
<b>Cash contributions</b>					
Bushfire services		-	65	-	-
Other councils – joint works/services		-	26	-	-
Recreation and culture		68	-	-	-
Roads and bridges		-	5	-	-
RMS contributions (regional roads, block grant)		2,300	606	-	-
Tourism		-	1	-	-
Noxious weeds		-	2	-	-
Fire and emergency		-	778	-	-
Community care services		311	106	-	-
Residential aged care		-	-	20	37
Library		-	36	-	-
Risk management		-	5	-	-
Boco Rock Community Fund		197	-	-	-
Yallambee lodge residential aged care		-	3	-	-
Other		56	16	-	-
<b>Total other contributions – cash</b>		<u>2,932</u>	<u>1,649</u>	<u>20</u>	<u>37</u>
<b>Total contributions</b>		<u>2,932</u>	<u>1,658</u>	<u>1,034</u>	<u>1,250</u>
<b>TOTAL GRANTS AND CONTRIBUTIONS</b>		<u>20,892</u>	<u>32,321</u>	<u>3,978</u>	<u>17,864</u>

#### Accounting policy for contributions

Control over grants and contributions is normally obtained upon their receipt (or acquittal) and is valued at the fair value of the granted or contributed asset at the date of transfer.

Where grants or contributions recognised as revenues during the financial year were obtained on condition that they be expended in a particular manner or used over a particular period and those conditions were un-discharged at reporting date, the unused grant or contribution is disclosed above.

A liability is recognised in respect of revenue that is reciprocal in nature to the extent that the requisite service has not been provided at reporting date.

Snowy Monaro Regional Council

Notes to the Financial Statements  
 for the year ended 30 June 2018

Note 3. Income from continuing operations (continued)

\$ '000	2018	13/5/16 to 30/6/17
<b>(g) Unspent grants and contributions</b>		
<b>Certain grants and contributions are obtained by Council on condition that they be spent in a specified manner:</b>		
<b>Operating grants</b>		
Unexpended at the close of the previous reporting period	872	–
<b>Add:</b> operating grants recognised in the current period but not yet spent	1,471	872
<b>Less:</b> operating grants recognised in a previous reporting period now spent	(427)	–
<b>Unexpended and held as restricted assets (operating grants)</b>	<u>1,916</u>	<u>872</u>
<b>Capital grants</b>		
Unexpended at the close of the previous reporting period	316	–
<b>Add:</b> capital grants recognised in the current period but not yet spent	952	316
<b>Less:</b> capital grants recognised in a previous reporting period now spent	(149)	–
<b>Unexpended and held as restricted assets (capital grants)</b>	<u>1,119</u>	<u>316</u>
<b>Contributions</b>		
Unexpended at the close of the previous reporting period	3,835	2,778
<b>Add:</b> contributions recognised in the current period but not yet spent	1,055	1,263
<b>Less:</b> contributions recognised in a previous reporting period now spent	–	(206)
<b>Unexpended and held as restricted assets (contributions)</b>	<u>4,890</u>	<u>3,835</u>

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 4. Expenses from continuing operations

\$ '000	Notes	2018	13/5/16 to 30/6/17
<b>(a) Employee benefits and on-costs</b>			
Salaries and wages		23,061	26,773
Travel expenses		58	43
Employee leave entitlements (ELE)		1,820	1,252
ELE on-costs		368	387
Superannuation		2,072	2,854
Workers' compensation insurance		283	569
Fringe benefit tax (FBT)		35	89
Payroll tax		119	119
Training costs (other than salaries and wages)		211	351
Protective clothing		42	59
Uniforms		–	50
Vehicle allowance		87	97
Recruitment expenses		100	314
Other		61	77
<b>Total employee costs</b>		<b>28,317</b>	<b>33,034</b>
Less: capitalised costs		(831)	(1,254)
<b>TOTAL EMPLOYEE COSTS EXPENSED</b>		<b>27,486</b>	<b>31,780</b>
Number of 'full-time equivalent' employees (FTE) at year end		340	336

#### Accounting policy for employee benefits and on-costs

Employee benefit expenses are recorded when the service has been provided by the employee.

#### Retirement benefit obligations

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

#### Superannuation plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a Defined Benefit Plan under the Local Government Superannuation Scheme, however, sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note 16 for more information.

#### (b) Borrowing costs

##### (i) Interest bearing liability costs

	2018	13/5/16 to 30/6/17
Interest on loans	233	325
<b>Total interest bearing liability costs expensed</b>	<b>233</b>	<b>325</b>

##### (ii) Other borrowing costs

	2018	13/5/16 to 30/6/17
Discount adjustments relating to movements in provisions (other than ELE)		
– Remediation liabilities <sup>12</sup>	180	172
Other borrowing costs	–	27
<b>Total other borrowing costs</b>	<b>180</b>	<b>199</b>
<b>TOTAL BORROWING COSTS EXPENSED</b>	<b>413</b>	<b>524</b>

#### Accounting policy for borrowing costs

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed.

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 4. Expenses from continuing operations (continued)

\$ '000	2018	13/5/16 to 30/6/17
<b>(c) Materials and contracts</b>		
Raw materials and consumables	5,514	8,573
Contractor and consultancy costs		
– Weeds management	533	260
– Waste services	830	508
– RMS road maintenance council contracts	2,181	2,094
– Contractor and consultancy costs other	6,907	6,656
Auditors remuneration <sup>(2)</sup>	133	200
Legal expenses:		
– Legal expenses: planning and development	42	143
– Legal expenses: debt recovery	112	71
– Legal expenses: other	417	278
Operating leases:		
– Operating lease rentals: minimum lease payments <sup>(1)</sup>	304	233
– Operating lease rentals: sub lease payments <sup>(1)</sup>	–	29
Other	78	–
<b>TOTAL MATERIALS AND CONTRACTS</b>	<b>17,051</b>	<b>19,045</b>

**Operating leases**

Leases in which a significant portion of the risks and rewards of ownership are not transferred to Council as lessee are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease.

**1. Operating lease payments are attributable to:**

Computers	281	262
Other	23	–
	<b>304</b>	<b>262</b>

**2. Auditor remuneration**

During the year the following fees were paid or payable for services provided by the auditor of Council, related practices and non-related audit firms

**NSW Auditor-General audit firms:**

**(i) Audit and other assurance services**

Audit and review of financial statements	133	184
<b>Remuneration for audit and other assurance services</b>	<b>133</b>	<b>184</b>

**(ii) Non-assurance services**

Tax compliance services	–	16
<b>Remuneration for non-assurance services</b>	<b>–</b>	<b>16</b>

**Total remuneration of NSW Auditor-General audit firms**

	<b>133</b>	<b>200</b>
<b>Total Auditor remuneration</b>	<b>133</b>	<b>200</b>

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 4. Expenses from continuing operations (continued)

\$ '000	Notes	2018	13/5/16 to 30/6/17
<b>(d) Depreciation, amortisation and impairment</b>			
<b>Depreciation and amortisation</b>			
Plant and equipment		1,566	1,827
Office equipment		287	325
Furniture and fittings		64	72
Land improvements (depreciable)		7	8
<b>Infrastructure:</b>			
– Buildings – non-specialised		1,099	1,200
– Buildings – specialised		864	985
– Other structures		584	624
– Roads		6,933	7,239
– Bridges		1,455	1,640
– Footpaths		89	463
– Stormwater drainage		627	711
– Water supply network		3,283	2,309
– Sewerage network		2,342	2,703
– Swimming pools		202	280
– Other open space/recreational assets		83	136
<b>Other assets:</b>			
– Library books		75	85
– Other		185	214
<b>Reinstatement, rehabilitation and restoration assets:</b>			
– Tip assets	9 & 12	108	111
Intangible assets	10	27	31
<b>Total depreciation and amortisation costs</b>		<b>19,880</b>	<b>20,963</b>
<b>Impairment / revaluation decrement of IPP&amp;E</b>			
Infrastructure		–	2,886
<b>Total IPP&amp;E impairment / revaluation decrement costs / (reversals)</b>		<b>–</b>	<b>2,886</b>
<b>TOTAL DEPRECIATION, AMORTISATION AND IMPAIRMENT / REVALUATION DECREMENT COSTS EXPENSED</b>		<b>19,880</b>	<b>23,849</b>

#### Accounting policy for depreciation, amortisation and impairment expenses

##### Depreciation and amortisation

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives. Useful lives are included in Note 9 for IPPE assets and Note 10 for intangible assets.

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 4. Expenses from continuing operations (continued)

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##### (d) Depreciation, amortisation and impairment (continued)

###### **Accounting policy for depreciation, amortisation and impairment expenses**

###### **Impairment of non-financial assets**

Intangible assets that have an indefinite useful life or are not yet available for use are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 4. Expenses from continuing operations (continued)

\$ '000	2018	13/5/16 to 30/6/17
<b>(e) Other expenses</b>		
Advertising	103	163
Bad and doubtful debts	99	5
Bank charges	85	130
Cleaning	–	7
Computer software charges	–	95
Contributions/levies to other levels of government		
– NSW fire brigade levy	78	79
– NSW rural fire service levy	782	796
– NSW state emergency services	35	42
Councillor expenses – mayoral fee	76	3
Councillor expenses – councillors' fees	168	21
Councillors' expenses (incl. mayor) – other (excluding fees above)	59	55
Donations, contributions and assistance to other organisations (Section 356)		
– Tourism development	–	10
– SEWOL	18	4
– South east arts	16	16
– Tourism Snowy Mountains	40	61
– Boco rock community grants	16	98
– Other	94	105
Election expenses	158	–
Electricity and heating	1,414	1,829
Insurance	1,252	1,371
Office expenses (including computer expenses)	–	10
Postage	83	98
Printing and stationery	347	325
Street lighting	213	125
Subscriptions and publications	89	73
Telephone and communications	662	635
Tourism expenses (excluding employee costs)	–	30
Valuation fees	127	105
Motor vehicle registration	–	28
Community projects	–	1,000
Licence fees – other	101	19
Marketing expenses	157	7
Quality monitoring	25	59
Software licences	1,177	596
Memberships	133	85
Council administrator	–	192
Local representative council fees	–	141
Other	83	67
<b>TOTAL OTHER EXPENSES</b>	<b>7,690</b>	<b>8,485</b>

#### Accounting policy for other expenses

Other expenses are recorded on an accruals basis as the Council receives the goods or services.

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 5. Gains or losses from the disposal of assets

\$ '000	Notes	2018	13/5/16 to 30/6/17
<b>Property</b> (excl. investment property)	9		
Proceeds from disposal – property		429	34
Less: carrying amount of property assets sold/written off		(400)	(369)
<b>Net gain/(loss) on disposal</b>		<b>29</b>	<b>(335)</b>
<b>Plant and equipment</b>	9		
Proceeds from disposal – plant and equipment		485	1,012
Less: carrying amount of plant and equipment assets sold/written off		(425)	(922)
<b>Net gain/(loss) on disposal</b>		<b>60</b>	<b>90</b>
<b>Infrastructure</b>	9		
Less: carrying amount of infrastructure assets sold/written off		–	(523)
<b>Net gain/(loss) on disposal</b>		<b>–</b>	<b>(523)</b>
<b>NET GAIN/(LOSS) ON DISPOSAL OF ASSETS</b>		<b>89</b>	<b>(768)</b>

#### Accounting policy for disposal of assets

The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer and the asset is derecognised.

#### Note 6(a). Cash and cash equivalent assets

\$ '000	2018	2017
<b>Cash and cash equivalents</b>		
Cash on hand and at bank	759	2,931
Cash-equivalent assets		
– Deposits at call	5,000	7,779
– Short-term deposits	10,500	1,080
<b>Total cash and cash equivalents</b>	<b>16,259</b>	<b>11,790</b>

#### Accounting policy for cash and cash equivalents

For Statement of Cash Flow presentation purposes, cash and cash equivalents includes cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

Snowy Monaro Regional Council

Notes to the Financial Statements  
 for the year ended 30 June 2018

Note 6(b). Investments

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
<b>Investments</b>				
a. 'Held to maturity'	37,000	32,000	43,984	22,000
<b>Total investments</b>	<b>37,000</b>	<b>32,000</b>	<b>43,984</b>	<b>22,000</b>
<b>TOTAL CASH ASSETS, CASH EQUIVALENTS AND INVESTMENTS</b>	<b>53,259</b>	<b>32,000</b>	<b>55,774</b>	<b>22,000</b>
<b>Held to maturity investments</b>				
Long term deposits	37,000	32,000	43,984	22,000
<b>Total</b>	<b>37,000</b>	<b>32,000</b>	<b>43,984</b>	<b>22,000</b>

**Accounting policy for investments**

**Classification**

Council classifies its financial assets in the following categories: financial assets at fair value through profit or loss; loans and receivables; held-to-maturity investments; and available-for-sale financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

**(a) Held to maturity investments**

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that Council's management has the positive intention and ability to hold to maturity. Assets in this category are measured at amortised cost.

**Recognition and de-recognition**

Regular purchases and sales of financial assets are recognised on trade-date: the date on which Council commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in the income statement. Investments are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and Council has transferred substantially all the risks and rewards of ownership.

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 6(c). Restricted cash, cash equivalents and investments – details

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
Total cash, cash equivalents and investments	53,259	32,000	55,774	22,000
<b>attributable to:</b>				
External restrictions (refer below)	22,697	27,000	22,180	18,000
Internal restrictions (refer below)	30,326	5,000	33,362	4,000
Unrestricted	236	–	232	–
	<b>53,259</b>	<b>32,000</b>	<b>55,774</b>	<b>22,000</b>

\$ '000	2018	2017
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Details of restrictions

**External restrictions – included in liabilities**

Yallambee Lodge accommodation bonds	3,460	2,480
<b>External restrictions – included in liabilities</b>	<b>3,460</b>	<b>2,480</b>

**External restrictions – other**

Developer contributions – general	1,760	1,489
Developer contributions – water fund	1,857	1,490
Developer contributions – sewer fund	1,273	856
Specific purpose unexpended grants	3,035	1,188
Water supplies	13,839	11,871
Sewerage services	17,179	14,453
Domestic waste management	4,360	3,809
Stormwater management	41	–
Snowy River Hostel accommodation bonds	880	793
Crown land reserves	21	21
Jindabyne beautification special rate	–	96
Crown land – holiday parks	1,053	921
Home and community care	458	369
Boco rock community reserve	432	145
Kamoto-cooma friendship scholarship fund	41	191
Other	8	8
<b>External restrictions – other</b>	<b>46,237</b>	<b>37,700</b>
<b>Total external restrictions</b>	<b>49,697</b>	<b>40,180</b>

Snowy Monaro Regional Council

Notes to the Financial Statements  
 for the year ended 30 June 2018

Note 6(c). Restricted cash, cash equivalents and investments – details (continued)

\$ '000	2018	2017
<b>Internal restrictions</b>		
Plant and vehicle replacement	3,185	3,243
Employees leave entitlement	3,067	3,343
Deposits, retentions and bonds	682	682
HACC vehicle replacement	–	153
Quarry operations	96	96
Uncompleted works	4,812	3,232
Waste management	1,023	963
Yallambee Lodge building/equipment replacement	1,632	1,632
Former Snowy River LGA	740	906
Former Cooma-Monaro LGA	–	890
Former Bombala LGA	3,144	3,270
Merger implementation funding	2,216	3,112
Stronger communities fund	13,509	14,362
Other	1,220	1,478
<b>Total internal restrictions</b>	<b>35,326</b>	<b>37,362</b>
<b>TOTAL RESTRICTIONS</b>	<b>85,023</b>	<b>77,542</b>

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 7. Receivables

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
<b>Purpose</b>				
Rates and annual charges	6,164	–	5,245	–
Interest and extra charges	216	–	375	–
User charges and fees	5,892	–	2,772	–
Accrued revenues				
– Interest on investments	1,013	–	398	–
– Other income accruals	36	–	566	–
Government grants and subsidies	1,075	–	978	–
Net GST receivable	498	–	541	–
Loans receivable	17	123	19	137
Other debtors	236	–	14	–
<b>Total</b>	<b>15,147</b>	<b>123</b>	<b>10,908</b>	<b>137</b>
<b>Less: provision for impairment</b>				
Rates and annual charges	(18)	–	(65)	–
User charges and fees	(123)	–	(76)	–
<b>Total provision for impairment – receivables</b>	<b>(141)</b>	<b>–</b>	<b>(141)</b>	<b>–</b>
<b>TOTAL NET RECEIVABLES</b>	<b>15,006</b>	<b>123</b>	<b>10,767</b>	<b>137</b>
<b>Externally restricted receivables</b>				
Water supply				
– Specific purpose grants	–	–	11	–
– Rates and availability charges	1,270	–	1,097	–
– Other	2,366	–	1,154	–
Sewerage services				
– Specific purpose grants	–	–	10	–
– Rates and availability charges	2,800	–	2,338	–
– Other	278	123	196	–
Domestic waste management	591	–	597	–
<b>Total external restrictions</b>	<b>7,305</b>	<b>123</b>	<b>5,403</b>	<b>–</b>
<b>Unrestricted receivables</b>	<b>7,701</b>	<b>–</b>	<b>5,364</b>	<b>137</b>
<b>TOTAL NET RECEIVABLES</b>	<b>15,006</b>	<b>123</b>	<b>10,767</b>	<b>137</b>
<b>Movement in provision for impairment of receivables</b>			2018	13/5/16 to 30/6/17
Balance at the beginning of the year			141	152
+ new provisions recognised during the year			–	(11)
<b>Balance at the end of the year</b>			<b>141</b>	<b>141</b>

## Snowy Monaro Regional Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 7. Receivables (continued)

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##### **Accounting policy for receivables**

##### **Recognition and measurement**

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the reporting date which are classified as non-current assets. Loans and receivables are included in other receivables (Note 8) and receivables (Note 7) in the Statement of Financial Position. Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Cash flows relating to short-term receivables are not discounted if the effect of discounting is immaterial.

##### **Impairment**

For loans and receivables the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised in profit or loss.

Collectability of receivables is reviewed on an on-going basis. Debts that are known to be uncollectible are written off by reducing the carrying amount directly. An allowance account (provision for impairment of receivables) is used when there is objective evidence that Council will not be able to collect all amounts due according to the original terms of the receivables.

Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the receivable is impaired. When a receivable for which an impairment allowance had been recognised becomes uncollectable in a subsequent period it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against other expenses in the Income statement.

Snowy Monaro Regional Council

Notes to the Financial Statements  
 for the year ended 30 June 2018

Note 8. Inventories and other assets

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
<b>(a) Inventories</b>				
<b>Inventories at cost</b>				
Real estate for resale (refer below)	441	–	441	–
Stores and materials	1,129	–	487	–
Trading stock	–	–	46	–
<b>Total inventories at cost</b>	<b>1,570</b>	<b>–</b>	<b>974</b>	<b>–</b>
<b>TOTAL INVENTORIES</b>	<b>1,570</b>	<b>–</b>	<b>974</b>	<b>–</b>
<b>(b) Other assets</b>				
Prepayments	255	–	185	–
<b>TOTAL OTHER ASSETS</b>	<b>255</b>	<b>–</b>	<b>185</b>	<b>–</b>
<b>Externally restricted assets</b>				
<b>Water</b>				
Stores and materials	–	–	61	–
<b>Total water</b>	<b>–</b>	<b>–</b>	<b>61</b>	<b>–</b>
<b>Sewerage</b>				
Stores and materials	–	–	35	–
<b>Total sewerage</b>	<b>–</b>	<b>–</b>	<b>35</b>	<b>–</b>
<b>Total externally restricted assets</b>	<b>–</b>	<b>–</b>	<b>96</b>	<b>–</b>
<b>Total unrestricted assets</b>	<b>1,825</b>	<b>–</b>	<b>1,063</b>	<b>–</b>
<b>TOTAL INVENTORIES AND OTHER ASSETS</b>	<b>1,825</b>	<b>–</b>	<b>1,159</b>	<b>–</b>

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 8. Inventories and other assets (continued)

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
<b>(i) Other disclosures</b>				
<b>(a) Details for real estate development</b>				
Residential	441	–	441	–
<b>Total real estate for resale</b>	<b>441</b>	<b>–</b>	<b>441</b>	<b>–</b>
(Valued at the lower of cost and net realisable value)				
<b>Represented by:</b>				
Acquisition costs	441	–	441	–
<b>Total costs</b>	<b>441</b>	<b>–</b>	<b>441</b>	<b>–</b>
<b>Total real estate for resale</b>	<b>441</b>	<b>–</b>	<b>441</b>	<b>–</b>
<b>Movements:</b>				
Real estate assets at beginning of the year	441	–	440	–
– Purchases and other costs	–	–	1	–
<b>Total real estate for resale</b>	<b>441</b>	<b>–</b>	<b>441</b>	<b>–</b>

#### Accounting policy

##### Raw materials and stores, work in progress and finished goods

Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. Costs are assigned to individual items of inventory on basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

##### Inventory held for distribution

Inventory held for distribution is held at cost, adjusted where applicable for any loss of service potential.

##### Land held for resale/capitalisation of borrowing costs

Land held for resale is stated at the lower of cost and net realisable value. Cost is assigned by specific identification and includes the cost of acquisition, and development and borrowing costs during development. When development is completed borrowing costs and other holding charges are expensed as incurred.

Borrowing costs included in the cost of land held for resale are those costs that would have been avoided if the expenditure on the acquisition and development of the land had not been made. Borrowing costs incurred while active development is interrupted for extended periods are recognised as expenses.

Financial Statements 2018

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 9. Infrastructure, property, plant and equipment

Asset class \$ '000	as at 30/6/2017			Asset movements during the reporting period							as at 30/6/2018		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
Capital work in progress	4,372	–	4,372	6,797	–	–	–	(871)	–	–	10,298	–	10,298
Plant and equipment	23,708	12,457	11,251	–	1,358	(426)	(1,566)	10	–	–	24,649	14,022	10,627
Office equipment	3,410	2,203	1,207	–	–	–	(287)	–	–	–	3,410	2,490	920
Furniture and fittings	898	550	348	–	109	–	(64)	–	–	–	1,007	614	393
<b>Land:</b>													
– Operational land	20,806	–	20,806	14	–	(400)	–	–	(154)	783	21,049	–	21,049
– Community land	11,254	–	11,254	–	–	–	–	–	154	–	11,408	–	11,408
Land improvements – depreciable	1,896	138	1,758	–	–	–	(7)	–	–	–	1,896	145	1,751
<b>Infrastructure:</b>													
– Buildings – non-specialised	43,468	25,399	18,069	–	43	–	(1,099)	–	4,134	4,796	60,057	34,114	25,943
– Buildings – specialised	42,997	24,935	18,062	–	–	–	(864)	20	(4,134)	3,190	57,194	40,920	16,274
– Other structures	14,528	6,479	8,049	222	–	–	(584)	6	–	–	14,756	7,063	7,693
– Roads	418,722	158,164	260,558	1,955	–	–	(6,933)	138	–	–	420,816	165,098	255,718
– Bridges	113,154	53,385	59,769	–	–	–	(1,455)	–	–	–	113,154	54,840	58,314
– Footpaths	16,637	8,455	8,182	108	–	–	(89)	–	–	–	16,745	8,544	8,201
– Bulk earthworks (non-depreciable)	515,602	–	515,602	–	–	–	–	–	–	–	515,602	–	515,602
– Stormwater drainage	31,389	14,346	17,043	–	–	–	(627)	–	–	–	31,389	14,973	16,416
– Water supply network	196,222	104,030	92,192	842	–	–	(3,283)	–	–	1,936	201,185	109,498	91,687
– Sewerage network	136,933	64,375	72,558	25	–	–	(2,342)	697	–	1,524	140,530	68,068	72,462
– Swimming pools	13,644	8,639	5,005	57	–	–	(202)	–	–	–	13,644	8,784	4,860
– Other open space/recreational assets	4,997	3,010	1,987	–	–	–	(83)	–	–	–	5,053	3,149	1,904
<b>Other assets:</b>													
– Library books	1,375	1,020	355	–	52	–	(75)	–	–	–	1,427	1,095	332
– Other	4,162	1,565	2,597	359	–	–	(185)	–	–	–	4,521	1,750	2,771
<b>Reinstatement, rehabilitation and restoration assets (refer Note 12):</b>													
– Tip assets	1,804	1,164	640	–	–	–	(108)	–	1,789	–	3,566	1,245	2,321
– Quarry assets	38	5	33	–	–	–	–	–	–	–	38	5	33
<b>TOTAL INFRASTRUCTURE, PROPERTY, PLANT AND EQUIP.</b>	<b>1,622,016</b>	<b>490,319</b>	<b>1,131,697</b>	<b>10,379</b>	<b>1,562</b>	<b>(826)</b>	<b>(19,853)</b>	<b>–</b>	<b>1,789</b>	<b>12,229</b>	<b>1,673,394</b>	<b>536,417</b>	<b>1,136,977</b>

Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 9. Infrastructure, property, plant and equipment (continued)

##### Accounting policy for infrastructure, property, plant and equipment

Infrastructure, property, plant and equipment are held at fair value. Independent valuations are performed at least every 5 years however the carrying amount of assets is assessed at each reporting date to confirm that it is not materially different from current fair value.

Water and sewerage network assets are indexed at each reporting period in accordance with the Rates Reference Manual issued by Crown Lands and Water (CLAW).

Increases in the carrying amounts arising on revaluation are credited to the asset revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Land is not depreciated. Depreciation on other assets is calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

<b>Plant and equipment</b>	<b>Years</b>	<b>Other equipment</b>	<b>Years</b>
Office equipment	3 to 10	Playground equipment	5 to 15
Office furniture	5 to 30	Benches, seats etc.	5 to 15
Computer equipment	2 to 10		
Vehicles	2 to 8	<b>Buildings</b>	
Heavy plant/road making equipment	5 to 20	Buildings: masonry	50 to 100
Other plant and equipment	5 to 20	Buildings: other	10 to 128
<b>Water and sewer assets</b>		<b>Stormwater assets</b>	
Dams and reservoirs	80 to 100	Drains	30 to 100
Bores	20 to 40	Culverts	30 to 100
Reticulation pipes: PVC	70 to 80	Flood control structures	100
Reticulation pipes: other	25 to 75		
Pumps and telemetry	15 to 20		
<b>Transportation assets</b>		<b>Other infrastructure assets</b>	
Sealed roads: surface	10 to 20	Bulk earthworks	Infinite
Sealed roads: structure	30 to 100	Swimming pools	5 to 100
Unsealed roads	30 to 100	Other open space/recreational assets	5 to 100
Bridge: concrete	25 to 100	Other infrastructure	
Bridge: other	25 to 100		
Road pavements			
Kerb, gutter and footpaths	30 to 100		

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date. Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the Income statement.

## Snowy Monaro Regional Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 9. Infrastructure, property, plant and equipment (continued)

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##### **Land under roads**

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008 in accordance with AASB 1051 Land Under Roads.

Land under roads acquired after 1 July 2008 is recognised in accordance with AASB 116 Property, Plant and Equipment.

##### **Crown reserves**

Crown Reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated. Improvements on Crown Reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

##### **Rural Fire Service assets**

Under section 119 of the *Rural Fire Services Act 1997 (NSW)*, "all fire fighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the fire fighting equipment has been purchased or constructed".

Until such time as discussions on this matter have concluded and the legislation changed, Council will not recognise rural fire service plant and vehicle assets. Land and buildings maintained by Council have been recognised.

Snowy Monaro Regional Council

Notes to the Financial Statements  
 for the year ended 30 June 2018

Note 10. Intangible assets

\$ '000	2018	2017
Intangible assets represent identifiable non-monetary assets without physical substance.		
Intangible assets are as follows:		
<b>Opening values:</b>		
Gross book value (1/7)	488	488
Accumulated amortisation (1/7)	(106)	(75)
<b>Net book value – opening balance</b>	<b>382</b>	<b>413</b>
<b>Movements for the year</b>		
– Amortisation charges	(27)	(31)
– Gross book value written off	(138)	–
– Accumulated amortisation charges written off	133	–
<b>Closing values:</b>		
Gross book value (30/6)	350	488
Accumulated amortisation (30/6)	–	(106)
<b><u>TOTAL INTANGIBLE ASSETS – NET BOOK VALUE</u></b> <sup>1</sup>	<b><u>350</u></b>	<b><u>382</u></b>

<sup>1</sup> The net book value of intangible assets represent:

– Software	–	32
– Hostel bed licences	350	350
	<b><u>350</u></b>	<b><u>382</u></b>

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 11. Payables and borrowings

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
<b>Payables</b>				
Goods and services – operating expenditure	3,449	–	1,617	–
Accrued expenses:				
– Borrowings	18	–	112	–
– Salaries and wages	808	–	745	–
– Other expenditure accruals	527	–	45	–
Advances	784	–	308	–
Security bonds, deposits and retentions	896	–	1,095	–
Yallambee Lodge accommodation bonds	3,354	–	2,480	–
Snowy River Hostel accommodation bonds	864	–	793	–
Other	7	–	–	–
<b>Total payables</b>	<b>10,707</b>	<b>–</b>	<b>7,195</b>	<b>–</b>
<b>Income received in advance</b>				
Payments received in advance	196	–	402	–
<b>Total income received in advance</b>	<b>196</b>	<b>–</b>	<b>402</b>	<b>–</b>
<b>Borrowings</b>				
Loans – secured <sup>1</sup>	765	2,467	575	3,445
<b>Total borrowings</b>	<b>765</b>	<b>2,467</b>	<b>575</b>	<b>3,445</b>
<b>TOTAL PAYABLES AND BORROWINGS</b>	<b>11,668</b>	<b>2,467</b>	<b>8,172</b>	<b>3,445</b>

(a) Payables and borrowings relating to restricted assets

	2018		2017	
	Current	Non-current	Current	Non-current
<b>Externally restricted assets</b>				
Water	157	264	209	349
Sewer	340	1,104	176	1,613
Domestic waste management	221	843	290	1,056
Yallambee Lodge accommodation bonds	3,354	–	2,480	–
Snowy River Hostel accommodation bonds	864	–	793	–
Payables and borrowings relating to externally restricted assets	4,936	2,211	3,948	3,018
<b>Total payables and borrowings relating to restricted assets</b>	<b>4,936</b>	<b>2,211</b>	<b>3,948</b>	<b>3,018</b>
<b>Total payables and borrowings relating to unrestricted assets</b>	<b>6,732</b>	<b>256</b>	<b>4,224</b>	<b>427</b>
<b>TOTAL PAYABLES AND BORROWINGS</b>	<b>11,668</b>	<b>2,467</b>	<b>8,172</b>	<b>3,445</b>

<sup>1</sup> Loans are secured over the general rating income of Council  
Disclosures on liability interest rate risk exposures, fair value disclosures and security can be found in Note 17.

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 11. Payables and borrowings (continued)

\$ '000

(b) Changes in liabilities arising from financing activities

Class of borrowings	Opening balance as at 1/7/17	Cash flows	Non-cash changes			Closing balance as at 30/6/18
			Acquisition	Fair value changes	Other non-cash movements	
Loans – secured	4,020	(788)	–	–	–	3,232
<b>TOTAL</b>	<b>4,020</b>	<b>(788)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>3,232</b>

\$ '000

2018

2017

(c) Financing arrangements

(i) Unrestricted access was available at balance date to the following lines of credit:

Bank overdraft facilities <sup>(1)</sup>	300	–
Credit cards/purchase cards	75	–
<b>Total financing arrangements</b>	<b>375</b>	<b>–</b>
<b>Undrawn facilities as at balance date:</b>		
– Bank overdraft facilities	300	–
– Credit cards/purchase cards	75	–
<b>Total undrawn financing arrangements</b>	<b>375</b>	<b>–</b>

1. The bank overdraft facility may be drawn at any time and may be terminated by the bank without notice.

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 11. Payables and borrowings (continued)

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##### Accounting policy for payables and borrowings

###### Payables

These amounts represent liabilities for goods and services provided to the Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

###### Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are removed from the Statement of Financial Position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in other income or finance cost.

Borrowings are classified as current liabilities unless Council has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

###### Finance leases

Leases of property, plant and equipment where Council, as lessee, has substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the lease's inception at the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding rental obligations, net of finance charges, are included in other short-term and long-term payables. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to the income statement over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

The property, plant and equipment acquired under finance leases is depreciated over the asset's useful life or over the shorter of the asset's useful life and the lease term if there is no reasonable certainty that Council will obtain ownership at the end of the lease term.

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 12. Provisions

\$ '000	2018		2017	
	Current	Non-current	Current	Non-current
<b>Provisions</b>				
<b>Employee benefits:</b>				
Annual leave	2,220	–	2,195	–
Long service leave	3,306	–	3,918	–
Other leave	–	–	34	–
Other leave – TIL and flex	325	–	230	–
ELE on-costs	276	–	335	–
<b>Sub-total – aggregate employee benefits</b>	<b>6,127</b>	<b>–</b>	<b>6,712</b>	<b>–</b>
<b>Asset remediation/restoration:</b>				
Asset remediation/restoration (future works)	–	5,294	–	3,331
<b>Sub-total – asset remediation/restoration</b>	<b>–</b>	<b>5,294</b>	<b>–</b>	<b>3,331</b>
<b>TOTAL PROVISIONS</b>	<b>6,127</b>	<b>5,294</b>	<b>6,712</b>	<b>3,331</b>

(a) Provisions relating to restricted assets

There are no restricted assets (external or internal) applicable to the above provisions

\$ '000	2018	2017
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(b) Current provisions not anticipated to be settled within the next twelve months

The following provisions, even though classified as current, are not expected to be settled in the next 12 months.

Provisions – employees benefits	3,151	–
	<b>3,151</b>	<b>–</b>

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 12. Provisions (continued)

\$ '000

#### (c) Description of and movements in provisions

##### Other provisions

2018	Asset remediation	Total
At beginning of year	3,331	3,331
Changes to provision:		
Additional provisions	1,963	1,963
Total other provisions at end of year	<u>5,294</u>	<u>5,294</u>
2017	Asset remediation	Total
At beginning of year	3,159	3,159
Changes to provision:		
Additional provisions	172	172
Total other provisions at end of year	<u>3,331</u>	<u>3,331</u>

#### Nature and purpose of non-employee benefit provisions

##### Asset remediation

Council has a legal/public obligation to make, restore, rehabilitate and reinstate the council tip and quarry. The above provisions account for active landfill sites at Bombala, Cooma and Jindabyne only. The additional provisions for 2018 above include a \$1.79m increase to the Bombala Landfill remediation provision based on revised cost and remaining life estimates.

There is also a project in progress to review all legacy sites of the 3 former Council's, quantify the liability and include a provision in the 2018-2019 Financial Statements. This will also be included in Council's Long Term Financial Plan 2019-2029 detailing the impact of financing the remediation.

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 12. Provisions (continued)

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##### **Accounting policy for provisions**

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

##### **Employee benefits**

###### **Short-term obligations**

Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave and accumulating sick leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

###### **Other long-term employee benefit obligations**

The liability for long service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method.

Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the Statement of Financial Position if the Council does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur.

## Snowy Monaro Regional Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 12. Provisions (continued)

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##### **Provisions for close-down and restoration, and environmental clean-up costs – tips and quarries**

###### **Restoration**

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs.

Provisions for close down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The costs are estimated on the basis of a closure plan. The cost estimates are calculated annually during the life of the operation to reflect known developments, eg updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals

###### **Rehabilitation**

Where rehabilitation is conducted systematically over the life of the operation, rather than at the time of closure, provision is made for the estimated outstanding continuous rehabilitation work at each reporting date and the cost is charged to the Income Statement.

Provision is made for the estimated present value of the costs of environmental clean up obligations outstanding at the reporting date. These costs are charged to the Income Statement. Movements in the environmental clean up provisions are presented as an operating cost, except for the unwinding of the discount which is shown as a borrowing cost.

Remediation procedures generally commence soon after the time the damage, remediation process and estimated remediation costs become known, but may continue for many years depending on the nature of the disturbance and the remediation techniques.

As noted above, the ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors including changes to the relevant legal requirements, the emergence of new restoration techniques or experience at other locations. The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates. As a result there could be significant adjustments to the provision for close down and restoration and environmental clean up, which would affect future financial results.

Other movements in the provisions for close down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations and revisions to discount rates are capitalised within property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

Close down and restoration costs are a normal consequence of tip and quarry operations, and the majority of close down and restoration expenditure is incurred at the end of the life of the operations. Although the ultimate cost to be incurred is uncertain, Council estimates the respective costs based on feasibility and engineering studies using current restoration standards and techniques.

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 13. Accumulated surplus, revaluation reserves, changes in accounting policies, changes in accounting estimates and errors

##### Nature and purpose of reserves

##### Infrastructure, property, plant and equipment revaluation reserve

The infrastructure, property, plant and equipment revaluation reserve is used to record increments / decrements of non-current asset values due to their revaluation.

#### Note 14. Statement of cash flows – additional information

\$ '000	Notes	2018	2017
<b>(a) Reconciliation of cash assets</b>			
Total cash and cash equivalent assets	6a	16,259	11,790
<b>Balance as per the Statement of Cash Flows</b>		<b>16,259</b>	<b>11,790</b>
<b>(b) Reconciliation of net operating result to cash provided from operating activities</b>			
<b>Net operating result from Income Statement</b>		<b>1,499</b>	<b>15,470</b>
<b>Adjust for non-cash items:</b>			
Depreciation and amortisation		19,880	20,963
Net losses/(gains) on disposal of assets		(89)	768
Losses/(gains) recognised on fair value re-measurements through the P&L:			
– Revaluation decrements / impairments of IPP&E direct to P&L		–	2,886
Unwinding of discount rates on reinstatement provisions		174	172
<b>+/- Movement in operating assets and liabilities and other cash items:</b>			
Decrease/(increase) in receivables		(4,225)	4,568
Increase/(decrease) in provision for doubtful debts		–	(11)
Decrease/(increase) in inventories		(596)	138
Decrease/(increase) in other assets		(70)	292
Increase/(decrease) in payables		1,832	(2,568)
Increase/(decrease) in accrued interest payable		(94)	54
Increase/(decrease) in other accrued expenses payable		545	340
Increase/(decrease) in other liabilities		1,023	2,010
Increase/(decrease) in employee leave entitlements		(585)	381
<b>Net cash provided from/(used in) operating activities from the Statement of Cash Flows</b>		<b>21,083</b>	<b>45,463</b>

Snowy Monaro Regional Council

Notes to the Financial Statements  
 for the year ended 30 June 2018

Note 15. Commitments for expenditure

\$ '000	2018	2017
<b>Capital commitments (exclusive of GST)</b>		
Capital expenditure committed at the reporting date but not recognised in the financial statements as liabilities:		
<b>Property, plant and equipment</b>		
Transport Infrastructure	1,209	–
Plant and equipment	900	–
Water Infrastructure	628	919
Sewer Infrastructure	629	–
Other Infrastructure	1,518	–
<b>Total commitments</b>	<b>4,884</b>	<b>919</b>
<b>These expenditures are payable as follows:</b>		
Within the next year	4,884	919
<b>Total payable</b>	<b>4,884</b>	<b>919</b>
<b>Sources for funding of capital commitments:</b>		
Externally restricted reserves	1,257	919
Internally restricted reserves	3,627	–
<b>Total sources of funding</b>	<b>4,884</b>	<b>919</b>

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 16. Contingencies and other liabilities/assets not recognised

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

##### LIABILITIES NOT RECOGNISED:

##### 1. Guarantees

##### (i) Defined benefit superannuation contribution plans

Council participates in an employer-sponsored defined benefit superannuation scheme and makes contributions as determined by the superannuation scheme's trustees.

Member councils bear responsibility of ensuring there are sufficient funds available to pay out the required benefits as they fall due.

While the scheme's most recent full actuarial review indicated that the net assets of the scheme were sufficient to meet the accrued benefits of the scheme's defined benefit member category, member councils are required to make contributions in future years where the scheme goes into deficit (as has occurred in previous years).

The Local Government Superannuation Scheme however is unable to provide Council with an accurate estimate of any share of the net deficit and accordingly Council has not recorded any net liability from its defined benefit scheme obligations in accordance with AASB 119.

Future planned contributions being made to the defined benefit scheme to rectify past (and projected) deficit positions will be recognised as an expense when they become payable – similar to the accounting for defined contributions plans.

Member councils are treated as Pooled Employers for the purposes of AASB119. Pooled Employers are required to pay standard employer contributions and additional lump sum contributions to the Fund.

The standard employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current standard employer contribution rates are:

Division B	1.9 times employee contributions
Division C	2.5% salaries
Division D	1.64 times employee contributions

The additional lump sum contribution for each Pooled Employer is a share of the total additional contributions of \$40.0 million per annum from 1 July 2017 for 4 years to 30 June 2021, apportioned according to each employer's share of the accrued liabilities as at 30 June 2017. These additional lump sum contributions are used to fund the deficit of assets to accrued liabilities as 30 June 2017.

The adequacy of contributions is assessed at each triennial actuarial investigation and monitored annually between triennials.

As stated above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the entity.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

There is no provision for the allocation of any surplus which may be present at the date of withdrawal of an employer.

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 16. Contingencies and other liabilities/assets not recognised (continued)

##### LIABILITIES NOT RECOGNISED (continued):

##### 1. Guarantees (continued)

##### (i) Defined benefit superannuation contribution plans (continued)

The plan is a defined benefit plan. However, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses (to the extent that they are not borne by members). As such, there is not sufficient reliable information to allow each sponsoring employer to account for its proportionate share of the defined benefit obligation, sub-group assets and costs associated with the sub-group in the same way as it would for a single employer sponsored defined benefit plan.

The amount of Council employer contributions to the defined benefit section of the Fund and recognised as an expense and disclosed as part of superannuation expenses at Note 4 (a) for the year ending 30 June 2018 was \$77,287.68.

The last valuation of the Fund was by the Actuary, Mr Richard Boyfield, FIAA on 12 December 2017, relating to the period ended 30 June 2017.

Council's expected contributions to the Fund for the next annual reporting period is \$87,800.64.

The estimated employer reserves financial position for the Pooled Employers at 30 June 2018 is:

Employer reserves only *	\$ millions	Asset Coverage
Assets	1,817.8	
Past Service Liabilities	1,787.5	101.7%
Vested Benefits	1,778.0	102.2%

\* excluding member accounts and reserves in both assets and liabilities.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	6.0% per annum
Salary inflation *	3.5% per annum
Increase in CPI	2.5% per annum

\* Plus promotional increases

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program, however any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

Please note that the estimated employer reserves financial position above is a preliminary calculation and once all the relevant information has been received by the Funds Actuary, the 2018 triennial review will be completed around December 2018.

Council's additional lump sum contribution is around 0.09% of the total additional lump sum contributions for all Pooled Employers (of \$40m each year from 1 July 2017 to 30 June 2021) provides an indication of the level of participation of Council compared with other employers in the Pooled Employer sub-group.

##### (ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30/6 this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 16. Contingencies and other liabilities/assets not recognised (continued)

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##### LIABILITIES NOT RECOGNISED (continued):

###### 1. Guarantees (continued)

###### (iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

###### (iv) Other guarantees

Council has provided no other guarantees other than those listed above.

###### 2. Other liabilities

###### (i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

###### (ii) Potential land acquisitions due to planning restrictions imposed by Council

Council has classified a number of privately owned land parcels as local open space or bushland.

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions has not been possible.

##### ASSETS NOT RECOGNISED:

###### (i) Land under roads

As permitted under AASB 1051, Council has elected not to bring to account land under roads that it owned or controlled up to and including 30/6/08.

###### (ii) Infringement notices/fines

Fines and penalty income, the result of Council issuing infringement notices is followed up and collected by the Infringement Processing Bureau.

Council's revenue recognition policy for such income is to account for it as revenue on receipt.

Accordingly, at year end, there is a potential asset due to Council representing issued but unpaid infringement notices.

Due to the limited information available on the status, value and duration of outstanding notices, Council is unable to determine the value of outstanding income.

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 17. Financial risk management

\$ '000

##### Risk management

Council's activities expose it to a variety of financial risks including (1) price risk, (2) credit risk, (3) liquidity risk and (4) interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

A comparison by category of the carrying amounts and fair values of Council's financial assets and financial liabilities recognised in the financial statements is presented below.

	Carrying value		Fair value	
	2018	2017	2018	2017
<b>Financial assets</b>				
Cash and cash equivalents	16,259	11,790	–	–
Investments				
– 'Held to maturity'	69,000	65,984	–	–
Receivables	15,129	10,904	–	–
<b>Total financial assets</b>	<b>100,388</b>	<b>88,678</b>	<b>–</b>	<b>–</b>
<b>Financial liabilities</b>				
Payables	10,707	7,195	–	–
Loans/advances	3,232	4,020	–	–
<b>Total financial liabilities</b>	<b>13,939</b>	<b>11,215</b>	<b>–</b>	<b>–</b>

Fair value is determined as follows:

- **Cash and cash equivalents, receivables, payables** – are estimated to be the carrying value that approximates market value.
- **Borrowings and held-to-maturity investments** – are based upon estimated future cash flows discounted by the current mkt interest rates applicable to assets and liabilities with similar risk profiles, unless quoted market prices are available.
- Financial assets classified (i) '**at fair value through profit and loss**' or (ii) '**available-for-sale**' – are based upon quoted market prices (in active markets for identical investments) at the reporting date or independent valuation.

## Snowy Monaro Regional Council

### Notes to the Financial Statements

for the year ended 30 June 2018

#### Note 17. Financial risk management (continued)

\$ '000

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's finance area manages the cash and Investments portfolio with the assistance of independent advisors.

Council has an investment policy which complies with the *Local Government Act 1993* and Ministerial Investment Order 625. This policy is regularly reviewed by Council and its staff and a monthly Investment report is provided to Council setting out the make-up and performance of the portfolio as required by Local Government regulations.

The risks associated with the investments held are:

- **Price risk** – the risk that the capital value of Investments may fluctuate due to changes in market prices, whether there changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
- **Interest rate risk** – the risk that movements in interest rates could affect returns and income.
- **Credit risk** – the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.

Council manages these risks (amongst other measures) by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

Council also seeks advice from independent advisers before placing any funds in cash equivalents and investments.

#### (a) Market risk – price risk and interest rate risk

The following represents a summary of the sensitivity of Council's Income Statement and accumulated surplus (for the reporting period) due to a change in either the price of a financial asset or the interest rates applicable.

It is assumed that the change in interest rates would have been constant throughout the reporting period.

	Increase of values/rates		Decrease of values/rates	
	Profit	Equity	Profit	Equity
<b>2018</b>				
Possible impact of a 10% movement in market values	6,900	6,900	(6,900)	(6,900)
Possible impact of a 1% movement in interest rates	690	690	(690)	(690)
<b>13/5/16 to 30/6/17</b>				
Possible impact of a 10% movement in market values	6,598	6,598	(6,598)	(6,598)
Possible impact of a 1% movement in interest rates	660	660	(660)	(660)

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 17. Financial risk management (continued)

\$ '000

##### (b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

The major risk associated with these receivables is credit risk – the risk that debts due and payable to Council may not be repaid in full.

Council manages this risk by monitoring outstanding debt and employing stringent debt recovery procedures. It also encourages ratepayers to pay their rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of Council to secure a charge over the land relating to the debts – that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages the payment of debt.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

A profile of Council's receivables credit risk at balance date follows:

	2018 Rates and annual charges	2018 Other receivables	2017 Rates and annual charges	2017 Other receivables
<b>(i) Ageing of receivables – %</b>				
Current (not yet overdue)	24%	85%	0%	87%
Overdue	76%	15%	100%	13%
	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>
<b>(ii) Ageing of receivables – value</b>			2018	2017
<b>Rates and annual charges</b>				
Current			1,456	–
< 1 year overdue			3,417	3,807
1 – 2 years overdue			670	746
2 – 5 years overdue			469	523
> 5 years overdue			152	169
			<b>6,164</b>	<b>5,245</b>
<b>Other receivables</b>				
Current			7,741	5,026
0 – 30 days overdue			421	521
31 – 60 days overdue			237	24
61 – 90 days overdue			92	10
> 91 days overdue			615	219
			<b>9,106</b>	<b>5,800</b>

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 17. Financial risk management (continued)

\$ '000

##### (c) Liquidity risk

Payables and borrowings are both subject to liquidity risk – the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer.

Payment terms can (in extenuating circumstances) also be extended and overdraft facilities utilised as required.

Borrowings are also subject to interest rate risk – the risk that movements in interest rates could adversely affect funding costs and debt servicing requirements. Council manages this risk by borrowing long term and fixing the interest rate on a 4-year renewal basis. The Finance Section regularly reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The contractual undiscounted cash outflows (ie. principal and interest) of Council's payables and borrowings are set out in the maturity table below:

\$ '000	Weighted average interest rate	Subject to no maturity	payable in:			Total cash outflows	Actual carrying values
			≤ 1 Year	1 – 5 Years	> 5 Years		
<b>2018</b>							
Trade/other payables		896	9,811	–	–	10,707	10,707
Loans and advances	6.37%	–	972	2,766	–	3,738	3,232
<b>Total financial liabilities</b>		<b>896</b>	<b>10,783</b>	<b>2,766</b>	<b>–</b>	<b>14,445</b>	<b>13,939</b>
<b>2017</b>							
Trade/other payables		1,095	6,100	–	–	7,195	7,195
Loans and advances	6.33%	–	808	2,694	1,177	4,679	4,020
<b>Total financial liabilities</b>		<b>1,095</b>	<b>6,908</b>	<b>2,694</b>	<b>1,177</b>	<b>11,874</b>	<b>11,215</b>

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 18. Material budget variations

\$ '000

Council's original financial budget for 17/18 was adopted by the Council on 28 June 2017 and is not required to be audited.

While the Income Statement included in this General Purpose Financial Report must disclose the original budget adopted by Council, the *Local Government Act 1993* requires Council to review its financial budget on a quarterly basis, so that it is able to manage the various variations between actuals versus budget that invariably occur throughout the year.

This note sets out the details of **material variations** between Council's original budget and its actual results for the year as per the Income Statement – even though such variations may have been adjusted for during each quarterly budget review.

**Note that for variations\* of budget to actual :**

Material variations represent those variances that amount to **10%** or more of the original budgeted figure.

**F** = Favourable budget variation, **U** = Unfavourable budget variation

\$ '000	2018 Budget	2018 Actual	2018 Variance*		
<b>REVENUES</b>					
<b>Rates and annual charges</b>	<b>30,331</b>	<b>29,198</b>	<b>(1,133)</b>	(4%)	<b>U</b>
The transition to a user pays based water billing policy has seen a \$1.16 million drop in water access/availability charges which is more than offset by a \$1.6m increase in water usage charges.					
<b>User charges and fees</b>	<b>13,522</b>	<b>15,136</b>	<b>1,614</b>	12%	<b>F</b>
As above, the transition to a user pays based water billing policy has seen \$1.6 million increase in water usage charges which is partially offset by the \$1.16m decrease in water access/availability charges.					
<b>Interest and investment revenue</b>	<b>1,614</b>	<b>2,898</b>	<b>1,284</b>	80%	<b>F</b>
The additional \$27 million of extra cash on hand due to capital works below the original budget and a greater than expected average rate of return on term deposit investments has seen a significant increase in interest earned.					
<b>Other revenues</b>	<b>2,984</b>	<b>1,828</b>	<b>(1,156)</b>	(39%)	<b>U</b>
The original budget for other revenues included internal charges income which was appropriately reallocated to offset against internal charge expenses during the Quarterly Budget Review Process. The March Quarterly Budget Review Statement shows a revised projected year end result of \$1.45 million meaning councils other revenues ended \$380 thousand (26%) above the revised budget.					
<b>Operating grants and contributions</b>	<b>20,434</b>	<b>20,892</b>	<b>458</b>	2%	<b>F</b>
<b>Capital grants and contributions</b>	<b>3,902</b>	<b>3,978</b>	<b>76</b>	2%	<b>F</b>
<b>Net gains from disposal of assets</b>	<b>966</b>	<b>89</b>	<b>(877)</b>	(91%)	<b>U</b>
Councils plant and fleet sales during the year were less than expected however acquisitions were also significantly less than estimated with many purchases being deferred to the 2019 financial year.					

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 18. Material budget variations (continued)

\$ '000	2018 Budget	2018 Actual	2018 ----- Variance* -----		
<b>EXPENSES</b>					
<b>Employee benefits and on-costs</b>	<b>27,420</b>	<b>27,486</b>	<b>(66)</b>	(0%)	<b>U</b>
<b>Borrowing costs</b>	<b>399</b>	<b>413</b>	<b>(14)</b>	(4%)	<b>U</b>
<b>Materials and contracts</b>	<b>18,752</b>	<b>17,051</b>	<b>1,701</b>	9%	<b>F</b>
The most significant contributor to this variance was less than expected contract, repairs and maintenance expenses for the water and wastewater departments of \$1.26 million with an original budget of \$4.88 million vs actual expenditure of \$3.62 million.					
<b>Depreciation and amortisation</b>	<b>18,062</b>	<b>19,880</b>	<b>(1,818)</b>	(10%)	<b>U</b>
Water infrastructure asset values increased significantly as a result of the 2017 revaluation and has resulted in a \$908 thousand increase in depreciation vs budget. Depreciation on transport infrastructure depreciation was also \$650 thousand above the original budget estimate.					
<b>Other expenses</b>	<b>8,295</b>	<b>7,690</b>	<b>605</b>	7%	<b>F</b>
The main contributors to this favourable variance are benefits from the merger and consolidation of electricity contracts and insurance policies. Council was under budget in electricity by \$328 thousand and insurance by \$318 thousand.					

#### Budget variations relating to Council's Cash Flow Statement include:

<b>Cash flows from operating activities</b>	<b>18,887</b>	<b>21,083</b>	<b>2,196</b>	11.6%	<b>F</b>
Relates to additional interest earned and savings in other expenses as detailed in the income and expenditure variation comments.					
<b>Cash flows from investing activities</b>	<b>(39,578)</b>	<b>(15,826)</b>	<b>23,752</b>	(60.0%)	<b>F</b>
Relates to less than expected investment in infrastructure, property, plant and equipment. The main contributing factors include deferred plant purchases, the budget includes multi year projects that were adjusted in subsequent Quarterly Budget Reviews and staff vacancies impacting the capital works program.					
<b>Cash flows from financing activities</b>	<b>–</b>	<b>(788)</b>	<b>(788)</b>	(100.0%)	<b>U</b>
Borrowings not classified separately in original budget.					

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 19. Fair value measurement

\$ '000

The Council measures the following asset and liability classes at fair value on a recurring basis:

– Infrastructure, property, plant and equipment

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

**Level 1:** Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

**Level 2:** Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

**Level 3:** Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

(1) The following table presents all assets and liabilities that have been measured and recognised at fair values:

2018	Date of latest valuation	Fair value measurement hierarchy			Total
		Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	
<b>Recurring fair value measurements</b>					
<b>Infrastructure, property, plant and equipment</b>					
Plant & Equipment	13/05/16	–	–	10,627	10,627
Office Equipment	13/05/16	–	–	920	920
Furniture & Fittings	13/05/16	–	–	393	393
Operational Land	30/06/18	–	21,049	–	21,049
Community Land	13/05/16	–	–	11,408	11,408
Land Improvements	13/05/16	–	–	1,751	1,751
Buildings - Specialised	30/06/18	–	–	16,274	16,274
Buildings - Non Specialised	30/06/18	–	25,943	–	25,943
Other Structures	13/05/16	–	–	7,693	7,693
Road infrastructure	13/05/16	–	–	255,718	255,718
Bridges	13/05/16	–	–	58,314	58,314
Footpaths	13/05/16	–	–	8,201	8,201
Bulk Earthworks	13/05/16	–	–	515,602	515,602
Stormwater Drainage	13/05/16	–	–	16,416	16,416
Water Supply Network	30/06/17	–	–	91,687	91,687
Sewerage Network	30/06/17	–	–	72,462	72,462
Swimming Pools	13/05/16	–	–	4,860	4,860
Other Open Space/Recreational Assets	13/05/16	–	–	1,904	1,904
Library Books	13/05/16	–	–	332	332
Tip Restoration Asset	30/06/18	–	–	2,321	2,321
Quarry Restoration Asset	13/05/16	–	–	33	33
Other Assets	13/05/16	–	–	2,771	2,771
<b>Total infrastructure, property, plant and equipment</b>		<b>–</b>	<b>46,992</b>	<b>1,079,687</b>	<b>1,126,679</b>

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 19. Fair value measurement (continued)

\$ '000

(1) The following table presents all assets and liabilities that have been measured and recognised at fair values (continued):

2017	Date of latest valuation	Fair value measurement hierarchy			Total
		Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	
<b>Recurring fair value measurements</b>					
<b>Infrastructure, property, plant and equipment</b>					
Plant & Equipment	13/05/16	–	–	11,251	11,251
Office Equipment	13/05/16	–	–	1,207	1,207
Furniture & Fittings	13/05/16	–	–	348	348
Operational Land	13/05/16	–	20,806	–	20,806
Community Land	13/05/16	–	–	11,254	11,254
Land Improvements	13/05/16	–	–	1,758	1,758
Buildings - Specialised	13/05/16	–	–	18,062	18,062
Buildings - Non Specialised	13/05/16	–	18,069	–	18,069
Other Structures	13/05/16	–	–	8,049	8,049
Road infrastructure	13/05/16	–	–	260,558	260,558
Bridges	13/05/16	–	–	59,769	59,769
Footpaths	13/05/16	–	–	8,182	8,182
Bulk Earthworks	13/05/16	–	–	515,602	515,602
Stormwater Drainage	13/05/16	–	–	17,043	17,043
Water Supply Network	30/06/17	–	–	92,192	92,192
Sewerage Network	30/06/17	–	–	72,558	72,558
Swimming Pools	13/05/16	–	–	5,005	5,005
Other Open Space/Recreational Assets	13/05/16	–	–	1,987	1,987
Library Books	13/05/16	–	–	355	355
Tip Restoration Asset	13/05/16	–	–	640	640
Quarry Restoration Asset	13/05/16	–	–	33	33
Other Assets	13/05/16	–	–	2,597	2,597
<b>Total infrastructure, property, plant and equipment</b>		<b>–</b>	<b>38,875</b>	<b>1,088,450</b>	<b>1,127,325</b>

(2) Transfers between level 1 and level 2 fair value hierarchies

During the year, there were no transfers between level 1 and level 2 fair value hierarchies for recurring fair value measurements.

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 19. Fair value measurement (continued)

\$ '000

(3). Fair value measurements using significant unobservable inputs (level 3)

a. The following tables present the changes in level 3 fair value asset classes.

	Level 3 I, PP and E	Total
<b>Opening balance – 13/5/16</b>	1,075,823	1,075,823
Purchases (GBV)	13,772	13,772
Disposals (WDV)	(1,568)	(1,568)
Depreciation and impairment	(19,732)	(19,732)
FV gains – other comprehensive income	14,705	14,705
FV gains – Income Statement <sup>1</sup>	(2,886)	(2,886)
WIP transfers	8,336	8,336
<b>Closing balance – 30/6/17</b>	<b>1,088,450</b>	<b>1,088,450</b>
Purchases (GBV)	5,087	5,087
Disposals (WDV)	(426)	(426)
Depreciation and impairment	(18,754)	(18,754)
FV gains – other comprehensive income	6,650	6,650
WIP transfers	871	871
Other adjustments and transfers	(2,191)	(2,191)
<b>Closing balance – 30/6/18</b>	<b>1,079,687</b>	<b>1,079,687</b>

b. Significant unobservable valuation inputs used (for level 3 asset classes) and their relationship to fair value.

The following table summarises the quantitative information relating to the significant unobservable inputs used in deriving the various level 3 asset class fair values.

Class	Fair value (30/6/18) \$'000	Valuation technique/s	Unobservable inputs
<b>IPP&amp;E</b>			
Plant & Equipment	10,627	Depreciated replacement cost	Cost per unit, useful life, residual value, condition of asset
Office Equipment	920	Depreciated replacement cost	Cost per unit, useful life, residual value, condition of asset
Furniture & Fittings	393	Depreciated replacement cost	Cost per unit, useful life, residual value, condition of asset
Community Land	11,408	Current replacement cost	Cost per sq metre, Valuer General's Valuation
Land Improvements	1,751	Depreciated replacement cost	Useful life, residual value, condition of asset

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 19. Fair value measurement (continued)

\$ '000

(3). Fair value measurements using significant unobservable inputs (level 3) (continued)

b. Significant unobservable valuation inputs used (for level 3 asset classes) and their relationship to fair value (continued).

Class	Fair value (30/6/18) \$'000	Valuation technique/s	Unobservable inputs
<b>IPP&amp;E (continued)</b>			
Buildings - Specialised	16,274	Depreciated replacement cost	Cost per sq metre, dimensions & specification, pattern of consumption, components, useful life, condition of asset
Other Structures	7,693	Depreciated replacement cost	Cost per unit rates, pattern of consumption, components, useful life, asset condition
Road infrastructure	255,718	Depreciated replacement cost	Cost per sq metre, dimensions & specification, pattern of consumption, components, useful life, condition of asset
Bridges	58,314	Depreciated replacement cost	Cost per sq metre, dimensions & specification, pattern of consumption, components, useful life, condition of asset
Footpaths	8,201	Depreciated replacement cost	Cost per sq metre, pattern of consumption, components, useful life, condition of asset
Bulk Earthworks	515,602	Current replacement cost	Cost per sq metre
Stormwater Drainage	16,416	Depreciated replacement cost	Unit rates, cost per metre, useful life, condition of asset
Water Supply Network	91,687	Depreciated replacement cost	Unit rates, pattern of consumption, components, useful life, asset condition
Sewerage Network	72,462	Depreciated replacement cost	Unit rates, pattern of consumption, components, useful life, asset condition
Swimming Pools	4,860	Depreciated replacement cost	Cost per unit, useful life, condition of asset
Other Open Space/Recreational Assets	1,904	Depreciated replacement cost	Cost per unit, useful life, condition of asset
Library Books	332	Depreciated replacement cost	Cost per unit, useful life, condition of asset
Tip Restoration Asset	532	Depreciated replacement cost	Cost per cubic / square metre, useful life
Quarry Restoration Asset	33	Depreciated replacement cost	Cost per cubic / square metre, useful life
Other Assets	2,771	Depreciated replacement cost	Unit rates, asset condition, useful life

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 19. Fair value measurement (continued)

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\$ '000

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#### (3). Fair value measurements using significant unobservable inputs (level 3) (continued)

##### c. The valuation process for level 3 fair value measurements

Council uses the following processes for the fair valuation of Level 3 Infrastructure, Property, Plant and Equipment:

Plant & Equipment, Furniture & Fittings, Office Equipment, Other Assets - Actual cost less accumulated depreciation.

Community Land - Land values obtained by the NSW Valuer-General.

Specialised Buildings - Valued at Depreciated Replacement Cost by an independent qualified valuer.

Other Structures - Valued at Depreciated Replacement Cost by qualified Council staff.

Roads infrastructure and stormwater assets - Valued at Depreciated Replacement Cost by a combination of qualified Council staff and independent qualified valuer.

Water Supply Network - Valued at Depreciated Replacement Cost by qualified Council staff.

Sewerage Network - Valued at Depreciated Replacement Cost by qualified Council staff.

Recreational Assets (other than buildings) - Valued at Depreciated Replacement Cost by qualified Council staff.

Depreciated Replacement Cost is calculated from the current replacement value less the accumulated depreciation to account for the consumption of the service potential of the asset. The asset age is determined from the date of acquisition. If the date is not known, the asset age is determined by estimating the remaining life from an assessment of the asset condition, and subtracting the remaining life from the useful life of the asset.

The Current Replacement Value is the cost of a standard modern asset that would be installed if Council were deprived of the existing asset. Where specific estimates are available, these are used to determine the replacement values. In the absence of detailed estimates, unit rates are obtained from a recognised source and are appropriately factored to reflect the regional location of the asset.

Where appropriate, disposal costs are taken into account when calculating the Depreciated Replacement Cost.

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 20. Related party transactions

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\$ '000

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a. Key management personnel

Key management personnel (KMP) of the Council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly.

The aggregate amount of KMP compensation included in the Income Statement is:

Compensation:	2018
Short-term benefits	1,053
Post-employment benefits	103
Other long-term benefits	34
<b>Total</b>	<b>1,190</b>

Financial Statements 2018

## Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

### Note 21. Statement of developer contributions

\$ '000

Under the *Environmental Planning and Assessment Act 1979*, Council has significant obligations to provide Section 7.11 (contributions towards provision or improvement of amenities or services) infrastructure in new release areas.

It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

#### SUMMARY OF CONTRIBUTIONS AND LEVIES

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Roads	701	74	–	8	–	–	783	–
Parking	36	–	–	1	–	–	37	–
Open space	88	33	–	1	–	–	122	–
Community facilities	29	–	–	–	–	–	29	–
Public parking	4	–	–	–	–	–	4	–
Roadworks	235	23	–	3	–	–	261	–
Open space and public art	16	7	–	–	–	–	23	–
Sport and recreation facilities	35	4	–	–	–	–	39	–
Community services and facilities	201	36	–	3	–	–	240	–
Shared pathways - Jindabyne area	6	3	–	–	–	–	9	–
Shared trails - Jindabyne area	–	23	–	–	–	–	23	–
Regional waste management	–	42	–	–	–	–	42	–
Bushfire services	21	10	–	–	–	–	31	–
<b>S7.11 contributions – under a plan</b>	<b>1,372</b>	<b>255</b>	<b>–</b>	<b>16</b>	<b>–</b>	<b>–</b>	<b>1,643</b>	<b>–</b>
<b>S7.12 levies – under a plan</b>	<b>22</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>22</b>	<b>–</b>
<b>Total S7.11 and S7.12 revenue under plans</b>	<b>1,394</b>	<b>255</b>	<b>–</b>	<b>16</b>	<b>–</b>	<b>–</b>	<b>1,665</b>	<b>–</b>
S7.11 not under plans	93	–	–	1	–	–	94	–
S64 contributions	2,348	756	–	27	–	–	3,131	–
<b>Total contributions</b>	<b>3,835</b>	<b>1,011</b>	<b>–</b>	<b>44</b>	<b>–</b>	<b>–</b>	<b>4,890</b>	<b>–</b>

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 21. Statement of developer contributions (continued)

\$ '000

57.11 CONTRIBUTIONS – UNDER A PLAN

CONTRIBUTION PLAN (former Cooma-Monaro)

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Roads	701	73	–	8	–	–	782	–
Parking	36	–	–	1	–	–	37	–
Open space	88	33	–	1	–	–	122	–
Community facilities	29	–	–	–	–	–	29	–
<b>Total</b>	<b>854</b>	<b>106</b>	<b>–</b>	<b>10</b>	<b>–</b>	<b>–</b>	<b>970</b>	<b>–</b>

CONTRIBUTION PLAN (former Snowy River)

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Public parking	4	–	–	–	–	–	4	–
Roadworks	235	23	–	3	–	–	261	–
Open space and public art	16	7	–	–	–	–	23	–
Sport and recreation facilities	35	4	–	–	–	–	39	–
Community services and facilities	201	36	–	3	–	–	240	–
Shared pathways - Jindabyne area	6	3	–	–	–	–	9	–
Shared trails - Jindabyne area	–	23	–	–	–	–	23	–
Regional waste management	–	42	–	–	–	–	42	–
Bushfire services	21	10	–	–	–	–	31	–
<b>Total</b>	<b>518</b>	<b>148</b>	<b>–</b>	<b>6</b>	<b>–</b>	<b>–</b>	<b>672</b>	<b>–</b>

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Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 21. Statement of developer contributions (continued)

\$ '000

**S7.12 LEVIES – UNDER A PLAN**

CONTRIBUTION PLAN NUMBER 1 (former Bombala)

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Other	22	-	-	-	-	-	22	-
<b>Total</b>	<b>22</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>22</b>	<b>-</b>

**S7.11 CONTRIBUTIONS – NOT UNDER A PLAN**

(former Snowy River)

PURPOSE	Opening balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
		Cash	Non-cash					
Community facilities	24	-	-	1	-	-	25	-
Kerb and gutter	29	-	-	-	-	-	29	-
Voluntary payment agreement	40	-	-	-	-	-	40	-
<b>Total</b>	<b>93</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>94</b>	<b>-</b>

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 22. Financial result and financial position by fund

Income Statement by fund			
\$ '000	2018	2018	2018
<b>Continuing operations</b>	<b>Water</b>	<b>Sewer</b>	<b>General<sup>1</sup></b>
<b>Income from continuing operations</b>			
Rates and annual charges	2,516	7,612	19,070
User charges and fees	5,074	354	9,708
Interest and investment revenue	401	438	2,059
Other revenues	190	144	1,494
Grants and contributions provided for operating purposes	37	43	20,812
Grants and contributions provided for capital purposes	1,317	442	2,219
<b>Other income</b>			
Net gains from disposal of assets	46	1	42
<b>Total income from continuing operations</b>	<b>9,581</b>	<b>9,034</b>	<b>55,404</b>
<b>Expenses from continuing operations</b>			
Employee benefits and on-costs	1,696	1,783	24,007
Borrowing costs	26	99	288
Materials and contracts	1,056	1,178	14,817
Depreciation and amortisation	3,348	2,403	14,129
Other expenses	1,552	1,327	4,811
Net losses from the disposal of assets	50	3	(53)
<b>Total expenses from continuing operations</b>	<b>7,728</b>	<b>6,793</b>	<b>57,999</b>
<b>Operating result from continuing operations</b>	<b>1,853</b>	<b>2,241</b>	<b>(2,595)</b>
<b>Net operating result for the year</b>	<b>1,853</b>	<b>2,241</b>	<b>(2,595)</b>
<b>Net result attributable to each council fund</b>	<b>1,853</b>	<b>2,241</b>	<b>(2,595)</b>
<b>Net operating result for the year before grants and contributions provided for capital purposes</b>	<b>536</b>	<b>1,799</b>	<b>(4,814)</b>

<sup>1</sup> General fund refers to all Council's activities other than Water and Sewer.

NB. All amounts disclosed above are gross – that is, they include internal charges and recoveries made between the funds.

Snowy Monaro Regional Council

Notes to the Financial Statements  
as at 30 June 2018

Note 22. Financial result and financial position by fund (continued)

Statement of Financial Position by fund			
\$ '000	2018	2018	2018
<b>ASSETS</b>	<b>Water</b>	<b>Sewer</b>	<b>General<sup>1</sup></b>
<b>Current assets</b>			
Cash and cash equivalents	942	1,107	14,210
Investments	8,790	10,333	17,877
Receivables	3,637	3,078	8,291
Inventories	–	–	1,570
Other	(2)	–	257
<b>Total current assets</b>	<b>13,367</b>	<b>14,518</b>	<b>42,205</b>
<b>Non-current assets</b>			
Investments	5,965	7,011	19,024
Receivables	–	123	–
Infrastructure, property, plant and equipment	94,938	74,359	967,680
Intangible assets	–	–	350
<b>Total non-current assets</b>	<b>100,903</b>	<b>81,493</b>	<b>987,054</b>
<b>TOTAL ASSETS</b>	<b>114,270</b>	<b>96,011</b>	<b>1,029,259</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Payables	72	16	10,619
Income received in advance	–	–	196
Borrowings	85	324	356
Provisions	–	–	6,127
<b>Total current liabilities</b>	<b>157</b>	<b>340</b>	<b>17,298</b>
<b>Non-current liabilities</b>			
Borrowings	264	1,104	1,099
Provisions	–	–	5,294
<b>Total non-current liabilities</b>	<b>264</b>	<b>1,104</b>	<b>6,393</b>
<b>TOTAL LIABILITIES</b>	<b>421</b>	<b>1,444</b>	<b>23,691</b>
<b>Net assets</b>	<b>113,849</b>	<b>94,567</b>	<b>1,005,568</b>
<b>EQUITY</b>			
Accumulated surplus	97,589	93,596	995,865
Revaluation reserves	16,260	971	9,703
<b>Total equity</b>	<b>113,849</b>	<b>94,567</b>	<b>1,005,568</b>

<sup>1</sup> General Fund refers to all Council's activities other than Water and Sewer.

NB. All amounts disclosed above are gross – that is, they include internal receivables and payables between the funds.

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 23(a). Statement of performance measures – consolidated results

\$ '000	Amounts 2018	Indicator 2018	Indicator 2017	Benchmark
<b>Local government industry indicators – consolidated</b>				
<b>1. Operating performance ratio</b>				
Total continuing operating revenue <sup>(1)</sup> excluding capital grants and contributions less operating expenses	<u>(2,568)</u>	<b>-3.67%</b>	1.54%	> 0.00%
Total continuing operating revenue <sup>(1)</sup> excluding capital grants and contributions	<u>69,952</u>			
<b>2. Own source operating revenue ratio</b>				
Total continuing operating revenue <sup>(1)</sup> excluding all grants and contributions	<u>49,060</u>	<b>66.36%</b>	49.78%	> 60.00%
Total continuing operating revenue <sup>(1)</sup>	<u>73,930</u>			
<b>3. Unrestricted current ratio</b>				
Current assets less all external restrictions <sup>(2)</sup>	<u>40,088</u>	<b>4.12x</b>	3.66x	> 1.5x
Current liabilities less specific purpose liabilities <sup>(3,4)</sup>	<u>9,724</u>			
<b>4. Debt service cover ratio</b>				
Operating result <sup>(1)</sup> before capital excluding interest and depreciation/impairment/amortisation	<u>17,725</u>	<b>14.76x</b>	14.18x	> 2x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	<u>1,201</u>			
<b>5. Rates, annual charges, interest and extra charges outstanding percentage</b>				
Rates, annual and extra charges outstanding	<u>3,741</u>	<b>10.64%</b>	14.27%	< 10% regional & rural
Rates, annual and extra charges collectible	<u>35,168</u>			
<b>6. Cash expense cover ratio</b>				
Current year's cash and cash equivalents plus all term deposits	<u>85,259</u>	<b>19.72 mths</b>	15.3 mths	> 3 mths
Monthly payments from cash flow of operating and financing activities	<u>4,324</u>			

**Notes**

<sup>(1)</sup> Excludes fair value adjustments and reversal of revaluation decrements, net gain/(loss) on sale of assets and the net share of interests in joint ventures and associates.

<sup>(2)</sup> Refer Notes 6-8 inclusive.

Also excludes any real estate and land for resale not expected to be sold in the next 12 months.

<sup>(3)</sup> Refer to Notes 11 and 12.

<sup>(4)</sup> Refer to Note 11(b) and 12(b) – excludes all payables and provisions not expected to be paid in the next 12 months (incl. ELE).

## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 23(b). Statement of performance measures – by fund

\$ '000	General indicators <sup>5</sup>		Water indicators		Sewer indicators		Benchmark
	2018	2017	2018	2017	2018	2017	
<b>Local government industry indicators – by fund</b>							
<b>1. Operating performance ratio</b>							
Total continuing operating revenue <sup>(1)</sup> excluding capital grants and contributions							
less operating expenses							
<hr/>	<b>-9.23%</b>	-0.76%	<b>6.49%</b>	11.91%	<b>20.94%</b>	8.55%	> 0.00%
Total continuing operating revenue <sup>(1)</sup> excluding capital grants and contributions							
<b>2. Own source operating revenue ratio</b>							
Total continuing operating revenue <sup>(1)</sup> excluding capital grants and contributions	<b>58.36%</b>	40.42%	<b>85.87%</b>	84.54%	<b>94.64%</b>	94.99%	> 60.00%
Total continuing operating revenue <sup>(1)</sup>							
<b>3. Unrestricted current ratio</b>							
Current assets less all external restrictions <sup>(2)</sup>	<b>4.12x</b>	3.66x	<b>85.15x</b>	43.25x	<b>42.70x</b>	68.76x	> 1.5x
Current liabilities less specific purpose liabilities <sup>(3,4)</sup>							

Notes

<sup>(1) - (4)</sup> Refer to Notes at Note 23a above.

<sup>(5)</sup> General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

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## Snowy Monaro Regional Council

### Notes to the Financial Statements for the year ended 30 June 2018

#### Note 23(b). Statement of performance measures – by fund (continued)

\$ '000	General indicators <sup>5</sup>		Water indicators		Sewer indicators		Benchmark
	2018	2017	2018	2017	2018	2017	
Local government industry indicators – by fund (continued)							
<b>4. Debt service cover ratio</b>							
Operating result <sup>(1)</sup> before capital excluding interest and depreciation/impairment/amortisation							
	<b>10.12x</b>	16.04x	<b>64.10x</b>	25.96x	<b>21.51x</b>	7.39x	> 2x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)							
<b>5. Rates, annual charges, interest and extra charges outstanding percentage</b>							
Rates, annual and extra charges outstanding							
	<b>9.20%</b>	9.06%	<b>16.43%</b>	20.77%	<b>13.37%</b>	22.84%	< 10% regional & rural
Rates, annual and extra charges collectible							
<b>6. Cash expense cover ratio</b>							
Current year's cash and cash equivalents plus all term deposits							
	<b>19.24</b>	17.51	<b>0.00</b>	4.64	<b>0.00</b>	5.11	> 3 months
Monthly payments from cash flow of operating and financing activities							
	<b>months</b>	months	<b>months</b>	months	<b>months</b>	months	

Notes

<sup>(1)</sup> Refer to Notes at Note 23a above.

<sup>(5)</sup> General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

**END OF AUDITED FINANCIAL STATEMENTS**

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 23(c). Statement of performance measures – consolidated results (graphs)

<p><b>1. Operating performance ratio</b></p> <p>Benchmark: <span style="color: blue;">—</span> Minimum <math>\geq 0.00\%</math> Source for benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of operating performance ratio</b></p> <p>This ratio measures Council's achievement of containing operating expenditure within operating revenue.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 ratio -3.67%</b></p> <p>The operating performance ratio for 2017 was boosted by the \$4.5 million received in prepaid Financial Assistance Grants (FAG). If the FAG prepayment is excluded the result for 2017 would have been -4.18% therefore the 2018 result of -3.67% is an improvement. The result is also well ahead of the budgeted 2018 operating performance ratio of -5.87%.</p>	
<p>Ratio achieves benchmark (Green bar) Ratio is outside benchmark (Red bar)</p>	<p><b>2. Own source operating revenue ratio</b></p> <p>Benchmark: <span style="color: blue;">—</span> Minimum <math>\geq 60.00\%</math> Source for benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of own source operating revenue ratio</b></p> <p>This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 ratio 66.36%</b></p> <p>Council has improved fiscal flexibility over the 2018 financial year achieving higher than the benchmark of 60%. The 2017 ratio was negatively impacted by significant merger related one off grants totalling \$20 million as well as the prepaid FAG payment of \$4.5 million.</p>
<p>Ratio achieves benchmark (Green bar) Ratio is outside benchmark (Red bar)</p>	<p><b>3. Unrestricted current ratio</b></p> <p>Benchmark: <span style="color: blue;">—</span> Minimum <math>\geq 1.50</math> Source for benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of unrestricted current ratio</b></p> <p>To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 ratio 4.12x</b></p> <p>Council's unrestricted current assets are 4.1 times greater than its current liabilities, which is higher than the benchmark of 1.5 times.</p>
<p>Ratio achieves benchmark (Green bar) Ratio is outside benchmark (Red bar)</p>			

Snowy Monaro Regional Council

Notes to the Financial Statements  
for the year ended 30 June 2018

Note 23(c). Statement of performance measures – consolidated results (graphs)

<p><b>4. Debt service cover ratio</b></p> <p>Benchmark: <span style="color: blue;">—</span> Minimum <math>\geq 2.00</math> Source for benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of debt service cover ratio</b></p> <p>This ratio measures the availability of operating cash to service debt including interest, principal and lease payments</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 ratio 14.76x</b></p> <p>Council carries low levels of debt and continues to sit above the industry benchmark minimum rate of <math>&gt; 2</math> times. This indicates council has 14.8 times the operating cash available to service its debts.</p>
<p><b>5. Rates, annual charges, interest and extra charges outstanding percentage</b></p> <p>Benchmark: <span style="color: blue;">—</span> Maximum <math>&lt; 10.00\%</math> Source for Benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of rates and annual charges outstanding ratio</b></p> <p>To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 ratio 10.64%</b></p> <p>This ratio has been adjusted to exclude water and sewer access charges that were not due as at 30 June 2018. Council's ratio for uncollected rates and annual charges has improved on the prior year.</p>
<p><b>6. Cash expense cover ratio</b></p> <p>Benchmark: <span style="color: blue;">—</span> Minimum <math>\geq 3.00</math> Source for benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of cash expense cover ratio</b></p> <p>This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 ratio 19.72 mths</b></p> <p>Council continues to exceed the benchmark minimum ratio of over <math>&gt; 3</math> times.</p>



**INDEPENDENT AUDITOR'S REPORT**  
**Report on the general purpose financial report**  
**Snowy Monaro Regional Council**

To the Councillors of the Snowy Monaro Regional Council

**Opinion**

I have audited the accompanying financial report of Snowy Monaro Regional Council (the Council), which comprise the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2018, the Statement of Financial Position as at 30 June 2018, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Statement by Councillors and Management.

In my opinion,

- the Council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial report:
  - has been presented, in all material respects, in accordance with the requirements of this Division
  - is consistent with the Council's accounting records
  - presents fairly, in all material respects, the financial position of the Council as at 30 June 2018, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial report have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

**Basis for Opinion**

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Report' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### **Other Information**

Other information comprises the information included in the Council's annual report for the year ended 30 June 2018, other than the financial report and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the special purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial report does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the special purpose financial statements and Special Schedule 2 - Permissible income for general rates.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

### **The Councillors' Responsibilities for the Financial Report**

The Councillors are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting except where the Council will be dissolved or amalgamated by an Act of Parliament, or otherwise cease operations.

### **Auditor's Responsibilities for the Audit of the Financial Report**

My objectives are to:

- obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial report.

A description of my responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: [www.auasb.gov.au/auditors\\_responsibilities/ar4.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf). The description forms part of my auditor's report.

My opinion does *not* provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note 18 Material budget variations
- on the Special Schedules. A separate opinion has been provided on Special Schedule 2 - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial report on any website where it may be presented
- about any other information which may have been hyperlinked to/from the financial report.



Lawrissa Chan  
Director, Financial Audit Services

29 October 2018  
SYDNEY

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Cr John Rooney  
 Mayor  
 Snowy Monaro Regional Council  
 PO Box 714  
 COOMA NSW 2630

Contact: Lawrissa Chan  
 Phone no: 02 9275 7255  
 Our ref: D1824991/1787

29 October 2018

Dear Mayor

**Report on the Conduct of the Audit  
 for the year ended 30 June 2018  
 Snowy Monaro Regional Council**

I have audited the general purpose financial statements of Snowy Monaro Council (the Council) for the year ended 30 June 2018 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Council's general purpose financial statements.

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2018 is issued in accordance with section 417 of the Act. This Report should be read in conjunction with my audit opinion on the general purpose financial statements issued under section 417(2) of the Act.

**INCOME STATEMENT**

**Operating result**

	2018	2017*	Variance
	\$m	\$m	%
Rates and annual charges revenue	29.1	30.2	3.6
Grants and contributions revenue	24.8	50.2	50.4
Operating result for the year	1.5	15.5	90.3
Net operating result before capital amounts	-2.5	-2.4	4.2

\* Reporting period was 13 May 2016 to 30 June 2017.

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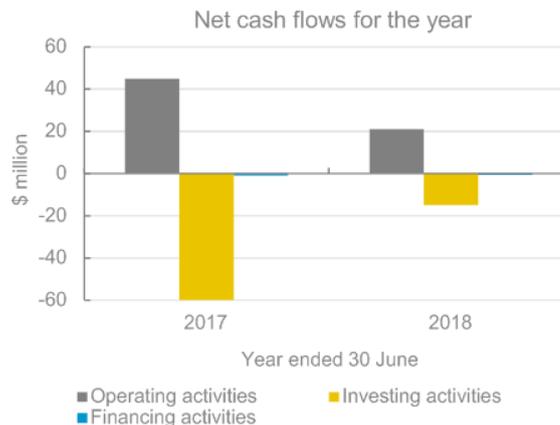


The following comments are made in respect of Council's operating result for the year:

- The Council's operating result for the year was a surplus of \$1.5 million (\$15.5 million surplus for the year ended 30 June 2017). This is attributed to the newly amalgamated Council receiving \$15.0 million in Stronger Communities Funding in the previous financial year. The Council budgeted for a surplus of \$0.8 million.
- The Council's net operating result before capital grants and contributions was a deficit of \$2.5 million (\$2.4 million deficit for the year ended 30 June 2017). The deficit remained consistent compared with the prior year.
- Rates and annual charges revenue was \$29.1 million (\$30.2 million for the year ended 30 June 2017). The decrease of \$1.1 million is due to the Council having a longer reporting period in FY17 from 13 May 2016 to 30 June 2017. Otherwise, there was a permissible rate increase of 1.5 per cent granted by the Minister for Local Government.
- Grants and contributions revenue was \$24.8 million (\$50.2 million for the year ended 30 June 2017). The decrease of \$25.3 million (50.4 per cent) is due to merger funding provided in the prior year as a result of the amalgamation of the former three Councils. This includes stronger communities funding of \$15.0 million and new council implementation funding of \$5 million. There was also a reduction in financial assistance grants of \$3.9 million.

## STATEMENT OF CASH FLOWS

- Council's cash and cash equivalents was \$16.3 million (\$11.8 million for the year ended 30 June 2017). There was a net increase in cash and cash equivalents of \$4.5 million at 30 June 2018.
- Net cash provided by operating activities has decreased by \$24.2 million. This is mainly due to the reduction in grants and contributions of \$25.9 million. In the prior year, the Council received \$15.0 million in Stronger Communities Funding and \$5 million for the new council implementation funding. There was also a reduction in financial assistance grants of \$3.9 million.
- Net cash used in investment activities has decreased by \$44.2 million. This is mainly due to the reduction in purchases of:
  - investment securities (\$39.0 million)
  - infrastructure, property, plant and equipment (\$5.5 million)
- Net cash used in financing activities has decreased by \$292k as there were less repayments of borrowings and advances.



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## FINANCIAL POSITION

### Cash and Investments

Cash and Investments	2018	2017	Commentary
	\$m	\$m	
External restrictions	49,697	40,180	<ul style="list-style-type: none"> <li>Externally restricted cash and investments are restricted in their use by externally imposed requirements. The movement in externally restricted cash of \$9.5 million is due to an increase in sewerage services of \$2.7 million, water supplies of \$2.0 million and specific purpose unexpended funds of \$1.8 million.</li> <li>Internally restricted cash and investments have been restricted in their use by resolution or policy of Council. The movement in internally restricted funds are mainly due to the reduction in stronger communities funding of \$853k.</li> <li>Unrestricted cash has remained consistent year on year.</li> </ul>
Internal restrictions	35,326	37,362	
Unrestricted	236	232	
<b>Cash and investments</b>	<b>85,259</b>	<b>77,774</b>	

### Debt

- Council has \$3.2 million of borrowings as at 30 June 2018 (2017: \$4.0 million).
- Council have an unrestricted overdraft facility of \$300k which was undrawn as at 30 June 2018, as well as \$75k of corporate credit cards facility which is undrawn as at 30 June 2018.

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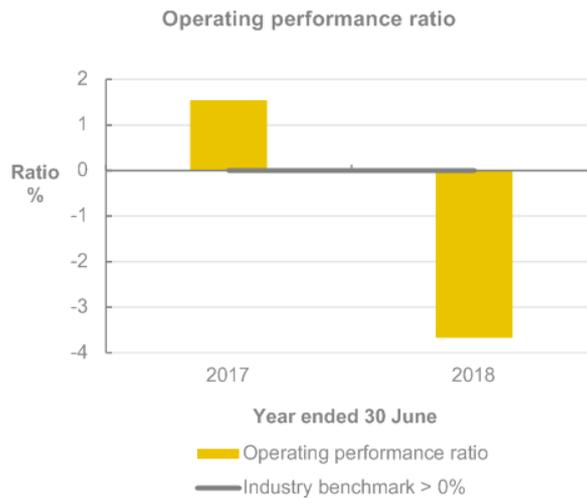


## PERFORMANCE RATIOS

The definition of each ratio analysed below (except for the 'building and infrastructure renewals ratio') is included in Note 23 of the Council's audited general purpose financial statements. The 'building and infrastructure renewals ratio' is defined in Council's Special Schedule 7 which has not been audited.

### Operating performance ratio

- The 'operating performance ratio' measures how well Council contained operating expenditure within operating revenue (excluding capital grants and contributions, fair value adjustments, and reversal of revaluation decrements). The benchmark set by the Office of Local Government (OLG) is greater than 0%.
- The operating performance ratio of -3.67% (2017: 1.54%) is below the industry benchmark of greater than 0%.
- The operating performance ratio decreased to -3.67% compared to the prior period result due to the reduction in grants and contributions provided for operating purposes. In the prior year, \$5.0 million was received for the new council implementation fund and there was a reduction in Financial Assistance Grants of \$3.9 million.

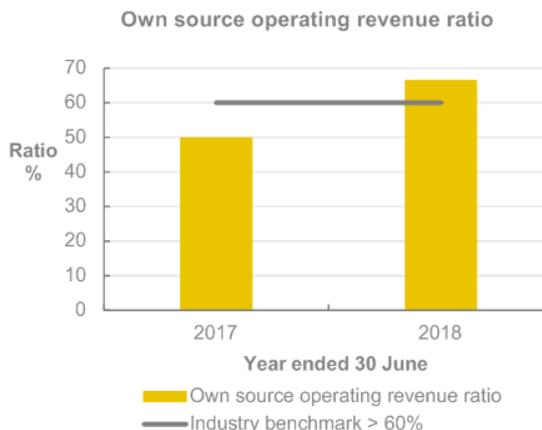


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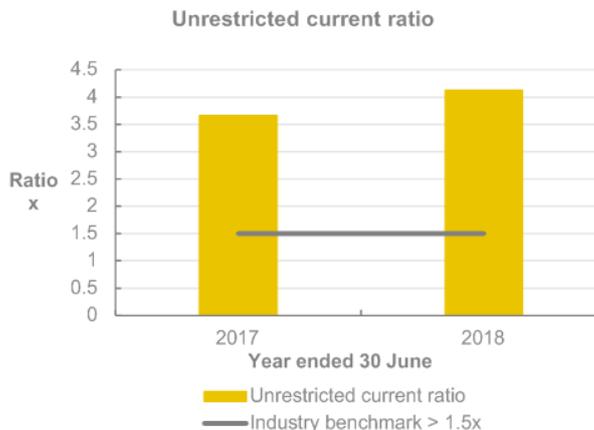
### Own source operating revenue ratio

- The 'own source operating revenue ratio' measures Council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent.
- The Council's own source operating revenue ratio of 66% is above the industry benchmark of 60%. This indicates that the council is less reliant on external funding sources, such as grants and contributions.
- The own source operating revenue ratio increased to 66% (2017: 50%) as there was less funding from grants and contributions in the current year. The 2017 result was impacted by one-off funding provided to amalgamated councils.



### Unrestricted current ratio

- The 'unrestricted current ratio' is specific to local government and represents Council's ability to meet its short-term obligations as they fall due. The benchmark set by OLG is greater than 1.5 times.
- The Council's liquidity ratio of 4.1 times is greater than the industry benchmark minimum of greater than 1.5 times. This indicates that the Council has sufficient liquidity to meet its current liabilities as and when they fall due.
- The Council's unrestricted current ratio has remained steady compared with the prior year.

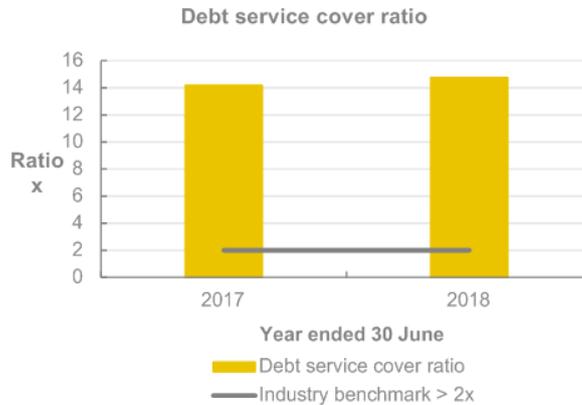


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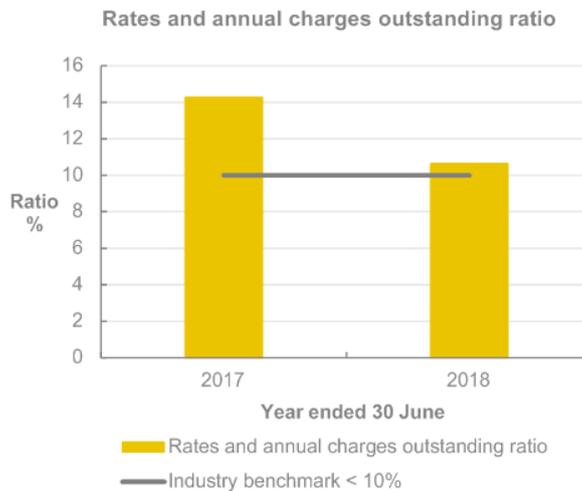
**Debt service cover ratio**

- The 'debt service cover ratio' measures the operating cash to service debt including interest, principal and lease payments. The benchmark set by OLG is greater than two times.
- The Council's debt service cover ratio of 14.76 times is greater than the industry benchmark of greater than 2 times. The ratio indicates that the Council has adequate operating cash to fund its debt obligations.
- Council's debt service cover ratio has remained steady compared with the prior year.



**Rates and annual charges outstanding ratio**

- The 'rates and annual charges outstanding ratio' assesses the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of debt recovery efforts. The benchmark set by OLG is less than 10 per cent for regional and rural councils.
- The Council's rates and annual charges outstanding ratio of 10.6% is slightly outside the industry benchmark of less than 10% for regional councils.
- Council has concentrated its efforts to strengthening its collection procedures which has contributed to the improvement in the ratio compared with the prior period.

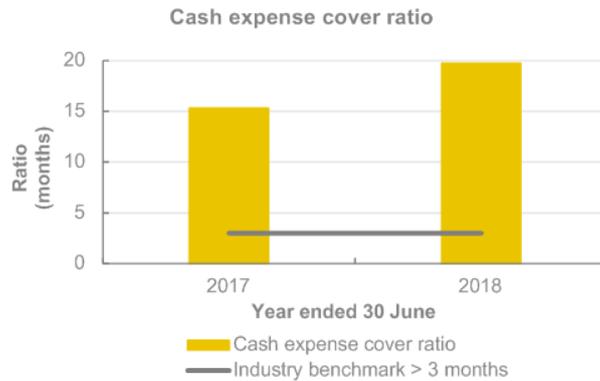


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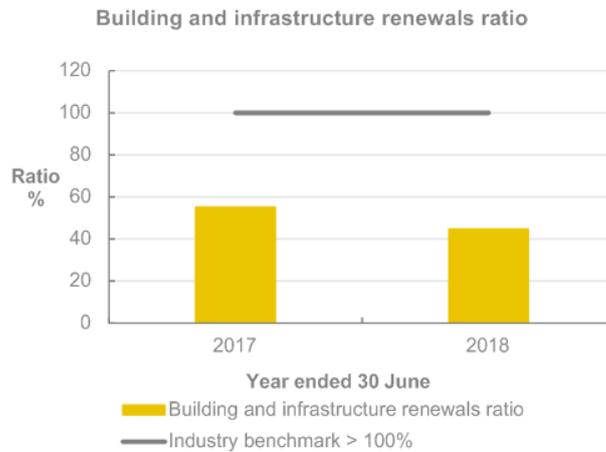
**Cash expense cover ratio**

- The cash expense cover ratio indicates the number of months the council can continue paying for its immediate expenses without additional cash inflow. The benchmark set by OLG is greater than three months.
- The Council's cash expense cover ratio was 19.7 months, which is above the industry benchmark of greater than 3 months. This indicates that Council had the capacity to cover 19.7 months of operating cash expenditure without additional cash inflows at 30 June 2018.
- The cash expense cover ratio increased to 19.72 months (2017: 15.3 months) due to additional cash generated from Council's water supply and sewerage services.



**Building and infrastructure renewals ratio (unaudited)**

- The 'building and infrastructure renewals ratio' assesses the rate at which these assets are being renewed against the rate at which they are depreciating. The benchmark set by OLG is greater than 100 per cent. This ratio is sourced from council's Special Schedule 7 which has not been audited.
- The ratio of 44.7% is below the industry benchmark of greater than 100%.
- The Council's building and infrastructure renewals ratio decreased to 44.7% (2017: 55.1%) due to a reduction in asset renewals.



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## OTHER MATTERS

### New accounting standards implemented

#### AASB 2016-2 'Disclosure Initiative – Amendments to AASB 107'

Effective for annual reporting periods beginning on or after 1 January 2017	This Standard requires entities to provide disclosures that enable users of financial statements to evaluate changes (both cash flows and non-cash changes) in liabilities arising from financing activities.  Council's disclosure of the changes in their liabilities arising from financing activities is disclosed in Note 11(b).
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#### AASB 124 Related Party Disclosures'

Effective for annual reporting periods beginning on or after 1 July 2017	AASB 2015-6 extended the scope of AASB 124 to include not-for-profit public sector entities. As a result, Council's financial statements disclosed the: <ul style="list-style-type: none"><li>• compensation paid to their key management personnel</li><li>• nature of their related party relationships,</li><li>• amount and nature of their related party transactions, outstanding balances and commitments and outstanding balances (including commitments).</li></ul>
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### Legislative compliance

My audit procedures did not identify any instances of non-compliance with legislative requirements or a material deficiency in the Council's accounting records or financial reports. The Council's:

- accounting records were maintained in a manner and form to allow the general purpose financial statements to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.



Lawrissa Chan  
Director, Financial Audit Services

cc: Peter Bascomb, General Manager  
Peter Cannizzaro, Director Corporate and Community Services  
Matt Payne, Chief Financial Officer  
Max Shanahan, Chair of the Audit, Risk and Improvement Committee  
Tim Hurst, Chief Executive of the Office of Local Government

# Snowy Monaro Regional Council

SPECIAL PURPOSE FINANCIAL STATEMENTS  
for the year ended 30 June 2018

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A trusted community partner

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## Snowy Monaro Regional Council

### Special Purpose Financial Statements for the year ended 30 June 2018

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#### Background

- (i) These Special Purpose Financial Statements have been prepared for the use of both Council and the Office of Local Government in fulfilling their requirements under National Competition Policy.
- (ii) The principle of competitive neutrality is based on the concept of a 'level playing field' between persons/entities competing in a market place, particularly between private and public sector competitors.  
  
Essentially, the principle is that government businesses, whether Commonwealth, state or local, should operate without net competitive advantages over other businesses as a result of their public ownership.
- (iii) For Council, the principle of competitive neutrality and public reporting applies only to declared business activities.  
  
These include **(a)** those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation, and **(b)** those activities with a turnover of more than \$2 million that Council has formally declared as a business activity (defined as Category 1 activities).
- (iv) In preparing these financial statements for Council's self-classified Category 1 businesses and ABS-defined activities, councils must **(a)** adopt a corporatisation model and **(b)** apply full cost attribution including tax-equivalent regime payments and debt guarantee fees (where the business benefits from Council's borrowing position by comparison with commercial rates).

## Snowy Monaro Regional Council

### Special Purpose Financial Statements for the year ended 30 June 2018

#### Statement by Councillors and Management made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

**The attached Special Purpose Financial Statements have been prepared in accordance with:**

- the NSW Government Policy Statement 'Application of National Competition Policy to Local Government',
- the Division of Local Government Guidelines 'Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality',
- the Local Government Code of Accounting Practice and Financial Reporting,
- the NSW Office of Water Best-Practice Management of Water and Sewerage Guidelines.

**To the best of our knowledge and belief, these financial statements:**

- present fairly the operating result and financial position for each of Council's declared business activities for the year, and
- accord with Council's accounting and other records.

**We are not aware of any matter that would render these statements false or misleading in any way.**

**Signed in accordance with a resolution of Council made on 20 September 2018.**



John Rooney  
Mayor  
20 September 2018



John Castellari  
Councillor  
20 September 2018



Peter Bascomb  
Acting General Manager  
20 September 2018



Matthew Payne  
Responsible Accounting Officer  
20 September 2018

SPFS 2018

## Snowy Monaro Regional Council

### Income Statement of Council's Water Supply Business Activity for the year ended 30 June 2018

\$ '000	2018	13/5/16 to 30/6/17
<b>Income from continuing operations</b>		
Access charges	2,516	3,768
User charges	5,026	4,028
Fees	48	92
Interest	401	326
Grants and contributions provided for non-capital purposes	37	88
Profit from the sale of assets	46	–
Other income	190	289
<b>Total income from continuing operations</b>	<b>8,264</b>	<b>8,591</b>
<b>Expenses from continuing operations</b>		
Employee benefits and on-costs	1,696	1,802
Borrowing costs	26	35
Materials and contracts	1,056	1,448
Depreciation, amortisation and impairment	3,348	2,409
Loss on sale of assets	50	166
Other expenses	1,552	1,846
<b>Total expenses from continuing operations</b>	<b>7,728</b>	<b>7,706</b>
<b>Surplus (deficit) from continuing operations before capital amounts</b>	<b>536</b>	<b>885</b>
Grants and contributions provided for capital purposes	1,317	1,468
<b>Surplus (deficit) from continuing operations after capital amounts</b>	<b>1,853</b>	<b>2,353</b>
<b>Surplus (deficit) from all operations before tax</b>	<b>1,853</b>	<b>2,353</b>
Less: corporate taxation equivalent (30%) [based on result before capital]	(161)	(266)
<b>SURPLUS (DEFICIT) AFTER TAX</b>	<b>1,692</b>	<b>2,088</b>
Plus opening retained profits	95,736	93,383
Plus adjustments for amounts unpaid:		
– Corporate taxation equivalent	161	266
<b>Closing retained profits</b>	<b>97,589</b>	<b>95,736</b>
<b>Return on capital %</b>	<b>0.6%</b>	<b>1.0%</b>
<b>Subsidy from Council</b>	<b>1,935</b>	<b>1,348</b>
<b>Calculation of dividend payable:</b>		
Surplus (deficit) after tax	1,692	2,088
Less: capital grants and contributions (excluding developer contributions)	(966)	(1,079)
<b>Surplus for dividend calculation purposes</b>	<b>726</b>	<b>1,009</b>
<b>Potential dividend calculated from surplus</b>	<b>363</b>	<b>504</b>

SPFS 2018

## Snowy Monaro Regional Council

### Income Statement of Council's Sewerage Business Activity for the year ended 30 June 2018

\$ '000	2018	13/5/16 to 30/6/17
<b>Income from continuing operations</b>		
Access charges	7,612	7,667
User charges	323	276
Fees	31	38
Interest	438	362
Grants and contributions provided for non-capital purposes	43	53
Profit from the sale of assets	1	–
Other income	144	197
<b>Total income from continuing operations</b>	<b>8,592</b>	<b>8,593</b>
<b>Expenses from continuing operations</b>		
Employee benefits and on-costs	1,783	1,489
Borrowing costs	99	141
Materials and contracts	1,178	1,843
Depreciation, amortisation and impairment	2,403	2,793
Loss on sale of assets	3	40
Other expenses	1,327	4,478
<b>Total expenses from continuing operations</b>	<b>6,793</b>	<b>10,784</b>
<b>Surplus (deficit) from continuing operations before capital amounts</b>	<b>1,799</b>	<b>(2,191)</b>
Grants and contributions provided for capital purposes	442	397
<b>Surplus (deficit) from continuing operations after capital amounts</b>	<b>2,241</b>	<b>(1,794)</b>
<b>Surplus (deficit) from all operations before tax</b>	<b>2,241</b>	<b>(1,794)</b>
Less: corporate taxation equivalent (30%) [based on result before capital]	(540)	–
<b>SURPLUS (DEFICIT) AFTER TAX</b>	<b>1,701</b>	<b>(1,794)</b>
Plus opening retained profits	91,357	93,151
Plus adjustments for amounts unpaid:		
– Corporate taxation equivalent	540	–
<b>Closing retained profits</b>	<b>93,598</b>	<b>91,357</b>
<b>Return on capital %</b>	<b>2.6%</b>	<b>-2.7%</b>
<b>Subsidy from Council</b>	<b>58</b>	<b>3,838</b>
Calculation of dividend payable:		
Surplus (deficit) after tax	1,701	(1,794)
Less: capital grants and contributions (excluding developer contributions)	(36)	1
<b>Surplus for dividend calculation purposes</b>	<b>1,665</b>	<b>–</b>
<b>Potential dividend calculated from surplus</b>	<b>833</b>	<b>–</b>

SPFS 2018

Snowy Monaro Regional Council

Income Statement of Council's Other Business Activities  
for the year ended 30 June 2018

\$ '000	Waste Management		Yallambee Lodge	
	Category 1		Category 1	
	2018	13/5/16 to 30/6/17	2018	13/5/16 to 30/6/17
<b>Income from continuing operations</b>				
Access charges	3,975	3,748	–	–
User charges	817	893	–	–
Fees	1,312	1,892	861	958
Interest	122	120	106	107
Grants and contributions provided for non-capital purposes	25	60	1,336	1,661
Other income	1,759	381	30	16
<b>Total income from continuing operations</b>	<b>8,010</b>	<b>7,094</b>	<b>2,333</b>	<b>2,742</b>
<b>Expenses from continuing operations</b>				
Employee benefits and on-costs	2,650	2,614	1,695	2,296
Borrowing costs	263	275	–	–
Materials and contracts	2,996	2,311	782	368
Depreciation, amortisation and impairment	718	819	235	243
Loss on sale of assets	–	8	–	–
Other expenses	1,165	911	59	321
<b>Total expenses from continuing operations</b>	<b>7,792</b>	<b>6,938</b>	<b>2,771</b>	<b>3,228</b>
<b>Surplus (deficit) from continuing operations before capital amounts</b>	<b>218</b>	<b>156</b>	<b>(438)</b>	<b>(486)</b>
Grants and contributions provided for capital purposes	53	65	5	–
<b>Surplus (deficit) from continuing operations after capital amounts</b>	<b>271</b>	<b>221</b>	<b>(433)</b>	<b>(486)</b>
<b>Surplus (deficit) from all operations before tax</b>	<b>271</b>	<b>221</b>	<b>(433)</b>	<b>(486)</b>
Less: corporate taxation equivalent (30%) [based on result before capital]	(65)	(47)	–	–
<b>SURPLUS (DEFICIT) AFTER TAX</b>	<b>206</b>	<b>174</b>	<b>(433)</b>	<b>(486)</b>
Plus opening retained profits	9,059	8,838	5,765	6,251
Plus adjustments for amounts unpaid:				
– Corporate taxation equivalent	65	47	–	–
<b>Closing retained profits</b>	<b>9,330</b>	<b>9,059</b>	<b>5,332</b>	<b>5,765</b>
Return on capital %	5.1%	5.3%	-9.1%	-10.9%
Subsidy from Council	–	–	564	592

SPFS 2018

Snowy Monaro Regional Council

Statement of Financial Position – Council's Water Supply Business Activity  
 as at 30 June 2018

\$ '000	2018	2017
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and cash equivalents	942	2,024
Investments	8,790	7,557
Receivables	3,637	2,262
Inventories	–	61
Other	(2)	–
<b>Total current assets</b>	<b>13,367</b>	<b>11,904</b>
<b>Non-current assets</b>		
Investments	5,965	3,780
Infrastructure, property, plant and equipment	94,938	95,315
<b>Total non-current assets</b>	<b>100,903</b>	<b>99,095</b>
<b>TOTAL ASSETS</b>	<b>114,270</b>	<b>110,999</b>
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Payables	72	130
Borrowings	85	79
<b>Total current liabilities</b>	<b>157</b>	<b>209</b>
<b>Non-current liabilities</b>		
Borrowings	264	349
<b>Total non-current liabilities</b>	<b>264</b>	<b>349</b>
<b>TOTAL LIABILITIES</b>	<b>421</b>	<b>558</b>
<b>NET ASSETS</b>	<b>113,849</b>	<b>110,441</b>
<b>EQUITY</b>		
Accumulated surplus	97,589	95,736
Revaluation reserves	16,260	14,705
Council equity interest	113,849	110,441
<b>TOTAL EQUITY</b>	<b>113,849</b>	<b>110,441</b>

Snowy Monaro Regional Council

Statement of Financial Position – Council's Sewerage Business Activity  
 as at 30 June 2018

\$ '000	2018	2017
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and cash equivalents	1,107	2,321
Investments	10,333	8,658
Receivables	3,078	2,544
Inventories	–	35
<b>Total current Assets</b>	<b>14,518</b>	<b>13,558</b>
<b>Non-current assets</b>		
Investments	7,011	4,330
Receivables	123	137
Infrastructure, property, plant and equipment	74,359	75,123
<b>Total non-current assets</b>	<b>81,493</b>	<b>79,590</b>
<b>TOTAL ASSETS</b>	<b>96,011</b>	<b>93,148</b>
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Payables	16	57
Borrowings	324	119
<b>Total current liabilities</b>	<b>340</b>	<b>176</b>
<b>Non-current liabilities</b>		
Borrowings	1,104	1,613
<b>Total non-current liabilities</b>	<b>1,104</b>	<b>1,613</b>
<b>TOTAL LIABILITIES</b>	<b>1,444</b>	<b>1,789</b>
<b>NET ASSETS</b>	<b>94,567</b>	<b>91,359</b>
<b>EQUITY</b>		
Accumulated surplus	93,596	91,359
Revaluation reserves	971	–
Council equity interest	94,567	91,359
<b>TOTAL EQUITY</b>	<b>94,567</b>	<b>91,359</b>

SPFS 2018

Snowy Monaro Regional Council

Statement of Financial Position – Council's Other Business Activities  
as at 30 June 2018

	Waste Management		Yallambee Lodge	
	Category 1		Category 1	
\$ '000	2018	2017	2018	2017
<b>ASSETS</b>				
<b>Current assets</b>				
Cash and cash equivalents	5,445	2,083	–	–
Investments	111	2,996	4,373	3,720
Receivables	619	597	71	1
<b>Total Current Assets</b>	<b>6,175</b>	<b>5,676</b>	<b>4,444</b>	<b>3,721</b>
<b>Non-current assets</b>				
Receivables	–	–	–	66
Infrastructure, property, plant and equipment	9,355	8,061	4,789	4,458
Other	3	–	–	–
<b>Total non-current assets</b>	<b>9,358</b>	<b>8,061</b>	<b>4,789</b>	<b>4,524</b>
<b>TOTAL ASSETS</b>	<b>15,533</b>	<b>13,737</b>	<b>9,233</b>	<b>8,245</b>
<b>LIABILITIES</b>				
<b>Current liabilities</b>				
Payables	8	32	–	2,480
Borrowings	231	257	–	–
<b>Total current liabilities</b>	<b>239</b>	<b>289</b>	<b>3,354</b>	<b>2,480</b>
<b>Non-current liabilities</b>				
Borrowings	832	1,092	–	–
Provisions	5,255	3,294	–	–
<b>Total non-current liabilities</b>	<b>6,087</b>	<b>4,386</b>	<b>–</b>	<b>–</b>
<b>TOTAL LIABILITIES</b>	<b>6,326</b>	<b>4,675</b>	<b>3,354</b>	<b>2,480</b>
<b>NET ASSETS</b>	<b>9,207</b>	<b>9,062</b>	<b>5,879</b>	<b>5,765</b>
<b>EQUITY</b>				
Accumulated surplus	9,330	9,062	5,333	5,765
Council equity interest	9,207	9,062	5,879	5,765
<b>TOTAL EQUITY</b>	<b>9,207</b>	<b>9,062</b>	<b>5,879</b>	<b>5,765</b>

## Snowy Monaro Regional Council

### Special Purpose Financial Statements for the year ended 30 June 2018

#### Contents of the notes accompanying the financial statements

Note	Details	Page
1	Summary of significant accounting policies	10
2	Water Supply Business Best-Practice Management disclosure requirements	14
3	Sewerage Business Best-Practice Management disclosure requirements	16

## Snowy Monaro Regional Council

### Notes to the Special Purpose Financial Statements for the year ended 30 June 2018

#### Note 1. Significant accounting policies

---

A statement summarising the supplemental accounting policies adopted in the preparation of the Special Purpose Financial Statements (SPFS) for National Competition Policy (NCP) reporting purposes follows.

These financial statements are SPFS prepared for use by Council and the Office of Local Government. For the purposes of these statements, the Council is a non-reporting not-for-profit entity.

The figures presented in these Special Purpose Financial Statements have been prepared in accordance with the recognition and measurement criteria of relevant Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and Australian Accounting Interpretations.

The disclosures in these Special Purpose Financial Statements have been prepared in accordance with the Local Government Act 1993 (NSW), the Local Government (General) Regulation, and the Local Government Code of Accounting Practice and Financial Reporting.

The statements are prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, current values of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

The Statement of Financial Position includes notional assets/liabilities receivable from/payable to Council's general fund. These balances reflect a notional intra-entity funding arrangement with the declared business activities.

#### National Competition Policy

Council has adopted the principle of 'competitive neutrality' in its business activities as part of the National Competition Policy which is being applied throughout Australia at all levels of government.

The framework for its application is set out in the June 1996 NSW government policy statement titled 'Application of National Competition Policy to Local Government'.

The Pricing and Costing for Council Businesses, A Guide to Competitive Neutrality issued by the Office of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provide a standard for disclosure requirements.

These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents, Council subsidies, return on investments (rate of return), and dividends paid.

#### Declared business activities

In accordance with *Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality*, Council has declared that the following are to be considered as business activities:

##### Category 1

(where gross operating turnover is over \$2 million)

##### a. Water Supply

Water supply services

## Snowy Monaro Regional Council

### Notes to the Special Purpose Financial Statements for the year ended 30 June 2018

#### Note 1. Significant accounting policies (continued)

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**b. Sewerage Service**

Sewerage reticulation, treatment and associated activities

**c. Waste Management**

Collection and disposal of garbage

**d. Yallambie Lodge**

Aged care services

#### Category 2

(where gross operating turnover is less than \$2 million)

**Nil**

#### Monetary amounts

Amounts shown in the financial statements are in Australian currency and rounded to the nearest thousand dollars, except for Note 2 (Water Supply Best-Practice Management Disclosures) and Note 3 (Sewerage Best-Practice Management Disclosures).

As required by Crown Lands and Water (CLAW), the amounts shown in Note 2 and Note 3 are disclosed in whole dollars.

#### (i) Taxation-equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations just like all other costs.

However, where Council does not pay some taxes which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council-nominated business activities and are reflected in Special Purpose Financial Statements.

For the purposes of disclosing comparative information relevant to the private sector equivalent, the following taxation equivalents have been applied to all Council-nominated business activities (this does not include Council's non-business activities):

#### Notional rate applied (%)

Corporate income tax rate – 30%

Land tax – the first \$629,000 of combined land values attracts 0%. For the combined land values in excess of \$629,001 up to \$3,846,000 the rate is 1.6% + \$100. For the remaining combined land value that exceeds \$3,846,000 a premium marginal rate of 2.0% applies.

Payroll tax – 5.45% on the value of taxable salaries and wages in excess of \$750,000.

In accordance with Crown Lands and Water (CLAW), a payment for the amount calculated as the annual tax equivalent charges (excluding income tax) must be paid from water supply and sewerage business activities.

The payment of taxation equivalent charges, referred to in the NSW Office of Water Guidelines to as a 'dividend for taxation equivalent', may be applied for any purpose allowed under the *Local Government Act, 1993*.

## Snowy Monaro Regional Council

### Notes to the Special Purpose Financial Statements for the year ended 30 June 2018

#### Note 1. Significant accounting policies (continued)

---

Achievement of substantial compliance to the NSW Office of Water Guidelines is not a prerequisite for the payment of the tax equivalent charges, however the payment must not exceed \$3 per assessment.

##### **Income tax**

An income tax equivalent has been applied on the profits of the business activities.

Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account in terms of assessing the rate of return required on capital invested.

Accordingly, the return on capital invested is set at a pre-tax level - gain/(loss) from ordinary activities before capital amounts, as would be applied by a private sector competitor. That is, it should include a provision equivalent to the corporate income tax rate, currently 30%.

Income tax is only applied where a gain/ (loss) from ordinary activities before capital amounts has been achieved.

Since the taxation equivalent is notional – that is, it is payable to Council as the 'owner' of business operations - it represents an internal payment and has no effect on the operations of the Council. Accordingly, there is no need for disclosure of internal charges in the SPFS.

The rate applied of 30% is the equivalent company tax rate prevalent at reporting date. No adjustments have been made for variations that have occurred during the year.

##### **Local government rates and charges**

A calculation of the equivalent rates and charges payable on all category 1 businesses has been applied to all land assets owned or exclusively used by the business activity.

##### **Loan and debt guarantee fees**

The debt guarantee fee is designed to ensure that council business activities face 'true' commercial borrowing costs in line with private sector competitors.

In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and Council's borrowing rate for its business activities.

##### *(ii) Subsidies*

Government policy requires that subsidies provided to customers, and the funding of those subsidies, must be explicitly disclosed.

Subsidies occur when Council provides services on a less-than-cost-recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations.

Accordingly, 'subsidies disclosed' (in relation to National Competition Policy) represents the difference between revenue generated from 'rate of return' pricing and revenue generated from prices set by Council in any given financial year.

The overall effect of subsidies is contained within the Income Statement of each reported business activity.

## Snowy Monaro Regional Council

### Notes to the Special Purpose Financial Statements for the year ended 30 June 2018

#### Note 1. Significant accounting policies (continued)

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##### *(iii) Return on investments (rate of return)*

The NCP policy statement requires that councils with Category 1 businesses 'would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field'.

Such funds are subsequently available for meeting commitments or financing future investment strategies.

The actual rate of return achieved by each business activity is disclosed at the foot of each respective Income Statement.

The rate of return is calculated as follows:

$$\frac{\text{Operating result before capital income + interest expense}}{\text{Written down value of I,PP\&E as at 30 June}}$$

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 2.63% at 30/6/18.

##### *(iv) Dividends*

Council is not required to pay dividends to either itself (as owner of a range of businesses) or to any external entities.

Local government water supply and sewerage businesses are permitted to pay an annual dividend from its water supply or sewerage business surplus.

Each dividend must be calculated and approved in accordance with the DPIW guidelines and must not exceed:

- (i) 50% of this surplus in any one year, or
- (ii) the number of water supply or sewerage assessments at 30 June 2018 multiplied by \$30 (less the payment for tax equivalent charges, not exceeding \$3 per assessment).

In accordance with the DPIW guidelines a Dividend Payment form, Statement of Compliance, Unqualified Independent Financial Audit Report and Compliance Audit Report are required to be submitted to the DPIW.

**END OF AUDITED SPECIAL PURPOSE FINANCIAL STATEMENTS**

Snowy Monaro Regional Council

Notes to the Special Purpose Financial Statements  
 for the year ended 30 June 2018

Note 2. Water supply business  
 best-practice management disclosure requirements

Dollars amounts shown below are in whole dollars (unless otherwise indicated) 2018

**1. Calculation and payment of tax-equivalents**

[all local government local water utilities must pay this dividend for tax equivalents]

(i) Calculated tax equivalents	-
(ii) Number of assessments multiplied by \$3/assessment	30,882
(iii) Amounts payable for tax equivalents [lesser of (i) and (ii)]	-
(iv) Amounts actually paid for tax equivalents	-

**2. Dividend from surplus**

(i) 50% of surplus before dividends [calculated in accordance with Best-Practice Management for Water Supply and Sewerage Guidelines]	363,100
(ii) Number of assessments multiplied by \$30/assessment, less tax equivalent charges/assessment	308,820
(iii) Cumulative surplus before dividends for the 3 years to 30 June 2018, less the cumulative dividends paid for the 2 years to 30 June 2017 and 12 May 2016	1,734,700

2018 Surplus	726,200	2017 Surplus	1,008,500	2016 Surplus	-
		2017 Dividend	-	2016 Dividend	-

(iv) Maximum dividend from surplus [least of (i), (ii) and (iii) above]	308,820
(v) Dividend actually paid from surplus [refer below for required pre-dividend payment criteria]	-
(vi) Are the overhead reallocation charges to the water business fair and reasonable? <sup>a</sup>	YES

**3. Required outcomes for 6 criteria**

[to be eligible for the payment of a 'dividend from surplus', all the criteria below need a 'YES']

(i) Completion of strategic business plan (including financial plan)	YES
(ii) Full cost recovery, without significant cross subsidies [refer item 2 (a) in table 1 on page 22 of the Best-Practice Guidelines]	YES
– Complying charges [item 2 (b) in table 1]	YES
– DSP with commercial developer charges [item 2 (e) in table 1]	NO
– If dual water supplies, complying charges [item 2 (g) in table 1]	YES
(iii) Sound water conservation and demand management implemented	YES
(iv) Sound drought management implemented	YES
(v) Complete performance reporting form (by 15 September each year)	YES
(vi) a. Integrated water cycle management evaluation	NO
b. Complete and implement integrated water cycle management strategy	NO

Snowy Monaro Regional Council

Notes to the Special Purpose Financial Statements  
for the year ended 30 June 2018

Note 2. Water supply business  
best-practice management disclosure requirements (continued)

Dollars amounts shown below are in whole dollars (unless otherwise indicated) 2018

National Water Initiative (NWI) financial performance indicators

NWI F1	Total revenue (water) Total income (w13) – grants for the acquisition of assets (w11a) – interest income (w9) – Aboriginal Communities W&S Program income (w10a)	\$'000	8,245
NWI F4	Revenue from residential usage charges (water) Income from residential usage charges (w6b) x 100 divided by the sum of [income from residential usage charges (w6a) + income from residential access charges (w6b)]	%	71.28%
NWI F9	Written down replacement cost of fixed assets (water) Written down current cost of system assets (w47)	\$'000	–
NWI F11	Operating cost (OMA) (water) Management expenses (w1) + operational and maintenance expenses (w2)	\$'000	4,303
NWI F14	Capital expenditure (water) Acquisition of fixed assets (w16)	\$'000	1,534
NWI F17	Economic real rate of return (water) [total income (w13) – interest income (w9) – grants for acquisition of assets (w11a) – operating costs (NWI F11) – current cost depreciation (w3)] x 100 divided by [written down current cost of system assets (w47) + plant and equipment (w33b)]	%	n/a
NWI F26	Capital works grants (water) Grants for the acquisition of assets (w11a)	\$'000	966

- Notes:
1. References to w (e.g. w12) refer to item numbers within Special Schedules 3 and 4 of Council's Annual Financial Statements.
  2. The NWI performance indicators are based upon the National Performance Framework Handbook for Urban Performance Reporting Indicators and Definitions.
- a refer to 3.2 (2) on page 15 of the Best-Practice Management of Water Supply and Sewerage Guidelines, 2007

Snowy Monaro Regional Council

Notes to the Special Purpose Financial Statements  
 for the year ended 30 June 2018

Note 3. Sewerage business  
 best-practice management disclosure requirements

Dollars amounts shown below are in whole dollars (unless otherwise indicated) 2018

**1. Calculation and payment of tax-equivalents**

[all local government local water utilities must pay this dividend for tax equivalents]

(i) Calculated tax equivalents	<input type="text" value="–"/>
(ii) Number of assessments multiplied by \$3/assessment	<input type="text" value="29,607"/>
(iii) Amounts payable for tax equivalents [lesser of (i) and (ii)]	<input type="text" value="–"/>
(iv) Amounts actually paid for tax equivalents	<input type="text" value="–"/>

**2. Dividend from surplus**

(i) 50% of surplus before dividends [calculated in accordance with Best-Practice Management for Water Supply and Sewerage Guidelines]	<input type="text" value="832,650"/>
(ii) Number of assessments x (\$30 less tax equivalent charges per assessment)	<input type="text" value="296,070"/>
(iii) Cumulative surplus before dividends for the 3 years to 30 June 2018, less the cumulative dividends paid for the 2 years to 30 June 2017 and 12 May 2016	<input type="text" value="(127,700)"/>

2018 Surplus	<input type="text" value="1,665,300"/>	2017 Surplus	<input type="text" value="(1,793,000)"/>	2016 Surplus	<input type="text" value="–"/>
		2017 Dividend	<input type="text" value="–"/>	2016 Dividend	<input type="text" value="–"/>

(iv) Maximum dividend from surplus [least of (i), (ii) and (iii) above]	<input type="text" value="n/a"/>
(v) Dividend actually paid from surplus [refer below for required pre-dividend payment criteria]	<input type="text" value="–"/>
(vi) Are the overhead reallocation charges to the sewer business fair and reasonable? <sup>a</sup>	<input type="text" value="YES"/>

**3. Required outcomes for 4 criteria**

[to be eligible for the payment of a 'dividend from surplus', all the criteria below need a 'YES']

(i) Completion of strategic business plan (including financial plan)	<input type="text" value="YES"/>
(ii) Pricing with full cost-recovery, without significant cross subsidies [refer item 2 (a) in table 1 on page 22 of the Best-Practice Guidelines]	<input type="text" value="YES"/>
Complying charges (a) Residential [item 2 (c) in table 1]	<input type="text" value="YES"/>
(b) Non-residential [item 2 (c) in table 1]	<input type="text" value="YES"/>
(c) Trade waste [item 2 (d) in table 1]	<input type="text" value="NO"/>
DSP with commercial developer charges [item 2 (e) in table 1]	<input type="text" value="NO"/>
Liquid trade waste approvals and policy [item 2 (f) in table 1]	<input type="text" value="NO"/>
(iii) Complete performance reporting form (by 15 September each year)	<input type="text" value="YES"/>
(iv) a. Integrated water cycle management evaluation	<input type="text" value="NO"/>
b. Complete and implement integrated water cycle management strategy	<input type="text" value="NO"/>

SPFS 2018

## Snowy Monaro Regional Council

### Notes to the Special Purpose Financial Statements for the year ended 30 June 2018

#### Note 3. Sewerage business best-practice management disclosure requirements (continued)

Dollars amounts shown below are in whole dollars (unless otherwise indicated) 2018

##### National Water Initiative (NWI) financial performance indicators

<b>NWI F2</b>	Total revenue (sewerage) Total income (s14) – grants for acquisition of assets (s12a) – interest income (s10) – Aboriginal Communities W&S Program income (w10a)	\$'000	8,616
<b>NWI F10</b>	Written down replacement cost of fixed assets (sewerage) Written down current cost of system assets (s48)	\$'000	–
<b>NWI F12</b>	Operating cost (sewerage) Management expenses (s1) + operational and maintenance expenses (s2)	\$'000	4,289
<b>NWI F15</b>	Capital expenditure (sewerage) Acquisition of fixed assets (s17)	\$'000	596
<b>NWI F18</b>	Economic real rate of return (sewerage) [total income (s14) – interest income (s10) – grants for acquisition of assets (s12a) – operating cost (NWI F12) – current cost depreciation (s3)] x 100 divided by [written down current cost (i.e. WDCC) of system assets (s48) + plant and equipment (s34b)]	%	n/a
<b>NWI F27</b>	Capital works grants (sewerage) Grants for the acquisition of assets (12a)	\$'000	35

##### National Water Initiative (NWI) financial performance indicators Water and sewer (combined)

<b>NWI F3</b>	Total income (water and sewerage) Total income (w13 + s14) + gain/loss on disposal of assets (w14 + s15) minus grants for acquisition of assets (w11a + s12a) – interest income (w9 + s10)	\$'000	16,854
<b>NWI F8</b>	Revenue from community service obligations (water and sewerage) Community service obligations (NWI F25) x 100 divided by total income (NWI F3)	%	0.47%
<b>NWI F16</b>	Capital expenditure (water and sewerage) Acquisition of fixed assets (w16 + s17)	\$'000	2,130
<b>NWI F19</b>	Economic real rate of return (water and sewerage) [total income (w13 + s14) – interest income (w9 + s10) – grants for acquisition of assets (w11a + s12a) – operating cost (NWI F11 + NWI F12) – current cost depreciation (w3 + s3)] x 100 divided by [written down replacement cost of fixed assets (NWI F9 + NWI F10) + plant and equipment (w33b + s34b)]	%	n/a
<b>NWI F20</b>	Dividend (water and sewerage) Dividend paid from surplus (2 (v) of Note 2 + 2 (v) of Note 3)	\$'000	–
<b>NWI F21</b>	Dividend payout ratio (water and sewerage) Dividend (NWI F20) x 100 divided by net profit after tax (NWI F24)	%	0.00%

Snowy Monaro Regional Council

Notes to the Special Purpose Financial Statements  
for the year ended 30 June 2018

Note 3. Sewerage business  
best-practice management disclosure requirements (continued)

Dollars amounts shown below are in whole dollars (unless otherwise indicated) 2018

National Water Initiative (NWI) financial performance indicators  
Water and sewer (combined)

<b>NWI F22</b>	Net debt to equity (water and sewerage) Overdraft (w36 + s37) + borrowings (w38 + s39) – cash and investments (w30 + s31) x 100 divided by [total assets (w35 + s36) – total liabilities (w40 + s41)]	%	-15.52%
<b>NWI F23</b>	Interest cover (water and sewerage) Earnings before interest and tax (EBIT) divided by net interest  Earnings before interest and tax (EBIT): <span style="border: 1px solid black; padding: 0 10px;">2,518</span> Operating result (w15a + s16a) + interest expense (w4a + s4a) – interest income (w9 + s10) – gain/loss on disposal of assets (w14 + s15) + miscellaneous expenses (w4b + w4c + s4b + s4c)  Net interest: <span style="border: 1px solid black; padding: 0 10px;">(582)</span> Interest expense (w4a + s4a) – interest income (w9 + s10)		> 100
<b>NWI F24</b>	Net profit after tax (water and sewerage) Surplus before dividends (w15a + s16a) – tax equivalents paid (Note 2-1 (iv) + Note 3-1 (iv))	\$'000	3,093
<b>NWI F25</b>	Community service obligations (water and sewerage) Grants for pensioner rebates (w11b + s12b)	\$'000	79

- Notes:
1. References to w (eg. s12) refer to item numbers within Special Schedules 5 and 6 of Council's Annual Financial Statements.
  2. The NWI performance indicators are based upon the National Performance Framework Handbook for Urban Performance Reporting Indicators and Definitions.
    - a refer to 3.2 (2) on page 15 of the Best-Practice Management of Water Supply and Sewerage Guidelines, 2007



**INDEPENDENT AUDITOR'S REPORT**  
**Report on the special purpose financial report**  
**Snowy Monaro Regional Council**

To the Councillors of the Snowy Monaro Regional Council

**Opinion**

I have audited the accompanying special purpose financial report (the financial report) of Snowy Monaro Regional Council's (the Council) Declared Business Activities, which comprise the Income Statement of each Declared Business Activity for the year ended 30 June 2018, the Statement of Financial Position of each Declared Business Activity as at 30 June 2018, notes comprising a summary of Significant accounting policies and other explanatory information for the Business Activities declared by Council, and the Statement by Councillors and Management.

The Declared Business Activities of the Council are:

- Water Supply
- Sewerage Services
- Waste Management
- Yallambie Lodge
- Saleyards
- Jindabyne Holiday Park
- Snowy River Health Centre
- Quarry.

In my opinion, the financial report presents fairly, in all material respects, the financial position of the Council's declared Business Activities as at 30 June 2018, and its financial performance for the year then ended, in accordance with the Australian Accounting Standards described in Note 1 and the Local Government Code of Accounting Practice and Financial Reporting (LG Code).

My opinion should be read in conjunction with the rest of this report.

**Basis for Opinion**

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Report' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as the auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### **Emphasis of Matter - Basis of Accounting**

Without modifying my opinion, I draw attention to Note 1 to the financial report which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the Council's financial reporting responsibilities under the LG Code. As a result, the financial report may not be suitable for another purpose.

### **Other Information**

Other information comprises the information included in the Council's annual report for the year ended 30 June 2018, other than the financial report and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial report does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and Special Schedule 2 - Permissible income for general rates.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

### **The Councillors' Responsibilities for the Financial Report**

The Councillors are responsible for the preparation and fair presentation of the financial report and for determining that the accounting policies, described in Note 1 to the financial report, are appropriate to meet the requirements in the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless it is not appropriate to do so.

### **Auditor's Responsibilities for the Audit of the Financial Report**

My objectives are to:

- obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error.

Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial report.

A description of my responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: [www.auasb.gov.au/auditors\\_responsibilities/ar4.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf). The description forms part of my auditor's report.

My opinion does not provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the best practice management disclosures in Notes 2 and 3 of the financial report
- about the security and controls over the electronic publication of the audited financial report on any website where it may be presented
- about any other information which may have been hyperlinked to/from the financial report.



Lawrissa Chan  
Director, Financial Audit Services

29 October 2018  
SYDNEY

# Snowy Monaro Regional Council

SPECIAL SCHEDULES  
for the year ended 30 June 2018



A trusted community partner

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## Snowy Monaro Regional Council

Special Schedules  
for the year ended 30 June 2018

Contents		Page
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<sup>1</sup> Special Schedules are not audited (with the exception of Special Schedule 2).

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### Background

- (i) These Special Schedules have been designed to meet the requirements of special purpose users such as;
- the NSW Grants Commission
  - the Australian Bureau of Statistics (ABS),
  - the NSW Office of Water (NOW), and
  - the Office of Local Government (OLG).
- (ii) The financial data is collected for various uses including;
- the allocation of Financial Assistance Grants,
  - the incorporation of Local Government financial figures in national statistics,
  - the monitoring of loan approvals,
  - the allocation of borrowing rights, and
  - the monitoring of the financial activities of specific services.

Snowy Monaro Regional Council

Special Schedule 1 – Net Cost of Services  
for the year ended 30 June 2018

\$'000				
Function or activity	Expenses from continuing operations	Income from continuing operations		Net cost of services
		Non-capital	Capital	
<b>Governance</b>	873	450	65	(358)
<b>Administration</b>	11,945	1,558	2	(10,385)
<b>Public order and safety</b>				
Fire service levy, fire protection, emergency services	1,619	963	10	(646)
Beach control	–	–	–	–
Enforcement of local government regulations	38	19	–	(19)
Animal control	28	1	–	(27)
Other	–	–	–	–
<b>Total public order and safety</b>	<b>1,685</b>	<b>983</b>	<b>10</b>	<b>(692)</b>
<b>Health</b>	<b>463</b>	<b>137</b>	<b>–</b>	<b>(326)</b>
<b>Environment</b>				
Noxious plants and insect/vermin control	1,171	351	–	(820)
Other environmental protection	–	–	–	–
Solid waste management	6,209	6,378	53	222
Street cleaning	75	–	–	(75)
Drainage	–	–	–	–
Stormwater management	653	15	–	(638)
<b>Total environment</b>	<b>8,108</b>	<b>6,744</b>	<b>53</b>	<b>(1,311)</b>
<b>Community services and education</b>				
Administration and education	173	54	–	(119)
Social protection (welfare)	–	–	–	–
Aged persons and disabled	6,319	6,098	20	(201)
Children's services	155	41	–	(114)
<b>Total community services and education</b>	<b>6,647</b>	<b>6,193</b>	<b>20</b>	<b>(434)</b>
<b>Housing and community amenities</b>				
Public cemeteries	227	327	–	100
Public conveniences	268	–	–	(268)
Street lighting	248	47	–	(201)
Town planning	686	94	202	(390)
Other community amenities	1,636	132	–	(1,504)
<b>Total housing and community amenities</b>	<b>3,065</b>	<b>600</b>	<b>202</b>	<b>(2,263)</b>
<b>Water supplies</b>	<b>7,518</b>	<b>8,168</b>	<b>1,317</b>	<b>1,967</b>
<b>Sewerage services</b>	<b>6,474</b>	<b>8,345</b>	<b>442</b>	<b>2,313</b>

Snowy Monaro Regional Council

Special Schedule 1 – Net Cost of Services (continued)  
for the year ended 30 June 2018

Function or activity	Expenses from continuing operations	Income from continuing operations		Net cost of services
		Non-capital	Capital	
<b>Recreation and culture</b>				
Public libraries	697	122	19	(556)
Museums	–	–	–	–
Art galleries	–	–	–	–
Community centres and halls	431	27	–	(404)
Performing arts venues	–	–	–	–
Other performing arts	–	–	–	–
Other cultural services	–	–	–	–
Sporting grounds and venues	932	18	171	(743)
Swimming pools	1,101	115	–	(986)
Parks and gardens (lakes)	2,186	38	103	(2,045)
Other sport and recreation	40	50	–	10
<b>Total recreation and culture</b>	<b>5,387</b>	<b>370</b>	<b>293</b>	<b>(4,724)</b>
<b>Fuel and energy</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Agriculture</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Mining, manufacturing and construction</b>				
Building control	–	–	–	–
Other mining, manufacturing and construction	294	508	–	214
<b>Total mining, manufacturing and const.</b>	<b>294</b>	<b>508</b>	<b>–</b>	<b>214</b>
<b>Transport and communication</b>				
Urban roads (UR) – local	1,967	13	160	(1,794)
Urban roads – regional	35	–	–	(35)
Sealed rural roads (SRR) – local	2,065	–	–	(2,065)
Sealed rural roads (SRR) – regional	1,527	(154)	–	(1,681)
Unsealed rural roads (URR) – local	4,159	–	–	(4,159)
Unsealed rural roads (URR) – regional	317	–	–	(317)
Bridges on UR – local	156	39	–	(117)
Bridges on SRR – local	1,044	–	–	(1,044)
Bridges on URR – local	186	–	–	(186)
Bridges on regional roads	589	–	–	(589)
Parking areas	178	–	–	(178)
Footpaths	431	5	–	(426)
Aerodromes	–	–	–	–
Other transport and communication	5,156	8,832	1,414	5,090
<b>Total transport and communication</b>	<b>17,810</b>	<b>8,735</b>	<b>1,574</b>	<b>(7,501)</b>
<b>Economic affairs</b>				
Camping areas and caravan parks	433	423	–	(10)
Other economic affairs	1,818	734	–	(1,084)
<b>Total economic affairs</b>	<b>2,251</b>	<b>1,157</b>	<b>–</b>	<b>(1,094)</b>
<b>Totals – functions</b>	<b>72,520</b>	<b>43,948</b>	<b>3,978</b>	<b>(24,594)</b>
<b>General purpose revenues<sup>(1)</sup></b>		<b>26,093</b>		<b>26,093</b>
<b>Share of interests – joint ventures and associates using the equity method</b>	<b>–</b>	<b>–</b>		<b>–</b>
<b>NET OPERATING RESULT<sup>(2)</sup></b>	<b>72,520</b>	<b>70,041</b>	<b>3,978</b>	<b>1,499</b>

(1) Includes: rates and annual charges (including ex gratia, excluding water and sewer), non-capital general purpose (2) As reported in the Income Statement grants, interest on investments (excluding externally restricted assets) and interest on overdue rates and annual charges

Snowy Monaro Regional Council

Special Schedule 2 – Permissible income for general rates  
for the year ended 30 June 2019

\$'000		2018/19				2017/18				
		Bombala Council	Cooma-Monaro Shire Council	Snowy River Shire Council	Snowy Monaro Regional	Bombala Council	Cooma-Monaro Shire Council	Snowy River Shire Council	Snowy Monaro Regional	
<b>Notional general income calculation <sup>(1)</sup></b>										
	Last year notional general income yield	a	2,367	7,140	5,892	15,399	2,340	6,989	5,803	15,132
	Plus or minus adjustments <sup>(2)</sup>	b	3	47	53	103	(10)	(11)	76	55
	<b>Notional general income</b>	c = (a + b)	<b>2,370</b>	<b>7,187</b>	<b>5,945</b>	<b>15,502</b>	<b>2,330</b>	<b>6,978</b>	<b>5,879</b>	<b>15,187</b>
<b>Permissible income calculation</b>										
	Special variation percentage <sup>(3)</sup>	d	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Or	rate peg percentage	e	2.30%	2.30%	2.30%	2.30%	1.50%	1.50%	1.50%	1.50%
Or	crowd land adjustment (incl. rate peg percentage)	f	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	Less expiring special variation amount	g	-	-	-	-	-	-	-	-
	Plus special variation amount	h = d x (c - g)	-	-	-	-	-	-	-	-
Or	plus rate peg amount	i = c x e	55	165	137	357	35	105	88	228
Or	plus Crown land adjustment and rate peg amount	j = c x f	-	-	-	-	-	-	-	-
	<b>Sub-total</b>	k = (c + g + h + i + j)	<b>2,425</b>	<b>7,352</b>	<b>6,082</b>	<b>15,859</b>	<b>2,365</b>	<b>7,083</b>	<b>5,967</b>	<b>15,415</b>
	Plus (or minus) last year's carry forward total	l	2	(42)	10	(30)	4	15	(65)	(46)
	Less valuation objections claimed in the previous year	m	-	-	-	-	-	-	-	-
	<b>Sub-total</b>	n = (l + m)	<b>2</b>	<b>(42)</b>	<b>10</b>	<b>(30)</b>	<b>4</b>	<b>15</b>	<b>(65)</b>	<b>(46)</b>
	<b>Total permissible income</b>	o = k + n	<b>2,426</b>	<b>7,310</b>	<b>6,092</b>	<b>15,828</b>	<b>2,369</b>	<b>7,098</b>	<b>5,902</b>	<b>15,369</b>
	Less notional general income yield	p	2,426	7,227	6,078	15,731	2,367	7,140	5,892	15,399
	<b>Catch-up or (excess) result</b>	q = o - p	<b>0</b>	<b>83</b>	<b>14</b>	<b>97</b>	<b>2</b>	<b>(42)</b>	<b>10</b>	<b>(30)</b>
	Plus income lost due to valuation objections claimed in the previous year	r	-	-	-	-	-	-	-	-
	Less unused catch-up <sup>(5)</sup>	s	-	-	-	-	-	-	-	-
	<b>Carry forward to next year</b>	t = q + r - s	<b>0</b>	<b>83</b>	<b>14</b>	<b>97</b>	<b>2</b>	<b>(42)</b>	<b>10</b>	<b>(30)</b>

### Snowy Monaro Regional Council

#### Special Schedule 2 – Permissible income for general rates for the year ended 30 June 2019

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##### Notes

- (1) The notional general income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.
- (2) Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the Valuation of Land Act 1916.
- (3) The 'special variation percentage' is inclusive of the rate peg percentage and where applicable Crown land adjustment.
- (4) Valuation objections are unexpected changes in land values as a result of land owners successfully objecting to the land value issued by the Valuer-General. Councils can claim the value of the income lost due to valuation objections in any single year.
- (5) Unused catch-up amounts will be deducted if they are not caught up within 2 years. Usually councils will have a return (FDR) to administer this process.
- (6) Carry forward amounts which are in excess (an amount that exceeds the permissible income) require ministerial approval by order published in the NSW Government Gazette in accordance with section 512 of the Local Government Act 1993. The OLG will extract these amounts from Council's Special Schedule 2 in the financial data return (FDR) to administer this process.



## INDEPENDENT AUDITOR'S REPORT

### Special Schedule 2 - Permissible Income for general rates

#### Snowy Monaro Regional Council

To the Councillors of Snowy Monaro Regional Council

#### Opinion

I have audited the accompanying Special Schedule 2 – Permissible Income for general rates (the Schedule) of Snowy Monaro Regional Council (the Council) for the year ending 30 June 2019.

In my opinion, the Schedule of the Council for the year ending 30 June 2019 is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting (LG Code) issued by the Office of Local Government (OLG), and is in accordance with the books and records of the Council.

My opinion should be read in conjunction with the rest of this report.

#### Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Schedule' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

#### Emphasis of Matter – Basis of Accounting

Without modifying my opinion, I draw attention to the special purpose framework used to prepare the Schedule. The Schedule had been prepared for the purpose of fulfilling the Council's reporting obligations under the LG Code. As a result, the Schedule may not be suitable for another purpose.

### **Other Information**

Other information comprises the information included in the Council's annual report for the year ended 30 June 2018, other than the Schedule and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements, special purpose financial statements and the Special Schedules excluding Special Schedule 2 (the other Schedules).

My opinion on the Schedule does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and the special purpose financial statements.

In connection with my audit of the Schedule, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Schedule or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

### **The Councillors' Responsibilities for the Schedule**

The Councillors are responsible for the preparation of the Schedule in accordance with the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

In preparing the Schedule, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless it is not appropriate to do so.

### **Auditor's Responsibilities for the Audit of the Schedule**

My objectives are to:

- obtain reasonable assurance whether the Schedule as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the Schedule.

A description of my responsibilities for the audit of the Schedule is located at the Auditing and Assurance Standards Board website at: [www.auasb.gov.au/auditors\\_responsibilities/ar8.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar8.pdf). The description forms part of my auditor's report.

My opinion does *not* provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited Schedule on any website where it may be presented
- about any other information which may have been hyperlinked to/from the Schedule.



Lawrissa Chan  
Director, Financial Audit Services

29 October 2018  
SYDNEY

Snowy Monaro Regional Council

Special Schedule 3 – Water Supply Income Statement

Includes all internal transactions, i.e. prepared on a gross basis  
for the year ended 30 June 2018

\$'000	2018	13/5/16 to 30/6/17
<b>A Expenses and income</b>		
<b>Expenses</b>		
<b>1. Management expenses</b>		
a. Administration	814	991
b. Engineering and supervision	352	652
<b>2. Operation and maintenance expenses</b>		
– dams and weirs		
a. Operation expenses	–	–
b. Maintenance expenses	–	63
– Mains		
c. Operation expenses	4	25
d. Maintenance expenses	935	1,266
– Reservoirs		
e. Operation expenses	148	75
f. Maintenance expenses	55	123
– Pumping stations		
g. Operation expenses (excluding energy costs)	159	181
h. Energy costs	265	290
i. Maintenance expenses	81	129
– Treatment		
j. Operation expenses (excluding chemical costs)	584	305
k. Chemical costs	21	464
l. Maintenance expenses	320	301
– Other		
m. Operation expenses	453	155
n. Maintenance expenses	112	75
o. Purchase of water	–	–
<b>3. Depreciation expenses</b>		
a. System assets	3,283	2,321
b. Plant and equipment	65	88
<b>4. Miscellaneous expenses</b>		
a. Interest expenses	26	35
b. Revaluation decrements	–	–
c. Other expenses	–	–
d. Impairment – system assets	–	–
e. Impairment – plant and equipment	–	–
f. Aboriginal Communities Water and Sewerage Program	–	–
g. Tax equivalents dividends (actually paid)	–	–
<b>5. Total expenses</b>	<b>7,677</b>	<b>7,539</b>

Snowy Monaro Regional Council

Special Schedule 3 – Water Supply Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis  
 for the year ended 30 June 2018

\$'000	2018	13/5/16 to 30/6/17
<b>Income</b>		
<b>6. Residential charges</b>		
a. Access (including rates)	2,083	3,143
b. Usage charges	3,540	1,179
<b>7. Non-residential charges</b>		
a. Access (including rates)	337	625
b. Usage charges	1,630	2,914
<b>8. Extra charges</b>	77	6
<b>9. Interest income</b>	324	320
<b>10. Other income</b>	190	316
<b>10a. Aboriginal Communities Water and Sewerage Program</b>	–	–
<b>11. Grants</b>		
a. Grants for acquisition of assets	966	1,174
b. Grants for pensioner rebates	37	55
c. Other grants	–	–
<b>12. Contributions</b>		
a. Developer charges	351	326
b. Developer provided assets	–	–
c. Other contributions	–	–
<b>13. Total income</b>	<b>9,535</b>	<b>10,058</b>
<b>14. Gain (or loss) on disposal of assets</b>	(5)	(166)
<b>15. Operating result</b>	<b>1,853</b>	<b>2,353</b>
<b>15a. Operating result (less grants for acquisition of assets)</b>	887	1,179

Snowy Monaro Regional Council

Special Schedule 3 – Water Supply Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis  
 for the year ended 30 June 2018

\$'000	2018	13/5/16 to 30/6/17
<b>B Capital transactions</b>		
<b>Non-operating expenditures</b>		
<b>16. Acquisition of fixed assets</b>		
a. New assets for improved standards	846	615
b. New assets for growth	–	1,170
c. Renewals	513	949
d. Plant and equipment	175	120
<b>17. Repayment of debt</b>	79	92
<b>18. Totals</b>	<u>1,613</u>	<u>2,946</u>
<b>Non-operating funds employed</b>		
<b>19. Proceeds from disposal of assets</b>	–	15
<b>20. Borrowing utilised</b>	–	–
<b>21. Totals</b>	<u>–</u>	<u>15</u>
<b>C Rates and charges</b>		
<b>22. Number of assessments</b>		
a. Residential (occupied)	7,335	7,389
b. Residential (unoccupied, ie. vacant lot)	323	292
c. Non-residential (occupied)	902	918
d. Non-residential (unoccupied, ie. vacant lot)	24	11
<b>23. Number of ETs for which developer charges were received</b>	63 ET	37 ET
<b>24. Total amount of pensioner rebates (actual dollars)</b>	\$ 96,035	\$ 102,665

Snowy Monaro Regional Council

Special Schedule 4 – Water Supply Statement of Financial Position

Includes internal transactions, i.e. prepared on a gross basis  
 as at 30 June 2018

\$'000	Current	Non-current	Total
<b>ASSETS</b>			
<b>25. Cash and investments</b>			
a. Developer charges	–	1,857	1,857
b. Special purpose grants	–	–	–
c. Accrued leave	–	–	–
d. Unexpended loans	–	–	–
e. Sinking fund	–	–	–
f. Other	9,732	4,107	13,839
<b>26. Receivables</b>			
a. Specific purpose grants	–	–	–
b. Rates and availability charges	1,270	–	1,270
c. User charges	2,350	–	2,350
d. Other	16	–	16
<b>27. Inventories</b>	–	–	–
<b>28. Property, plant and equipment</b>			
a. System assets	–	91,687	91,687
b. Plant and equipment	–	3,251	3,251
<b>29. Other assets</b>	–	–	–
<b>30. Total assets</b>	<u>13,368</u>	<u>100,902</u>	<u>114,270</u>
<b>LIABILITIES</b>			
<b>31. Bank overdraft</b>	–	–	–
<b>32. Creditors</b>	72	–	72
<b>33. Borrowings</b>	85	264	349
<b>34. Provisions</b>			
a. Tax equivalents	–	–	–
b. Dividend	–	–	–
c. Other	–	–	–
<b>35. Total liabilities</b>	<u>157</u>	<u>264</u>	<u>421</u>
<b>36. NET ASSETS COMMITTED</b>	<u>13,211</u>	<u>100,638</u>	<u>113,849</u>
<b>EQUITY</b>			
<b>37. Accumulated surplus</b>			97,589
<b>38. Asset revaluation reserve</b>			16,260
<b>39. Other reserves</b>			–
<b>40. TOTAL EQUITY</b>			<u>113,849</u>
<b>Note to system assets:</b>			
<b>41. Current replacement cost</b> of system assets			201,185
<b>42. Accumulated current cost</b> depreciation of system assets			<u>(109,498)</u>
<b>43. Written down current cost</b> of system assets			91,687

Snowy Monaro Regional Council

Special Schedule 5 – Sewerage Service Income Statement

Includes all internal transactions, i.e. prepared on a gross basis  
for the year ended 30 June 2018

\$'000	2018	13/5/16 to 30/6/17
<b>A Expenses and income</b>		
<b>Expenses</b>		
<b>1. Management expenses</b>		
a. Administration	705	760
b. Engineering and supervision	188	305
<b>2. Operation and maintenance expenses</b>		
– mains		
a. Operation expenses	4	87
b. Maintenance expenses	513	505
– Pumping stations		
c. Operation expenses (excluding energy costs)	188	142
d. Energy costs	100	131
e. Maintenance expenses	223	222
– Treatment		
f. Operation expenses (excl. chemical, energy, effluent and biosolids management costs)	784	652
g. Chemical costs	123	150
h. Energy costs	272	314
i. Effluent management	46	67
j. Biosolids management	139	78
k. Maintenance expenses	440	952
– Other		
l. Operation expenses	531	520
m. Maintenance expenses	33	53
<b>3. Depreciation expenses</b>		
a. System assets	2,342	2,708
b. Plant and equipment	61	85
<b>4. Miscellaneous expenses</b>		
a. Interest expenses	99	135
b. Revaluation decrements	–	2,886
c. Other expenses	–	–
d. Impairment – system assets	–	–
e. Impairment – plant and equipment	–	–
f. Aboriginal Communities Water and Sewerage Program	–	–
g. Tax equivalents dividends (actually paid)	–	–
<b>5. Total expenses</b>	<b>6,791</b>	<b>10,752</b>

Snowy Monaro Regional Council

Special Schedule 5 – Sewerage Service Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis  
 for the year ended 30 June 2018

\$'000	2018	13/5/16 to 30/6/17
<b>Income</b>		
<b>6. Residential charges</b> (including rates)	6,682	6,773
<b>7. Non-residential charges</b>		
a. Access (including rates)	739	842
b. Usage charges	388	299
<b>8. Trade waste charges</b>		
a. Annual fees	95	99
b. Usage charges	63	18
c. Excess mass charges	–	–
d. Re-inspection fees	–	–
<b>9. Extra charges</b>	55	4
<b>10. Interest income</b>	383	358
<b>11. Other income</b>	145	147
<b>11a. Aboriginal Communities Water and Sewerage Program</b>	–	–
<b>12. Grants</b>		
a. Grants for acquisition of assets	35	–
b. Grants for pensioner rebates	42	53
c. Other grants	–	–
<b>13. Contributions</b>		
a. Developer charges	407	397
b. Developer provided assets	–	–
c. Other contributions	–	–
<b>14. Total income</b>	<u>9,034</u>	<u>8,990</u>
<b>15. Gain (or loss) on disposal of assets</b>	(2)	(32)
<b>16. Operating result</b>	<u>2,241</u>	<u>(1,794)</u>
<b>16a. Operating result (less grants for acquisition of assets)</b>	2,206	(1,794)

Snowy Monaro Regional Council

Special Schedule 5 – Sewerage Service Income Statement (continued)

Includes all internal transactions, i.e. prepared on a gross basis  
 for the year ended 30 June 2018

\$'000	2018	13/5/16 to 30/6/17
<b>B Capital transactions</b>		
<b>Non-operating expenditures</b>		
<b>17. Acquisition of fixed assets</b>		
a. New assets for improved standards	379	52
b. New assets for growth	–	–
c. Renewals	3	410
d. Plant and equipment	214	43
<b>18. Repayment of debt</b>	304	355
<b>19. Totals</b>	<u>900</u>	<u>860</u>
<b>Non-operating funds employed</b>		
<b>20. Proceeds from disposal of assets</b>	–	15
<b>21. Borrowing utilised</b>	–	–
<b>22. Totals</b>	<u>–</u>	<u>15</u>
<b>C Rates and charges</b>		
<b>23. Number of assessments</b>		
a. Residential (occupied)	6,526	6,537
b. Residential (unoccupied, ie. vacant lot)	411	321
c. Non-residential (occupied)	736	751
d. Non-residential (unoccupied, ie. vacant lot)	19	10
<b>24. Number of ETs for which developer charges were received</b>	63 ET	37 ET
<b>25. Total amount of pensioner rebates (actual dollars)</b>	\$ 96,486	\$ 96,291

Snowy Monaro Regional Council

Special Schedule 6 – Sewerage Service Statement of Financial Position

Includes internal transactions, i.e. prepared on a gross basis  
as at 30 June 2018

\$'000	Current	Non-current	Total
<b>ASSETS</b>			
<b>26. Cash and investments</b>			
a. Developer charges	–	1,273	1,273
b. Special purpose grants	–	–	–
c. Accrued leave	–	–	–
d. Unexpended loans	–	–	–
e. Sinking fund	–	–	–
f. Other	11,441	5,738	17,179
<b>27. Receivables</b>			
a. Specific purpose grants	–	–	–
b. Rates and availability charges	2,800	–	2,800
c. User charges	220	–	220
d. Other	58	123	181
<b>28. Inventories</b>	–	–	–
<b>29. Property, plant and equipment</b>			
a. System assets	–	72,462	72,462
b. Plant and equipment	–	1,897	1,897
<b>30. Other assets</b>	–	–	–
<b>31. Total assets</b>	<u>14,519</u>	<u>81,493</u>	<u>96,012</u>
<b>LIABILITIES</b>			
<b>32. Bank overdraft</b>	16	–	16
<b>33. Creditors</b>	–	–	–
<b>34. Borrowings</b>	324	1,104	1,428
<b>35. Provisions</b>			
a. Tax equivalents	–	–	–
b. Dividend	–	–	–
c. Other	–	–	–
<b>36. Total liabilities</b>	<u>340</u>	<u>1,104</u>	<u>1,444</u>
<b>37. NET ASSETS COMMITTED</b>	<u>14,179</u>	<u>80,389</u>	<u>94,568</u>
<b>EQUITY</b>			
<b>38. Accumulated surplus</b>			93,597
<b>39. Asset revaluation reserve</b>			971
<b>40. Other reserves</b>			–
<b>41. TOTAL EQUITY</b>			<u>94,568</u>
<b>Note to system assets:</b>			
<b>42. Current replacement cost</b> of system assets			140,530
<b>43. Accumulated current cost</b> depreciation of system assets			(68,068)
<b>44. Written down current cost</b> of system assets			<u>72,462</u>

## Snowy Monaro Regional Council

### Notes to Special Schedules 3 and 5 for the year ended 30 June 2018

#### Administration<sup>(1)</sup>

(item 1a of Special Schedules 3 and 5) comprises the following:

- Administration staff:
  - Salaries and allowance
  - Travelling expenses
  - Accrual of leave entitlements
  - Employment overheads.
- Meter reading
- Bad and doubtful debts
- Other administrative/corporate support services

#### Engineering and supervision<sup>(1)</sup>

(item 1b of Special Schedules 3 and 5) comprises the following:

- Engineering staff:
  - Salaries and allowance
  - Travelling expenses
  - Accrual of leave entitlements
  - Employment overheads.
- Other technical and supervision staff:
  - Salaries and allowance
  - Travelling expenses
  - Accrual of leave entitlements
  - Employment overheads.

**Operational expenses** (item 2 of Special Schedules 3 and 5) comprise the day to day operational expenses excluding maintenance expenses.

**Maintenance expenses** (item 2 of Special Schedules 3 and 5) comprise the day to day repair and maintenance expenses. (Refer to Section 5 of the Local Government Asset Accounting Manual regarding capitalisation principles and the distinction between capital and maintenance expenditure).

**Other expenses** (item 4c of Special Schedules 3 and 5) includes all expenses not recorded elsewhere.

**Revaluation decrements** (item 4b of Special Schedules 3 and 5) is to be used when I,PP&E decreases in FV.

**Impairment losses** (item 4d and 4e of Special Schedules 3 and 5) are to be used when the carrying amount of an asset exceeds its recoverable amount (refer to page D-31).

**Aboriginal Communities Water and Sewerage Program** (item 4f of Special Schedules 3 and 5) is to be used when operation and maintenance work has been undertaken on behalf of the Aboriginal Communities Water and Sewerage Program. Similarly, income for item 11a of Special Schedule 3 and item 12a of Special Schedule 5 are for services provided to the Aboriginal Communities Water and Sewerage Program and is not part of Council's water supply and sewerage revenue.

**Residential charges**<sup>(2)</sup> (items 6a, 6b and item 6 of Special Schedules 3 and 5 respectively) include all income from residential charges. Item 6 of Schedule 3 should be separated into 6a access charges (including rates if applicable) and 6b usage charges.

**Non-residential charges**<sup>(2)</sup> (items 7a, 7b of Special Schedules 3 and 5) include all income from non-residential charges separated into 7a access charges (including rates if applicable) and 7b usage charges.

**Trade waste charges** (item 8 of Special Schedule 5) include all income from trade waste charges separated into 8a annual fees, 8b usage charges and 8c excess mass charges and 8d re-inspection fees.

**Other income** (items 10 and 11 of Special Schedules 3 and 5 respectively) include all income not recorded elsewhere.

**Other contributions** (items 12c and 13c of Special Schedules 3 and 5 respectively) including capital contributions for water supply or sewerage services received by Council under Section 565 of the *Local Government Act*.

#### Notes:

<sup>(1)</sup> Administration and engineering costs for the development of capital works projects should be reported as part of the capital cost of the project and not as part of the recurrent expenditure (ie. in item 16 for water supply and item 17 for sewerage, and **not** in items 1a and 1b).

<sup>(2)</sup> To enable accurate reporting of **residential revenue from usage charges**, it is essential for councils to accurately separate their residential (item 6) charges and non-residential (item 7) charges.

Special Schedules 2018

Snowy Monaro Regional Council

Special Schedule 7 – Report on Infrastructure Assets as at 30 June 2018

\$'000

Asset class	Asset category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2017/18 Required maintenance <sup>a</sup>	2017/18 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
								1	2	3	4	5
<b>Buildings</b>	Buildings	4,344	2,484	900	937	42,217	117,251	30%	11%	27%	22%	10%
	<b>Sub-total</b>	<b>4,344</b>	<b>2,484</b>	<b>900</b>	<b>937</b>	<b>42,217</b>	<b>117,251</b>	<b>30.0%</b>	<b>11.0%</b>	<b>27.0%</b>	<b>22.0%</b>	<b>10.0%</b>
<b>Other structures</b>	Other structures	546	287	102	139	7,693	14,756	28%	23%	38%	7%	4%
	<b>Sub-total</b>	<b>546</b>	<b>287</b>	<b>102</b>	<b>139</b>	<b>7,693</b>	<b>14,756</b>	<b>28.0%</b>	<b>23.0%</b>	<b>38.0%</b>	<b>7.0%</b>	<b>4.0%</b>
<b>Roads</b>	Sealed roads	11,845	5,702	3,089	1,856	119,057	202,012	16%	31%	42%	10%	1%
	Unsealed roads	11,420	7,354	2,372	2,021	89,024	160,813	16%	16%	47%	20%	1%
	Bridges	5,785	3,550	675	520	58,314	113,154	12%	32%	44%	4%	8%
	Footpaths	230	140	87	22	8,201	16,745	14%	24%	20%	42%	0%
	Other road assets	1,450	770	748	12	47,637	57,991	10%	48%	36%	6%	0%
	Bulk earthworks	–	–	–	–	515,602	515,602	100%	0%	0%	0%	0%
	<b>Sub-total</b>	<b>30,730</b>	<b>17,516</b>	<b>6,970</b>	<b>4,431</b>	<b>837,835</b>	<b>1,066,317</b>	<b>55.8%</b>	<b>14.7%</b>	<b>22.0%</b>	<b>6.3%</b>	<b>1.2%</b>

Special Schedules 2018

Snowy Monaro Regional Council

Special Schedule 7 – Report on Infrastructure Assets as at 30 June 2018 (continued)

\$'000

Asset class	Asset category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2017/18 Required maintenance <sup>a</sup>	2017/18 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
								1	2	3	4	5
Water supply network	Water supply network	13,249.86	13,250	2,012	1,503	91,687	201,185	12%	18%	38%	32%	0%
	<b>Sub-total</b>	<b>13,250</b>	<b>13,250</b>	<b>2,012</b>	<b>1,503</b>	<b>91,687</b>	<b>201,185</b>	<b>12.0%</b>	<b>18.0%</b>	<b>38.0%</b>	<b>32.0%</b>	<b>0.0%</b>
Sewerage network	Sewerage network	18,318.89	18,319	1,405	1,209	72,462	140,530	13%	34%	32%	14%	7%
	<b>Sub-total</b>	<b>18,319</b>	<b>18,319</b>	<b>1,405</b>	<b>1,209</b>	<b>72,462</b>	<b>140,530</b>	<b>13.0%</b>	<b>34.0%</b>	<b>32.0%</b>	<b>14.0%</b>	<b>7.0%</b>
Stormwater drainage	Stormwater drainage	670	560	235	27	16,416	31,389	7%	61%	9%	17%	6%
	<b>Sub-total</b>	<b>670</b>	<b>560</b>	<b>235</b>	<b>27</b>	<b>16,416</b>	<b>31,389</b>	<b>7.0%</b>	<b>61.0%</b>	<b>9.0%</b>	<b>17.0%</b>	<b>6.0%</b>
Open space/recreational assets	Swimming pools	1,178	345	160	87	4,860	13,644	13%	4%	79%	3%	1%
	Other	345	148	40	90	1,904	5,053	4%	28%	47%	19%	2%
	<b>Sub-total</b>	<b>1,523</b>	<b>493</b>	<b>200</b>	<b>177</b>	<b>6,764</b>	<b>18,697</b>	<b>10.6%</b>	<b>10.5%</b>	<b>70.4%</b>	<b>7.3%</b>	<b>1.3%</b>
<b>TOTAL – ALL ASSETS</b>		<b>69,382</b>	<b>52,909</b>	<b>11,824</b>	<b>8,423</b>	<b>1,075,074</b>	<b>1,590,125</b>	<b>42.8%</b>	<b>17.5%</b>	<b>25.7%</b>	<b>11.6%</b>	<b>2.3%</b>

Notes:

a Required maintenance is the amount identified in Council's asset management plans.

Infrastructure asset condition assessment 'key'

1	<b>Excellent/very good</b>	No work required (normal maintenance)
2	<b>Good</b>	Only minor maintenance work required
3	<b>Satisfactory</b>	Maintenance work required
4	<b>Poor</b>	Renewal required
5	<b>Very poor</b>	Urgent renewal/upgrading required

Snowy Monaro Regional Council

Special Schedule 7 – Report on Infrastructure Assets (continued)  
for the year ended 30 June 2018

	Amounts 2018	Indicator 2018	Indicator 2017	Benchmark
<b>Infrastructure asset performance indicators * consolidated</b>				
<b>1. Buildings and infrastructure renewals ratio<sup>(1)</sup></b>				
Asset renewals <sup>(2)</sup>	7,856	44.74%	55.12%	>= 100%
Depreciation, amortisation and impairment	17,561			
<b>2. Infrastructure backlog ratio<sup>(1)</sup></b>				
Estimated cost to bring assets to a satisfactory standard	69,382	12.36%	11.89%	< 2.00%
Net carrying amount of infrastructure assets	561,223			
<b>3. Asset maintenance ratio</b>				
Actual asset maintenance	8,423	71.24%	96.93%	> 100%
Required asset maintenance	11,824			
<b>4. Cost to bring assets to agreed service level</b>				
Estimated cost to bring assets to an agreed service level set by Council	52,909	3.33%	3.31%	
Gross replacement cost	1,590,125			

Notes

\* All asset performance indicators are calculated using the asset classes identified in the previous table.

<sup>(1)</sup> Excludes Work In Progress (WIP)

<sup>(2)</sup> Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity / performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Snowy Monaro Regional Council

Special Schedule 7 – Report on Infrastructure Assets (continued)  
 for the year ended 30 June 2018

<p><b>1. Buildings and infrastructure renewals ratio</b></p> <p>Benchmark: Minimum &gt;=100.00%                  Source for benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of asset renewals ratio</b></p> <p>To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 Ratio 44.74%</b></p> <p>This ratio indicates the gap between the deterioration of council's infrastructure and the required funding to renew these assets.</p>
<p><b>2. Infrastructure backlog ratio</b></p> <p>Benchmark: Maximum &lt;2.00%                  Source for benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of infrastructure backlog ratio</b></p> <p>This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 Ratio 12.36%</b></p> <p>This ratio is based on bringing assets up to a condition 2 satisfactory standard as required by the OLG. There is work still in progress to review condition and risk ratings of councils assets and improving alignment with Council's Long Term Financial Plan (LTFP).</p>
<p><b>3. Asset maintenance ratio</b></p> <p>Benchmark: Minimum &gt;100.00%                  Source for benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of asset maintenance ratio</b></p> <p>Compares actual vs. required annual asset maintenance. A ratio above 100% indicates Council is investing enough funds to stop the infrastructure backlog growing.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 Ratio 71.24%</b></p> <p>This indicates the current level of investment in asset maintenance is not sufficient to prevent an increase to the infrastructure backlog.</p>
<p><b>4. Cost to bring assets to agreed service level</b></p> <p>Benchmark: Minimum &gt;100.00%                  Source for benchmark: Code of Accounting Practice and Financial Reporting #26</p>	<p><b>Purpose of agreed service level ratio</b></p> <p>This ratio provides a snapshot of the proportion of outstanding renewal works compared to the total value of assets under Council's care and stewardship.</p>	<p><b>Commentary on 2017/18 result</b></p> <p><b>2017/18 Ratio 3.33%</b></p> <p>This ratio is based on bringing assets up to a condition 3 standard for all assets except condition 2 for water and sewer infrastructure. Plans to address this cost need to be priorities based on social, economic and environmental factors including risk to the community.</p>

Special Schedules 2018

## Snowy Monaro Regional Council

### Special Schedule 7 – Report on Infrastructure Assets (continued) for the year ended 30 June 2018

	General indicators <sup>(1)</sup>		Water indicators		Sewer indicators		Benchmark
	2018	2017	2018	2017	2018	2017	
<b>Infrastructure asset performance indicators by fund</b>							
<b>1. Buildings and infrastructure renewals ratio <sup>(2)</sup></b>							
Asset renewals <sup>(3)</sup>	<b>52.51%</b>	57.81%	<b>36.77%</b>	89.87%	<b>16.27%</b>	12.21%	>= 100%
Depreciation, amortisation and impairment							
<b>2. Infrastructure backlog ratio <sup>(2)</sup></b>							
Estimated cost to bring assets to a satisfactory standard	<b>9.52%</b>	9.09%	<b>14.45%</b>	14.02%	<b>25.28%</b>	24.60%	< 2.00%
Net carrying amount of infrastructure assets							
<b>3. Asset maintenance ratio</b>							
Actual asset maintenance	<b>67.93%</b>	88.29%	<b>74.71%</b>	117.44%	<b>86.03%</b>	114.30%	> 100%
Required asset maintenance							
<b>4. Cost to bring assets to agreed service level</b>							
Estimated cost to bring assets to an agreed service level set by Council	<b>1.71%</b>	1.69%	<b>6.59%</b>	6.59%	<b>13.04%</b>	13.04%	
Gross replacement cost							

**Notes**

<sup>(1)</sup> General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

<sup>(2)</sup> Excludes Work In Progress (WIP)

<sup>(3)</sup> Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

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## 13.2 GRANT APPLICATIONS - ACTIVITY AS AT 30 SEPTEMBER 2018

Record No:

Responsible Officer:	Chief Financial Officer
Author:	Grants Officer
Key Theme:	4. Leadership Outcomes
CSP Community Strategy:	11.2 Council utilises sound fiscal management practices, pursues and attracts other sources of income
Delivery Program Objectives:	11.2.3 Alternative sources of revenue to rating income are identified and maximised
Attachments:	Nil
Cost Centre	4010 – Finance (Grants Management)
Project	Grant Applications – Activity Synopsis as at 30 <sup>th</sup> September 2018
Further Operational Plan Actions:	

### EXECUTIVE SUMMARY

This report provides an update on Grants activity for the quarter ending 30 September 2018.

The following officer's recommendation is submitted for Council's consideration.

#### OFFICER'S RECOMMENDATION

That Council receive and note the information related to Grants activity for the quarter ending 30 September 2018.

### BACKGROUND

This report provides an update on Grants activity for the quarter ending 30 September 2018.

#### QUADRUPLE BOTTOM LINE REPORTING

##### 1. Social

This report is for information only. Grants form a significant portion of the revenue Council receives to fund both operations and capital works. This report has a focus on Project Specific 'One Off' Grants and/or subsidies.

Council receives recurrent funding for some operations including the Financial Assistance Grant, RFS subsidies, Library Funding, Community Services and Aged Care, and Roads (Regional and Roads to Recovery).

##### 2. Environmental

A number of grants provide environmental benefits. Example: Council's Vegetation Management endeavours and Green Team aims have benefited from additional grant funding.

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### 3. Economic

All Community Strategic Plan (CSP) key themes benefit from collaboration, advocacy and the seeking of additional funding streams. A concerted approach to advocating and identifying appropriate grant funding opportunities for Council initiatives improves the financial sustainability of Council.

#### **Grant Applications 2018-19 Financial Year:**

##### ***Grant Applications – Successful***

<b>Funding Program &amp; Origin</b>	<b>Grant Request</b>	<b>Project Details</b>	<b>Grant Awarded</b>
Crown Reserve Improvement Fund Program (CRIFP) 2018-19 - formerly Public Reserve Management Fund (PRMF) - STATE	\$129,980	30 x Operational - Vegetation Management projects; Crown land related.	\$129,980
Restoration & Rehabilitation Grant - Environmental Trust - STATE	\$74,525	Operational - Vegetation/Environmental Management – Hawkweed Monitoring (UAV/Drone related); 2018/SL/0038	\$74,525
SES Unit Building Grant - STATE	\$5,471	Capital - Bombala SES Building; Automated roller doors (2).	\$5,471
Local Government Heritage Advisors 2018-19 - STATE	\$11,500 per annum	Operational - Snowy Monaro delivery in 2018-19. LGA2017025	\$11,500 per annum
Local Heritage Places Grants 2018-19 - STATE	\$7,000 per annum	Operational - Snowy Monaro delivery in 2018-19. LGP2017025	\$7,000 per annum
Direct Ministerial Request – Funding Approved by Department of Premier & Cabinet	\$200,000 <i>(Maximum claim)</i>	Capital - Options Study for Bombala & Delegate Water Systems.	\$200,000
Local Government Road Safety Program Project – RSO Related - STATE	\$1,500	Operational - Australasian Road Safety Conference 2018 Registration.	\$1,500
Recycling Relief Fund - EPA - STATE	\$51,033 <i>(Actual increase TBC)</i>	Operational - Offset price rises associated with increased recycling costs as a result of China's National Sword policy. RRF/0022	\$51,033
Be Connected - Get Online Week - PHILANTHROPIC/COMMONWEALTH	\$1,500	Operational - Get Online Week event; Library related.	\$1,500
Be Connected - Activation Grant - PHILANTHROPIC/COMMONWEALTH	\$2,000	Operational - Digital support for older Australians; Library related.	\$2,000

##### ***Grant Applications – Unsuccessful***

<b>Funding Program &amp; Origin</b>	<b>Grant Request</b>	<b>Project Details</b>
Building Better Regions Fund Round 2 - COMMONWEALTH	\$3,500,000	Capital - Adaminaby STP Upgrade (50% of Total Project Cost).
Safe & Secure Water Program - STATE	\$3,193,000	Capital - Adaminaby STP Upgrade (Balance - 50% of construction phase cost); EOI secured an invitation to submit a detailed application: SSWP058 Detailed Application Lodged 20/7/2018

Public Reserve Management Fund (PRMF) 2018-19 - STATE	\$50,755	Capital - Rainbow Pines Camp Kitchen - Old Adaminaby CP Trust.
Public Reserve Management Fund (PRMF) 2018-19 - STATE	\$13,020	Capital - Solar system, inverter & smart metering at Snowy River Holiday Park – Dalgety CP Trust.
Regional Growth Fund - Regional Sports Infrastructure Fund - STATE	\$10,000,000	Capital - Construction of the Cooma Regional Sports Facility (50% of Total Project Cost; TPC circa \$20 million) - <i>Note: Application responds to the revised RSIF Guidelines &amp; significant criteria changes</i>

**Grant Applications – Lodgements Pending Outcome**

Funding Program & Origin	Grant Request	Project Details
Direct Ministerial Request - Negotiations for Project Specific Balance of Funds - STATE	\$361,093	Capital - Cooma Truck Wash Upgrade; Balance of funds to deliver the full scope of works due to partial offer (\$600,000) under the Fixing Country Truck Wash program.
Direct Ministerial Request – Additional Funding Sought for New Council Implementation Purposes - STATE	\$5,300,000	Post-merger operational; Advocacy to Minister of Local Government.
Community Safety Fund 2018 - STATE	\$125,406	Capital - ‘Lighten Up Snowy’ project, safety lighting infrastructure (44 locations across 8 site areas, including skate parks and library locations).
Saving our Species Contestable Grants - Environmental Trust - STATE	\$299,044	Operational - Biosecurity 8 year project; Vegetation & environmental identification, mapping and conservation. 2018/SSC/0042
2019 NSW Seniors Festival Grants Program (Category 2) - STATE	\$2,250	Operational - ‘Mountain Muster’; Seniors focused outings and workshops in February 2019.
Regional Growth Fund - Growing Local Economies Fund (GLE) - STATE	\$12,939,350	Capital - Lake Jindabyne Shared Trail Project; Project migrated for consideration under GLE with the support of Department of Premier & Cabinet.
Music NSW – Indent Event Development Grant - STATE	\$2,500	Operational - ‘Regional Sundown Tour’; Youth Council related, event platform for young regional musicians.
Regional Growth Fund - Regional Cultural Fund Round 2 - STATE	\$3,000,000	Capital - Construction of the Jindabyne Community Library and Innovation Hub; Involves partnership with the Department of Education. RCF18A093
Safer Communities Fund - Round 3 Infrastructure - COMMONWEALTH	\$110,808	Capital - Jindabyne Township Safety Lighting project; CPTED related.
Safer Communities Fund - Round 3 Infrastructure - COMMONWEALTH	\$10,399	Capital – Installation of CCTV cameras at Cooma & Bombala library sites.
Aged Care Approvals Round 2018-19 - Part B Capital Grant - COMMONWEALTH	\$8,000,000	Capital - Establishment of a residential aged care facility in Jindabyne (new service).
Aged Care Approvals Round 2018-19 - Part B Capital Grant - COMMONWEALTH	\$4,000,000	Capital - Expansion of Yallambee Lodge; 8 beds to cater for challenging behaviour plus 8 beds for rural & remote residents.
Safe & Secure Water Program – EOI - STATE	\$35,000	Scoping Study - Jindabyne and East Jindabyne Water Treatment Plant (50% of options assessment cost); EOI

13.2 GRANT APPLICATIONS - ACTIVITY AS AT 30 SEPTEMBER 2018

		secured an invitation to submit a detailed application: - SSWP075 Detailed Application submitted 24/4/18
Safe & Secure Water Program – EOI - STATE	\$60,000	Scoping Study - Michelago Water and Sewage Infrastructure; EOI secured an invitation to submit a detailed application - SSWP147
Safe & Secure Water Program – EOI - STATE	\$80,000	Scoping Study - Snowy Monaro Villages Water Safety Program (Bredbo, Nimmitabel, Kalkite, Eucumbene Cove & Adaminaby); EOI secured an invitation to submit a detailed application - SSWP146
Regional Growth Fund – EOI - COMMONWEALTH	\$10,000,000	Capital - Construction of the Cooma Regional Sports Facility (50% of Total Project Cost; TPC circa \$20 million) - EOI Submitted 24/4/18
Regional Growth Fund – Stronger Country Communities Fund Round 2 - STATE	\$10,762,531	Capital - 14 x Applications for 29 project elements; Council Resolution 146/18 link. - Submitted 4/5/18

**Grant Opportunities – Upcoming**

Funding Program & Origin	Fund Basics	Project Considerations	Close Date
Safe & Secure Water Program - STATE	Applications for funding follow a two-stage process. Funding limited to 50% of the Total Project Cost (construction). Positive changes are anticipated within the program in relation to BCR parameters.	Progressive review of Water and Waste Water project options.	EOI - Open indefinitely
Aged Care Regional - Rural and Remote Infrastructure Grants - COMMONWEALTH	Designed to address gaps for funding in regional, rural and remote regions; Assist aged care services where geographical constraints, significantly higher costs & reduced capacity to generate revenue in low socio-economic locations, impede aged care services ability to invest in infrastructure.	For eligibility considerations, the customised remoteness classes that apply are: Cooma - MMM 4; Other locations in our LGA - MMM 5.  Three (3) projects being investigated for nomination.	24 <sup>th</sup> October 2018
Building Better Regions Fund Round 3 - COMMONWEALTH	Investment ready projects only. Minimum grant amount is \$20,000; Maximum grant amount is \$10 million.  Infrastructure: Mandatory \$1 for \$1 cash co-contribution. Cost Benefit Analysis (CBA) >1.0	Investigating re-submit of the Adaminaby STP Upgrade; Water & Waste Water team reviewing costings.	15 <sup>th</sup> November 2018
Fixing Country Roads - STATE	Applications accepted throughout the year however FCR has capped funding levels. Various streams now under the FCR banner, including Truck	Roads and Facilities Teams reviewing suitable projects.  Solid business case development required.	Open indefinitely

13.2 GRANT APPLICATIONS - ACTIVITY AS AT 30 SEPTEMBER 2018

	Washes: 1. Roads and Bridges Construction Steam; 2. Bridge and Route Load Assessment Stream; 3. Truck Washes Stream; 4. Fixing Country Rail.		
Regional Growth Fund – Connecting Country Communities - STATE	Focus is communications infrastructure and improved regional voice and data connectivity.	TBC - Guidelines not available at time of report drafting.	Opening Delayed
National Science Week 2019 Grants - STATE	Minimum grant amount is \$2,000; Maximum grant amount is \$20,000. Additional funding or in-kind contributions must be defined for the project.	Collaborative between the Libraries & Youth/Community Development could prove a strong contender.	21 <sup>st</sup> November 2018
Community War Memorial Fund & ANZAC Community Grants (2 Streams) - STATE	CWM grant limit is generally \$10 000 per application; Second round of CWM Fund in April 2019.	Operational teams reviewing suitable project nomination options.	11 <sup>th</sup> November 2018
Regional Development Communities Fund - STATE	Invitation to apply.	Bombala and Delegate Water Supply System Project; Financial Hardship Request form lodged 29/8/18, seeks exemption from 25% co-contribution aspect of RDCF.	Application due to be lodged in October 2018

#### 4. Civic Leadership

A proactive grant sourcing approach, aligns strongly with the role and responsibilities of Council.

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### 13.3 RESOLUTION ACTION SHEET UPDATE

Record No:

Responsible Officer:	Director Corporate and Community Services
Author:	Secretary Council & Committees
Key Direction:	7. Providing Effective Civic Leadership and Citizen Participation
Delivery Plan Strategy:	DP7.1.1.2 Council's leadership is based on ethics and integrity to enable informed and appropriate decisions in the community's best interest.
Operational Plan Action:	OP7.7 Provide timely, accurate and relevant information to Council to enable informed decision making.
Attachments:	1. In Progress Actions
Cost Centre	3120 Governance
Project	
Further Operational Plan Actions:	

#### EXECUTIVE SUMMARY

In order to provide Councillors with updates on resolutions of Council, a report has been generated with a summary of action that are current and have recently been completed, for the period ending October 2018.

SMRC Resolution Action Sheet – In Progress is attached to this report.

The following officer's recommendation is submitted for Council's consideration.

<b>OFFICER'S RECOMMENDATION</b>
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That Council receive and note the SMRC Resolution Action Sheet – In Progress.
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SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
1	19 October 2017	227/17	18.1	<p><b>Notice of Motion for Rail Trail Feasibility Study</b></p> <p>That Council fund a feasibility study for the opening of a Monaro Rail Trail from Queanbeyan to Bombala during the 2019 Financial year;</p> <p>A. Either by obtaining Grant Funding from the NSW Government; or</p> <p>B. Allocate \$75 000 in the 2019 Financial Year Council Budget in the event grant funding is unavailable.</p>	Peter Bascomb			N
2	19 October 2017	251/17	22.2	<p><b>Purchase of Property in Maybe Street Bombala for Public Toilets</b></p> <p>That Council</p> <p>A. Accept the vendor's asking price of \$40,000 for 60m<sup>2</sup> of land to be subdivided from Lot 1 DP 164034</p> <p>B. Engage the services of a surveyor to create a plan of subdivision including an easement for the vendor to service his air conditioner and to arrange for an 88B Instrument</p> <p>C. Authorise the General Manager and/or the Mayor to sign any</p>	Lyn Bottrill	<p>24 Oct 2018- 12.45 PM – LB Currently waiting on vendor's solicitor.</p> <p>03 Oct 2018 - 9:07 AM - Lyn Bottrill Final check of title to land revealed a lease registered on title. Waiting on landowner to release the notation on the title.</p> <p>27 Aug 2018 - 12:44 PM - Lyn Bottrill Issue with terms of sale of the property and expected date of construction of the toilets.</p> <p>This is currently being sorted out by Council's solicitor.</p> <p>02 Aug 2018 - 2:07 PM - Lyn Bottrill Contracts have been exchanged and plan has been lodged.</p>	30/11/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				documents associated with the purchase of part Lot 1 DP 164034.		<p>23 Jul 2018 - 4:02 PM - Lyn Bottrill                      Plan of subdivision has been lodged for registration.                      Contracts have been exchanged.                      11 Jul 2018 - 1:09 PM - Lyn Bottrill                      Contracts have been exchanged. Plan of subdivision has been lodged with the LRS.</p> <p><i>21 Jun 2018 - 10:17 AM - Lyn Bottrill</i>                      Revised Target Date changed by: Lyn Bottrill                      From: 30 Jun 2018 To: 30 Aug 2018  <i>21 Jun 2018 - 9:41 AM - Lyn Bottrill</i>                      Contracts were exchanged on 15/6. Plan has been lodged for registration. Vendors solicitor has been notified to produce CTs.  <i>04 Jun 2018 - 8:21 AM - Lyn Bottrill</i>                      Waiting on vendor's solicitor to agree to special condition of contract. Subdivision Certificate has been issued today and plan to be lodged as soon as contract has been executed.  <i>23 Apr 2018 - 12:17 PM - Lyn Bottrill</i>                      Revised Target Date changed by: Lyn Bottrill                      From: 20 Nov 2017 To: 30 Jun 2018</p> <p><i>23 Apr 2018 - 11:50 AM - Lyn Bottrill</i>                      Council resolved to purchase the property in Maybe Street. Contracts are expected to exchange in the next couple of days.</p>		

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
						Delay due to additional special conditions the vendor wanted added to the contract which were perceived to affect Council's liability. Legal opinion was sought and received and passed to the Special Projects team. The special conditions were then passed to Public Works and Council staff are currently waiting for the go-ahead to exchange contracts. The vendor is keen to exchange asap.		
3.				Complete 15/01/2018 – reported to Council 18/10/2018				
4.				Complete 16/08/2018 – reported to Council 18/10/2018				
5	14 December 2017	305/17	15.5	<p><b>Request for Conclusion of the Tyrolean Village Voluntary Planning Agreement</b> That Council</p> <p>A. Accept the payment monies in lieu of works required under the Voluntary Planning Agreement between Snowy River Shire Council and Tyrolean Pty Ltd (dated October 2015) facilitating the handover of reserve land to Council prior to the original agreed</p>	Sophie Ballenger	<p>31 Oct 2018 Sophie Ballenger – There is no further progress on parts A or B as we are still awaiting handover. 13 Sep 2018 - 2:23 PM - Katherine Miners Please note the following:</p> <p>a) Money has been received to finalise the handover</p> <p>b) Handover to be completed through</p>		N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>upon timeframes thereby concluding the agreement.</p> <p>B. The developer be advised that should the development not be completed by the end of April 2018 further costs for weed management may be payable for the reserve land in accordance with the 12 month maintenance period agreed upon in the Voluntary Planning Agreement.</p>		<p>conveyancing process and due for completion by the end of the year.</p> <p>10 Aug 2018 - 10:20 AM - Sophie Ballinger Revised Target Date changed by: Sophie Ballinger From: 15 Jan 2018 To: 01 Sep 2018 Reason: Waiting on completion of subdivision for the money to be paid</p> <p>10 Aug 2018 - 10:18 AM - Sophie Ballinger Waiting on confirmation from engineering that required works have been completed and then the applicant will pay the money owing on the VPA</p> <p>03 May 2018 - 10:22 AM - Katherine Miners Still to be arranged as advised by Sophie Ballinger on 23 April 2018.</p>		
6	14 December 2017	313/17	16.8	<p><b>Beyond the Social Plan: Integrating Social Planning Objectives into the Integrated Planning and Reporting Framework</b></p> <p>1. That Council receive and note the information in the report about the integration of social planning into Council's Integrated Planning and Reporting documents.</p> <p>2. That staff resources be directed into incorporating social planning objectives into the Integrated Planning and Reporting suite, including the Community Strategic Plan currently under development.</p>	Meghan Quinn	<p>31 Oct 2018 – No further update at this time.</p> <p>Please note the following:</p> <p>3. A working document has been created which is essentially condensed publicly available data from ABS and our Profile ID tool. It's a primitive version of what the Social Demographic Profile would look like. This plan is to be reported to Council</p> <p>26 Jul 2018 - 10:27 AM - Katherine Miners Community Services Officer will be preparing the Social Demographic Profile. A and B have been completed.</p> <p>04 May 2018 - 4:15 PM - Meghan Quinn Cooma Community Development Planner Kristy Harvey is working on the Social</p>	15/01/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>3. That staff prepare a Social Demographic Profile for the information of Council and the community.</p> <p>4. That the Integrated Planning and Reporting suite, supported by the Social Demographic Profile, take the place of a stand-alone Social Plan.</p>		<p>Demographic Profile. Both Community Development Planners worked with consultant Rhonda Skelton to ensure social planning objectives were included in the Community Strategic Plan.</p> <p>We will also undertake a thorough review of the Delivery and Operational Plans when those drafts become available to staff. During this review, we will provide feedback to ensure that social objectives, including the Disability Inclusion Action Plan, are included. It is critical that the relevant actions are allocated to the right departments (roads, for instance) to ensure delivery.</p>		
7	15 February 2018	13/18	12.1	<p><b>Request from SMEC to contribute to cost of study for Fluids Lab</b> That Council</p> <p>A. Receive and note the report;</p> <p>B. Authorise the expenditure and allocate an amount of \$20,000 in the 2017/18 Financial Year Budget with funding to be provided from Other Internal Reserves for a feasibility study of the Fluid Lab with SMEC; and</p> <p>C. Endorse the Draft MOU for negotiation with SMEC and bring a further report to Council once the negotiations have been completed.</p>	Peter Bascomb	<p>23 May 2018 - 4:06 PM - Erin Donnelly Part B: Purchase Order has been raised PU013329. Part C: SMEC has asked that the MOU negotiations be deferred whilst the study is undertaken.</p> <p>09 May 2018 - 10:34 AM - Janine Hudson SMRC have appointed an architect for a feasibility study. SMEC has asked that MOU negotiations be deferred whilst study is undertaken.</p> <p>24 Apr 2018 - 12:33 PM - Janine Hudson Purchase order will be raised once a project number is received from Finance area. MOU is in progress</p>	19/03/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
8	15 February 2018	22/18	15.6	<p><b>MOD4009/2018 Amendments to Stage 7 Highview Estate Subdivision Jindabyne</b></p> <p>That Council</p> <p>A. Pursuant to section 96(2) of the <i>Environmental Planning and Assessment Act 1979 (as amended)</i> it is recommended that MOD4009/2018 being an amendment to DA0079/2007 on Lots 11 &amp; 12 DP1216242 and Lot 32 DP1118132 be approved subject to amended conditions attached:</p> <p>B. Advise those persons who made a submission to MOD4009/2018 of Councils decision; and</p> <p>C. Arrange a face to face meeting with the objectors to explain the report MOD4009/2018 Amendments to Stage 7 Highview Estate Subdivision Jindabyne.</p>	Sophie Ballinger	<p>31 Oct 2018 Sophie Ballinger – Part C) – a meeting has now been held with the single objector in relation to MOD4009/2018. This action is now complete.</p> <p>13 Sep 2018 - 2:21 PM - Katherine Miners A letter is being sent to the objectors asking if they still wish to proceed with a meeting.</p> <p>25 Jul 2018 - 2:29 PM - Katherine Miners MOD4009/2018 has been released and a meeting is being organised with the objectors as per the resolution. This will be scheduled in the next couple of weeks.</p> <p>28 May 2018 - 4:03 PM - Katherine Miners DAs have not been resolved and meeting still to be arranged.</p> <p>03 May 2018 - 10:24 AM - Katherine Miners Advised by Sophie Ballinger on 23 April 2018 that the developer needs to be contacted again. To be followed up.</p>	31/10/2018	Y
9	15 February 2018	49/18	22.5	<p><b>Extension of Contract 2014/002 for the Provision of Street, Shopping Centre &amp; Toilet Cleaning Services in Jindabyne</b></p> <p>That Council</p> <p>A. Approve the extension of the current contract with Crystal Lake Cleaning for street, shopping centre and public toilets in Jindabyne for a further 12 months until 28 February 2019</p>	Lyn Bottrill	<p>30/10/18 – 10:16 AM Glen Hines No progress from previous update</p> <p>10/08/18 – 08:32AM Glen Hines No external consultant to be engaged – To be undertaken internally. Scope for all cleaning contracts has been consolidated into spread sheet. Land and Property officer to create contract</p>	28/12/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>for the amount of \$117,581.88 incl. GST;</p> <p>B. Authorise the General Manager to execute an Addendum to the Contract to extend the period under the same terms and conditions; and</p> <p>C. Receive a report on the review of contracts for cleaning across the Snowy Monaro Regional Council LGA once completed.</p>		<p><i>document. Land and Property Manager to review scopes for suitability.</i>  <i>03 Oct 2018 - 9:07 AM - Lyn Bottrill</i>                      Contracts being finalised.  <i>27 Aug 2018 - 12:43 PM - Lyn Bottrill</i>                      Group Manager Facilities is dealing with this matter.  <i>02 Aug 2018 - 2:06 PM - Lyn Bottrill</i>                      Glen Hines seeking services of a contractor.  <i>23 Jul 2018 - 3:31 PM - Lyn Bottrill</i>                      Currently seeking appropriately qualified firm to carry out investigation into all Council cleaning contracts and adjust the terms to be the same in all contracts.</p> <p>It is anticipated that a report will be presented to Council in November 2018  <i>04 Jun 2018 - 8:18 AM - Lyn Bottrill</i>                      Group Manager facilities will organise contractor to carry out investigation into all Council cleaning contracts and make a recommendation to Council.  <i>23 Apr 2018 - 12:15 PM - Lyn Bottrill</i>                      Revised Target Date changed by: Lyn Bottrill                      From: 19 Mar 2018 To: 28 Sep 2018  <i>23 Apr 2018 - 12:10 PM - Lyn Bottrill</i>                      Group Manager Facilities to continue with having the cleaning contracts for each of the former Councils standardised.</p>		

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
10	15 February 2018	50/18		<p><b>Potential Joint Project with the Department of Education – Cooma</b></p> <p>That Council endorse the continued pursuit of this project with a view to potentially entering into a binding joint use project agreement with the Department of Education in due course, but on the proviso that Council is successful in its grant application to the Regional Sports Infrastructure Fund to cover the cost of its portion of capital expenditure on the project.</p>	Mark Adams	<p><i>30 Oct 2018 Mark Adams</i> – The Department of Education is still pursuing the Performing Arts Centre. They may approach Council again for a contribution as they may potentially seek a car parking arrangement at the Cooma Cemetery.</p> <p>Feedback received on the grant application for the sports aspect was that a strong application was presented however we were not successful due to the funding split and were advised that if the project was rescoped to reapply.</p> <p><i>13 Sep 2018 - 4:56 PM - Katherine Miners</i> Council was unsuccessful in receiving a grant for the indoor sports centre. Clrs have been advised by email by Group Manager Economic Development and Tourism.</p> <p><i>26 Jul 2018 - 10:30 AM - Katherine Miners</i> Staff are still awaiting grant outcomes. Fortnightly meetings are being held with the project group. The group are looking at starting to talk about details of the Joint Use Agreement for a regional performing arts centre.</p> <p><i>28 May 2018 - 5:15 PM - Katherine Miners</i> Business case has been lodged for the Regional Sports Infrastructure fund and an</p>	19/03/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
						Expression of Interest for the Federal Regional Growth Fund. Awaiting outcomes		
11	15 March 2018	60/18	10.1	<p><b>Bombala Airport Terminal Building</b> That Council</p> <p>A. Approve demolition and associated cost of the existing Terminal building and rehabilitate the site at the Bombala Airport at a cost of \$2000; and</p> <p>B. Approve the cost of \$1000 to relocate the neighbouring resident's telephone line at the Bombala Terminal building.</p> <p>C. Authorise the expenditure to be allocated in the 2018 Financial Year Budget with funding to be provided from Other Internal Reserves.</p>	Lorraine Thomas	<p>31 10 2018 Lorraine Thomas - Telstra team to be onsite November 2018 to relocate the Telstra cable to owner's property.</p> <p><i>08 Oct 2018 Waiting on Telstra for the relocation of the Telstra cable for Mr Wrenford.</i></p> <p><i>02 Sep 2018 - 10:58 AM - Lorraine Thomas Revised Target Date changed by: Lorraine Thomas From: 31 Jul 2018 To: 03 Sep 2018</i></p> <p><i>02 Sep 2018 - 10:43 AM - Lorraine Thomas Council's Facilities Department has demolished the Bombala Airport Terminal building.</i></p> <p>Council has contacted Telstra for the relocation of the Telstra cable for Mr</p>	3/09/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
						<p>Wrenford and is waiting to hear back from Telstra.</p> <p><i>02 Aug 2018 - 3:28 PM - Erin Donnelly</i>                      Council is waiting on a quotation from Telstra for the relocation of the Telstra cable at the Bombala Airport.</p> <p><i>18 Jul 2018 - 3:32 PM - Lorraine Thomas</i>                      Revised Target Date changed by: Lorraine Thomas From: 16 Apr 2018 To: 31 Jul 2018</p> <p><i>18 Jul 2018 - 3:19 PM - Lorraine Thomas</i>                      Council's Facilities Department has demolished the Bombala Airport Terminal building.</p> <p>Telstra has inspected the site and Council is waiting on a quotation from Telstra for the relocation of the Telstra cable for Mr Wrenford.</p> <p><i>29 May 2018 - 9:24 AM - Lorraine Thomas</i>                      Council's Facilities Team have included the demolishing and removing the Bombala Airport Terminal Building in their Works Program. Council is waiting on Telstra to relocate the telephone line for the neighbouring residence.</p> <p><i>20 Apr 2018 - 2:35 PM - Lorraine Thomas</i>                      Council's Facilities Team in the process of demolishing and removing the Bombala Airport Terminal Building.</p>		

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
12	15 March 2018	64/18		<p><b>Creation of road reserve over Jerangle Road through lot 6 DP 754888 at Jingerale</b> That Council</p> <p>A. Accept the quotation from Bradley Surveying and Design Pty Ltd in the amount of \$9,500</p> <p>B. Agree to the expenditure of an additional estimated \$2,000 to include the closure of the corresponding section of Crown reserve road passing through lots 5 and 6 in the survey plan.</p> <p>C. Authorise the General Manager to execute the necessary documents, including the Transfer of the closed section of Crown reserve road to the landowner in compensation.</p> <p>D. Apply to the Department of Primary Industries to take the sections of Crown reserve road within Jerangle Road into Council's public road assets register.</p> <p>E. Gazette the entire length of Jerangle Road as a Council public road.</p>	Lyn Bottrill	<p>24 Oct 2018 – 12:45 PM – Lyn Bottrill Still waiting on landowner's solicitor to lodge the plan – mortgagor's consent needed. <i>03 Oct 2018 - 9:06 AM - Lyn Bottrill</i> Waiting on landowner's solicitor to lodge the plan. <i>27 Aug 2018 - 12:42 PM - Lyn Bottrill</i> Email sent to surveyor and solicitor asking for update on progress of registration of the plan. <i>02 Aug 2018 - 2:05 PM - Lyn Bottrill</i> Plan has been lodged. Email sent to solicitor acting for the other party asking for an update. <i>23 Jul 2018 - 3:30 PM - Lyn Bottrill</i> Waiting on registration of plan of subdivision <i>11 Jul 2018 - 1:07 PM - Lyn Bottrill</i> Documents returned to surveyor for lodgement with the LPI <i>21 Jun 2018 - 10:16 AM - Lyn Bottrill</i> Revised Target Date changed by: Lyn Bottrill From: 30 Jun 2018 To: 30 Sep 2018 <i>21 Jun 2018 - 10:02 AM - Lyn Bottrill</i> All documents have been executed by Council and sent back to the surveyor for lodgement at the LPI <i>04 Jun 2018 - 8:18 AM - Lyn Bottrill</i> Currently waiting on Subdivision Cert. <i>23 May 2018 - 10:34 AM - Lyn Bottrill</i> Application has been submitted to Council for Subdivision Certificate. When the Certificate</p>	30/11/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
						<p>is issued it will be sent along with the plan and Administration sheet to the landowners surveyor for lodgement at the LRS  <i>23 Apr 2018 - 12:16 PM - Lyn Bottrill</i>                      Revised Target Date changed by: Lyn Bottrill                      From: 16 Apr 2018 To: 30 Jun 2018  <i>23 Apr 2018 - 12:12 PM - Debbie Constance</i>                      Surveyor has been contacted and is proceeding with survey of road.</p> <p>The Administration sheet and the plan have been sent to Cooma office by the surveyor. When they are received Council staff will progress the matter. - Ongoing</p>		
13				Complete 16/04/2018 – reported to Council 18/10/2018				
14	15 March 2018	<b>71/18</b>	15.3	<p><b>Lake Wallace Dam - Access to reservoir for fishing</b>                      That Council:</p> <p>A. Do not allow public access to the Lake Wallace site as the risk to the water quality provided to the Nimmitabel community for human consumption is unmanageable;</p> <p>B. Confirms that the Lake Wallace site is to continue to be managed as a Conservation Area under the approved Offset Management Plan and Conservation Property Vegetation Plan;</p>	Jane Kanowski	29/10/18 Jane Kanowski – One quote has been received – as per Council policy need to	16/04/2018	N

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No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>C. Develop a Management Plan for the reservoir, including review of consideration of establishing a refuge for aquatic threatened species with all relevant authorities; and</p> <p>D. Develop information and interpretive signage for the Conservation Area to be installed at Lake Williams, in Nimmitabel Township.</p>		<p>get an additional quote – waiting on a response.</p> <p><i>03 Sep 2018 - 1:21 PM - Jane Kanowski</i>                      A quote from Stockl Signs has been received. Another quote is required.</p> <p><i>20 Aug 2018 - 4:55 PM - Jane Kanowski</i>                      Contacted NGH - awaiting advice from them and obtaining quotes for signage</p> <p><i>28 Jun 2018 - 1:46 PM - Glen Hines</i>                      Jane Kanowski requested to contact NGH Environmental for interpretive signage subject matter</p> <p><i>28 Jun 2018 - 1:41 PM - Glen Hines</i>                      Action reassigned to Jane Kanowski by: Glen Hines</p> <p><i>21 May 2018 - 11:53 AM - Debbie Constance</i>                      Action reassigned to Glen Hines by: Debbie Constance</p> <p><i>11 Apr 2018 - 2:28 PM - Debbie Constance</i>                      Noted: Meeting arranged with DOI to handover actions.</p> <p>D) to be actions in the new financial year. Group Manager Facilities and Project Manager are meeting on Thursday 14 August to discuss Lake Wallace issues. Signs for Lake Williams will also be discussed.</p>		

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No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
15	15 March 2018	89/18		<p><b>Notice of Motion Cr Castellari - Update on Money for Roads</b></p> <p>That Council resolve that the Mayor provide regular updates on progress implementing the motion passed at the February 2018 council meeting, to approach State and Federal government for improved ongoing road funding in Snowy Monaro region.</p>	Sarah Cleverley	Mayor scheduled to meet with Minister Pavey, Minister for Roads on 2 May to discuss funding	16/04/2018	N
16	05 April 2018	118/18		<p><b>Proposed Road Closure &amp; Sale of old Lions Park at Bombala</b></p> <p>That Council;</p> <ul style="list-style-type: none"> <li>A. Approve the partial road closure on the corner of High Street and Stephen Street Bombala so that the fence line becomes the boundary of lot 9 DP 995614;</li> <li>B. Engage the services of a land surveyor to provide a plan for the boundary adjustment;</li> <li>C. Authorise the General Manager to execute any documents necessary to complete the boundary adjustment and sale of the property;</li> <li>D. Readvertise the property on the open market for auction with an appropriate reserve; and</li> <li>E. Make the Report public once the matter is settled.</li> </ul>	Lyn Bottrill	<p>25/10/2018 – Janine Hudson: The Submission period ends 8 November 2018, some submissions have been received from adjoining landowners and the authorities, these submissions have been with no objection to the closure.</p> <p>25 Oct 2018 – Janine Hudson - The Submission period ends 8 November 2018, some submissions have been received from adjoining landowners and the authorities, these submissions have been with no objection to the closure.</p> <p><i>5 Oct 2018 – Janine Hudson Letters have been sent to adjoining landowners with notification of the proposed closure and notification letters to the authorities are being prepared. The advertisement has been placed in the Monaro Post for 11 October and 25 October. The 28 day period for</i></p>	30/09/2018	N

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					<p><i>submissions ends on 8 November.                  Submissions will be reviewed and the correct process followed.                  03 Oct 2018 - 9:05 AM - Janine Hudson                  Action reassigned to Janine Hudson by: Janine Hudson                  03 Oct 2018 - 8:59 AM - Lyn Bottrill                  Notifications sent out to commence road closing.                  27 Aug 2018 - 12:40 PM - Lyn Bottrill                  Plan has been received. There are issues with a previous resumption which has not been registered on title. When these issues are sorted out and the notification period for road closing has expired, and the resumption issues have been resolved then the plan will be registered and the land will be listed for sale.                  02 Aug 2018 - 2:04 PM - Lyn Bottrill                  Spoke to surveyor this week and he has promised to get the plan to me within the week.                  23 Jul 2018 - 3:39 PM - Lyn Bottrill                  Still waiting on plan for boundary adjustment.                  11 Jul 2018 - 1:05 PM - Lyn Bottrill                  Still waiting on plan from surveyor. Contact with the surveyor revealed that there were issues with the road alignment and he was working on it.                  21 Jun 2018 - 10:16 AM - Lyn Bottrill                  Revised Target Date changed by: Lyn Bottrill                  From: 30 Jun 2018 To: 30 Sep 2018                  21 Jun 2018 - 10:03 AM - Lyn Bottrill</i></p>		
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SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
						<p>Surveyor has confirmed that Council will receive the plan etc. in about two weeks  <i>04 Jun 2018 - 8:17 AM - Lyn Bottrill</i>                      Currently waiting on survey plan for road closing .  <i>23 May 2018 - 4:24 PM - Lyn Bottrill</i>                      23/5 Waiting on plan  <i>23 Apr 2018 - 12:16 PM - Lyn Bottrill</i>                      Revised Target Date changed by: Lyn Bottrill                      From: 16 Apr 2018 To: 30 Jun 2018  <i>23 Apr 2018 - 12:14 PM - Lyn Bottrill</i>                      Surveyor has been engaged to provide a plan for boundary adjustment and road closure will commence as soon as a plan is available.</p> <p>14/5 - Waiting on plan.</p>		
17				Complete 3/09/2018 – reported to Council 18/10/2018				
18	19 April 2018	133/18		<p><b>Proposed Transfer of the Bombala Tafe Campus at 8-12 Wellington Street, Bombala to Snowy Monaro Regional Council</b>                      That Council</p> <p>A. Rescind resolution 294/17 dated 14 December 2017;                      B. Accept the offer to transfer ownership of lots 11 and 13 DP</p>	Lyn Bottrill	<p><i>24 Oct 2018 – 12.45 PM - Lyn Bottrill</i>                      Phone call from TAFE NSW this morning to notify Council that unofficial approval has been given for the transfer of the property currently waiting on Minister’s signature.                      Email received following phone call with contract attached for Council’s perusal.  <i>8 Oct 2018 – 11.26 AM</i>                      Waiting for confirmation from TAFE NSW that transfer of property has been approved</p>	31/12/2018	N

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No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>871424 (TAFE Bombala Wellington Street) to Council;</p> <p>C. Upon transfer of the property to classify Lots 11 and 13 DP 871424 as Community Land under the provisions of the Local Government Act 1993;</p> <p>D. Seek the advice of Council's Heritage Adviser with respect to any work which may be required to ensure the building is legislatively compliant and suitable for use by the community;</p> <p>E. Authorise the expenditure of \$150,000 towards the upgrade of the building plus a further \$50,000 to engage the services of a project manager to co-ordinate the project to be funded from Internal Restricted Reserves Bombala;</p> <p>F. Approve the inclusion of the upgrade of the property through the Stronger Country Communities Fund to the value of \$250,000; and</p> <p>G. Note that the ownership of lots 11 and 13 DP 871424 will place continued maintenance requirements which need to be captured in asset management</p>		<p><i>by State Government Property Oversight Committee. This should be received within the next two weeks</i></p> <p><i>03 Oct 2018 - 8:57 AM - Lyn Bottrill</i></p> <p>We are expecting to hear from TAFE NSW on decision of State Government Parliamentary Committee within the next two weeks.</p> <p><i>27 Aug 2018 - 12:38 PM - Lyn Bottrill</i></p> <p>Waiting on confirmation of consent from the Parliamentary Property Committee on transfer of property to Council.</p> <p><i>02 Aug 2018 - 2:03 PM - Lyn Bottrill</i></p> <p>Council has been promised that they will have a firm answer by October after the matter has been through the State Government Property Overview Committee.</p> <p><i>23 Jul 2018 - 3:40 PM - Lyn Bottrill</i></p> <p>The transfer of State property has to pass through several State Government Committees prior to being approved by the</p>		

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No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				plans and future operational expenditure budgets.		<p>Minister. We are waiting on the proposal to pass through the various Committees.  <i>11 Jul 2018 - 1:03 PM - Lyn Bottrill</i>                      Spoke to Paul Anderson on Monday 9/7. He said that we should expect a final answer by October.  <i>21 Jun 2018 - 10:15 AM - Lyn Bottrill</i>                      Revised Target Date changed by: Lyn Bottrill                      From: 21 May 2018 To: 31 Dec 2018  <i>21 Jun 2018 - 10:04 AM - Lyn Bottrill</i>                      This matter is with the Minister for signing off.  <i>04 Jun 2018 - 8:16 AM - Lyn Bottrill</i>                      This matter is currently with the Minister  <i>23 May 2018 - 10:31 AM - Lyn Bottrill</i>                      TAFE NSW have received a copy of the Council resolution and we are now waiting on formal notification of the process and anticipated timeframe  <i>01 May 2018 - 3:38 PM - Debbie Constance</i>                      Copy of Council resolution sent to Paul Anderson of TAFE NSW. He responded to say that he would be in contact to let me know the anticipated timeframe for the process. - Ongoing</p>		

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
19	19 April 2018	147/18	16.9	<p><b>Compulsory Acquisition of Lot 13 DP 239506 - Access to Jindabyne Sewerage Treatment Plant, Jindabyne Landfill and Sewer Pump Station 6</b></p> <p>That Council</p> <p>A. Rescind resolution 131/14 of 26 August 2014</p> <p>B. Proceed to acquire Lot 13 Deposited Plan 239506 by compulsory process under the Land Acquisition (Just Terms Compensation) Act 1991 by authority contained in the Roads Act 1993 for the purposes of providing legal access to the Jindabyne Sewer Treatment Works, Jindabyne Landfill and Sewer Pump Station 6.</p> <p>C. Dedicate the land as Public Road in accordance with the Roads Act 1993</p> <p>D. Note minerals are to be excluded from this acquisition</p> <p>E. Note this acquisition is not for the purpose of resale</p> <p>F. Make the necessary applications to the Minister for Local Government and the Governor</p> <p>G. Authorise the Common Seal be affixed to all documentation required to be sealed to give effect to this resolution.</p>	Lyn Bottrill	<p>24 Oct 2018 - LB</p> <p>Minister's consent to the acquisition has been received and we are now progressing to finalise the matter by 30 November 2018</p> <p>Lyn Bottrill - Council has been notified by Public Works that OLG has approved acquisition and we are currently waiting on gazettal and notification from the Valuer General for the cost.</p> <p><i>03 Oct 2018 - 8:58 AM - Lyn Bottrill</i></p> <p>Waiting on Valuer General's valuation of the land.</p> <p><i>27 Aug 2018 - 12:39 PM - Lyn Bottrill</i></p> <p>This matter is still waiting on consent from the OLG</p> <p><i>02 Aug 2018 - 2:04 PM - Lyn Bottrill</i></p> <p>This matter is still with the Governor.</p> <p><i>23 Jul 2018 - 3:28 PM - Lyn Bottrill</i></p> <p>Waiting on reply from the OLG.</p> <p><i>11 Jul 2018 - 1:04 PM - Lyn Bottrill</i></p> <p>Application is with the OLG and we should receive word from the Valuer General within</p>	30/11/2018	N

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No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
						<p>the next month with respect to purchase price</p> <p><i>21 Jun 2018 - 10:15 AM - Lyn Bottrill</i> Revised Target Date changed by: Lyn Bottrill From: 21 May 2018 To: 21 Oct 2018</p> <p><i>21 Jun 2018 - 10:04 AM - Lyn Bottrill</i> Application has been sent to OLG for consent.</p> <p><i>04 Jun 2018 - 8:16 AM - Lyn Bottrill</i> This matter has been submitted to the Dept of Local Gov. for consent.</p> <p><i>23 May 2018 - 10:33 AM - Debbie Constance</i> Application has been submitted to the Dept of Local Government for consideration. - Ongoing</p> <p><i>01 May 2018 - 3:39 PM - Lyn Bottrill</i> Dept Finance notified of Council resolution and as soon as the Mayor signs the page of the Minutes containing the resolution it will be sent to Dept of Finance to follow up with Application to the Minister and the Governor.</p>		

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No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
20	07 May 2018	162/18	11.1	<p><b>Proposal to Realign the Barry Way Jindabyne and to Address Issues with the Intersections of Barry Way with Eagle View Lane and Bungarra Lane</b></p> <p>That Council</p> <p>A. Approve the proposal to realign The Barry Way over the constructed road from the intersection with MR286 to the boundary of the national park.</p> <p>B. Approve the proposal to apply to the Crown to transfer those sections of The Barry Way which are Crown reserve road to Council.</p> <p>C. Authorise staff to negotiate with landowners for acquisition of the constructed Barry Way and, where possible, to offer to close corresponding sections of paper road and to dedicate the land to the landowner in compensation.</p> <p>D. To engage the services of a surveyor to identify those sections of the Barry Way which are not on line with the constructed road.</p> <p>E. To acquire any Crown land upon which the Barry Way has been constructed through the process of the Land Acquisition (Just Terms Compensation) Act 1991 through the authority of the Roads Act 1993.</p>	Lyn Bottrill	<p>24 Oct 2018 - LB</p> <p>Surveyors are presently working on identification plan.</p> <p><i>03 Oct 2018 - 8:57 AM - Lyn Bottrill</i></p> <p>Kleven Spain engaged to carry out survey.</p> <p><i>27 Aug 2018 - 12:38 PM - Lyn Bottrill</i></p> <p>Surveyor selected and work to progress shortly.</p> <p><i>07 Aug 2018 - 8:47 AM - Lyn Bottrill</i></p> <p>Revised Target Date changed by: Lyn Bottrill</p> <p>From: 06 Jun 2019 To: 31 Dec 2019</p> <p><i>02 Aug 2018 - 1:55 PM - Lyn Bottrill</i></p> <p>Call for expressions of interest from local land surveyors. Submissions currently being considered.</p> <p><i>23 Jul 2018 - 3:38 PM - Lyn Bottrill</i></p> <p>No EOI s received by due date. All surveyors were contacted and were given an extension</p>	31/12/2019	N

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No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>F. Authorise the General Manager to execute any documents necessary to complete the project.</p> <p>G. Authorise the expenditure and allocate an amount of \$135,000 in the 2018/19 year Budget with funding to be provided from Stronger Communities Project PP-219 (Undertake project to align the road with road reserves).</p>		<p>of time to submit their EOI. Closing date is 27/7</p> <p>11 Jul 2018 - 1:02 PM - Lyn Bottrill</p> <p>Specification sent to three surveyors requesting that they submit expressions of interest. Due by cob 13/7</p> <p>21 Jun 2018 - 10:14 AM - Lyn Bottrill</p> <p>Revised Target Date changed by: Lyn Bottrill From: 06 Jun 2018 To: 06 Jun 2019</p> <p>21 Jun 2018 - 10:05 AM - Lyn Bottrill</p> <p>Draft specification with Group Manager Transport and Infrastructure for approval.</p> <p>04 Jun 2018 - 8:15 AM - Lyn Bottrill</p> <p>The specification is currently been developed for the work to be carried out by the surveyor. Council will call for expressions of interest to carry out the work.</p> <p>23 May 2018 - 10:29 AM - Lyn Bottrill</p> <p>Specification being developed to seek quotations from suitably qualified land surveyors.</p>		
21	17 May 2018	190/18	15.2	<p><b>Planning Proposal to amend Bombala Local Environmental Plan 2013 to introduce Zone SP2 – Infrastructure</b></p> <p>That Council:</p> <p>A. Note the Alteration to Gateway Determination and covering letter provided by the Department of Planning and Environment;</p>	Mark Adams	<p>31 Oct 2018 Mark Adams – Water and Wastewater are currently working with a consultant on the Bombala water issue and are looking at future options with a report to come in about six months’ time. It is unlikely that the weir will be recommended as being</p>	18/06/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>B. Note the outstanding issues affecting the Planning Proposal and its process thus far, including those previously raised in submissions to the process (attached);</p> <p>C. Collaborate with NSW Department of Primary Industries – Water on planning for Bombala water supply including development of Integrated Water Cycle Management (IWCM) Plan;</p> <p>D. Consult Government agencies on outstanding items, and report back to Council estimated cost of proceeding, and;</p> <p>E. Funding to be allocated from Bombala Reserves.</p>		<p>necessary for water supply purposes. This planning proposal expires in March 2019.</p> <p><i>13 Sep 2018 - 4:53 PM - Katherine Miners</i> Officer is considering how to progress the LEP following rejection of the officer's recommendation on 16 August 2018. <i>06 Aug 2018 - 1:57 PM - Peter Smith</i> Further report to Council 16 August 2018 <i>26 Jul 2018 - 10:42 AM - Katherine Miners</i> A report will be presented back to Council with some further estimated costings. Information requested in C &amp; D will be incorporated in this report. <i>28 May 2018 - 5:00 PM - Katherine Miners</i> Further report to be provided listing reports that are required to satisfy other agencies and costs of each additional report.</p>		
22	07 June 2018	216/18	12.1	<p><b>Progress Report - Investigation of Potential Caravan / RV Parking Sites in Cooma</b> That Council</p> <p>A. Receive and note the officers report on the progress of identifying caravan parking and RV parking opportunities; and</p> <p>B. Authorise staff to prepare a preliminary concept design and costings for addition of caravan parking and RV parking in the Council</p>	Glen Hines	<p>30 Oct 18 Glen Hines – 10:43 AM No update received from CMCA as yet. Expecting query on suitable date to present to Council. 10 Oct – 08:52 AM Glen Hines – Met with CMCA regarding potential CMCA / RV operated facility in Cooma. Operational land in Hawkins St a potential location with excellent proximity to CBD. CMCA to present a proposal to Council at a date TBA</p>	30/11/2018	N

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No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				owned Carpark at 117 Commissioner St Cooma		<p>31 Aug 2018 - 1:39 PM - Glen Hines Price estimate received for incorporating caravan / rv parking at Nijong Oval along Barrack St - \$540K including \$92 K in drainage which may or may not be necessary. Still waiting for concept plans from Public Works</p> <p>09 Aug 2018 - 3:50 PM - Glen Hines Nijong design / cost estimates due from Public Works Monday 13th Aug. Commissioner St carpark designs/costs on hold pending Vale St Civic Centre masterplan</p> <p>24 Jul 2018 - 9:14 AM - Erin Donnelly Designs and estimates are still with Public Works. Enquiry has been made as to when these will be available.</p> <p>28 Jun 2018 - 2:03 PM - Glen Hines Public Works have been engaged to provided concept and pricing estimates to redevelop/refurbish Commissioner St carpark inclusive of caravan / rv parking bays. Concepts and pricing have been added to the Nijong oval design brief to Public Works via Major Projects.</p>		
23	07 June 2018	221/18	18.2	<p><b>Notice of Motion - Skate Park</b> That Council</p> <p>A. Support the Jindabyne Skate Park Association's bid to expand and redevelop the Jindabyne Skate Park</p>	Mark Adams	31 Oct 2018 Mark Adams – Part A) the concept plan is now complete and will be presented to the 6 December Council Meeting to receive and note. Part B) Ongoing.	9/07/2018	N

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No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>to a world class venue, by providing seed funds of \$10,000 from the Jindabyne reserves (or elsewhere as council sees fit), to enable a professional park design to be developed, and</p> <p>B. Once the design is completed, partner with the Jindabyne Skate Park Association to apply for grants from appropriate State and/or Federal funding programs to redevelop the park.</p>		<p>Concept plan finalised and money almost completely expended. This project is nearly completed.</p> <p><i>30 Jul 2018 - 11:29 AM - Katherine Miners</i> Council officers have been liaising with the Skate Park Association and potential designers. One designer has been recommended. We are awaiting funds to be transferred but will proceed with a design in the meantime.</p>		
24	07 June 2018	224/18	22.1	<p><b>Lease - Council from Kalev Holdings Pty Ltd - Mt Roberts Radio Tower</b></p> <p>That Council</p> <p>A. Approve the lease over Lot 23 DP 858510 (Mt Roberts radio tower) for a further period of 5 years;</p> <p>B. Explore the option to purchase lot 23 DP 858510;</p> <p>C. Write to the landowner requesting a complete list of the beneficiaries of the right of carriageway;</p> <p>D. Negotiate with the beneficiaries of the right of carriageway to enter into an Agreement for regular maintenance of the right of carriageway and proportionate sharing of the costs; and</p>	Lyn Bottrill	<p><i>24 Oct 2018 – LB</i> <i>Signed lease has been returned to Council.</i></p> <p><i>8 Oct 2018 – 11:38 AM – Lyn Bottrill</i> <i>Waiting on solicitors to exchange lease and return of lease to Council.</i></p>	31/08/2018	N

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No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				E. Authorise the General Manager to execute the lease.		<p>03 Oct 2018 - 8:56 AM - Lyn Bottrill Exchange of lease imminent.</p> <p>27 Aug 2018 - 12:37 PM - Lyn Bottrill Waiting on amended lease being returned to Council for execution.</p> <p>07 Aug 2018 - 8:47 AM - Lyn Bottrill Revised Target Date changed by: Lyn Bottrill From: 09 Jul 2018 To: 31 Aug 2018</p> <p>02 Aug 2018 - 1:54 PM - Lyn Bottrill Waiting on response from Lessor's solicitor with respect to amendment of the lease to reflect the reduced term.</p> <p>23 Jul 2018 - 3:36 PM - Lyn Bottrill Still waiting on amended lease. (Term to be amended) Council's solicitor was asked to write to the Lessor's solicitor to seek amendment of the term.</p> <p>11 Jul 2018 - 1:01 PM - Lyn Bottrill Still waiting on reply from lessor's solicitor with respect to term.</p> <p>21 Jun 2018 - 10:11 AM - Lyn Bottrill Letter to lessor's solicitor requesting that term be amended. Letter to lessor requesting complete list of beneficiaries of the row.</p>		
25	07 June 2018	226/18	22.3	<p><b>More Than a Library: Supporting a Joint-Use Facility for Jindabyne</b> That Council:</p> <p>A. Endorse the attached letter, affirming that the \$2 million is</p>	Mark Adams	<p>31 Oct 2018 Mark Adams – Superseded. Item 19.3 Council meeting 16 August 2018. Grant application lodged</p>	9/07/2018	Y

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No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>subject to grant funding plus addressing parking is a reasonable contribution to the proposed joint use project with the Department of Education at the Jindabyne Central School.</p> <p>B. Organise a meeting with the local member, candidates in the upcoming state election and Jindabyne Connect regarding the site of the school.</p>		<p><i>15 Oct 2018 Linda Nicholson - Grant application submitted on 21 September for Council contribution for library and car parking.</i></p> <p><i>13 Sep 2018 - 5:00 PM - Katherine Miners Council is applying for a grant under the Regional Cultural Fund which is due on 21 September. Discussions are continuing with the Department of Education.</i></p> <p><i>06 Aug 2018 - 1:55 PM - Peter Smith further report to Council August</i></p> <p><i>26 Jul 2018 - 10:49 AM - Katherine Miners Letter has been sent.</i></p> <p>A meeting with the local member, candidates in the upcoming state election and Jindabyne Connect has been put on hold after the workshop was held. A notice of motion was put to the 5 July Council Meeting which was defeated. The Department of Education have been advised of the outcome of the 5 July Council Meeting and their informal advice was that the Department would be withdrawing from the Joint Use Proposal if Council cannot guarantee the funding. Once</p>		

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No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
						<p>formal advice has been received a report will be put to Council.  <i>13 Jul 2018 - 9:41 AM - Katherine Miners</i>                      Workshop held with 4 Councillors in attendance. A notice of motion will be presented to Council meeting to determine guarantee of \$2 million contribution. Council may be able to apply to the Regional Cultural Fund for grant assistance.  <i>26 Jun 2018 - 8:54 AM - Peter Smith</i>                      Workshop to be held with Councillors on 26 June</p>		
26	21 June 2018	237/18	11.1	<p><b>Local Government NSW Annual Conference 2018</b>                      That Council                      A. Authorise the Mayor and the General Manager to attend the Local Government NSW Annual Conference in October 2018;                      B. Authorise two nominated Councillors Castellari and Councillor Beer to attend as the remaining voting members;                      C. Authorise the expenditure and allocate an approximate amount of \$4,000.00 in the 2018 Financial Year Budget with funding to be provided from Mayor and Councillor Conferences, and;                      D Requests Councillors to forward any proposed motions, to be tabled at the</p>	Sarah Cleverley	<p><i>06 Aug 2018 - 1:28 PM - Erin Donnelly</i>                      Action reassigned to Sarah Cleverley by: Erin Donnelly  <i>03 Jul 2018 - 11:44 AM - Janine Hudson</i>                      Accommodation has been booked and Registrations are to take place mid July as per LGNSW advice.</p>	23/07/2018	N

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No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				Local Government NSW Annual Conference, to the General Manager which will be presented to Council for consideration in August 2018.				
27	21 June 2018	238/18		<p><b>University of Canberra ' Tourism Governance Strategy'</b> That Council:</p> <p>A. Forms a regional tourism committee based on the UC report recommendation;</p> <p>B. Resolve to support Tourism Snowy Mountains as recommended in the UC report to market and promote the Snowy Mountains brand;</p> <p>C. Support Tourism Snowy Mountains by providing \$40,000 this financial year (already in budget from previous Councils contributions) and \$60,000 per year (included in draft 2018/19 budget) on an ongoing basis for the remainder of the Council term (last allocation in 2020/21 financial year);</p> <p>D. Not set up the district tourism committees contrary to the recommendation of the UC report;</p> <p>E. Note that an SMRC Destination Management Plan/Visitor Economy Strategy will now be prepared in</p>	Donna Smith	<p>31 Oct 2018 Donna Smith – Part A) Still awaiting endorsement of the final charter from the governance team. All other parts are complete. 13 Sep 2018 - 5:02 PM - Katherine Miners Please note the following:</p> <p>a) The final charter has been prepared for the committee and are awaiting the governance team to endorse the document.</p> <p>e) The consultants have been appointed and preparation of the Destination Management Plan is beginning. A meeting was held with the consultants yesterday.</p> <p>30 Jul 2018 - 11:11 AM - Katherine Miners Please note the following:</p> <p>A. The Regional Tourism Committee is to be formed and a committee charter is being prepared.</p> <p>B, C, D have been noted and completed in accordance with the resolution.</p>	23/07/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>conjunction with the Office of Regional Development and as required by the South East and Tablelands Regional Plan;</p> <p>F. Note that Economic Development and Tourism staff will continue to build links with external agencies such as Destination NSW, Destination Network Southern NSW, Visit Canberra, Tourism Snowy Mountains and the CBRJO tourism working group, and;</p> <p>G Explore with TSM and NSW Government through its various agencies the means by which ongoing significant funding for promotional activities by TSM may be generated.</p>		<p>E. A request for quotes will be sent to the consultants this week.</p> <p>F, G have been noted and completed in accordance with the resolution.</p>		
28				Complete 3/09/2018 – reported to Council 18/10/2018				
29	21 June 2018	253/18	22.3	<p><b>Council Property - Town View, Waterworks Hill, Bombala</b></p> <p>That Council</p> <p>A. Approve the proposal to demolish the residence located on lot 1 DP 1216130</p>	Lyn Bottrill	<p>24 Oct 2018 – LB <i>Commercial Land &amp; Property Officer investigating availability of housing in Delegate for tenant.</i></p> <p>8 Oct 2018 – 11:41 AM – Lyn Bottrill Enquiries currently being made to Southern Cross Housing re consideration of tenant at</p>	29/11/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>B. Serve notice on the tenant to vacate the premises in accordance with the Residential Tenancy Act.</p> <p>C. Engage the services of a suitably qualified contractor to demolish the residence, clear the site and dispose of any asbestos in accordance with the EPA Act; and</p> <p>D. Authorise the expenditure and allocate an amount in the 2018 Financial Year Budget with funding to be provided from the Former Bombala LGA Reserve.</p>		<p><i>Waterworks cottage for disadvantaged housing at either Bombala or Delegate.</i>  <i>03 Oct 2018 - 8:51 AM - Lyn Bottrill</i>                      Looking into disadvantaged housing for tenant in either Bombala or Delegate.  <i>27 Aug 2018 - 12:28 PM - Lyn Bottrill</i>                      Enquiries made of real estate agents if they have any properties for rent in Bombala. Emailed tenant details to access assistance with rental bond.  <i>02 Aug 2018 - 1:52 PM - Lyn Bottrill</i>                      Currently working with tenant to find suitable alternative accommodation.  <i>23 Jul 2018 - 3:54 PM - Lyn Bottrill</i>                      Revised Target Date changed by: Lyn Bottrill                      From: 23 Jul 2018 To: 29 Sep 2018  <i>23 Jul 2018 - 3:29 PM - Lyn Bottrill</i>                      Still waiting on tenant finding new premises. Council has supplied a letter saying that he has always paid his rent on time.  <i>11 Jul 2018 - 12:25 PM - Lyn Bottrill</i>                      Tenant has been notified and is looking for new premises.                      Council resolution not to proceed to demolish the cottage until tenant has found new tenancy.</p>		

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
30	21 June 2018	255/18		<p><b>Request to Purchase Council Land in Percy Harris Street Leesville</b></p> <p>That Council</p> <p>A. Approve the release of proposed lots 14, 15 and 16 at Leesville Industrial Estate</p> <p>B. Engage the services of an independent valuer to value the three properties</p> <p>C. Advertise the sale of lots 14, 15 and 16 through local real estate agents and Council’s website, and;</p> <p>D. Authorise the expenditure and allocate an amount of \$42,000 in the 2019 Financial Year Budget with funding to be provided from Property Reserves</p>	Lyn Bottrill	<p>24 Oct 2018 – Lyn Bottrill</p> <p>Surveyor has been reminded that we need the plan.</p> <p><i>03 Oct 2018 - 8:56 AM - Lyn Bottrill</i></p> <p>Waiting on plan</p> <p><i>27 Aug 2018 - 12:29 PM - Lyn Bottrill</i></p> <p>Awaiting plan from surveyor. As soon as plan is received expressions of interest will be sought from real estate agents in order to select a real estate agent to place the properties on the open market.</p> <p><i>07 Aug 2018 - 8:47 AM - Lyn Bottrill</i></p> <p>Revised Target Date changed by: Lyn Bottrill</p> <p>From: 23 Jul 2018 To: 31 Oct 2018</p> <p><i>02 Aug 2018 - 1:53 PM - Lyn Bottrill</i></p> <p>Waiting on valuation of land from valuer.</p> <p><i>23 Jul 2018 - 3:52 PM - Lyn Bottrill</i></p> <p>Surveyor has been requested to produce plan for registration of lots 14, 15, and 16. Still waiting on valuation from valuer.</p> <p><i>11 Jul 2018 - 12:59 PM - Lyn Bottrill</i></p> <p>Surveyor has been requested to prepare plan of subdivision to enable the plan to be registered.</p> <p>Valuer has been asked to provide sales prices for the three blocks.</p>	31/11/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
31	05 July 2018	269/18	18.1	<p><b>Councillor John Castellari - Flying of the Aboriginal Flag</b></p> <p>That Council demonstrate its respect for the indigenous community by flying the Aboriginal flag wherever and whenever it flies the Australian flag on SMRC buildings and facilities.</p>	Lorraine Thomas	<p><i>31 Oct 2018 Lorraine Thomas Flag poles arrived at Berridale Depot 31 10 2108 and the poles will be installed at Berridale, Bombala and Cooma Offices.</i></p> <p><i>08 Oct 2018 Lorraine Thomas Flag poles for Berridale, Bombala and Cooma Offices have been ordered through Goldspar and should be arriving at Berridale Store this week. Once delivered Council Land and Property Maintenance Officers will install the flag poles. Aboriginal Flags are in Council's Berridale Store</i></p> <p><i>02 Sep 2018 - 10:57 AM - Lorraine Thomas Revised Target Date changed by: Lorraine Thomas From: 06 Aug 2018 To: 03 Sep 2018</i></p> <p><i>02 Sep 2018 - 10:54 AM - Lorraine Thomas Flag poles for Berridale, Bombala and Cooma Offices have been ordered through Goldspar. Once delivered Council Land and Property Maintenance Officers will install the flag poles. Aboriginal Flags are in Council's Berridale Store.</i></p> <p><i>02 Aug 2018 - 2:36 PM - Glen Hines Staff have procured Aboriginal flags. Currently scoping additional flag poles for Bombala, Cooma and Berridale offices.</i></p>	16/11/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
32				Complete 20/08/2018 – reported to Council 18/10/2018				
33	19 July 2018	219/18	10.1	<p><b>Proposal for Future of Council Offices in Cooma</b> That Council</p> <p>A. Authorise the engagement of an architect to perform a detailed needs analysis and develop an initial concept design for a new multi-storey head office building to be situated on properties at 55, 57 and 59 Vale Street, Cooma in accord with Council's Procurement policy;</p> <p>B. Allocate a budget of \$75,000 from other internal reserves to engage an architect and assess any additional budget requirements following the receipt of initial quotations from the service providers that may quote for this work; and</p> <p>C. Receive a report from the architect showing the initial concept design for a new multi-storey head office building.</p>	Glen Hines	<p>30 Oct 18 Glen Hines – 11:00 EOI's received and evaluated. Successful provider notified. Awaiting revised time line. <i>03 Oct 2018 - 8:52 AM - Janine Hudson</i> Action reassigned to Glen Hines by: Janine Hudson <i>27 Aug 2018 - 12:23 PM - Lyn Bottrill</i> Awaiting response from interested parties. <i>02 Aug 2018 - 1:49 PM - Lyn Bottrill</i> EOI sent to Jindabyne and Cooma firms. Closing date is 23/8</p>	9/11/2018	N
34	19 July 2018	237/18	21.2	<p><b>Sewerage service agreement for Discovery Holiday Park and other private dischargers in to Council's reticulated sewerage system (all areas of former Snowy River Shire)</b></p>	Michael Broder	<p>31 Oct 18 – Michael Broder - Agreements have been sent to Discovery Holiday Park in Adelaide and to the Snowy Mountains Resort Pty Ltd. Both companies are having their agreements looked at by Solicitors as at 30</p>	20/11/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				That Council approve 1. The report be received and adopted by Council. 2. The Sewerage Services agreement be executed between Snowy Monaro Regional Council and Discovery Holiday Parks Pty. Ltd and other listed businesses. 3. As part of the agreement the sum of \$5,000 be the bond in the form of a Bank Guarantee for these businesses that require a Sewerage Services Agreement, excluding the Sailing Club, the Adaminaby Bowling Club and the Snowy Museum.		October 2018. Letters will be forwarded to other dischargers when time permits.  08 Oct 18 – Agreements have been sent to the businesses, no response to date. Staff are following up		
35				Complete 3/09/2018 – reported to Council 18/10/2018				
36	02 August 2018	<b>253/18</b>	12.4	<b>Bombala CBD Prioritisation</b> That Council confirm the priority of works to be completed with the available funding under the Stronger Communities Fund Major Project Program for the Bombala CBD works are:  A. Area 5: Forbes and Maybe Street – Streetscape – Construction works;	Linda Nicholson	25 Oct 18 – Linda Nicholson. Completed Noted. Works are progressing according to the Council resolution. 15 Oct 2018 Linda Nicholson – works progressing in accordance with priorities – Items Closed	3/09/2018	Y

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>B. Area 4: Forbes and Maybe Street – Streetscape – Vegetation upgrade;</p> <p>C. Area 2: Therry Street - Streetscape and Pool car park; and</p> <p>D. Investigate relocating the platypus viewing platform and reusing the materials in the Bombala region.</p>				
37	02 August 2018	254/18	13.1	<p><b>Naming of Roads</b> That Council</p> <p>A. Endorses the following road names for consultation and advertising prior to the gazettal process:</p> <ul style="list-style-type: none"> <li>• Carawatha Road</li> <li>• Bairds Crossing Road</li> <li>• Penderlea Hill Road</li> </ul> <p>B. Endorses the road names Lucerne Lane and Woolshed Lane where no consultation is required</p> <p>C. Once the road names are concurred by the Geographical Names Board, Council gazettes these road names.</p>	Joanna Clarke	<p>29 Oct 2018 Joanna Clarke - Lucerne Lane name is concurred and awaiting gazettal. Investigation of origin and location of Woolshed Lane is ongoing. Consultation for Carawatha Road and Bairds Crossing Road is complete and report will go to November 15<sup>th</sup> Council meeting. An extension has been granted on submissions for consultation on Penderlea Hill Road and results will go to December Council meeting.</p>	3/09/2018	N
38	02 August 2018	256/18	15.1	<p><b>Notice of Motion - John Castellari - Delegate and Regional Townships</b> That council considers the submission</p>	Mark Adams	<p>31 Oct 2018 – John Graham &amp; Melissa Sass: The Monaro Command Superintendent Paul Condon has taken our request for a PCYC to</p>	3/09/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>from Delegate resident Jane Love concerning the following requests:</p> <ul style="list-style-type: none"> <li>• That Council liaise with NSW Police and the Youth Council to explore the viability of Police Citizen Youth Clubs in each of our regional townships;</li> <li>• That Council develop sealed bike park facilities in Delegate and other townships that do not have them; and</li> <li>• That Council develop these resources as part of a program of shared community resources.</li> </ul>		<p>the State Police Commissioner. The Commissioner needs to allocate funding and appoint two additional police officers to the Monaro Command before we can move any further. Superintendent Condon is supportive of the request and has indicated he will involve Council in any further meetings or correspondence regarding the feasibility of a PCYC.</p> <p>In the interim, the Youth Development Team has been engaging with a group of community members in Bombala who are hoping to launch the "Bombala Youth Booth". Council staff are supporting the group to register as a not-for-profit and will provide advice on grant funding once that process is complete.</p> <p>31 Oct 2018 John Graham – Youth Development Officers met with members of the Berridale community on 31 October to discuss plans for a Berridale BMX track. The Bombala site will be looked at next year. Quotes to rebuild and redesign the track at Delegate has been requested.</p> <p>Youth Development Officers have been in discussion with NSW Police regarding Police Citizen Youth Clubs, looking at a location in</p>		

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
						<p>either Bombala or Berridale. The Monaro Superintendent has advised that funding for an extra 2 officers is needed and has reached out to the Premier.</p> <p>Youth Development Officers have looked at the existing bike tracks in Delegate and Bombala and have noted that they are in a significant state of disrepair. An estimate of \$250,000 has been quoted to restore the tracks. For ongoing maintenance it has been estimated that \$30,000 would need to be allocated each year.</p> <p>Staff will be in contact with Jane Love to discuss.</p>		
39				Complete 3/09/2018 – reported to Council 18/10/2018				
40	02 August 2018	260/18	19.2	<p><b>Snowy River Health Centre Jindabyne</b> That Council</p> <p>A. Receive and note this report;</p> <p>B. Note the options presented on page 4 of this report and adopt Option 2 subject to paragraph D below;</p> <p>C. Subject to approval by the Department of Health Council</p>	Nicholine Wong	<p>14 Aug 2018 - 3:54 PM - Nicholine Wong Actioned - letter written to Jindabyne Medical Practice. Contact made with lawyers to have new lease document drawn up.</p>	3/09/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>enter into a lease on terms and conditions outlined in Option 2;</p> <p>D. Authorise the Mayor and General Manager to execute the lease of Level 2 Snowy River Health Centre under Council seal; and</p> <p>E. Advise the current lessee of Council’s decision outlined in in B above.</p>				
41	02 August 2018	261/18	19.3	<p><b>Council's Property at 204 Maybe Street Bombala</b> That Council</p> <p>A. Retain and approve the expenditure of \$ 46,848.90 in accordance with the quotations</p> <p>B. Approve an additional \$25,000 to paint the residence inside and out</p> <p>C. To authorise the General Manager to approve further funding for electrical works if the wiring is found to be non-compliant during the refurbishment.</p> <p>D. To authorise the expenditure and allocate \$72,000 to fund the works from the former Bombala LGA Reserves.</p>	Kelly Heffernan	<p>29 Oct 18 Kelly Heffernan – Alan Walker was advised to commence with the quote he provided Council. A commencing date to be advised this week.</p> <p>Two quotes have now been received. A third quote has been promised by a local builder with no response after a number of reminders. The two quotes will be assessed and renovations will commence once this has been decided shortly</p> <p><i>21 Aug 2018 - 11:28 AM - Kelly Heffernan</i> Arrangements have been made for a quote on Friday 24.8.2018</p> <p><i>09 Aug 2018 - 3:34 PM - Kelly Heffernan</i> I have contacted the buiilder who provided the quote for \$46,848.90 to undertake the works. He will get back to me by Friday 10th August with a proposed start and finish date</p>	3/09/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
						for this project. There are two painters who will be providing a quote for the painting inside and out following inspection over the coming weekend. A third is to be contacted over the coming days. <i>09 Aug 2018 - 3:32 PM - Glen Hines</i> Action reassigned to Kelly Heffernan by: Glen Hines		
42	02 August 2018	264/18	19.6	<p><b>Request to Remove Trees - 57-59 Massie Street Cooma</b> That Council</p> <p>A. Receive and note the report Request to Remove Trees – 57 – 59 Massie Street Cooma;</p> <p>B. Note the options presented on page 2 of the report and;</p> <p>i. Council remove the trees on Council land;</p> <p>ii. Share the cost of removing the trees that straddle both Council and Mr Mondello’s land; and</p> <p>iii. Mr Mondello be responsible for removing the trees solely on his land;</p> <p>iv. Council supply traffic management control provided trees are removed at the same time.</p>	Jane Kanowski	<p>29 Oct 18 Jane Kanowski – A Media Release has been sent to the Communications team for distribution to notify the public. Quotes have been requested from 3 contractors and awaiting on these.</p> <p><i>03 Sep 2018 - 1:19 PM - Jane Kanowski</i> A letter has been sent to the owner to notify him of the Council resolution. Liaising with the Communications team to write a press release and inform the community of this decision. <i>08 Aug 2018 - 2:58 PM - Glen Hines</i> Action reassigned to Jane Kanowski by: Glen Hines</p>	3/09/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				C. Advertise its reasons for removing the trees; and D. D.Formally advise Mr Mondello of its decision in writing				
43				Complete 13/09/2018 – reported to Council 18/10/2018				
44	16 August 2018	276/18		<p><b>Lease of Council Operational Land to Cooma Men’s Shed</b> That Council</p> <p>A. Resolve to enter into “peppercorn lease” arrangement to a value nominated by Council on Lot 3 of DP 537242 in Mulach St Cooma with the Cooma Men’s Shed (AMSA) for a period of Five (5) years (with two (2) optional periods of five (5) years each) pending outcome of a development applications</p> <p>B. Authorise the General Manager to negotiate the terms of the lease</p>	Lyn Bottrill	<p>24 Oct 2018 – Lyn Bottrill Still waiting on D/A to be lodged.</p> <p>8 Oct 2018 – 11:44 AM – Lyn Bottrill Waiting on D/A being lodged prior to finalising lease. Environmental Services has been requested to notify Property Officer when D/A is lodged.</p> <p>03 Oct 2018 - 8:48 AM - Lyn Bottrill Waiting on submission of D/A 31 Aug 2018 - 1:14 PM - Lyn Bottrill Draft lease is currently being prepared in accordance with the resolution. The lease will be finalised upon determination of the development application. 27 Aug 2018 - 12:14 PM - Lyn Bottrill Awaiting outcome of development application. In the meantime draft licence agreement will be drafted. 21 Aug 2018 - 11:18 AM - Glen Hines Action allocated to Lyn Bottrill to assist GM in preparing lease</p>	17/09/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
45				Completed 28/09/2018 – reported to Council 18/10/2018				
47	16 August 2018	281/18		<p><b>Recycling Costs Implemented since 30th June</b></p> <p>That Council</p> <p>A. Receive and Note the Report</p> <p>B. Revise the Commercial Comingled Recyclables charge from \$60/m3 to \$40/m3 at Council’s Resource and Waste Facilities.</p> <p>C. Advertise the proposed charge reduction in accordance with the Local Government Act for a minimum of 28 days and invite submissions for Council consideration</p> <p>D. In the event that no negative submissions are received, that the reduced fee be applied from the completion of the advertising period.</p>	Patrick Cannon	<p><i>31 Oct 2018 Patrick Cannon</i> The reduced Commercial Recycling Fee was introduced form 6 October 2018 after the consultation period closed and no negative submissions has been received on the reduction of the fee.</p> <p><i>13 Sep 2018 - 11:52 AM - Katherine Miners</i> The fee is currently being advertised for a period of 28 days. The advertisement period commenced on 29 August and we have invited submissions from the public for consideration. Once this period has concluded, either a report will be presented to council for or the fee introduced depending on recieved responses.</p> <p><i>21 Aug 2018 - 11:05 AM - Peter Smith</i> Recommendation adopted by Council 16 August 2018. Proposed fee reduction to be advertised in accordance wtih Local Government Act.</p>	17/09/2018	Y
48				Action Completed 10/09/2018 – reported to Council 18/10/2018				

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
49	16 August 2018	289/18	19.3	<p><b>Update on the potential Joint Use Projects being explored with the Department of Education</b></p> <p>That Council</p> <p>A. Receive and note the report; Endorse the preparation and submission of a grant application to Round 2 of the request for up to \$3 million grant funding and Council allocation of \$500,000 (using the internal reserve 'former Snowy River LGA'), bringing the total project value to \$3.5m, for a new library/community centre/innovation hub as part of a Joint Use Project with the Department of Education and Training, and upgrade to the car park in Kalkite Street to multi-level to cater for the community parking needs of the development, with design options and refined costings to be provided as the project develops.</p> <p>C. Endorse engagement of a consultant to assist with grant preparation with funds to be provided from re-directed funds under Innovation and Business Development - Project PJ 100069.</p>	Mark Adams	<p>31 Oct 2018 Mark Adams – Awaiting outcome of the Regional Cultural Fund grant.</p> <p>15 Oct 2018 - Grant application submitted.</p> <p><i>13 Sep 2018 - 5:09 PM - Katherine Miners</i> A grant application is being prepared to be submitted on 21 September under the Regional Cultural Fund.</p>	17/09/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
50	16 August 2018	293/18	19.2	<p><b>Agreement for the Management Contract of the Bombala Swimming Pool</b></p> <p>That Council approve the tendering process for the Management Contract of the Bombala Swimming Pool.</p>	Kelly Heffernan	<p>29 Oct 2018 Kelly Heffernan Resolution 378/18 Tender has been approved.</p> <p>21 Aug 2018 - 11:28 AM Tender to be advertised as soon as Vendor Panel information has been entered</p>	17/09/2018	Y
51	16 August 2018	294/18	19.4	<p><b>Review of Council owned Residential Aged Care services in the Snowy Monaro region.</b></p> <p>That Council:</p> <p>A. Approve implementation of the operational observations made for Yallabee Lodge, Cooma as detailed in the attached report;</p> <p>B. Approve implementation of the operational observations made for Snowy River Hostel, Berridale as detailed in the attached report;</p> <p>C. Approve the preferred option to expand residential aged care services and progress with implementation of the stated 14 recommendations as contained in the report.</p>	Bianca Padbury	<p>25 Oct 2018 – Peter Cannizzaro Recommendations adopted as part of Council Resolution 294/18 have been included in business plans</p>	25/10/2018	Y
52	16 August 2018	295/18		<p><b>Motion</b></p> <p>That Council release the Executive Summary of the report Review of Council Owned Residential Aged Care Services in the Snowy Monaro Region along with the Council decision to the public.</p>	Bianca Padbury	<p>25 Oct 2018 – Peter Cannizzaro The Executive Summary of the report Review of Council Owned Residential Aged Care Services in the Snowy Monaro Region along</p>	17/09/2018	Y

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
						with the Council decision has been released to the public. A detailed Community Report was also released to the public on 18 September 2018.		
53	16 August 2018	296/18		<p><b>Corporate Information Systems Project Report</b></p> <p>That Council resolves:</p> <p>A. To receive and note this report;</p> <p>B. To approve the selection of EUIT for the supply of services to manage the selective tender process for the Corporate Information Systems project;</p> <p>C. For the purpose of s.55(3)(i) of the Local Government Act 1993, that a satisfactory result would not be achieved by inviting tenders for the supply of the EUIT services to manage the selective tender process, because EUIT is familiar with and has a working knowledge of Council’s corporate systems and services, as EUIT is currently the project manager for the Corporate Information Systems project.</p>	Nola Brady	<p>25 Oct 2018- 12.44pm – Nola Brady <i>Item A) No action required</i> <i>Item B) EUIT have been engaged to facilitate the management of the RFT for the supply of the IT System.</i> <i>Item C) No action required..</i></p> <p>21 Aug 2018 - 8:56 AM - Erin Donnelly Action reassigned to Nola Brady by: Erin Donnelly</p>	17/09/2018	Y

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
54	6 September 2018	309/18		<p><b>Transfer of Crown Roads in the Township of Dalgety to Council</b> That Council</p> <p>A. Write to the Crown requesting the following roads be transferred to Council:</p> <ul style="list-style-type: none"> <li>• Briery Street – 400m - Sealed;</li> <li>• Bradley Street – 350m - Unsealed;</li> <li>• Rutherford Street – 350m - Unsealed;</li> <li>• Bloomfield Street – 350m – Sealed/Unsealed;</li> <li>• Wyndeyer Street – 450m - Unsealed;</li> <li>• Hamilton Street – 1.3km – Sealed/Unsealed;</li> <li>• Cooma Street – 400m – Sealed/Unsealed/Unconstructed;</li> <li>• Emma Street – 200m - Unconstructed.</li> </ul> <p>B. Include the roads in Council’s roads assets register</p> <p>C. Provide the budget for the construction and maintenance of the roads</p>	Lyn Bottrill	<p>24 Oct 2018 – Lyn Bottrill</p> <p>Waiting on Crown to gazette roads to Council.</p> <p>Letter sent to Crown requesting transfer of Crown roads</p> <p>Letter sent to Crown requesting transfer of Crown roads</p> <p><i>03 Oct 2018 - 8:47 AM - Lyn Bottrill</i></p> <p>Letter sent to Crown requesting transfer of Crown roads</p>	8/12/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
55	6 September 2018	310/18		<p><b>Donations and Sponsorships July - Dec 2018 Omitted Submission.</b> That Council</p> <p>A. Determine the value to be allocated for Nimmitabel Chamber of Commerce general submission round 1, included in Attachment 1 : July 2018 Requests for Donation / Sponsorship;</p> <p>B. Authorise any approved expenditure for the Nimmitabel Chamber of Commerce general submission round 1, from the 2019FY Donations Budget.</p>	Belinda Cuzner	22 Oct 2018 – 12.48 – Nola Brady. Item A) Council resolved to donate \$4000 Item B)- Completed and payment made.	8/10/2018	Y
56	6 September 2018	311/18		<p><b>Banner Poles Funds Diversion</b> That Stronger Communities funds not spent on Banner Poles, be redirected into balancing projects in the respective communities. In Bombala, \$47 000 will be put into the Bombala Main Street Balancing Project.</p>	Linda Nicholson	25/10/2018 – Linda Nicholson. Completed. Community consultation required for other identified townships and villages to determine appetite for installation. 15 Oct 2018 Linda Nicholson – Noted.	8/10/2018	Y
57	6 September 2018	314/18		<p><b>Proposed Acquisition of Land in Cooma</b> That Council</p> <p>A. Acquire Lots 400 and 434 DP 750535 and lot 461 DP 41999 by compulsory process under the Land Acquisition (Just Terms Compensation) Act 1991 by authority contained in the Local Government Act 1993 for the purpose of saleyards.</p>	Lyn Bottrill	30 Oct 18 – Glen Hines 10.22 Documentation for acquisition currently being prepared. Documentation for acquisition currently being prepared. <i>28 Sep 2018 - 8:33 AM - Lyn Bottrill</i> Preliminary investigations are being carried out to commence the compulsory acquisition process.	8/10/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>B. That the land be dedicated as Operational land in accordance with the Local Government Act 1993</p> <p>C. That minerals be included in this acquisition</p> <p>D. That this acquisition is not for the purpose of resale</p> <p>E. That the necessary applications be made to the Minister for Local Government and the Governor.</p> <p>F. That the Common Seal be affixed to all documentation required to be sealed to give effect to this resolution.</p> <p>G. That following the acquisition of the three Crown allotments, the eleven lots comprising the Cooma saleyards be consolidated into a single allotment.</p> <p>H. That this project be funded from the former Cooma Monaro Shire Council reserve fund.</p>				
58	06 September 2018	315/18		<p><b>Work Health and Safety</b></p> <p>That Council:</p> <p>A. Receive and note the report and attachments.</p> <p>B. Agrees to provide a workplace that is safe and protects Council employees along with visitors and members of the public by approving and resolving to withdraw and deny MOPX's access to Council premises at</p>	Sandra McEwan	<p>25 Oct 2018 – Peter Cannizzaro</p> <p>The Council Resolution 315/18 has been implemented.</p>	8/10/2018	Y

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>which a Council Ordinary meeting is being held on the grounds of MOPX's persistent and unmanageable aggressive, confrontational, intimidating and threatening conduct towards Council employees and also whilst in the midst of visitors and members of the public.</p> <p>C. Monitors MOPX's conduct at other Council premises and work sites and should MOPX's persistent and unmanageable aggressive, confrontational, intimidating and threatening conduct towards Council employees continues, that Council will consider withdrawing or limiting MOPX's access to Council services, as far as practicable, to provide a workplace that is safe and protects Council employees, visitors and members of the public.</p> <p>D. Approve the engagement of a security company to provide a security guard to be present at each Council Ordinary meeting for the duration of the meeting to prevent MOPX from entering the premises at which a Council Ordinary meeting is being held.</p> <p>E. Declare the ante room adjacent to the Council chambers in Cooma to form part of the Council chambers.</p>				

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
59	06 September 2018	316/18		<b>Code of Conduct</b> That Council: A. Receive and note the report and attachments. B. Adopt the recommendations as per the investigator's report.	Sandra McEwan	25 Oct 2018 – Peter Cannizzaro The Council Resolution 316/18 has been completed.	8/10/2018	Y
60				Action Completed 22/09/2018– reported to Council 18/10/2018				
61				Action Completed 22/09/2018 – reported to Council 18/10/2018				
62	20 September 2018	333/18	13.3	<b>Publication Guide</b> That Council adopt the Publication Guide and endorse the guide to be published on Councils website.	Erin Donnelly	24 Oct 2018 – Erin Donnelly Publication Guide adopted by Council and published on the website via the following link <a href="https://www.snowymonaro.nsw.gov.au/189/GIPA">https://www.snowymonaro.nsw.gov.au/189/GIPA</a>  Action Complete	24/10/2018	Y

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
63	20 September 2018	334/18	13.4	<p><b>Meeting Dates and Times of Council Meetings - October 2018 to September 2019 and Councillor Briefing Sessions.</b> That Council</p> <p>A. Subject to the right to amend the schedule for any reason from time to time, schedule Council Meetings for the period October 2018 to September 2019, continue to be held on the first (1<sup>st</sup>) and third (3<sup>rd</sup>) Thursday of the month commencing at 5.00pm and be rotated on the basis of even months in Cooma Council Chambers and on the 3<sup>rd</sup> Thursday of an odd month to rotate between Berridale/Jindabyne (subject to Hall availability) and Bombala (Community Centre), per the schedule in Part A of this report.</p> <p>B. Determine that Council has one meeting in January 2019 only as per the Schedule in Part A of this report.</p> <p>C. Establish Briefing Sessions prior to each Council meeting, with each briefing session to begin at 1:00pm and conclude at 4:00pm on the day of the Council meeting to be followed by a pre Council meeting from 4:00pm – 5:00pm;</p> <p>D. Include Terms of Reference for Briefing Sessions in Council's new</p>	Nola Brady	<p>25 Oct 2018- 14.05pm – Nola Brady</p> <p><i>Item A) – Meeting dates and locations as adopted – booked and published.</i></p> <p><i>Item B) – Booked as adopted</i></p> <p><i>Item C) – Briefing sessions commenced and booked</i></p>	22/10/2018	Y

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>Code of Meeting Practice to be developed once the State formally releases its model Code of Meeting Practice;</p> <p>E. Conduct the Briefing Sessions in a manner consistent with the guidelines included as attachments to this report until such time a more complete set of Terms of Reference is established;</p> <p>F. Seek to schedule as many Committee meetings, workshops and other meetings involving Councillors on the days of Council meetings, enabling Councillors to better organise their diaries.</p>				
64	20 September 2018	335/18	13.5	<p><b>Councillor Fees for the 2019 Financial Year</b> That Council</p> <p>A. Pursuant to Section 248 of the Local Government Act 1993, Council fix the annual fee for Councillors for the period 1 July 2018 to 30 June 2019, as the maximum annual amount determined being \$19,790 per councillor payable monthly in arrears as prescribed by the Act;</p> <p>B. Pursuant to Section 249 of the Local Government Act 1993, Council fix the annual fee for the period 1 July 2018</p>	Nola Brady	<p>25 Oct 2018- 13.01pm – Nola Brady Part A) – Councillor payments updated to reflect the adopted rate. Item B) – Mayoral payment updated to reflect adopted rate Back payments to 1 July 2018 processed.</p>	22/10/2018	Y

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>to 30 June 2019, as the maximum annual amount determined being \$43,170, for payment to the Mayor subject to the deduction there from of such amounts calculated on a daily pro-rata basis, to be paid to the Deputy Mayor in respect of those periods of time when the Mayor is prevented, by absence, illness or otherwise, from acting in the Office of Mayor and the Deputy Mayor is specifically requested to do so by the Mayor.</p> <p>C. Authorise the expenditure in the 2019 Financial Year Budget with funding to be provided from cost centre 3110, backdated to 1 July 2018.</p>				
65	20 September 2018	336/18	13.6	<p><b>Amendment to 2019 Schedule of Fees and Charges</b> That Council</p> <p>A. Note the submissions received</p> <p>B. Adopt the addition of a fee for Application for Disclosure of Biosecurity Directions and Undertakings at \$30 per holding</p> <p>C. Adopt the addition of a fee for Sale of Compost Grade A (Screened) at \$52.50/Tonne (GST Inc.) and,</p>	Ashleigh Pimm	<p>25 Oct 2018- 12.54pm – Nola Brady</p> <p><i>Item A) – No action required</i></p> <p><i>Item B) – Adopted and Fees document updated and published</i></p> <p><i>Item c) – Adopted and Fees document updated and published</i></p> <p><i>Item d) - Adopted and Fees document updated and published</i></p>	22/10/2018	Y

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				D. Adopt the amendment of On-Site Sewage Management (OSSM) Renewal Fee at \$25 per renewal.				
66				Action Completed 22/09/2018– reported to Council 18/10/2018				
67	20 September 2018	338/18	13.8	<b>Feasibility Study - Monaro Rail Trail from Queanbeyan to Bombala</b> That Council agree to await the outcome of an initial scoping report from the Monaro Trail Group and to consider the findings therein, prior to progressing with a feasibility study for the Monaro Rail Trail from Queanbeyan to Bombala.	Sandra McEwan	25 Oct 2018 – Peter Cannizzaro The Council Resolution 338/18 has been adopted.	22/10/2018	Y
68	4 October 2018	345/18	8.5	<b>General Manager Selection Panel</b> That Council accept the recommendation from LGNSW, and that the remaining four (4) Councillors plus Mr Morris, proceed with the interviewing of the shortlisted candidates next week (Tuesday 9 September & Thursday 11 September 2018) with a view to select two (2) or three (3) who we consider to be highly suitable to present to full Council, so full Council can make a final decision.	Luke O’Sullivan	25 Oct 2018 – Peter Cannizzaro The Council Resolution 345/18 has been completed.	11/09/2018	Y
69	4 October 2018	346/18	8.6	<b>Report on Staffing Levels</b> That Council authorise the General Manager to make minor changes to staffing levels of non-senior Staff, and bring a report back to Council once	Peter Bascomb			

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				completed to inform Councillors of what changes have been made.				
70	4 October 2018	349/18	11.1	<p><b>Snowy Monaro Destination Management Plan</b> That Council</p> <p>A. Receive and note this report;</p> <p>B. The impact of the AirBnB in accommodation be included as well as the impact of the National Parks and Wild life Services and the resorts in the National Park; and,</p> <p>C. Include Merimbula Airport in this document.</p>	Donna Smith	<p>31 Oct 2018 Mark Adams – An industry workshop is planned for 12 November in Cooma and a workshop with Councillors on 6 December.</p> <p>16 Oct 2018 - 9:31 AM - Donna Smith Action completed by: Donna Smith Points B and C referring to Air bnb and Merimbula Airport will be passed onto TRC, contractors for the DMP for inclusion.</p>	16/10/2018	Y
71	4 October 2018	350/18	12.1	<p><b>PROPOSED AMENDMENTS TO THE WATER PRICING AND BILLING POLICY</b> That Council approve the draft amended water pricing and billing policy with the following amendments to be exhibited for public exhibition for a period of 28 days:</p> <p>A. Clause 2.9 – Water Loss due to circumstances beyond owner’s control:</p> <p>1. Remove the following from Clause 2.9 of the water pricing and billing policy:</p> <p>“The above mentioned refund will be applicable to pensioners and patients on dialysis machines ONLY” All other customers to be responsible for any</p>	Gnai Ahamat	<p>24 Oct 2018 – Gnai Ahamat Comments have been received from staff but not the public to date. Nov 15 is the deadline for public submissions and a report prepared for December Council meeting</p> <p>A Report to Council will be submitted on the comments received will be forwarded at the end of the exhibition period with recommendations for adoption of the policy.</p>	20/12/2018	N

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				leaks on the consumer side of the meter” 2. Replace with the following: “The above mentioned refund will be applicable to RESIDENTIAL CUSTOMERS ONLY 3. Leave clause 2.9 c) “Such adjustments will be on a “once only” basis” B. Add the following approved by Council resolution 217/18 but inadvertently left out of the policy. Add Clause 2.1.3 Non-residential Property – Fire Meters a) No access charges shall apply to water meter connections required as Fire meters for non-residential properties b) These meters must be dedicated for firefighting purposes only and should not have any consumption. If any consumption is noted, the customer shall be informed that the access charge will apply if it is used for any other purpose				
72	4 October 2018	351/18	12.1	<b>DA10.2018.1222.1 - 11 Lot Subdivision Old Dry Plains Rd</b> That Council:	Tim Pepperell	31 Oct 2018 Tim Pepperell – Part A) Determination issued in accordance with Council resolution on 4 October 2018		Y

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				<p>A. Pursuant to section 4.16 of the Environmental Planning and Assessment Act 1979 (as amended) it is recommended that DA 10.2018.1222 for an 11 Lot Subdivision of Lot: 156 DP: 750524, Lot: 213 DP: 750524, Lot: 141 DP: 750524 and Lot: 188 DP: 750524 Old Dry Plains Road COOMA 2630, be approved subject to the conditions attached; and</p> <p>B. Any person who made a submission is notified according to the regulations.</p>		Part B) Submitters notified of determination on 17 October 2018.		
73	4 October 2018	352/18	13.1	<p><b>End of Year Closure 2018/2019</b> That Council approve:</p> <p>A. The closure of council offices, facilities and work sites from 12 noon on Friday, 21 December 2018 in order to hold the staff end of year function (as per attached table).</p> <p>B. The closure of council offices, facilities and work sites from Monday, 24 December 2018 to Monday, 31 December 2018 both days inclusive (as per attached table).</p> <p>C. The re-opening of council offices, facilities and work sites on Wednesday, 2 January 2019 (as per attached table).</p>	Luke O'Sullivan	<p>25 Oct 2018 – Peter Cannizzaro</p> <p>The Council Resolution 352/18 has been completed.</p>	05/10/2018	Y

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
74	4 October 2018	353/18	15.1	<p><b>Clr Castellari Notice of Motion - Rooftop Solar</b> That Council</p> <p>A. Support the Albury City Council motion regarding legislative changes to enable the implementation of a program similar to that implemented by Darebin City Council in Victoria;</p> <p>B. Advocate for the legislative changes to local members and relevant Ministers;</p> <p>C. Carry out due diligence with a business case which includes funding options, power under current legislation that would provide solar subsidy schemes for residence and businesses within the SMRC council area; and</p> <p>D. Provide for public consultation process once the above has been carried out.</p>	Peter Bascomb			
75	4 October 2018	355/18	19.1	<p><b>Discussion of a Legal Matter</b> That Council</p> <p>A. Authorises the GM to seek legal opinion from Senior Legal Counsel; and</p> <p>B. The GM bring a report back to an Extraordinary Council meeting after receiving advice from the legal counsel at the earliest possible time.</p>	Peter Bascomb			

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
76	18 October 2018	364/18	9.1	<p><b>Minutes of Meeting for Bredbo Hall Section 355 Committee 6 September 2018</b></p> <p>That Council</p> <p>A. Receive and note the minutes of the Bredbo Hall Section 355 Management Committee held on 6 September 2018; and</p> <p>B. Continue to meet with the committee to progress maintenance, including grant applications.</p>	Janine Hudson	24 Oct 2018 – Janine Hudson - Completed Appropriate staff will continue to meet with the Committee to progress maintenance and grant applications. Grants Officer has been advised of the Committee’s need for Grant Funding and will follow up with this.	24/10/2018	Y
77	18 October 2018	366/18	10.2	<p><b>Donations and Sponsorship - Changes to Evaluation</b></p> <p>That Council</p> <p>A. Authorise the timeline in Part A for the next round of donations; and</p> <p>B. Resolve to cease all recurring donations that were approved prior to amalgamation, with recipients to reapply under the new amalgamated Council.</p>	Belinda Cuzner	25 Oct 2018- 13.10pm – Nola Brady <i>Item A) Round 2 submissions commenced as per timeline and advertisements placed.</i> <i>Item B) All internal staff advised of the change and adverts placed for the community.</i>	25/10/2018	Y
78	18 October 2018	367/18	11.1	<p><b>Request for Council approval to temporarily close Denison Street, Adaminaby to hold the Annual Pub Ball Fundraiser at the Snow Goose Hotel, Adaminaby on 20th October 2018.</b></p> <p>That Council approves the temporary road closure of the north-bound lane of Denison Street, Adaminaby on 20 October 2018 from 6pm until 11:59 pm</p>	Graham Hope	24 Oct 2018 – Graham Hope: Completed Applicant advised 19 October 2018	20/10/2018	Y

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				for the "Annual Pub Ball Fundraiser", subject to submission of a satisfactory traffic control plan updated to remove all road closures outside the nominated area, as indicated above.				
79	18 October 2018	368/18	11.2	<p><b>Request for Council approval to temporarily close the Jindabyne Town Centre Lower Car Park, Jindabyne to hold Brocktober on 20th October 2018.</b></p> <p>That Council approves the temporary closure of the Jindabyne Town Centre Lower Car Park to enable the Brock Commodore Owners' Association of Australia Show and Shine to be held on Saturday 20 October 2018 from 10am until 1pm subject to a satisfactory TCP being submitted</p>	Graham Hope	24 Oct 2018 – Graham Hope: Completed Applicant advised 19 October 2018	20/10/2018	Y
80	18 October 2018	369/18	11.3	<p><b>Request for Council approval to temporarily close Hawkins Street, Cooma to hold the "Run for Louie" on 28th October 2018.</b></p> <p>That Council approves the temporary road closure of Hawkins Street Cooma, from Crisp Street to the end of the road to enable the "Run for Louie" event to be held on the 28 October 2018 from 8:30am until 10:30am subject to:</p> <p>A. Submitting a satisfactory Traffic Control Plan and</p>	Graham Hope	24 Oct 2018 – Graham Hope: Completed Applicant advised 19 October 2018	28/10/2018	Y

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N				
				B. Agreement of the temporary road closure from the residents along the affected road								
81	18 October 2018	370/18	11.4	<p><b>Request for Council approval to temporarily close public roads in Delegate to hold the "Delegate Heritage Weekend" on 28th October 2018.</b></p> <p>That Council approves the temporary road closures associated with the Delegate Heritage March to be held on Sunday 28 October 2018 from 11:15 am until 2:30 pm. The roads to be closed are Craigie Range Road, Rutherford Street, Victoria Parade and Bombala Street, Delegate</p>	Graham Hope	24 Oct 2018 – Graham Hope: Completed Applicant advised 19 October 2018	28/10/2018	Y				
82	18 October 2018	374/18	13.4	<p><b>Proposed amendment to the 2019 Fees and Charges - Cooma and Bombala Visitors Centre fees</b></p> <p>That Council</p> <p>A. Advertise the following fees and charges for items sold through the Bombala Visitors Centre for public comment in accordance with the provisions of the Local Government Act 1993, and if no negative submissions are received, that the advertised fees be applied from the completion of the advertised period:</p> <table border="1" data-bbox="667 1257 1064 1286"> <thead> <tr> <th>Type of Charge</th> <th>Cost (GST Incl)</th> </tr> </thead> <tbody> <tr> <td> </td> <td> </td> </tr> </tbody> </table>	Type of Charge	Cost (GST Incl)			Mark Adams	31 Oct 2018 Mark Adams – Exhibition of fees is currently being arranged.		
Type of Charge	Cost (GST Incl)											

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				Tour Guide (Cost Per Tour)	\$35.00			
				Council Tour Booking Fee (per person)	\$2.00			
				Train link ticket booking fee (per booking)	\$2.20			
				Consignment sales	10% commission			
				Brochure display	Free			
				3rd Party Visits / Demonstrations (per person)	Cost (GST Incl)			
				MCL Lavender Distillation	\$2.75			
				MCL – M/A Test	\$1.65			
				Engine Shed	\$2.20			
				Early Settlers Hut – Visit Only	\$2.75			
				Early Settlers Hut – Visit plus morning or afternoon tea	\$4.40			
				Delegate History Room	\$2.00			
				Burnima Homestead	\$10.00			

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N				
				<p>B. Advertise the following fees and charges for items sold through the Cooma Visitors Centre for public comment in accordance with the provisions of the Local Government Act 1993, and if no negative submissions are received, that the advertised fees be applied from the completion of the advertised period:</p> <table border="1"> <thead> <tr> <th>Type of Charge</th> <th>Cost</th> </tr> </thead> <tbody> <tr> <td>Consignment sales</td> <td>25% + GST on commission or as approved by negotiation</td> </tr> </tbody> </table>	Type of Charge	Cost	Consignment sales	25% + GST on commission or as approved by negotiation				
Type of Charge	Cost											
Consignment sales	25% + GST on commission or as approved by negotiation											
83	18 October 2018	375/18	15.1	<p><b>Waste Access Charge - Clr Stewart</b> That Council defer consideration of item Waste Access Charges and get a report on what it will cost council to apply only one Waste Access Charge, for rural property owners with multiple assessments, and provide a minimum of 4 vouchers annually for residents who do not have access to kerbside collection to allow free disposal at waste facilities on submission of a voucher</p>	Patrick Cannon	31 Oct 2018 – Patrick Cannon – A report is currently being prepared and will be submitted to the next available council meeting after the appropriate data has been obtained.						
84	18 October 2018	378/18	18.2	<p><b>Management Contract for the Bombala Swimming Pool</b></p>	Kelly Heffernan	29/10/18 – Kelly Heffernan – Council Resolution 378/18 to accept the tender proposed by Raw Strength Bombala. It is	12/11/2018	N				

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N										
				<p>That Council accept the tender proposed by Raw Strength Bombala of \$264,692.67 (inclusive GST) to operate the Bombala Swimming Pool under a Management Contract for the 2018, 2019 and 2020 pool seasons with the breakdown as below:</p> <table border="1"> <thead> <tr> <th>Financial year</th> <th>Amount (inclusive of GST)</th> </tr> </thead> <tbody> <tr> <td>2018-2019</td> <td>\$86,403.71</td> </tr> <tr> <td>2019-2020</td> <td>\$88,218.19</td> </tr> <tr> <td>2020-2021</td> <td>\$90,070.77</td> </tr> <tr> <td>Total</td> <td>\$264,692.67</td> </tr> </tbody> </table>	Financial year	Amount (inclusive of GST)	2018-2019	\$86,403.71	2019-2020	\$88,218.19	2020-2021	\$90,070.77	Total	\$264,692.67		<p>anticipated the contract will be signed around the week of 12 November 2018 when the owners of Raw Strength are back from an overseas holiday</p>		
Financial year	Amount (inclusive of GST)																	
2018-2019	\$86,403.71																	
2019-2020	\$88,218.19																	
2020-2021	\$90,070.77																	
Total	\$264,692.67																	
85	18 October 2018	379/18	18.3	<p><b>Tender Approval for Dalgety Showground Sheep Pavilion Demolish and Construction</b></p> <p>That Council accept the Tender received for the Demolition and Construction Works at Dalgety Showground Sheep Pavilion from Davone Constructions Pty Ltd for \$238,201.00 excluding GST</p>	Lorraine Thomas	<p>31 Oct 2018 Lorraine Thomas Council Resolution 359/18 for tender to Davone Constructions. Works to begin 5 November 2018.</p>	01/02/2019	N										
86	18 October 2018	380/18	18.4	<p><b>Tender Evaluation for the Award of Contract 040/2018 " Concrete Rubble Processing"</b></p> <p>That Council</p> <p>A. Award Concrete Rubble Processing Contract 040/2018 to McMahon's</p>	Patrick Cannon	<p>1 Nov 2018 Patrick Cannon – Signed contract documents have been exchanged.</p>		Y										

SMRC Resolution Action Sheet – In Progress

No.	Meeting Date	Res. No	Item No.	Action	R/Officer	Progress	Estimated Completion Date	Compl Y/N
				Earthmoving Pty Ltd for a period of two years. B. Authorise the Acting General Manager to sign all contract documents.				
87	18 October 2018	381/18	18.5	<b>Tender Evaluation for the Award of Contract 039/2018 "Green Waste Processing"</b> That Council A. Award the Green Waste Processing Contract 039/2018 to McMahons Earthmoving Pty Ltd for a period of two years. B. Authorise the Acting General Manager to sign all contract documents	Patrick Cannon	<i>1 November 2018 – Patrick Cannon: Signed contract documents have been exchanged.</i>		Y

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### 13.4 ANSWERS TO QUESTIONS WITHOUT NOTICE

Record No:

Responsible Officer: Director Corporate and Community Services  
Author: Secretary Council & Committees  
Key Theme: 4. Leadership Outcomes  
CSP Community Strategy: 10.2 Sound governance practices direct Council business and decision making  
Delivery Program Objectives: 10.2.2 Councillors are supported to make informed decisions in the best interest of the community and to advocate on behalf of the community  
Attachments: 1. In Progress Clr Questions  
Cost Centre  
Project  
Further Operational Plan Actions:

#### EXECUTIVE SUMMARY

In order to provide Councillors with updates on questions asked by Councillors, a report has been generated with a summary of questions that are current and have recently been completed, for the period ending October 2018.

SMRC Councillors' Questions – In Progress is attached to this report

The following officer's recommendation is submitted for Council's consideration.

#### OFFICER'S RECOMMENDATION

That Council receive and note SMRC Councillors' Questions – In Progress.

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SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N
1		Complete 25/07/2018 – reported to Council 18/10/2018				
2	05 April 2018	<p><b>Disability Friendly Premises for Council Meetings</b></p> <p><b>Councillor John Castellari</b></p> <p>Question: Could Council identify disability friendly premises for our meetings so that we are inclusive of all our population?</p>	Glen Hines	<p>30 Oct 18 Glen Hines – 10:06 AM                      Supplier inspected proposed stairwell 17/10, with preference for the public entry stairwell due to clearance issues in the internal stairwell from the ground floor. This option prevents access to disabled toilets. Waiting for finalised report from Technician.                      10 Oct 2018 - 09:21 AM                      Followed up supplier for quote / proposal for Stair lift. No responses received as yet                      31 Aug 2018 - 12:49 PM - Glen Hines                      Price estimate for installation of wheel chair lift to public entry stairwell requested. Continuing EOI process for new civic centre                      21 Aug 2018 - 9:22 AM - Glen Hines                      Council has resolved to investigate a new Civic Centre in Vale St. Call for EOI for master plan and concepts is currently out with suitable architectural firms and two site meetings have been conducted. Interim solution for "accessible" meeting is the use of the library or multi-function centre – neither have available webcasting capabilities. Staff are</p>	30/11/2018	N

SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N
				<p>investigating feasibility of a platform wheelchair lift for the current chambers  <i>16 Aug 2018 - 9:55 AM - Debbie Constance</i>                      Action reassigned to Glen Hines by: Debbie Constance  <i>11 Apr 2018 - 2:13 PM - Debbie Constance</i>                      A report will be presented to Council on changes required to make the existing building compliant and other possible premises under Council's ownership. - Ongoing</p>		
3	05 April 2018	<p><b>Upgrade in Polo Flat area</b>  <b>Councillor Rogan Corbett</b>                      Question When will there be an in-depth review of Polo Flat as the area has potential for expansion. The entrances and drainage problems, and the lay out has to be addressed ASAP.</p>	Mark Adams	<p><i>31 Oct 2018 Mark Adams – The traffic count data has been completed, however the flood study is still in progress.</i>  <i>14 Sep 2018 - 12:56 PM - Katherine Miners</i>                      Traffic counts and flood studies are still being undertaken.  <i>30 Jul 2018 - 11:34 AM - Katherine Miners</i>                      Currently we are getting updated traffic counts along Polo Flat Road and the Monaro Highway to a inform a future grant application and strategies. Further, flood modelling is being done as part of the Cooma Flood Study and Floodplain Risk Management Plan (which is also being done for Michelago, Bredbo and Berridale).  <i>28 May 2018 - 5:07 PM - Katherine Miners</i>                      Staff working with Office of Regional Development on costings and a report is to be provided to Council.  <i>13 Apr 2018 - 2:21 PM - Debbie Constance</i>                      Action reassigned to Mark Adams by: Debbie Constance</p>	30/07/2018	N

SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N
4		Completed 21/08/2018 - -- reported to Council 18/10/2018				
5	07 May 2018	<p><b>Fire Breaks And Towns Protection</b> <b>Councillor Rogan Corbett</b></p> <p>Question: Could Council look at the fire protection in the area of Bredbo? From the reservoir to the town this needs to be gravel break, as a back burn won't work it is not maintained. As this is a love grass area, this needs urgent attention. Also the same problem on Pig Farm Road in Cooma. There is no protection for the Zalika Heights area.</p>	Ashraf Ahamat	<p>24 Oct 2018 – Ashraf Ahamat : Completed 24 Oct 2018 – Ashraf Ahamat it will be considered in the 19/20 program. 18 Jul 2018 - 4:04 PM - Ashraf Ahamat Submissions for the 2018/19 Bush Fire Risk Mitigation Programme closed on 18th May 2018. The proposal for Bredbo and Pig Farm Road, Cooma will be considered for submission in the 2019/20 programme 23 May 2018 - 12:24 PM - Gary Shakespeare Action reassigned to Ashraf Ahamat by: Gary Shakespeare 23 May 2018 - 12:23 PM - Gary Shakespeare This action has been forwarded to Councils LEMO for inclusion into the 2018/2019 RFS Hazard Reduction Program..</p>	6/06/2018	Y
6		Completed 18/06/2018 - -- reported to Council 18/10/2018				
7		Completed 9/10/2018 - -- reported to Council 18/10/2018				
8	17 May 2018	<p><b>Motorhome Dump Points</b> <b>Councillor John Castellari</b></p> <p>Question: Can Council please liaise with the Campervan and Motorhome Club of Australia</p>	Glen Hines	<p>30 Oct 18 Glen Hines – 10:09 AM Bombala dump point has been upgraded for compliance. Water Sewer have providing potential locations for Berridale as Berridale shopping centre</p>	30/10/2018	N

SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N
		(CMCA) to discuss the possibility of installing dump points in, initially in Jindabyne and elsewhere in the SMRC area?		<p>manhole. The option being discussed for Jindabyne is the manhole near the bowling club.                      31 Aug 2018 - 1:22 PM - Glen Hines                      No further progress on this. Meeting with Water / Sewer requested 31/8                      02 Aug 2018 - 2:26 PM - Glen Hines                      Information is to be provided to CMCA regarding grant funding. A meeting is to be scheduled with Water and Sewer Group Manager on return from leave to consult with regards to impact on present infrastructure.                      23 Jul 2018 - 1:32 PM - Glen Hines                      Facilities staff are currently scoping suitable sites as well as upgrading existing dump points. For additional sites consultation with Water and Sewer will be required to ensure impacts/connection to the sewer system can be managed with a preference that dump points are contained within caravan parks. CMCA have sent through the required documentation for staff to complete to apply for the relevant funding.                      28 Jun 2018 - 1:53 PM - Glen Hines                      Contact made with CMCA Sean Constable for meeting late July in Cooma. Will discuss potential overnight sites as well as dump points                      23 May 2018 - 10:56 AM - Erin Donnelly                      Action reassigned to Glen Hines by: Erin Donnelly</p>		
9		Completed 10/10/2018 – reported to Council 18/10/2018				
10		Completed 10/10/2018 – reported to Council 18/10/2018				

SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N
11		Completed 9/07/2018 – reported to Council 18/10/2018				
12		Completed 9/07/2018 – reported to Council 18/10/2018				
13		Completed 18/07/2018 – reported to Council 18/10/2018				
14		Completed 9/07/2018 – reported to Council 18/10/2018				
15	07 June 2018	<p><b>Work on Cooma Creek by Prisoners</b>  <b>Councillor John Last</b>                      Question: Where did we get to with work being done on Cooma Creek by Prisoners?                      Answer: General Manager                      Following original question the Manager was contacted and message left. Will follow up</p>	Peter Bascomb	<p>2 Nov 2018 Peter Bascomb; No further action to date; Mr Parry is no longer at the Correctional Centre and this matter was delayed pending his replacement. This will now be reactivated.                      15 Jun 2018 - 4:47 PM - Sandra McEwan                      Contacted Kevin Parry, Manager of Security at the Cooma Correctional Centre on 15 June 2018. He is unavailable for a meeting until the week commencing 25 June 2018. The EA to the General Manager will organise a meeting as soon as convenient to all parties to discuss the progress of this request.</p>	15/06/2018	
16		Completed 18/07/2018 – reported to Council 18/10/2018				
17		Completed 23/07/2018 – reported to Council 18/10/2018				
18	19 July 2018	<p><b>Town Clock Cooma CBD</b>  <b>Councillor Rogan Corbett</b></p>	Gary Shakespeare	24 Oct 2018 – Gary Shakespeare	24/10/2018	

SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N
		Question: Can Council give a report on the progress of the town clock for Cooma CBD and any issues involved in this long process?		The submission of a report to Council was delayed until a response from Snowy Hydro on traffic impacts from Snowy Hydro 2.0 was available. Now that this has been received, a report will be submitted to the December 2018 meeting of Council after a briefing session to Councillors on 15 November. <i>27 Jul 2018 - 10:45 AM - Gary Shakespeare</i> A Report will be submitted to Council in August 2018. <i>25 Jul 2018 - 12:24 PM - Debbie Constance</i> Action reassigned to Gary Shakespeare by: Debbie Constance		
19		Completed 13/09/2018 – reported to Council 18/10/2018				
20		Completed 9/10/2018 – reported to Council 18/10/2018				
21		Completed 2/09/2018 – reported to Council 18/10/2018				
22	02 August 2018	<b>Bombala Notice Boards</b> <b>Councillor Rogan Corbett</b> Question: Could Council update and refresh the notice boards at the Bombala Swimming pool and the Bombala Post Office as these boards are a vital part of information for Tourists and Locals and maps need to be refreshed as well. As well as National Parks Information.	Kelly Heffernan	<i>29 Oct 2018 – Kelly Heffernan - Glen Hines and Kelly Heffernan attended the noticeboard in question. The noticeboard is in the park at the Riverside toilets. One side has some maps that appear to have been a joint venture of Council and National</i>	29/10/2018	N

SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N
				<p><i>Parks. Following inspection it was agreed to consult with Manager Economic Development &amp; Tourism.</i></p> <p><i>18 Sep 2018 - 9:27 AM - Glen Hines</i> Action reassigned to Kelly Heffernan by: Glen Hines</p> <p><i>14 Sep 2018 - 1:55 PM - Katherine Miners</i> Action reassigned to Glen Hines by: Katherine Miners</p> <p><i>14 Sep 2018 - 1:52 PM - Katherine Miners</i> The signage at the post office has been refreshed by the Economic Development and Tourism team. The swimming pool signage is to be undertake by the Facilities team.</p>		
23		Completed 12/09/2018 – reported to Council 18/10/2018				
24		Completed 10/09/2018 – reported to Council 18/10/2018				
25		Completed 9/10/2018 – reported to Council 18/10/2018				
26		Completed 8/10/2018 – reported to Council 18/10/2018				
27	6 Sep 2018	<p><b>Councillor Rogan Corbett:</b></p> <p>A number of the public have been asking “what has happened to the past Section 355 Committees that were operating within the former Snowy River Shire Council”? Can Council prepare a report on the Committees as to if they are still meeting and if not their future under the new Council?</p>	Nola Brady	<p><i>25 Oct 2018- 12.44pm – Nola Brady</i></p> <p>Email sent to all councillors 23 October following briefing session discussion on 17 October providing update on S355 committee status and the current action to contact all committees and complete a stocktake on their status.</p>	23/10/18	Y

SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N
28	6 Sep 2018	<b>Councillor John Last:</b> Now that Snowy has been sold to the Commonwealth, we should get a large share of that money to rehabilitate our roads and other things we have because of the contribution that was made by the people in this area when the Snowy was operating. A lot of land around the area was resumed for building of dams as part of the Snowy and we should come in for special attention due to this contribution.	Peter Bascomb	2 Nov 2018 Peter Bascomb - The A/GM has attended a number of meetings where funds should be spent has been discussed. It should be noted that it is a State Government decision, not Snowy Hydro's. The Deputy Premier has recently announced a policy regarding the expenditure of funds that does not include any geographical limits.	2/11/2018	Y
29		Completed 8/10/2018 – reported to Council 18/10/2018				
30	6 Sep 2018	<b>Councillor Lynley Miners</b> Can Councillors and Directors regularly get together to discuss each other's views on a way forward on major matters concerning the future of the shire?	Peter Bascomb	2 Nov 2018 PB; The Councillor Briefing Sessions have been introduced.	2/11/2018	Y
31		Completed 08/10/2018 – reported to Council 18/10/2018				
32	4 Oct 2018	<b>Councillor Last - Litchfield Family Clock</b> Some considerable time ago the Litchfield family donated a clock to the town. What has happened about this clock?	Gary Shakespeare / Linda Nicholson	31 Oct 2018 – action reassigned to Gary Shakespeare and Linda Nicholson by Mark Adams. 31 Oct 2018 Mark Adams – The Clock does not need a development application as it falls within exemptions. A Section 138 application has been granted by the RMS as the clock has been refined to fit requirements.		

SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N
33	4 Oct 2018	<p><b>Councillor Last - Sharp Street Works</b></p> <p>I was assured at a previous meeting that all work on the corners of Sharp Street would be completed by the Queen's Birthday Weekend.</p> <p>This has not happened. In fact it is the end of September and work is still in progress.</p> <p>When will the work be completed? What is the cost of the work? Is it on a budget and at what cost?</p> <p>Has any consultation been given to the disruption caused to the business owners?</p>	Gary Shakespeare	<p>11 Oct 2018 - 1:32 PM - Gary Shakespeare Action completed by: Gary Shakespeare Brief provided to Council at their meeting of 7 June 2018.</p> <p>11 Oct 2018 - 1:21 PM - Gary Shakespeare A full report on Vale Street &amp; Sharp Street, Cooma Roundabout works was submitted to Council at the meeting of 7 June 2018. This provided a full breakdown of costs and timelines for completion of Stage 3 which includes work on each corner of the Sharp Street &amp; Vale Street Roundabout. Council staff are working with local businesses to ensure they remain informed of progress and a visit was conducted by Councillor Corbett, accompanied by the Manager Maintenance, in July 2018 specifically to discuss this. Current planning suggests completion of all four (4) corners by 12 December 2018 (weather permitting) and the project remains on-time and on-budget as agreed with government funding agencies.</p>		Y
34	4 Oct 2018	<p><b>Councillor Last - Alcohol Prohibited Areas</b></p> <p>Some time ago at a meeting Council resolved to put in place areas where consumption of alcohol is prohibited. The time specified was 8 June 2018 to 1st October 2018.</p> <p>I noticed the signs were being erected on 20/9/2018 – about 10 days before the expiration of the signs.</p> <p>How much did the signs cost and how much did they cost to put in place?</p>	Suneil Adhikari	<p>26 Oct 2018 –Gary Shakespeare - Completed Delays occurred due to the incorrect signage being received and the requirement to procure sticker amendments. In addition, competing priorities such as hazard reduction on local roads resulted in a shortage of available staff to focus in the implementation of Alcohol Prohibited signage within expected timeframes. The cost of signage, staff time and vehicle usage was less than that budgeted for in the report to Council i.e. \$14,500 –</p>		Y

SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N
		Why were they put up so close to the expiration point and what purpose do they serve?		Signage, \$5,120 – Staff Time and \$412 – Vehicle Use.		
35	4 Oct 2018	<b>Councillor Last - Qualifications &amp; Duties of Senior Staff</b> Kindly supply a list of the Directors and Managers showing their duties and qualifications.	Peter Bascomb	2 Nov 2018 Peter Bascomb; A list of Directors and Group Managers has previously been distributed to all Councillors. The qualifications of staff is not a matter for Council. Please see Clause 30(4) of Council's Code of Meeting Practice regarding a Councillor's opportunity to submit a Notice of Motion.	2/11/2018	Y
36	4 Oct 2018	<b>Councillor Last - Council Contracts for Works</b> Why is it that a lot of the work to be done by Council is contracted out and consultants are engaged? Does this not increase the cost of the projects greatly and why haven't we got qualified people to do these projects?	Peter Bascomb	2 Nov 2018 Peter Bascomb; This is a complex question as there are many reasons why Council may choose to use contractors including workloads, specialist services and less cost. Councillors will be provided, under separate cover, a more complete response.	2/11/2018	Y
37	4 Oct 2018	<b>Councillor Last - Nijong Oval Trees</b> The playground at Nijong Oval is contained within an area of poplars on three sides.  Is there a safer place for a playground bearing in mind the shallow roots of poplars and previous incidents in town of poplars falling on fences? Also won't these trees filter out the sun?	Iliada Bolton	26 Oct 2018 Iliada Bolton An important aspect of all playground designs is the consideration for shade. The majority of shade of sought by natural conditions through the use of existing tress.  The Nijong Ninja Park is contained within an area of poplars in three sides which offers users shade during their visits to the playground in the morning and allows for more direct sunlight in the afternoon, as the sun sets in the West.	26/10/2018	Y
38	4 Oct 2018	<b>Councillor Last - Cooma Creeks</b> Why is it that Council does not avail itself of the labour at the prison?	Peter Bascomb	2 Nov 2018 Peter Bascomb; Please see notes to item 15 above.		

SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N
		<p>I have made requests for some action before and have received lame excuses.</p> <p>The creeks flowing through Cooma are overgrown and unsightly. Will the General Manager in conjunction with the prison arrange for the prisoners to do work on the creeks and bring them into park like appearance?</p>				
39	4 Oct 2018	<p><b>Councillor Miners - Spill Containment Works</b> From a previous question, an update to be provided on the status of the Spill Containment Works that haven't been completed at the Service station on the Tumut end of Adaminaby</p>	Gary Shakespeare	24 Oct 2018 - GS This issue is currently being investigated.	24/10/2018	
40	4 Oct 2018	<p><b>Councillor Maslin - Opening of Playground at Nijong and Bombala</b></p> <p>Given that the school holidays have already begun, many citizens young and old, are waiting for the new playgrounds at Nijong Oval Cooma and in Bombala to open.</p> <p>A young constituent from Bombala has sent a letter requesting that the Bombala All Abilities park be opened as soon as possible. She points out that there is little to do during the holidays in Bombala, and there is much anticipation to use the brand new equipment.</p>	Iliada Bolton	<p>26 Oct 2018 Iliada Bolton A mandatory aspect of all SCFMPP projects is the handover process from the project is the handover process from the project team to Council operations. While projects, in particular playgrounds, may appear complete and ready for use, the requirement for ensuring these new facilities meet all compliance, safety and Council's operational standards is of utmost importance.</p> <p>Following the successful project handovers completed on Thursday 4<sup>th</sup> October between the SCFMPP project team, the Contractor and an internal SMRC Facilities team representative, the Bombala and Nijong Playgrounds were officially</p>	26/10/2018	Y

SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N
				completed and opened for public use on Friday 5 <sup>th</sup> October 2018.		
41	18 Oct 2018	<b>Clr Castellari - Drinking Fountains Banjo Paterson Park</b> Could Council please repair the drinking fountains at either end of Banjo Paterson Park?	Jane Kanowski	29 Oct 18 Jane Kanowski - Lake Jindabyne Gas and Plumbing has been engaged to repair both the drinking fountain at Banjo Patterson Park and the Claypits –contacted again on Friday 26/10 to follow up – Contractor was planning to have them repaired on 29/10/18.	29/10/2018	N
42	18 Oct 2018	<b>Clr Corbett - Tree Stumps</b> When will the three tree stumps be removed and new trees planted on the corner of Sharp St and Creek St, and gutters repaired in Sharp St west?	Jane Kanowski	29 Oct 18 Jane Kanowski - Discussion with Manager Construction regarding the removal of these stumps as there is an issue with the kerb – it will need to be cut in the sections adjacent to the stumps, then the stumps ground and removed and the kerb repaired.	29/10/2018	N
43	18 Oct 2018	<b>Clr Last - Council Uniform</b> Why is it not permissible for council employees to wear shorts?	Luke O'Sullivan	26 Oct 2018 - Peter Cannizzaro The response to the question assumes that the question is making reference to 'outdoor' council employees.  Council has a documented procedure on work wear clothing and personal protective equipment which has been in operation and implemented since 7 September 2016. The procedure is located on both the Council website and the intranet under the title 'Work Wear Clothing and Personal Protective Equipment Procedure' (the Procedure).	26/10/2018	Y

SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N
				<p>Clause 4.2.2. of the Procedure outlines the standard set of work wear which has been extracted from the Procedure below:  <i>'On commencement of employment or re-assignment to an outdoor operational role, all relevant Council workers will be issued a standard set of work wear clothing and essential personal protective equipment as delegated by their job function. No other clothing or personal protective equipment is permitted.</i></p> <p><i>All clothing provided by Council for its employees will have the objective of providing maximum protection. Workers can only wear or use Council issued clothing or personal protective equipment</i></p> <p><i>All Council issue:</i></p> <p><i>a) shirts will be long sleeved with the sleeves rolled down and made of non-transparent material with collar. Australian Standard 4399 Sun protective clothing;</i></p> <p><i>b) trousers are long. Australian Standard 4399 Sun protective clothing;.</i></p> <p><i>c) sunglasses - UV Compliance Australian Standard 1337 Eye protection for industrial applications;.</i></p> <p><i>d) hats are broad brimmed, beanies or caps; and</i></p> <p><i>e) safety footwear.</i></p>		

SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N																																				
				<p><i>Council operational workers will be issued the following work wear clothing and personal protective equipment:</i></p> <table border="1"> <thead> <tr> <th>Item</th> <th>Qty</th> </tr> </thead> <tbody> <tr> <td>Shirt long sleeve</td> <td>4</td> </tr> <tr> <td>Trousers summer</td> <td>2</td> </tr> <tr> <td>Trousers winter</td> <td>2</td> </tr> <tr> <td>Windcheater or Jumper or Polar Fleece</td> <td>2</td> </tr> <tr> <td>Jacket or Parker</td> <td>1</td> </tr> <tr> <td>Safety boots</td> <td>1</td> </tr> <tr> <td>Safety gum boots</td> <td>1</td> </tr> <tr> <td>Broad brimmed hat</td> <td>1</td> </tr> <tr> <td>Cap</td> <td>1</td> </tr> <tr> <td>Beanie</td> <td>1</td> </tr> <tr> <td>Safety glasses</td> <td>1</td> </tr> <tr> <td>Hard hat</td> <td>1</td> </tr> <tr> <td>Canvas PPE kit bag</td> <td>1</td> </tr> <tr> <td>Hearing protection x1 Min decibel rating 28</td> <td>1</td> </tr> <tr> <td>Gloves</td> <td>1</td> </tr> <tr> <td>Overalls (Workshop staff)</td> <td>3</td> </tr> <tr> <td>Compression pants (Waste collectors)</td> <td>2</td> </tr> </tbody> </table> <p>Clause 4.3. of the Procedure outlines the mandatory Personal Protective Equipment which has been extracted from the Procedure below:  <b><i>'4.3. Mandatory Personal Protective Equipment</i></b>  <i>The following work wear and personal protective equipment must be worn at all times while undertaking outdoor tasks:</i></p>	Item	Qty	Shirt long sleeve	4	Trousers summer	2	Trousers winter	2	Windcheater or Jumper or Polar Fleece	2	Jacket or Parker	1	Safety boots	1	Safety gum boots	1	Broad brimmed hat	1	Cap	1	Beanie	1	Safety glasses	1	Hard hat	1	Canvas PPE kit bag	1	Hearing protection x1 Min decibel rating 28	1	Gloves	1	Overalls (Workshop staff)	3	Compression pants (Waste collectors)	2		
Item	Qty																																									
Shirt long sleeve	4																																									
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Compression pants (Waste collectors)	2																																									

SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N
				<p><i>a) head protection: hard hat and associated attachments, wide brimmed hat, cap or beanie; Note broad brimmed hats are mandatory August through to April of each year. Beanies and caps may be worn outside these times. The Bureau of Metrology data details a UV Index of below three for sun protection not generally required. For Snowy Monaro Regional Council this corresponds to the months of May, June and July.</i></p> <p><i>b) eye/face protection: safety glasses (tinted or clear);</i></p> <p><i>c) protective clothing: High-Vis Clothing (long sleeved collared shirt, jumper), long pants</i></p> <p><i>d) footwear: safety capped boots; and</i></p> <p><i>e) other personal protective equipment: sunscreen and gloves must be available in close proximity to work area, i.e. at work site, for use as required.'</i></p>		
44	18 Oct 2018	<p><b>Clr Old - Cleaning up the Toilet Blocks</b> Can the council fix up the site for toilets from Snow Tunes? It smells and looks like the rubbish truck dumped it's load there.</p>	Jane Kanowski	<p>29 Oct 18 Jane Kanowski – Staff to assess this and will instruct them to clean up as required. There were issues after the Snow Tunes event this year regarding their clean-up standard and the time it took for them to do this (a bond will be charged next year).</p>	29/10/2018	N

SMRC Councillors' Questions – In Progress

No.	Date rec'd	Question/Request	Responsible Officer	Response	Date of Reply	Compl Y/N
				<p>24 Oct 2018 - 9:37 AM - Glen Hines                      Action reassigned to Jane Kanowski by: Glen Hines</p> <p>24 Oct 2018 - 9:35 AM - Glen Hines                      This action refers not to Councils public toilets but an area at Clay Pits where material was left following Snow Tunes. Reallocating to Open Space Manager to follow up</p>		
45	18 Oct 2018	<p><b>Clr Old - Proposal for Jindabyne By-Pass</b>                      Can council look at the proposal for using an existing access for a by-pass to Barry Way?</p>	Mark Adams	<p>31 Oct 2018 Mark Adams – To be considered in the Jindabyne Masterplan.                      31 Oct 2018 reassigned to Mark Adams</p>		
46	18 Oct 2018	<p><b>Clr Old - Result from the No Parking Area and No Drinking at Clay Pits</b>                      What was the outcome from the No Parking at the Clay Pits? Did it Just pass the problem to other areas? Can the we have the results from the police as of the effectiveness of No Drinking signs?</p>	Gina McConkey	<p>31 Oct 2018 Gina McConkey – Council staff are collating the data form the winter period and have met with Jindabyne police to request their data and feedback. Jindabyne police have agreed to provide their data and Council staff will prepare a report for the November 15 Council meeting.</p>	31/10/2018	Y

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### 13.5 APPOINTMENT OF NATIVE TITLE MANAGER

Record No:

Responsible Officer:	Director Operations & Infrastructure
Author:	Property Officer
Key Theme:	4. Leadership Outcomes
CSP Community Strategy:	10.3 Advocate and work with other levels of government, community and industry to improve outcomes
Delivery Program Objectives:	10.3.1 Council connects, recognises, advocates and works in collaboration with all leaders across the community and beyond our boundaries
Attachments:	Nil
Cost Centre	1510 – Property Management Services

#### EXECUTIVE SUMMARY

The Crown Land Management (CLM) Act 2016 requires each Council to give notice to the Minister Lands and Forestry of the name and contact details of any person the Council has engaged or employed as a Native Title Manager. The notice must be given as soon as practicable after 30 June (but not later than 31 October) of each year.

Section 377(1)(s) of the Local Government Act 1993 states that the making of an application, or the giving of a notice, to the Governor or Minister is a non-delegable function meaning a resolution of council is required for such purposes.

At the Executive Leadership Team held on October 2018 the Team proposed to nominate the Property Officer to the position of Native Title Manager.

The following officer's recommendation is submitted for Council's consideration.

#### OFFICER'S RECOMMENDATION

That Council

- A. Appoint the Property Officer as its Native Title Manager;
- B. Give notice to the Minister for Lands and Forestry of contact details of Council's Property Officer, Janine Hudson as its Native Title Manager as required under Section 8.8 of the Crown Land Management Act 2016.

#### BACKGROUND

The Crown Land Management (CLM) Act 2016 requires each Council to give notice to the Minister Lands and Forestry of the name and contact details of any person the Council has engaged or employed as a Native Title Manager. The notice must be given as soon as practicable after 30 June (but not later than 31 October) of each year.

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Free training sessions were held for Council staff for qualification as native title managers for the purposes of the CLM Act.

It is proposed that the duties of Native Title Manager will be absorbed into the current position of Property Officer.

At present the Land and Property Officer is responsible for the management of Crown land and has also received the Native Title Manager training.

## **QUADRUPLE BOTTOM LINE REPORTING**

### **1. Social**

Native Title is how Australian law recognises the rights and interests that Aboriginal people and Torres Strait Islanders hold in land and waters under their traditional laws and customs. As Crown Land Managers Council is responsible to nominate a Native Title Manager who will be responsible to carry out all relevant investigations to ensure that the rights and interests of Aboriginal people are upheld when dealing or proposing to deal with Crown land.

### **2. Environmental**

It is not anticipated that there will be any environmental impact.

### **3. Economic**

The extent of the economic impact cannot be determined inasmuch as there will be an additional workload to be carried out by relevant staff but to what extent it will affect the capacity of current staff is unknown at this stage.

### **4. Civic Leadership**

Council, as Crown Reserve Manager, has an obligation to ensure that the rights of native title holders and claimants are addressed and to ensure that Council is not liable for omission to carry out due diligence with respect to Native Title.

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**13.6 AUSTRALIA DAY ACTIVITIES AND COUNCIL RESOLUTION 21 JUNE 2018**

Record No:

Responsible Officer: Group Manager Economic Development and Tourism  
Author: Manager Tourism & Events  
Key Theme: 4. Leadership Outcomes  
CSP Community Strategy: 12.3 Our community is empowered and supported in facilitating community outcomes  
Delivery Program Objectives: 12.3.3 Volunteer and Community group participation is valued and leveraged to improve community outcomes  
Attachments: Nil  
Cost Centre  
Project  
Further Operational Plan Actions:

**EXECUTIVE SUMMARY**

In course of organising Australia Day events and in line with Council's resolution on 21 June 2018 concerning Australia Day discussions have been held with Council's Organisational Risk Officer. As a result of these discussions new information has come to hand that is in conflict with this resolution. Tourism and Events staff are seeking a further resolution from Council regarding Australia Day insurance issues in order to move ahead with Australia Day activities and to ensure that Councillors and the community are clear about what SMRC will be providing for Australia Day events across the region.

The following officer's recommendation is submitted for Council's consideration.

**OFFICER'S RECOMMENDATION**

That Council, noting part C of its resolution no.239/18 made at its meeting on 21 June 2018 (shown below), resolve not to provide basic insurance cover for community run Australia Day events.

**BACKGROUND**

At its meeting on 21 June 2018 the Council considered a report regarding the organisation of Australia Day and Council's role in this event across the region. The following resolution was made:

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<b>COUNCIL RESOLUTION</b>	<b>239/18</b>
That Council:	
A. Provide advisory assistance, only, through the SMRC Event Co-Ordinator role, to each community group to arrange their own event;	
B. Provide SMRC staff assistance through the SMRC Event Co-ordinator role to hold an 'Australia Day Official Regional Ceremony';	
C. Provides the basic insurance cover for each community event, subject to a detailed proposal of activities to be submitted to Councils Organisational Risk Officer by 3 <sup>rd</sup> December 2018;	
D. Ensure Councillors participate in events as much as possible, and;	
E. Authorise the expenditure and allocate an amount of \$10,000 in the 2019 financial year budget with funding to be provided from 'other internal' reserves to be co-ordinated and distributed by the SMRC Events Co-ordinator to the various events across the region.	
<b>Moved Councillor Corbett</b>	<b>Seconded Councillor Haslingden</b> <b>CARRIED</b>

This report primarily concerns point C of the above resolution.

After much consultation with the Organisational Risk Officer and Council's insurer Statewide Mutual it has been determined that, contrary to resolution C above, SMRC is unable to offer insurance coverage to those community groups organising their own Australia Day events.

There would be a significant amount of additional work as well as increased organisational risk if Council was to provide basic insurance cover for each community event as per the above resolution. Council would effectively need to assume ultimate responsibility for each event and would need to run an induction process prior to the day for each community person organising each event and provide on-site inductions at each event site on the day. A Council person should be present at each site during the course of the event. There are also likely to be further obligations to check and vet any market stall holders during the event that do not hold their own appropriate level of insurance and to make sure that anyone selling food has the necessary Food Authority authorisations. Complying with these requirements to the level required to placate additional liability concerns from Council's insurer would mean allocation of a significant amount of additional staff resources to Australia Day. This is enhanced by the travel required across the vast geographical distances between each event across the region. In very simple terms Council is not an insurance broker and has been advised it cannot provide insurance coverage to third party groups outside of the SMRC organisation.

Council can still support Australia Day events organised by independent community groups that have their own adequate insurance cover. However the form this support takes needs to be carefully considered because Council may expose itself to unnecessary liability if support is given to an event organised by a community group that has an inadequate insurance cover or which is ill equipped to run such an event. Work, Health and Safety obligations also need to be considered in this process. The risk with WHS legislation is that liability can extend to individuals within Council which at least includes the General Manager.

Australia Day has varying traditions and holds different levels of significance within the individual communities throughout the region. Council's approach to the events around the region has potential to significantly impact on attitudes towards Council in each community. It is therefore imperative that a correct balance is found between Council's role as a government body

supporting this nationally significant day and as an organisation seeking to minimise its potential risk and liability.

In order to move ahead with the planning of the upcoming Australia Day events Council's present allocation of resources only permits a Council run event to be held in a single location in the region on the day. Subject to Council endorsing the above recommendation, relevant community groups will be advised that they are required to have an appropriate level of their own insurance cover if they wish to run an Australia Day event on land owned or controlled by Council.

It is important to recognise that this does not affect the 'Official SMRC Australia Day' event/ceremony that will be held in one of the three major centres each year on a rotational basis. This event will be covered under Council insurance as it will be a Council run event.

### **QUADRUPLE BOTTOM LINE REPORTING**

#### **1. Social**

Throughout the region Australia Day is a community event and is considered to have a reasonably strong level of social significance.

#### **2. Environmental**

There are minimal environmental issues associated with Australia Day as events are typically held on Council owned/managed parks and reserves.

#### **3. Economic**

The Australia Day event is not considered of particular economic significance for the region. It is essentially an event mainly for the local community and its orientation is more social than commercial.

#### **4. Civic Leadership**

As a government body the Council has a necessary role in providing civic leadership to the community concerning Australia Day. The general community expectations are that Council assists in the facilitation and organisation of Australia Day from a civic perspective.

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## 19. CONFIDENTIAL MATTERS

In accordance with Section 10A(2) of the Local Government Act 1993, Council can exclude members of the public from the meeting and go into Closed Session to consider confidential matters, if those matters involve:

- (a) personnel matters concerning particular individuals; or
- (b) the personal hardship of any resident or ratepayer; or
- (c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business; or
- (d) commercial information of a confidential nature that would, if disclosed;
  - (i) prejudice the commercial position of the person who supplied it, or
  - (ii) confer a commercial advantage on a competitor of the council, or
  - (iii) reveal a trade secret,
- (e) information that would, if disclosed, prejudice the maintenance of law; or
- (f) matters affecting the security of the council, councillors, council staff or council property; or
- (g) advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege or information concerning the nature and location of a place; or
- (h) an item of Aboriginal significance on community land.

and Council considers that the closure of that part of the meeting for the receipt or discussion of the nominated items or information relating thereto is necessary to preserve the relevant confidentiality, privilege or security of such information, and discussion of the material in open session would be contrary to the public interest.

In accordance with Section 10A(4) of the Local Government Act 1993 the Chairperson will invite members of the public to make verbal representations to the Council on whether the meeting should be closed to consider confidential matters.

### RECOMMENDATION

1. THAT pursuant to Section 10A subsections 2 & 3 and Section 10B of the Local Government Act, 1993 (as amended) the following items on the agenda for the Ordinary Council meeting be dealt with in Closed Session for the reasons specified below:

#### **19.1 Legal Actions and Potential Claims Against SMRC as at 31 October 2018**

Item 19.1 is confidential in accordance with s10(A)(2)(e) of the Local Government Act because it contains information that would, if disclosed, prejudice the maintenance of law and discussion of the matter in an open meeting would be, on balance, contrary to the public interest.

2. The press and public be excluded from the proceedings of the Council in Closed Session on the basis that these items are considered to be of a confidential nature.
3. That the Minutes and Business Papers including any reports, correspondence, documentation or information relating to such matter be treated as confidential and be withheld from access by the press and public, until such time as the Council resolves that the reason for confidentiality has passed or become irrelevant.
4. That the resolutions made by the Council in Closed Session be recorded in the Minutes of the Council Meeting.
5. That upon this recommendation being moved and seconded, the Chairperson invite representations from the public as to whether this part of the meeting should be closed to consider the nominated item.