



SNOWY MONARO
REGIONAL COUNCIL

BUSINESS PAPER

PUBLIC EXHIBITION COPY

**Extraordinary Council Meeting
1 June 2023**

STATEMENT OF ETHICAL OBLIGATIONS

Councillors are reminded of their oath or affirmation of office made under section 233A of the Local Government Act 1993 and their obligations under the Council's code of conduct to disclose and appropriately manage conflicts of interest.

CONFLICTS OF INTEREST

A conflict of interest arises when the Mayor or Council staff are influenced, or are seen to be influenced, in carrying out their duties by personal interests. Conflicts of interest can be pecuniary or non-pecuniary in nature.

A pecuniary interest is an interest that a person has in a matter because of a reasonable likelihood or expectation of a financial gain or loss.

A non-pecuniary interest can arise as a result of a private or personal interest, which does not relate to money. Examples include friendship, membership of an association or involvement or interest in an activity.

The Mayor or staff member who considers they may have a conflict of interest should read Council Policy.

The responsibility of determining whether or not the Mayor or Council employee has a pecuniary or non-pecuniary interest in a matter, is the responsibility of that individual. It is not the role of the Mayor or Chief Executive Officer, or another Council employee to determine whether or not a person may have a conflict of interest.

COUNCIL CODE OF CONDUCT

The Council Code of Conduct is a requirement of Section 440 of the Local Government Act 1993, which requires all councils to have a code of conduct to be observed by the Mayor and Council employees attending a Council meeting or a meeting of a committee of Council.

The code of conduct sets out the responsibilities of the Mayor and Council employees attending a Council meeting or a meeting of a committee of Council. The code also sets out how complaints against a Council employee, the Mayor or Chief Executive Officer are to be made.

COUNCIL CODE OF MEETING PRACTICE

The Council Code of Meeting Practice is a requirement of Part 2, Division 1 of the Local Government Act 1993, which requires all councils to have a code of meeting practice. The code of meeting practice is to be observed by the Mayor, members of staff, delegates of the Council and members of the public attending a Council or a meeting of a committee of Council.

Acknowledgement of Country

Council wishes to show our respect to the First Custodians of this land the Ngarigo, Walgalu, Ngunnawal and Bidjahal people and their Ancestors past and present.

Webcasting

Council meetings are recorded and live streamed to the internet for public viewing. By entering the Chambers during an open session of Council, you consent to your attendance and participation being recorded and streamed on Council's website www.snowymonaro.nsw.gov.au

**EXTRAORDINARY COUNCIL MEETING
TO BE HELD IN COUNCIL CHAMBERS, 81 COMMISSIONER STREET, COOMA NSW
2630**

**ON THURSDAY 1 JUNE 2023
COMMENCING AT 5:30PM**

BUSINESS PAPER

1. OPENING MEETING

2. ACKNOWLEDGEMENT OF COUNTRY

3. COUNCILLOR REQUEST FOR ATTENDANCE VIA AUDIO-VISUAL

4. APOLOGIES AND APPLICATIONS FOR LEAVE OF ABSENCE BY COUNCILLORS

5. DISCLOSURE OF INTEREST

(Declarations also to be made prior to discussions on each item)

6. OTHER REPORTS TO COUNCIL

6.1 FINANCE

6.1.1 Quarterly Budget Review Statement (QBRs) to 31 March 2023

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7. CONFIDENTIAL MATTERS

Nil

6.1.1 QUARTERLY BUDGET REVIEW STATEMENT (QBR) TO 31 MARCH 2023

OFFICER'S RECOMMENDATION

That Council receive the Quarterly Budget Review Statement for the quarter ended 31 March 2023 and approve the variations noted therein.

ISSUES

This report represents the March 2023 Quarter Budget Review Statement (the 'QBR'). This report requests variations to the adopted budget for 2022/23 as subsequent information has been received that requires inclusion in the current year budget.

The format of this report is designed to comply with the Office of Local Government requirements and is presented for the quarter ended 31 March 2023.

The QBR can be found at attachment 1.

At the council meeting on 18 March 2023, the council resolved to undertake a more thorough review of the budget, along with staff, in an attempt to identify any further cost savings that could be achieved within the current financial year.

The Net Operating Result before Capital items projected as at 31 March 2023 is projected to increase to a deficit of \$7.4m.

Council is in the process of settling the sale of land in the Leesville industrial estate. There has been some uncertainty over the timing of when the proceeds from this sale will eventuate. The timing of these receipts is dependent upon the registration of the deposited plan. At the time of the original March Quarter Budget Review report, the timing of this was still uncertain. For this reason, the budget relating to the sale of this asset was removed.

Since that time, we have now been advised that the Deposited Plan has now been registered and settlement will occur before 30 June 2023. An adjustment has now been included in this budget review to recognise the net profit on sale of Leesville development stage 3A.

Significant budget adjustments have been identified as the timelines for works to be completed have been phased more appropriately over the delivery program timeframe. This has resulted in considerable capital works expenditure and income budgets being removed from this year's budget and reallocated into the 2023/24 budget, which is currently in draft form and out for public consultation.

Considerable reforecasting of the current budget was undertaken to more accurately identify income and expenses for the 2022/23 financial year.

The budget movements for the March 2023 quarter results in an adjustment of \$4.2m to the overall projected budget, resulting in a projected deficit of \$7.4m.

The primary reason for this is due to:

- Removal of net profit on sale of asset for the sale of land at Leesville of \$1.9m from the current year budget

6.1.1.1 QUARTERLY BUDGET REVIEW STATEMENT (QBRs) TO 31 MARCH 2023

- Significant increase to materials and contracts as budgets have been reassessed as cost pressures increase.
- Increase to forecast depreciation of \$1m
- The 2022/23 budget has undergone significant adjustments as development of the 2023/24 budget identified a number of areas that had insufficient budgets.

A second review of the budget identified the following further adjustments:

- \$1m increase to interest income
- \$1m reduction to employee benefits
- \$276k projected net profit on sale of Leesville (Stage 3c only)
- \$1.7m reduction to materials & contracts

Ongoing improvements to the budget setting and monitoring processes and controls will assist with budget forecasts.

Capital budget - Council Consolidated

During the process to develop the 2023/24 Original budget, it was identified that there was a number of projects that would continue into 2023/24. As a result, a budget adjustment to the 2022/23 budget was required to better reflect the progress of the projects. These budget adjustments have been re-phased over the delivery program.

An updated proposed capital works budget for 2022/23 is included in attachment 1.

Cash & investments - Council Consolidated

The majority of the variations for the March 2023 QBRs represent budget amendments to reflect the forecast balances of reserves after taking into consideration the net movements in income and expenditure for restricted reserves, for example, all income and expenditure within the Water and Sewer funds are externally restricted.

The reduction to forecast unrestricted cash of is primarily due to the uncertain timing of receipt of proceeds from the sale of land at Leesville. While the forecast unrestricted cash position as at 30 June 2023 has reduced, when the funds are received early in the 2023/24 financial year, this will result in an increase to unrestricted cash at the time of receipt. Fluctuations in the unrestricted cash position will occur throughout the year due to timing differences between inflows and outflows.

Adjustments to projected reserve balances take into consideration additional interest income and cuts to expenditure within externally restricted reserves

Key Performance Indicators Budget Review Statement – Industry KPI's (OLG)

Office of Local Government Industry KPI's have been reported as at 31 March 2023. Improvements to reporting are ongoing.

The Operating Performance ratio remains below the benchmark of 0%. The projected result for 30 June 2023 as at 31 March 2023 is -8.3%.

The Own Source operating revenue ratio is below the benchmark of 60%. Currently we are projecting 37.2% of Council's revenue will come from Council's own source. This is due to a significant reliance on grants.

RISK ASSESSMENT

Risk Type	Current Risk	Expected Risk	Within Accepted
Asset Management	High	High	No
Financial Sustainability	High	High	No
Legislative Governance and Compliance	Low	Low	Yes
Reputation and Image	High	High	No
Service Delivery	Low	Low	Yes

Asset management: The underfunding of maintenance and delays in asset refurbishment have placed Council in a high risk position that assets will not provide the expected level of service. This risk cannot be addressed within a single year's budget. The Council needs to develop a policy of surplus budgets in the long term to adequately renew its existing infrastructure thereby reducing this risk.

Financial sustainability: Council should strive for developing budgets that provide an operating surplus before capital grants and contributions. The surplus generated is then available to restore working capital to an adequate level and minimise the risk of being exposed to unexpected financial shocks.

Legislative governance & compliance: A Quarterly Budget Review Statement is a minimum requirement to be reported to Council. In the interests of public scrutiny of Council's budgetary control, management will be developing improved financial reporting on a monthly basis.

Reputation and image: Deficit budgets indicate to the community that future generations will be required to restore working capital and pay for the services delivered in advance. Until a long term financial plan is adopted by the Council that clearly demonstrates how the financial position will be restored, the projected deficit in this type of review will be viewed negatively by the community.

FINANCIAL IMPACTS

The financial impacts are identified in the above statements.

RESPONSIBLE OFFICER: Chief Financial Officer

OPTIONS CONSIDERED

Management has prepared a March 2023 Quarter Budget Review Statement to give Council an overview of Council's financial performance as at 31 March 2023.

Quarterly budget review statements will continue to be prepared.

The format of ongoing regular reporting to Council of the financial performance is currently being reviewed.

IMPLEMENTATION PLANS

The 2022/23 original budget and operational plan was adopted in June 2022. It provides for the progressive elimination of operating deficits with a nominal original deficit of \$917,711.

Monthly budget reviews with managers are undertaken to focus on ensuring accuracy of data, recognising income earlier and absorbing any unplanned financial shocks for the financial year.

EXISTING POLICY/DECISIONS

Nil.

BACKGROUND

Nil

ATTACHMENTS

1. Updated - March Quarter Budget Review

Snowy Monaro Regional Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

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Snowy Monaro Regional Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

Report by responsible accounting officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

31 March 2023

It is my opinion that the Quarterly Budget Review Statement for Snowy Monaro Regional Council for the quarter ended 31/03/23 indicates that Council's projected financial position at 30/6/23 will be unsatisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

My opinion above, that Council's projected financial position as at 30/6/23 will be unsatisfactory has been based on the following factors:

1. A deficit budget, when accumulated with previous years' deficits, is not financially sustainable.
2. A deficit budget does not enable the governing body to plan for unforeseen events;
3. A deficit budget relies on a deterioration of the capital base for ongoing operations.

Recommended remedial action to deal with this unsatisfactory position includes:

- a. Future budgets need to be in surplus to restore to an adequate level of working capital
- b. Revenue opportunities must be considered
- c. Service reductions to core services should be avoided by exhausting all other options first

Signed: _____



date: 29th of May, 2023

Tracy Sligar
Responsible accounting officer

Snowy Monaro Regional Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

Income & expenses budget review statement

Budget review for the quarter ended 31 March 2023

Income & expenses - Council Consolidated

(\$000's)	Original budget 2022/23	Approved Changes					Revised budget 2022/23	Variations for this Mar Qtr	Notes	Projected year end result	Actual YTD figures
		Other than by QBRS	Carry forwards	Sep QBRS	Dec QBRS	Mar QBRS					
Income											
Rates and annual charges	33,992						33,992	(20)	1	33,972	29,727
User charges and fees	17,860			99	3,639		21,598	1,347	2	22,945	12,301
Other revenues	363				26		389	1,271	3	1,660	530
Other income	-						-	-		-	
Grants and contributions - operating	28,959			1,294	4,284		34,537	(294)	4	34,243	15,762
Grants and contributions - capital	88,231			4,865	(26,446)		66,650	3,991	5	70,641	26,921
Interest and investment revenue	1,288				17		1,305	1,021	6	2,326	1,860
Proceeds from disposal of assets	356			500	1,889		2,745	(2,113)	7	632	407
Rental income	1,075				(14)		1,061	114	8	1,175	933
Share of interests in joint ventures	-						-			-	
Total income from continuing operations	172,124	-	-	6,758	(16,605)	-	162,277	5,317		167,594	88,441
Expenses											
Employee benefits and on-costs	30,753			(5)	1,427		32,175	(1,709)	9	30,466	21,695
Borrowing costs	5						5	(5)	10	-	2
Materials and services	31,991		1,317	1,314	5,962		40,584	6,249	11	46,833	22,932
Depreciation and amortisation	20,309				3,630		23,939	1,013	12	24,952	18,713
Other expenses	1,752				338		2,090	(5)	13	2,085	1,518
Net Loss from disposal of assets	-						-			-	
Total expenses from continuing operations	84,810	-	1,317	1,309	11,357	-	98,793	5,543		104,336	64,860
Net operating result from continuing operations	87,314	-	(1,317)	5,449	(27,962)	-	63,484	(226)		63,258	23,581
Discontinued operations - surplus/(deficit)							-			-	
Net operating result from all operations	87,314	-	(1,317)	5,449	(27,962)	-	63,484	(226)		63,258	23,581
Net Operating Result before Capital Items	(917)	-	(1,317)	584	(1,516)	-	(3,166)	(4,217)		(7,383)	(3,340)

Snowy Monaro Regional Council

Quarterly Budget Review Statement

for the period 01/01/23 to 31/03/23

Income & expenses budget review statement

Budget review for the month ended 30 November 2022

Income & expenses - Council Consolidated

(\$000's)	Original budget 2022/23	Approved changes					Revised budget 2022/23	Variations for this Mar Qtr		Notes	Projected year end result	Actual YTD figures
		Other than by QBRs	Carry forwards	Sep QBRs	Dec QBRs	Mar QBRs						
Business Unit												
Asset Management	(113)			6			(107)	-			(107)	9
Biosecurity	(1,087)		(107)	68	4		(1,122)	(86)			(1,208)	(799)
Building Certification	(144)				-		(144)	186			42	45
Cemetery Operations	57				-		57	(37)			20	16
Communications & Engagement	(699)				24		(675)	60			(615)	(336)
Community Facilities	8,175			(47)	(5,841)		2,287	(355)			1,932	(940)
Community Services Management	(338)				-		(338)	(136)			(474)	(340)
Community Support Programs	311				497		808	(946)			(138)	(491)
Corporate Projects	(267)				-		(267)	(20)			(287)	(226)
Customer Service	(246)				-		(246)	-			(246)	(209)
Development Certification	(975)			47	-		(928)	339			(589)	(395)
Economic Development	13,676		(47)		(2,000)		11,629	(1,236)			10,393	2,444
Emergency & Fire Services	(1,174)				(300)		(1,474)	(85)			(1,559)	(771)
Executive Team	(1,486)				-		(1,486)	(200)			(1,686)	(1,288)
Financial Services	(1,523)				-		(1,523)	116			(1,407)	(1,187)
Fleet & Plant	1,490				66		1,556	(339)			1,217	2,755
General Purpose Revenue	22,643				-		22,643	54			22,697	20,832
Governance	(608)			(15)	33		(590)	285			(305)	(193)
ICT	(2,709)				(205)		(2,914)	105			(2,809)	(1,879)
Internal Audit	(184)				-		(184)	84			(100)	(12)
Land & Property	(421)		(286)	500	1,733		1,526	(2,320)			(794)	(537)
Library	(726)				-		(726)	(239)			(965)	(547)
Open Space & Recreation	1,573			10	65		1,648	555			2,203	(1,017)
Organisational Development	(680)				-		(680)	527			(153)	(72)
Public Health & Environment	(245)				-		(245)	(122)			(367)	(248)
Ranger Services	(236)			15	-		(221)	(20)			(241)	(156)
Records Management	(223)				-		(223)	30			(193)	(155)
Residential Aged Care	3,419			818	(4,552)		(315)	(1,963)			(2,278)	(1,543)
Resource and Waste	1,685			16	(941)		760	508			1,268	1,571
Risk Management	(576)				-		(576)	60			(516)	(1,201)
Road Infrastructure	28,666		(878)	4,537	(3,511)		28,814	(51)			28,763	3,273
Strategic Planning	(1,350)				(3)		(1,353)	248			(1,105)	(197)
Tourism & Events	(977)				209		(768)	34			(734)	(459)
Water & Sewer	20,463			(500)	(14,119)		5,844	4,365			10,209	4,882
Workforce Management	2,144				873		3,017	373			3,390	2,952
Net operating result from all operations	87,315	-	(1,318)	5,449	(27,962)	-	63,484	(226)	-		63,258	23,581
Discontinued operations - surplus/(deficit)							-				-	
Net operating result from all operations	87,315	-	(1,318)	5,449	(27,962)	-	63,484	(226)			63,258	23,581
Net operating result before capital items	(916)	-		584	(27,962)	-	(3,166)	(4,217)			(7,383)	(3,340)

This statement forms part of Council's Quarterly Budget Review Statement (QBRs) for the quarter ended 31/03/23 and should be read in conjunction with the total QBRs report

Snowy Monaro Regional Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

Income & expenses budget review statement
Recommended changes to revised budget

Budget Variations being recommended include the following material items:

		1-Income								2-Expenses							
Note No:		B2-2	B2-3	B2-4	B2-4-2	B2-5	B4-1	B2-6	B3-1	B3-2	B3-4	B3-5					
		1	2	3	4	5	6	7	8	9	10	11	12				
Purpose	Business Unit	Rates & Annual Charges	User Fees & Charges	Other Revenues	Grants and contributions - operating	Grants and contributions - capital	Interest and Investment Revenue	Net proceeds from the disposal of assets	Rental Income	Employee Costs	Borrowing costs	Materials & Contracts	Depreciation Amortisation & Impairment	Other Expenses			
Revised Forecast of 2022/23 Budget	Biosecurity		\$ (6)		\$ 16					\$ 115		\$ (109)					
Re-forecast Crown Reserve Improvement Fund Budget	Biosecurity				\$ (101)							\$ (11)					
Revised Forecast of 2022/23 Budget	Building Certification		\$ 152	\$ 10						\$ (22)		\$ (2)					
Revised Forecast of 2022/23 Budget	Cemetery Operations		\$ 74	\$ (1)						\$ 42		\$ 68		\$			
DRFA budget re-forecasting & reallocating to specific projects	Communications & Engagement				\$ 50							\$ 50					
Bombala Arts & Centre Building Upgrade ,project phased to 2023/24	Community Facilities					\$ (346)											
Bombala Pool Upgrade ,project phased to 2023/24	Community Facilities					\$ (101)											
Cooma Swimming Pool Upgrade ,project phased to 2023/24	Community Facilities					\$ (121)											
Cooma Youth Centre The Hub - additional spend to finalise project	Community Facilities					\$ 51											
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Community Facilities												\$ 200				
Jindabyne Pool - HVAC,project phased to 2023/24	Community Facilities					\$ (375)											
Revised Forecast of 2022/23 Budget	Community Facilities		\$ (95)	\$ 2					\$ (0)	\$ 20		\$ 48					
Jindabyne Community Library, budget adjusted to reflect project finalisation	Community Facilities					\$ 899											
Revised Forecast of 2022/23 Budget	Community Services Management									\$ 131		\$ 6					
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Community Support Programs												\$ (6)				
Revised Forecast of 2022/23 Budget	Community Support Programs				\$ (468)					\$ (250)		\$ 733					
Increasing Expenditure from savings in Internal audits provided by CRO Joint service	Corporate Projects									\$ 20							
Revised Forecast of 2022/23 Budget	Development Certification		\$ 130	\$ 1	\$ 14					\$ (154)		\$ (40)					
Adaminaby Long Vehicle & Truck Parking,project phased to 2023/24	Economic Development					\$ (735)											
Cooma Sports Hub ,project phased to 2023/24	Economic Development					\$ (500)											
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Economic Development												\$ 1				
New BCSD grant funding receivable for Monaro Rail Trail Project	Economic Development				\$ 218							\$ 436					
New Business Awards Budget for May Event	Economic Development			\$ (3)	\$ (2)							\$ (5)					
New Regional NSW Business Case & Strategy Development funding for Polo Flat Master Plan & Revitalisation project	Economic Development				\$ 227							\$ 227					
Revised Forecast of 2022/23 Budget	Economic Development											\$ 2		\$	(
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Emergency & Fire Services												\$ 85				

Purpose	Business Unit	1-Income										2-Expenses				
		B2-2	B2-3	B2-4	B2-4-2	B2-5	B4-1	B2-6	B3-1	B3-2	B3-4	B3-5	B3-1	B3-2	B3-4	B3-5
		1	2	3	4	5	6	7	8	9	10	11				
		Rates & Annual Charges	User Fees & Charges	Other Revenues	Grants and contributions - operating	Grants and contributions - capital	Interest and investment Revenue	Net proceeds from the disposal of assets	Rental Income	Employee Costs	Borrowing costs	Materials & Contracts	Depreciation Amortisation & Impairment	Other Expenses		
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Financial Services												\$	24		
Revised Forecast of 2022/23 Budget	Financial Services											\$	30			
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Fleet & Plant												\$	401		
Revised Forecast of 2022/23 Budget	Fleet & Plant									\$	19	\$	(80)			
Financial Assistant Grant (FAG) re-phased in 2022/23 budget	General Purpose Revenue				\$	(472)										
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	ICT												\$	126		
Reallocate savings in software licences operational budget to increase the capital expenditure budget of ICT Equipment leases	ICT											\$	(190)			
Adjusted Expenditure-Internal audits provided by CRJO Joint service	Internal Audit									\$	(119)	\$	45			
Building Compliance 14 x Comm. Halls;project phased to 2023/24	Land & Property					\$	(331)									
Delegate School of Arts ;project phased to 2023/24	Land & Property					\$	(315)									
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Land & Property												\$	(309)		
Revised Forecast of 2022/23 Budget	Land & Property		\$	13	\$	(1)			\$	98	\$	(11)	\$	(4)		
Percy Harris Subdivision Land Sale; Settlement of Stage 3C unlikely to occur in 2022/23	Land & Property							\$	(2,389)							
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Library												\$	75		
Revised Forecast of 2022/23 Budget	Library		\$	6	\$	1	\$	(118)		\$	(1)	\$	69	\$	(16)	
Bombala Showgrnd Sporting Facility;project phased to 2023/24	Open Space & Recreation					\$	(180)									
Cooma North Ridge Walking Tracks;project phased to 2023/24	Open Space & Recreation					\$	94									
Jindabyne Skate Park Upgrade;project phased to 2023/24	Open Space & Recreation					\$	(215)									
Lions Park Yallakool Rd Upgrade ;project phased to 2023/24	Open Space & Recreation					\$	86									
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Open Space & Recreation												\$	149		
NSW Graffiti Management grant to combat anti-social behaviour revised as per resolution 16/23	Open Space & Recreation					\$	100	\$	(100)							
Revised Forecast of 2022/23 Budget	Open Space & Recreation		\$	(181)	\$	(4)			\$	17	\$	(143)	\$	13		
Jindabyne Sportsgrnd Upgrade Amenities; budget adjusted to reflect project finalisation	Open Space & Recreation					\$	730									
Cooma Creek Beautification /bike path; budget adjusted to reflect expected project finalisation	Open Space & Recreation					\$	156									
Bombala Racecourse Amenity Improvement; budget adjusted to reflect expected project finalisation	Open Space & Recreation					\$	11									
Revised Forecast of 2022/23 Budget	Organisational Development									\$	(206)	\$	(121)			
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Public Health & Environment												\$	123		

		1-Income								2-Expenses						
Note No:		B2-2	B2-3	B2-4	B2-4-2	B2-5	B4-1	B2-6	B3-1	B3-2	B3-4	B3-5				
		1	2	3	4	5	6	7	8	9	10	11	12	13		
Purpose	Business Unit	Rates & Annual Charges	User Fees & Charges	Other Revenues	Grants and contributions - operating	Grants and contributions - capital	Interest and Investment Revenue	Net proceeds from the disposal of assets	Rental Income	Employee Costs	Borrowing costs	Materials & Contracts	Depreciation Amortisation & Impairment	Other Expenses		
Revised Forecast of 2022/23 Budget	Public Health & Environment	\$ (94)	\$ 27				\$ (15)			\$ (139)		\$ 55				
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Ranger Services												\$ 8			
Revised Forecast of 2022/23 Budget	Ranger Services		\$ 87							\$ 90		\$ 15				
Yallambee Lodge ACAR-2 Fire Services Upgrade;project phased to 2023/24	Residential Aged Care					\$ (498)										
Yallambee Lodge New Section of Facility ;project phased to 2023/24	Residential Aged Care					\$ (1,000)										
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Residential Aged Care												\$ 26			
Revised Forecast of 2022/23 Budget	Residential Aged Care		\$ (154)	\$ 3	\$ (2)		\$ -			\$ (48)		\$ 336				
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Resource and Waste												\$ (439)			
Revised Forecast of 2022/23 Budget	Resource and Waste	\$ 45	\$ (952)	\$ 5			\$ 3			\$ 472		\$ 417		\$ 0		
Revision of the waste remediation provision for legacy landfill sites	Resource and Waste			\$ 1,130												
Adaminaby Long Vehicle & Truck Parking;project phased to 2023/24	Road Infrastructure					\$ (85)										
Bobeyan Rd-Adaminaby to ACT Border ;project phased to 2023/24	Road Infrastructure					\$ 1,100										
Rynie Street Michelago Extension ;project phased to 2023/24	Road Infrastructure					\$ (436)										
Budget correction for Revised Regional Road Repair Program (RRRP) and Block Grant (RBG)	Road Infrastructure				\$ (489)											
Contribution received for Browns Camp Road	Road Infrastructure				\$ 14											
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Road Infrastructure												\$ 524			
New Budget for traffic control of Land Rovers in Australia Event	Road Infrastructure		\$ 7									\$ 7				
New Fixing Country Bridges Round 28 budget as per resolution 363/22	Road Infrastructure					\$ 1,000										
New private works projects	Road Infrastructure		\$ 7									\$ 7				
New Regional & Local Road Repair Program budget as per resolution 18/23	Road Infrastructure				\$ 2,000							\$ 2,000				
Patching Program cut due to lack of renewal funding	Road Infrastructure				\$ (325)											
Revised Fixing Country Bridges Round 2A program as per resolution 214/22 phased to 2023/24	Road Infrastructure					\$ (1,079)										
Revised Forecast of 2022/23 Budget	Road Infrastructure		\$ 385		\$ (711)					\$ (1,480)		\$ (353)				
Revised Regional Road Repair Program (RRRP) and Block Grant (RBG) funds reallocated to support other Regional Road programs	Road Infrastructure				\$ (171)	\$ 400						\$ (50)				
RMCC ordered works -reallocation to specific project & revised profit	Road Infrastructure		\$ 449										\$ 518			
DRFA budget re-forecasting & reallocating to specific projects	Road Infrastructure				\$ (2,227)								\$ 4,610			
Budget reallocations for roads grants funded program	Road Infrastructure				\$ 420	\$ 250										

		1-Income							2-Expenses						
Note No:		B2-2		B2-3	B2-4	B2-4-2	B2-5	B4-1	B2-6	B3-1		B3-2	B3-4	B3-5	
		1	2	3	4	5	6	7	8	9	10	11	12	13	
Purpose	Business Unit	Rates & Annual Charges	User Fees & Charges	Other Revenues	Grants and contributions - operating	Grants and contributions - capital	Interest and Investment Revenue	Net proceeds from the disposal of assets	Rental Income	Employee Costs	Borrowing costs	Materials & Contracts	Depreciation Amortisation & Impairment	Other Expenses	
Budget reallocations for Fixing Local Roads program	Road Infrastructure				\$ 795	\$ 4,577									
Budget reallocations for Safer roads program	Road Infrastructure				\$ 838	\$ (1,664)									
Budget reallocation for Black Spot roads program	Road Infrastructure				\$ 2	\$ (448)									
Financial Assistant Grant (FAG) re-phased in 2022/23 budget	Road Infrastructure				\$ (22)										
New private works budget funded by roads program	Road Infrastructure											\$ 35			
Wombat Crossings/Patching project re-phased in 2022/23	Road Infrastructure					\$ 490									
Cooma Footpath CBD Beautification,budget adjusted to reflect project finalisation	Road Infrastructure					\$ 450									
Revised available funding from Country Passenger Transport Scheme as per resolution 242/22. Additional expenditure from savings in footpaths budget	Road Infrastructure					\$ 2									
NSW Regional Housing Strategy Fund for infrastructure study revised as per resolution 56/23	Strategic Planning											\$ (140)			
Revised Forecast of 2022/23 Budget	Strategic Planning											\$ 3		\$ (3)	
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Tourism & Events												\$ 25		
Destination Management Plan; project phased to 2023/24	Tourism & Events											\$ 9			
Revised Forecast of 2022/23 Budget	Tourism & Events			\$ 8								\$ -			
Kalkite STP & Electrical Works is now grant funded with \$1m to be phased to 2023/24	Water & Sewer					\$ (1,000)									
Revised budget for Hydraulics Modelling & Replacement completed over budget	Water & Sewer											\$ 6			
Revised Forecast of 2022/23 Budget	Water & Sewer	\$ 30	\$ 1,385	\$ 21	\$ 50		\$ 33			\$ 959	\$ (5)	\$ (535)			
Revised budget for water & sewer s64 Contributions	Water & Sewer					\$ 2,000									
Bombala STP budget adjusted to reflect project finalisation	Water & Sewer					\$ 373									
Adaminaby STP budget adjusted to reflect project finalisation	Water & Sewer					\$ 851									
Revised Forecast of 2022/23 Budget	Workforce Management			\$ 11	\$ 71					\$ (162)		\$ (33)			
Re-classification of Workers Compensation/ Incentive Rebate	Workforce Management			\$ 89						\$ 89					
Grand Total		\$ (20)	\$ 1,336	\$ 1,271	\$ (294)	\$ 3,991	\$ 21	\$ (2,389)	\$ 114	\$ (709)	\$ (5)	\$ 7,988	\$ 1,013	\$ (5)	
Additional Budget adjustments															
Increased interest on investment income	across funds						\$ 1,000								
Increase planning assessment fees	Strategic planning		\$ 11												
Reduction to Employee benefits	across business units									\$ (1,000)					
Reduction to Materials & Contracts	Governance														
	Sewer											\$ (55)			
	Transport											\$ (300)			
	Waste											\$ (290)			
	Water											\$ (675)			
	Workforce											\$ (48)			
	MRT project											\$ (200)			
												\$ (171)			
Net profit on sale of Leesville Stg 3c								\$ 276							
		\$ (20)	\$ 1,347	\$ 1,271	\$ (294)	\$ 3,991	\$ 1,021	\$ (2,113)	\$ 114	\$ (1,709)	\$ (5)	\$ 6,249	\$ 1,013	\$ (5)	

Snowy Monaro Regional Council

Quarterly Budget Review Statement

for the period 01/01/23 to 31/03/23

Capital budget review statement

Budget review for the quarter ended 31 March 2023

Capital budget - Council Consolidated

(\$000's)	Original budget 2022/23	Approved changes					Revised budget 2022/23	Variations for this Mar Qtr	Notes	Projected year end result	Actual YTD figures
		Carry forwards	Other than by QBRS	Sep QBRS	Dec QBRS	Mar QBRS					
Capital expenditure											
New assets											
- Plant & equipment	80			-			80			80	12
- Land & buildings	4,644	200		1,168	(2,193)		3,819	(2,189)	1	1,630	543
- Roads, Bridges, footpaths	8,950	3,194		64	1,142		13,350	(3,098)	2	10,252	4,169
- Stormwater	50	1,000		300	(1,000)		350	149	3	499	57
- Water							-			-	
- Wastewater							-			-	
- Waste	100						100			100	27
- Other	18,480	498			(1,905)		17,073	(1,636)	4	15,437	4,816
Renewal assets (replacement)											
- Plant & equipment	2,279		264		779		3,322	197	5	3,519	1,404
- Land & buildings	3,973	84		(15)	(1,538)		2,504	(1,517)	6	987	306
- Roads, bridges, footpaths	33,117	579		4,286	(8,770)		29,212	1,442	7	30,654	10,733
- Stormwater	130				175		305			305	100
- Water	34,267	1,988	(264)	(20,241)	(5,627)		10,123	(1,079)	8	9,044	3,063
- Wastewater	21,598	917		(10,929)	(149)		11,437	(602)	9	10,835	6,659
- Waste	2,021	750	(272)	(347)	(229)		1,923			1,923	678
- Other	9,717	2,446	272	(1,694)	(5,417)		5,324	(512)	10	4,812	1,560
Loan repayments (principal)							-			-	
Total capital expenditure	139,406	11,656	-	(27,408)	(24,732)	-	98,922	(8,845)		90,077	34,127
Capital funding											
Rates & other untied funding	6,187				(1,933)		4,254	(175)		4,079	6,800
Capital grants & contributions	88,231			4,865	(26,446)		66,650	1,991		68,641	16,592
Reserves:											
- External restrictions/reserves	44,838	10,763		(32,964)	(495)		22,142	(9,063)		13,079	7,991
- Internal restrictions/reserves		893			2,999		3,892	45		3,937	2,337
New loans							-			-	-
Receipts from sale of assets											
- Plant & equipment				341	-		341			341	407
- Land & buildings				500	1,143		1,643	(1,643)		-	-
Proposed internal loan	150			(150)			-			-	-
Total capital funding	139,406	11,656	-	(27,408)	(24,732)	-	98,922	(8,845)		90,077	34,127
Net capital funding - surplus/(deficit)	-	-	-	-	-	-	-	-		-	-

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/03/23 and should be read in conjunction with the total QBRS report

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Snowy Monaro Regional Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

Capital budget review statement
Recommended changes to revised budget

Budget variations being recommended include the following material items:

New vs Renewal	NOTE	SUBTYPE	Purpose	Total \$'000
New Assets	1	Land & buildings	Yallambee Lodge ACAR-2 Fire Services Upgrade;project phased to 2023/24	\$ (498)
			Yallambee Lodge New Section of Facility ;project phased to 2023/24	\$ (935)
			Detailed Design-budget adjusted and on hold for 2023/24	\$ 150
			Jindabyne Community Library; budget adjusted ro reflect project finalisation	\$ (917)
			Cathcart Hall Shed Construction; budget adjusted to reflect project finalisation	\$ 10
	2	Roads, bridges, footpaths	Bobeyan Rd-Adaminaby to ACT Border ;project phased to 2023/24	\$ (3,594)
			Budget reallocations for Fixing Local Roads program	\$ (26)
			Wombat Crossings/Patching project re-phased in 2022/23	\$ 490
	3	Stormwater	Revised available funding from Country Passenger Transport Scheme as per resolution 242/22. Additional expenditure from savings in footpaths budget	\$ 32
			Jindabyne Holiday Park Drainage; budget adjusted ro reflect project finalisation	\$ 149
Renewal assets	4	Other	Adaminaby Long Vehicle & Truck Parking;project phased to 2023/24	\$ (735)
			Bombala Showgrnd Sporting Facility;project phased to 2023/24	\$ (180)
			Cooma North Ridge Walking Tracks;project phased to 2023/24	\$ (20)
			Cooma Sports Hub ;project phased to 2023/24	\$ (666)
			NSW Graffiti Management grant to combat anti-social behaviour revised as per resolution 16/23	\$ (35)
	5	Plant & Equipment	Increase to capital expense to match fleet purchase commitments	\$ 7
			Reallocate savings in software licences operational budget to increase the capital expenditure budget of ICT Equipment leases	\$ 190
	6	Land & Buildings	Bombala Arts & Cntre Building Upgrade ;project phased to 2023/24	\$ (346)
			Bombala Caravan Park Electrical ;project phased to 2023/24	\$ (47)
			Building Compliance 14 x Comm. Halls;project phased to 2023/24	\$ (723)
			Delegate Preschool/Drainage Systems ;project phased to 2023/24	\$ (121)
			Delegate School of Arts ;project phased to 2023/24	\$ (360)
			Cooma Youth Centre The Hub - additional spend to finalise project	\$ 81
			Adaminaby Long Vehicle & Truck Parking;project phased to 2023/24	\$ (85)
	7	Roads, bridges, footpaths	Ryrie Street Michelago Extension ;project phased to 2023/24	\$ (865)
			Budget reallocation for Black Spot roads program	\$ (446)
			Budget reallocations for Fixing Local Roads program	\$ 5,398
			Budget reallocations for roads grants funded program	\$ 670
			Budget reallocations for Safer roads program	\$ (827)
			Contribution received for Browns Camp Road	\$ 80
			New Fixing Country Bridges Round 2B budget as per resolution 363/22	\$ 1,000
			Reseal Program was cancelled due to lack of renewal funding	\$ (1,060)
			Revised Fixing Country Bridges Round 2A program as per resolution 214/22 phased to 2023/24	\$ (2,507)
			Revised Regional Road Repair Program (RRRP) and Block Grant (RBG) funds reallocated to support other Regional Road programs	\$ (131)
			Cooma Footpath CBD Beautification;budget adjusted to reflect project finalisation	\$ 48
			Kelleys Bridge Matong Road; budget adjusted to reflect expected project finalisation	\$ 150
			Revised available funding from Country Passenger Transport Scheme as per resolution 242/22. Additional expenditure from savings in footpaths budget	\$ 16
	8	Water	Budget reallocated from Jindabyne Water WTP Replacement to general Water Mains Replacement Program	\$ 2,000
			Cooma weir construction project delayed & phased to 2024/25 budget	\$ (1,750)
			Jindabyne WTP - Ferric Chloride Dosing System budget added	\$ 46
			New budget for DPE compliance works at Cooma WTP	\$ 100
			Revised budget for Hydraulics Modelling & Replacement completed over budget	\$ 129
			Revised budgets for water main works completed over budget	\$ 445
			Water Schemes telemetry for remote sites phased to 2023/24 budget	\$ (50)
	9	Wastewater	Budget reallocated from Jindabyne Water WTP Replacement to General Water Mains Replacement Program	\$ (2,000)
			Bombala Timor Street Pump Station Upgrade; project phased to 2024/25	\$ (617)
			Jindabyne Reconstruction EA3 to CB6; Project on hold pending SAP & funding for civil works - phased to 2023/24	\$ (468)
			Kalkite SPS 3 Pump and Macerator Replacement; Electrical works added to budget	\$ 32
			Kalkite STP & Electrical Works is now grant funded with \$1Mil to be phased to 2023/24	\$ (1,200)
	10	Other	Bombala STP budget adjusted to reflect project finalisation	\$ (149)
			Adaminaby STP budget adjusted to reflect project finalisation	\$ 1,800
			Berridale Beautification-Master Plan;project phased to 2023/24	\$ (25)
			Bombala Exhibition Grnd-Caretaker House ;project phased to 2023/24	\$ (1)
			Bombala Pool Upgrade ;project phased to 2023/24	\$ (210)
			Cooma Showground Electrical Upgrades;project phased to 2023/24	\$ (168)
			Cooma Swimming Pool Upgrade ;project phased to 2023/24	\$ (120)
			Jindabyne Skate Park Upgrade;project phased to 2023/24	\$ (215)
			Jindabyne Pool - HVAC;project phased to 2023/24	\$ (375)
			Re-instate council funded renewal to Bombala Swimming Pool as works already committed	\$ 15
			Jindabyne Sportsgrnd Upgrade Amenities; budget adjusted to reflect project finalisation	\$ 575
			Cooma Creek Beautification/bike path; budget adjusted to reflect expected project finalisation	\$ 24

New vs Renewal	NOTE	SUBTYPE	Purpose	Total \$'000
			Bombala Racecourse Amenity Improvement; budget adjusted to reflect expected project finalisation	\$ 13
			Bombala Showground Electrical; budget adjusted to reflect expected project finalisation	\$ (7)
			Nimmitabel Showgrnd Luncheon/ Bar; budget adjusted to reflect expected project finalisation	\$ (18)
Grand Total				\$ (8,845)

Details of proposed Capital works program and associated funding can be found on page 17

Snowy Monaro Regional Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

Cash & investments budget review statement

Budget review for the quarter ended 31 March 2023

Cash & investments - Council Consolidated

(\$000's)	Opening Balance 2022/23	Original budget 2022/23	Approved changes					Revised budget 2022/23	Variations for this Mar Qtr	Notes	Projected year end result	Actual YTD figures
			Carry forwards	Other than by QBRs	Sep QBRs	Dec QBRs	Mar QBRs					
Externally restricted ⁽¹⁾												
Section 7.11	3,265	(1,337)				1,185		3,113	435	1	3,548	3,481
Section 64 - water	4,179	(2,226)			226	2,000		4,179	1,025	1	5,204	5,179
Section 64 - sewer	3,563	(2,721)			2,721			3,563	1,021	1	4,584	4,465
Specific purpose unexpended grants	27,783		(9,055)			195		18,923	9,994	2	28,917	28,092
Water fund	21,948	(22,041)	(1,310)		19,737	134		18,468	541	3	19,009	22,366
Sewer fund	4,193	(14,392)	(917)		13,702	(2,278)		308	391	3	699	815
Domestic waste management	1,149					1,651		2,800	(1,193)	3	1,607	3,297
Snowy River Hostel accommodation bonds	1,519							1,519	(864)	4	655	655
Yallambee Lodge accommodation bonds	1,740							1,740	2,036	4	3,776	3,776
Crown Land Reserves	1,614				(300)	(493)		821	(90)	5	731	1,657
Boco Rock Community Reserve	31					-		31	-		31	31
Kamoto-Cooma friendship scholarship fund	45							45	-		45	45
Other	76							76	-		76	202
Total externally restricted	71,105	(42,717)	(11,282)	-	36,086	2,394	-	55,586	13,296		68,882	74,061
(1) Funds that must be spent for a specific purpose												
Internally restricted ⁽²⁾												
Plant and vehicle replacement	626					(626)		-	-		-	120
Employees leave entitlements	1,383					-		1,383	-		1,383	1,383
Deposits, bonds & retentions	1,366							1,366	1,380	6	2,746	2,746
Uncompleted works	810		(810)			763		763	-		763	810
Waste management	2,719	(2,121)	(750)		152	1,737		1,737	1,257	7	2,994	459
Yallambee Lodge/Snowy River Hostel	271							271	135	8	406	271
Former Snowy LGA	699		(130)					569	-		569	654
Former Bombala LGA	1,692					(550)		1,142	44	9	1,186	1,304
Stronger communities fund interest	1,390							1,390	63	10	1,453	1,390
Total internally restricted	10,956	(2,121)	(1,690)	-	152	1,324	-	8,621	2,879		11,500	9,137
(2) Funds that Council has earmarked for a specific purpose												
Unrestricted (ie. available after the above Restrictions)	4,433	-	-	-	-	-	-	11,322			4,155	4,999
Total Cash & investments	86,494	(44,838)	(12,972)	-	36,238	3,718	-	75,529			84,537	88,197

Snowy Monaro Regional Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

Cash & investments budget review statement

Investments

Investments have been invested in accordance with Council's Investment Policy.

Cash

The Cash at Bank figure included in the Cash & Investment Statement totals \$88,197,417

This Cash at Bank amount has been reconciled to Council's physical Bank Statements.
The date of completion of this bank reconciliation is 31/03/23

Recommended changes to revised budget

Budget variations being recommended include the following material items:

Notes Details

1	Budget adjustment to reflect S7.11 income received	s7.11	415	
	Budget adjustment to reflect S64 income received	s64 Water	1,000	
		s64 Sewer	1,000	
	Additional Interest on investments	s7.11	20	
		s64 Water	25	
		s64 Sewer	21	2,481
2	Net funding from unexpended grants not required in 2022/23 due to rephasing of projects to 2023/24 and grant income received, not expected to be spent (capital & operational) Capital works program details proposed Grant and unexpended grant reserve funded projects for 2022/23	Unexpended grant reserve	9,994	9,994
3	Net adjustment to projected fund balance net result of projected income less projected expenditure within each fund (excl s64 calculated separately)	Water Fund	541	
		Sewer Fund	391	
		DWM	(1,193)	(261)

This statement forms part of Council's Quarterly Budget Review Statement (QBRs) for the quarter ended 31/03/23 and should be read in conjunction with the total QBRs report

4	To reflect actual balance of Accommodation Bonds held	Snowy River Yallambee	(864) 2,036	1,172
5	Adjustment to funding required for projects	Crown Land	(90)	(90)
6	To reflect actual balance of bonds, deposits & retentions held	Deposits, Bonds & retentions	1,380	1,380
7	Net result of projected income less projected expenditure	Waste Mgmt	1,257	1,257
8	Transfer to reserve to allocate funding for building renewal for Residential Aged Care facility as per policy		135	135
9	Adjustment to proposed funding required for project: Ginger Leigh playground		44	44
10	Allocation of interest earned on balance of reserve as per funding agreement		63	63

Total projected Cash and Cash Equivalents has been reforecast to take into consideration additional cash adjustments in reducing expenditure and increasing income. All additional income and expenditure not associated with a reserve forms part of Council's unrestricted cash balance.

Details of proposed Capital works program and associated funding can be found on page 17

Snowy Monaro Regional Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

Key performance indicators budget review statement - Industry KPI's (OLG)

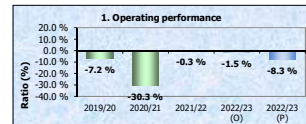
Budget review for the quarter ended 31 March 2023

(\$000's)	Current projection		Original budget 22/23	Actuals prior periods 21/22 20/21
	Amounts	Indicator		
	22/23	22/23		

NSW local government industry key performance indicators (OLG):

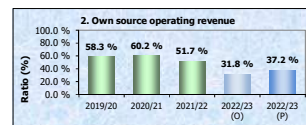
1. Operating performance				
Operating revenue (excl. capital) - operating expenses	- 8,015	-8.3 %	-1.52 %	-0.34 % -30.27 %
Operating revenue (excl. capital grants & contributions)	96,953			

This ratio measures Council's achievement of containing operating expenditure within operating revenue.



2. Own source operating revenue				
Operating revenue (excl. ALL grants & contributions)	62,078	37.2 %	31.84 %	51.72 % 60.19 %
Total Operating revenue (incl. capital grants & cont)	166,962			

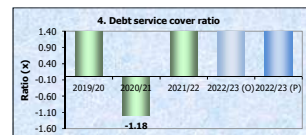
This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants & contributions.



NSW local government industry key performance indicators (OLG):

4. Debt service cover ratio				
Operating result before interest & dep. exp (EBITDA)	16,937	1411.42	3808.20	29.74 -1.18
Principal repayments + borrowing interest costs	12			

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.



Snowy Monaro Regional Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

Contracts budget review statement

Budget review for the quarter ended 31 March 2023

Part A - Contracts listing - contracts entered into during the quarter

Contractor	Contract detail & purpose	Contract value	Start date	Duration of contract	Budgeted (Y/N)	Notes
Jennings Civil Group Pty Ltd	Delegate Landfill Closure & Rehabilitation	2,000,000	09/01/23	12 months	Y	
Hartwigs Trucks Pty Ltd	Supply 1 x Heavy Rigid Tipper Truck	311,150	16/01/23	upon delivery	Y	
Stabilised Pavements of Australia Pty Ltd	Patching of road network	767,795	20/01/23	6 months	Y	
Wagners Holding Company Pty Ltd	Design & Construction services on stg 1 & stg 2 Jindabyne Shared Trails Project	2,141,480	27/01/23	5 months	Y	
Interleasing Australia Ltd	Supply 5 x Operational vehicles for Community Transport	180,000	06/02/23	3 years	Y	
Tambo Construction Pty Ltd	Design & Construction of new bridge	699,655	14/03/23	duration of design & construction	Y	

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.

Snowy Monaro Regional Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

Consultancy & legal expenses budget review statement

Consultancy & legal expenses overview

Expense	YTD expenditure (actual dollars)	Budgeted (Y/N)
Consultancies	177,133	Y
Legal Fees	337,085	Y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Snowy Monaro Regional Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

Capital Works Program

New vs. Renewal	SUBTYPE	Fund Level	Project Details	Expenses		Designated Income		Internally Restricted				Externally Restricted				Unrestricted Funding	
				Capital Expenditure \$'000	Capital Grants & Contributions	Sales Proceeds	Former Bombala LGA	Waste Mgt	Former Snowy LGA	Plant Replacement	Unexpended Grants	Water Fund	Sewer Fund	Developer Contributions	Crown Reserve	Operating Grants & Contributions	Council Contribution
New Assets	Land & buildings	General Fund	0000394 - Detailed Design - New Civic Complex (Stage 1)	\$ 150													\$ 150
			0000253 - Jindabyne Community Library	\$ 584	\$ 2,400										\$ 500		
			0000345 - Carpenters Hall Shed Construction	\$ 10													\$ 10
			No Work Order - Emergency Services Control Building - Pole Flat Cooma	\$ 500													\$ 500
			0000311 - Yallambee Lodge New Section of Facility - WIP from T1 P1280209	\$ 65													
	Other	General Fund	0000321 - Yallambee Lodge AC&E Travel 2 Fire Services Upgrade	\$ 320	\$ 320												
			0000248 - Jindabyne Shared Trail - Restart funding (Regional Growth Environment Tourism Fund)	\$ 3,200	\$ 3,200												
			0000256 - Ginger Leigh Playground Stage 2	\$ 130													
			0000247 - Cooma Sports Hub Snowy Oval Monaro High Detailed Design and Construction	\$ 10,514	\$ 10,500		\$ 508										\$ 29
			0000252 - Jindabyne Holiday Park Hyatt and House Road PP209	\$ 493											\$ 493		
	Plant & Equipment	General Fund	0000251 - Cooma North Ridge Walking Tracks Community Place for Space	\$ 190	\$ 165												
			0000272 - Bombala Showground Sporting Facility Improvements	\$ 170	\$ 170												
			0000276 - Adaminaby Lane Vehicle and Truck Parking	\$ 265	\$ 265												
			0000342 - Graffiti Management Grant 2022	\$ 65												\$ 100	
			0000214 - RYDER Program - Vehicle & Trailer Purchase - SCCF3	\$ 205	\$ 80												
	Stormwater	General Fund	0000031 - Bobbey Road Upgrade Sealing Administaby to ACT Border - WIP from T1 P1180425	\$ 5,500	\$ 7,000												
			0000269 - Leerville Subdivision Stage 3 Civil Works	\$ 1,143													\$ 1,143
			0000245 - Avensole Road Sealing Construction	\$ 3,023	\$ 3,023												
			0000311 - Ex Wombat Crossings and Patching/Line marking/Signage around Schools	\$ 490	\$ 490												\$ 39
			Country Passenger Transport Program - Bus shelters	\$ 98	\$ 57												
Renewal assets	Land & buildings	General Fund	0000146 - Jindabyne Holiday Park Drainage for Annual Vans - WIP from T1 P1150384	\$ 449											\$ 460		\$ 11
			0000229 - Stormwater Designs (Baker St Adaminaby Maypole Forbes St Therry St Bombala Olsen Ave Barr)	\$ 50	\$ 50												
			0000040 - Bombala Arts & Innovation Centre Building Upgrade - WIP from T1 P150408	\$ 154	\$ 139												
			0000140 - Albionton Cottage Berriale Upgrades - WIP from T1 P1300001	\$ 15													
			0000140 - Dalkeate Preschool Renewal of Drainage Systems - WIP from T1 P150336	\$ 120													
	Other	General Fund	0000425 - Dalkeate School of Arts - WIP from T1 P150337	\$ 405	\$ 405												
			0000184 - Bombala Caravan Park Electrical Upgrade T1 P150533	\$ 6													
			0000147 - Cooma Youth Centre The Hub 30 Vale St Electrical Building/Furnishings (IT Upgrades on different)	\$ 85	\$ 51												\$ 30
			0000302 - Inglebyra Moonbah RFS - Roller Doors Access Solar	\$ 24													\$ 24
			0000340 - Building Compliance 14 Community Halls	\$ 185	\$ 577												
	Land & buildings	General Fund	0000363 - Bombala Exhibition Ground Carstaker House Renovation 575K	\$ 151													
			0000400 - Lions Park Yallahat Road Cooma Upgrade - WIP from T1 P150411	\$ 51	\$ 137												
			0000401 - Bombala Swimming Pool Upgrade - WIP from T1 P150413	\$ 290													
			0000402 - Cooma Swimming Pool Upgrade - WIP from T1 P150417	\$ 380													
			0000403 - Jindabyne Sportsground Upgrade Amenities Changeovers - WIP from T1 P150415	\$ 915	\$ 960												
			0000408 - Cooma Creek Beautification Upgrade bike path surface inst. - WIP from T1 P150419	\$ 24	\$ 156												\$ 8
			0000431 - SR PP-182 Demolition Toilet Block Jindabyne Town Centre - WIP from T1 P150067	\$ 77													
			0000432 - SR PP-182 Public Toilet Block Jindabyne Town Centre - WIP from T1 P150068	\$ 121													
			0000144 - Bombala Racecourse Amenity Improvement Works - WIP from T1 P146208	\$ 28	\$ 11												
			0000271 - Bombala Showground Electrical Upgrades PP136 Showground Stimulus Program (Exhibition Hs)	\$ 69													
	Other	General Fund	0000208 - Nimmistabel Showground Luncheon and Bar Upgrades - Phase 2 NSW Showground Stimulus Prg	\$ 145													
			0000244 - Cooma Showground Electrical Upgrades to External Electrical Infrastructure - Phase 2 NSW Shc	\$ 131													

This statement forms part of Council's Quarterly Budget Review Statement (QBRs) for the quarter ended 31/03/23 and should be read in conjunction with the total QBRs report

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Project Details				Expenses	Designated Income		Internally Restricted				Externally Restricted					Unfunded	
New vs. Renewed	SUBTYPE	Fund Level	Work Order	Capital Expenditure \$'000	Capital Grants & Contributions	Sales Proceeds	Former Bombala USA	Waste Mgt	Former Snowy USA	Plant Replacement	Unexpended Grants	Water Fund	Sewer Fund	Developer Contributions	Crown Reserve	Operating Grants & Contributions	Council Contribution
Plant & Equipment	General Fund	01 - General Fund	00002525 - Kybeyen RFS Shed	\$ 29												\$ 29	
			00002605 - Jindabyne Skate Park Upgrade	\$ 85													
			00002942 - LRCP 3 - Jindabyne Swimming Pool Roof Structure HVAC	\$ 2,155	\$ 975						\$ 1,051						
			00003096 - Bombala Showground Painting/Exhibition Hall CWA Building and Grandstand	\$ 54							\$ 54						
			00003144 - Aranjule RFS Regatta Station Construction	\$ 44												\$ 44	
			00003209 - Alchison Cottage Trees for the Queens Platinum Jubilee	\$ 10							\$ 10						
			00003357 - Bombala Swimming Pool Improvements	\$ 15													\$ 15
			00003528 - Berridale Village Beautification Berridale Town Master Plan Stage 3 SCCFS	\$ 35	\$ 879						\$ 844						
			00000296 - Lease - Computers	\$ 270													\$ 270
			00000306 - Plant Replacements-General Fund	\$ 2,015													\$ 2,015
Roads, bridges, footpaths	General Fund	02 - Water Fund	00000331 - Leased Vehicles/Fleet	\$ 4							\$ 4						
			00000421 - Water Fleet Replacements	\$ 328	\$ 110							\$ 217					
			00000422 - Wastewater Fleet Replacements	\$ 260	\$ 79								\$ 190				
			00000423 - Waste Fleet Replacements	\$ 761	\$ 152			\$ 608									
			00002968 - EPA Bushfire Recovery Program for Council Landfills	\$ 17	\$ 63			\$ 46									
			00000321 - Cowled Creek Bridge Replacement - WIP from T1 P180233	\$ 81													\$ 81
			00000326 - Reheating Rural Roads BUDGET ONLY	\$ 598	\$ 106											\$ 14	\$ 14
			00000329 - Reheating Regional Roads BUDGET ONLY	\$ 59							\$ 59					\$ 120	\$ 120
			00001424 - SR 99-102 Powers Promenade Jindabyne Town Centre - WIP from T1 P1800127	\$ 675							\$ 675						
			00001464 - Byrle Street Michalago Extension - WIP from T1 P180396	\$ 133	\$ 133												
Roads, bridges, footpaths	General Fund	03 - Sewer Fund	00001995 - Smiths Road Sewerage 100% Upgrade DESIGN ONLY P 0052015 1920-0750205-FLR1	\$ 1,795	\$ 1,000												
			00001970 - Tinderry Road (Sealing 25%) Upgrade DESIGN ONLY P 0052015 1920-0750301-FLR1	\$ 3,668	\$ 3,668												
			00001971 - Springfield Road (Sealing 75%) Upgrade DESIGN ONLY P 0052016 1920-0750302-FLR1	\$ 398	\$ 650												
			00002440 - Cooma Footpath Pavers - CBO Streetscape Beautification (Sharp St. Cooma Creek Bridge to Sops	\$ 538	\$ 486						\$ 402			\$ 150			
			00002272 - The Snowy River Way (Maffra to Springfields) B94 Project 4240 Intersection shoulder sealing	\$ 2,272	\$ 1,669												\$ 603
			00002273 - Countryway Rd (200m to 1.3 Km End Peak View Rd) Project 4243 Intersection shoulder sealing	\$ 588	\$ 771												\$ 33
			00002274 - Numerals Rd (Polo Rd to 1500m E Polo Rd) Project 4244 Intersection shoulder sealing	\$ 2,203	\$ 1,283												\$ 97
			00002275 - Barry Way 765m (Intersecting to Bungarra Ln) Project 4241 Intersection ATM and shoulder seal	\$ 171	\$ 171												\$ 85
			00002440 - Deep Creek Bridge Mila Road Craige Replacement	\$ 1,772	\$ 1,772												
			00002424 - Maffra Road Resealing	\$ 225													
Roads, bridges, footpaths	General Fund	04 - Waste Management Fund	00002728 - Kerrison Creek Bridge Culvert Rd M801 - install props to support bridge	\$ 123													\$ 123
			00002732 - Road Alignment & Snowy Transformed from WO 1456	\$ 150							\$ 123						
			00002772 - Kellery Bridge Mowing Road Additional Props	\$ 445	\$ 250												\$ 195
			00002942 - Heavy Patching Regional Roads 2021/22	\$ 5,603	\$ 5,603												
			00002951 - Shannons Flat Road Reconstruction and Seal 7.83km	\$ 2,884	\$ 2,884												
			00002964 - Dry Plains Rd Reconstruct and Seal Aspen Skin	\$ 2,858	\$ 2,858												
			00003095 - Barry Way 765m Black Seal Funding Improvement between Bungarra Ln and The Snowy River	\$ 300	\$ 318												\$ 2
			00003188 - BLER Grant 0592 - Adamalmy Streets Improvement (Baker Denison Lucas Unnamed Streets	\$ 200	\$ 200												
			00003266 - Browns Campa Road Gravel Reheating	\$ 30													\$ 30
			00003280 - Mount Marshall Road - Big Jack Rd to End	\$ 20													\$ 20
Roads, bridges, footpaths	General Fund	05 - General Fund	00003337 - Taitawaringa Rd Gravel Reheating	\$ 290													
			00003345 - Snowy River Way Heavy Patching - Segments 220 and 230	\$ 290													
			00003349 - Denigra Road Seg 120 and 130 Heavy Patching	\$ 290													
			00003352 - Lee Avenue Reconstruction and Drainage	\$ 225													
			00003387 - Bobandara Road Gravel Seal 7 Installation P 0070313	\$ 206	\$ 206												
			00003395 - Bala Road Gravel Reheating 944.00	\$ 40													\$ 40
			00003400 - Black Lake Road Gravel Reheating	\$ 800	\$ 800												
			00003513 - Kilanney Bridge Replacement Dryfield Road (PCB K28 FCBK202100338)	\$ 150	\$ 150												
			00003565 - Cathcart Road - Edge repair, shoulder grading, table drain cleaning under REPAIR 2022/23 Prog	\$ 198	\$ 198												
			00003566 - Denigra Road - Edge repair, shoulder grading, table drain cleaning under REPAIR 2022/23 Prog	\$ 69	\$ 69												
Roads, bridges, footpaths	General Fund	06 - General Fund	00003595 - Middlebank Road - Edge repair shoulder grading table drain cleaning under REPAIR 2022/23 Prog	\$ 198	\$ 198												
			LRCP 3	\$ 16	\$ 19												
			Country Passenger Transport Program - Bus shelters	\$ 200	\$ 200												\$ 7
			Fixed Country Bridges Round 2B program	\$ 2,219	\$ 3,646												
			Revised Fixing Country Bridges Round 2A program	\$ 130	\$ 130												
			00002368 - Rainbow Drive Stormwater Assessment Upgrade	\$ 50													
			00003204 - Stormwater Cooma Moorois St Drainage Works	\$ 50													
			00003279 - Stormwater Bombala Therry St	\$ 50													
			00003313 - Polo Rd Rd Drainage Improvement Monaro Wool Services	\$ 75													

Project Details				Expenses	Designated Income		Internally Restricted				Externally Restricted					Unfunded Funding	
New vs. Renewal	SUBTYPE	Fund Level	Work Order	Capital Expenditure P'noo	Capital Grants & Contributions	Sales Proceeds	Former Bombala USA	Waste Mgt	Former Snowy USA	Plant Replacement	Unexpended Grants	Water Fund	Sewer Fund	Developer Contributions	Crown Reserve	Operating Grants & Contributions	Council Contribution
	Waste	04 - Waste Management Fund	00000296 - Cooma & Jindabyne Landfill Weighbridge IT replacement	\$ 71				\$ 71									
			00000300 - Street Furniture and Recycle Box Purchases - WIP from T1 P1220053	\$ 34				\$ 34									
			00000302 - Delegate Landfill Upgrade - WIP from T1 P1220062	\$ 1,200				\$ 1,200									
			00000303 - Cooma Compost Facility - WIP from T1 P1220088	\$ 256				\$ 256									
			00000304 - Jindabyne Landfill Quarry Expansion - WIP from T1 P1220087 - Transferred to WO3236	\$ 29				\$ 29									
			00001770 - Concept Design Only Jindabyne Transfer Station Upgrade	\$ 260				\$ 260									
			00001935 - Jindabyne Landfill Rehabilitation and Capping	\$ 50				\$ 50									
			00003267 - Security Camera 3 - Nimtabel Transfer Station & Cooma Landfill	\$ 29				\$ 29									
			00003404 - Rocky Plain Legacy Landfill Remediation	\$ 3				\$ 3									
			00003405 - Eurumbene Legacy Landfill Remediation	\$ 38				\$ 38									
			00003406 - Berridale Legacy Landfill Remediation	\$ 32				\$ 32									
			00003407 - Anglers Reach Legacy Landfill Remediation	\$ 21				\$ 21									
	Wastewater	03 - Sewer Fund	00000312 - 260205 Sewerage Telemetry - Capital	\$ 112													
			00000313 - Adaminaby Wastewater Treatment Plant - WIP from T1 P1260009 P1260219	\$ 8,600	\$ 3,351										\$ 112		
			00000331 - Cooma WW Construction of Line A25 to EN4 (Cooma Creek Sharp St to Baron St)	\$ 42											\$ 5,089		
			00000336 - Jindabyne Reconstruction (A3 to C8a (Clyde St and Kooi Rd)	\$ 32											\$ 42		
			00000337 - Bombala Wastewater Treatment Plant Augmentation Construction - Transferred to WO3261	\$ 79	\$ 797										\$ 32		
			00000338 - Bombala Timber Street Pump Station Upgrade	\$ 100											\$ 718		
			00000339 - Michelago - Wastewater Facilities - New urban areas feasibility studies	\$ -	\$ 24										\$ 100		
			00002363 - Kalkite SP3 1 Pump and Motor Replacement	\$ 175											\$ 24		
			00002379 - East Jindabyne SP56 Wet Well Pumps 1 and 2 Replacement	\$ 11											\$ 135		
			00002460 - Kalkite STP Evaporation Pond Refilling	\$ 21											\$ 11		
			00002729 - Jindabyne STP Chemical Storage Roof	\$ 2											\$ 21		
			00002926 - Kalkite SP3 Electrical Switchgear and Control Assembly	\$ 1											\$ 2		
			00003185 - Kalkite STP Effluent Irrigation System	\$ 32											\$ 1		
			00003197 - Kalkite STP Augmentation	\$ 400	\$ 400										\$ 32		
			00003199 - Adaminaby Wastewater CCTV and Pipe Relining Project	\$ 47											\$ 47		
			00003219 - Berridale Wastewater CCTV and Pipe Relining Project	\$ 124											\$ 135		
			00003220 - Kalkite Wastewater CCTV and Pipe Relining Project	\$ 27											\$ 21		
			00003336 - Bombala Wastewater Zone B Relining Contract 1039-2021	\$ 1,000											\$ 27		
	Water	02 - Water Fund	00000347 - Delegate & Bombala Water Treatment Plant Upgrade	\$ 4,373	\$ 3,800						\$ 573						
			00000902 - Cooma Water Construction	\$ 290											\$ 1,000		
			00001470 - Cooma Hydraulics and Stage 1 Watermain Replacement - WIP from T1 P1240070	\$ 120											\$ 290		
			00001620 - All Water Schemes Telemetry Remote Sites 240224	\$ 100											\$ 120		
			00001682 - Jindabyne WTP - Ferric Chloride Dosing System Package	\$ 46											\$ 100		
			00001993 - Watermain Replacement Delegate Cornering Rd and Victoria Pde	\$ 286											\$ 46		
			00001992 - Watermain Replacement Bombala Choups St	\$ 381											\$ 286		
			00003193 - Watermain Replacement Cooma Hill Street	\$ 563											\$ 381		
			00003194 - Watermain Replacement Cooma Anzania Street	\$ 185											\$ 563		
			00003195 - Bombala Hydraulics Modelling and Replacement	\$ 39											\$ 185		
			00003196 - Delegate Raw Water Rising Main Replacement	\$ 200											\$ 39		
			00003216 - Cooma WTP Delivery Pump Refurbishment	\$ 230											\$ 200		
			00003217 - Berridale Hydraulics Modelling and Replacement	\$ 47											\$ 230		
			00003218 - Kalkite Hydraulics Modelling and Replacement	\$ 22											\$ 47		
			00003391 - Water Mains Replacement Program BUDGET	\$ 2,000											\$ 22		
			00003607 - Cooma WTP Flow Meter	\$ 100											\$ 2,000		
Grand Total				\$ 80,074	\$ 68,641	\$ 341	\$ 505	\$ 2,585	\$ 130	\$ 626	\$ 1,619	\$ 4,887	\$ 6,183	\$ 650	\$ 953	\$ 2,390	\$ 3,798