



**SNOWY MONARO**  
REGIONAL COUNCIL

# **LATE REPORT**

**PUBLIC EXHIBITION COPY**

**Ordinary Council Meeting  
18 May 2023**



**ORDINARY COUNCIL MEETING  
TO BE HELD IN COUNCIL CHAMBERS, 81 COMMISSIONER STREET, COOMA NSW  
2630**

**ON THURSDAY 18 MAY 2023  
COMMENCING AT 1:00PM**

**SUPPLEMENTARY AGENDA**

**9 OTHER REPORTS TO COUNCIL**

**9.2 FINANCE**

9.2.2 Quarterly Budget Review Statement (QBRs) to 31 March 2023 2

## 9.2.2 QUARTERLY BUDGET REVIEW STATEMENT (QBR) TO 31 MARCH 2023

### OFFICER'S RECOMMENDATION

That Council receive the Quarterly Budget Review Statement for the quarter ended 31 March 2023 and approve the variations noted therein.

### ISSUES

This report represents the March 2023 Quarter Budget Review Statement (the 'QBR'). This report requests variations to the adopted budget for 2022/23 as subsequent information has been received that requires inclusion in the current year budget.

The format of this report is designed to comply with the Office of Local Government requirements and is presented for the quarter ended 31 March 2023.

The QBR can be found at attachment 1.

The Net Operating Result before Capital items projected as at 31 March 2023 is projected to increase to a deficit of \$11.4m. This result is an accumulation of budget adjustments over the previous quarter, budgets carried forward from 2021/22 into 2022/23 and re-phasing of budgets into the coming financial year 2023/24 and reforecasting the expected balance of various income and expenditure items.

Proceeds from the sale of land in Leesville industrial estate was previously expected to be received by the end of this financial year. Due to changes in timelines, it is uncertain as to whether these funds will now be received by 30 June 2023 or early in the 2023/24 financial year. The income from this sale I proposed to be removed from the 2022/23 budget. This will have a timing impact on the unrestricted cash balance as at 30 June 2023.

Significant budget adjustments have been identified as the timelines for works to be completed have been phased more appropriately over the delivery program timeframe. This has resulted in considerable capital works expenditure and income budgets being removed from this year's budget and reallocated into the 2023/24 budget, which is currently in draft form and out for public consultation.

Considerable reforecasting of the current budget was undertaken to more accurately identify income and expenses for the 2022/23 financial year.

The budget movements for the March 2023 quarter results in an adjustment of \$8.3m to the overall projected budget, resulting in a projected deficit of \$11.4m.

The primary reason for this is due to:

- Removal of net profit on sale of asset for the sale of land at Leesville of \$1.9m from the current year budget
- Significant increase to materials and contracts as budgets have been reassessed as cost pressures increase.
- Increase to forecast depreciation of \$1m

- The 2022/23 budget has undergone significant adjustments as development of the 2023/24 budget identified a number of areas that had insufficient budgets.

Ongoing improvements to the budget setting and monitoring processes and controls will assist with budget forecasts.

### Capital budget - Council Consolidated

During the process to develop the 2023/24 Original budget, it was identified that there was a number of projects that would continue into 2023/24. As a result, a budget adjustment to the 2022/23 budget was required to better reflect the progress of the projects. These budget adjustments have been re-phased over the delivery program.

An updated proposed capital works budget for 2022/23 is included in attachment 1.

### Cash & investments - Council Consolidated

The majority of the variations for the March 2023 QBRs represent budget amendments to reflect the forecast balances of reserves after taking into consideration the net movements in income and expenditure for restricted reserves, for example, all income and expenditure within the Water and Sewer funds are externally restricted.

The reduction to forecast unrestricted cash of is primarily due to the uncertain timing of receipt of proceeds from the sale of land at Leesville. While the forecast unrestricted cash position as at 30 June 2023 has reduced, when the funds are received early in the 2023/24 financial year, this will result in an increase to unrestricted cash at the time of receipt. Fluctuations in the unrestricted cash position will occur throughout the year due to timing differences between inflows and outflows.

### Key Performance Indicators Budget Review Statement – Industry KPI's (OLG)

Office of Local Government Industry KPI's have been reported as at 31 March 2023. Improvements to reporting are ongoing.

The Operating Performance ratio remains below the benchmark of 0%. The projected result for 30 June 2023 as at 31 March 2023 is -12.3%.

The Own Source operating revenue ratio is below the benchmark of 60%. Currently we are projecting 36.8% of Council's revenue will come from Council's own source. This is due to a significant reliance on grants.

### RISK ASSESSMENT

Risk Type	Current Risk	Expected Risk	Within Accepted
Asset Management	High	High	No
Financial Sustainability	High	High	No
Legislative Governance and Compliance	Low	Low	Yes
Reputation and Image	High	High	No
Service Delivery	Low	Low	Yes

**Asset management:** The underfunding of maintenance and delays in asset refurbishment have placed Council in a high risk position that assets will not provide the expected level of service. This risk cannot be addressed within a single year's budget. The Council needs to develop a policy of

surplus budgets in the long term to adequately renew its existing infrastructure thereby reducing this risk.

**Financial sustainability:** Council should strive for developing budgets that provide an operating surplus before capital grants and contributions. The surplus generated is then available to restore working capital to an adequate level and minimise the risk of being exposed to unexpected financial shocks.

**Legislative governance & compliance:** A Quarterly Budget Review Statement is a minimum requirement to be reported to Council. In the interests of public scrutiny of Council's budgetary control, management will be developing improved financial reporting on a monthly basis.

**Reputation and image:** Deficit budgets indicate to the community that future generations will be required to restore working capital and pay for the services delivered in advance. Until a long term financial plan is adopted by the Council that clearly demonstrates how the financial position will be restored, the projected deficit in this type of review will be viewed negatively by the community.

## FINANCIAL IMPACTS

The financial impacts are identified in the above statements.

**RESPONSIBLE OFFICER:** Chief Financial Officer

## OPTIONS CONSIDERED

Management has prepared a March 2023 Quarter Budget Review Statement to give Council an overview of Council's financial performance as at 31 March 2023.

Quarterly budget review statements will continue to be prepared.

The format of ongoing regular reporting to Council of the financial performance is currently being reviewed.

## IMPLEMENTATION PLANS

The 2022/23 original budget and operational plan was adopted in June 2022. It provides for the progressive elimination of operating deficits with a nominal original deficit of \$917,711.

Monthly budget reviews with managers are undertaken to focus on ensuring accuracy of data, recognising income earlier and absorbing any unplanned financial shocks for the financial year.

## EXISTING POLICY/DECISIONS

Nil.

## BACKGROUND

Nil

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## **ATTACHMENTS**

1. Quarter Budget Review Statement - 31 March 2023

Snowy Monaro Regional Council

**Quarterly Budget Review Statement**  
for the period 01/01/23 to 31/03/23

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Snowy Monaro Regional Council

**Quarterly Budget Review Statement**  
for the period 01/01/23 to 31/03/23

**Report by responsible accounting officer**

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

**31 March 2023**

It is my opinion that the Quarterly Budget Review Statement for Snowy Monaro Regional Council for the quarter ended 31/03/23 indicates that Council's projected financial position at 30/6/23 will be unsatisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

My opinion above, that Council's projected financial position as at 30/6/23 will be unsatisfactory has been based on the following factors:

1. A deficit budget, when accumulated with previous years' deficits, is not financially sustainable.
2. A deficit budget does not enable the governing body to plan for unforeseen events;
3. A deficit budget relies on a deterioration of the capital base for ongoing operations.

Recommended remedial action to deal with this unsatisfactory position includes:

- a. Future budgets need to be in surplus to restore to an adequate level of working capital
- b. Revenue opportunities must be considered
- c. Service reductions to core services should be avoided by exhausting all other options first

**Signed:**



**date:** 12th of May, 2023

Tracy Sligar  
Responsible accounting officer

Snowy Monaro Regional Council

**Quarterly Budget Review Statement**

for the period 01/01/23 to 31/03/23

**Income & expenses budget review statement**

Budget review for the quarter ended 31 March 2023

**Income & expenses - Council Consolidated**

(\$000's)	Original budget 2022/23	Approved Changes					Revised budget 2022/23	Variations for this Mar Qtr	Notes	Projected year end result	Actual YTD figures
		Other than by QBR	Carry forwards	Sep QBR	Dec QBR	Mar QBR					
<b>Income</b>											
Rates and annual charges	33,992						33,992	(20)	1	33,972	29,727
User charges and fees	17,860			99	3,639		21,598	1,336	2	22,934	12,301
Other revenues	363				26		389	1,271	3	1,660	530
Other income	-						-	-		-	
Grants and contributions - operating	28,959			1,294	4,284		34,537	(294)	4	34,243	15,762
Grants and contributions - capital	88,231			4,865	(26,446)		66,650	3,991	5	70,641	26,921
Interest and investment revenue	1,288				17		1,305	(37)	6	1,268	1,860
Proceeds from disposal of assets	356			500	1,889		2,745	(2,389)	7	356	407
Rental income	1,075				(14)		1,061	114	8	1,175	933
Share of interests in joint ventures							-			-	
<b>Total income from continuing operations</b>	<b>172,124</b>	<b>-</b>	<b>-</b>	<b>6,758</b>	<b>(16,605)</b>	<b>-</b>	<b>162,277</b>	<b>3,972</b>		<b>166,249</b>	<b>88,441</b>
<b>Expenses</b>											
Employee benefits and on-costs	30,753			(5)	1,427		32,175	(709)	9	31,466	21,695
Borrowing costs	5						5	(5)	10	-	2
Materials and services	31,991		1,317	1,314	5,962		40,584	7,941	11	48,525	22,932
Depreciation and amortisation	20,309				3,630		23,939	1,013	12	24,952	18,713
Other expenses	1,752				338		2,090	(5)	13	2,085	1,518
Net Loss from disposal of assets							-			-	
<b>Total expenses from continuing operations</b>	<b>84,810</b>	<b>-</b>	<b>1,317</b>	<b>1,309</b>	<b>11,357</b>	<b>-</b>	<b>98,793</b>	<b>8,235</b>		<b>107,028</b>	<b>64,860</b>
<b>Net operating result from continuing operations</b>	<b>87,314</b>	<b>-</b>	<b>(1,317)</b>	<b>5,449</b>	<b>(27,962)</b>	<b>-</b>	<b>63,484</b>	<b>(4,263)</b>		<b>59,221</b>	<b>23,581</b>
Discontinued operations - surplus/(deficit)							-			-	
<b>Net operating result from all operations</b>	<b>87,314</b>	<b>-</b>	<b>(1,317)</b>	<b>5,449</b>	<b>(27,962)</b>	<b>-</b>	<b>63,484</b>	<b>(4,263)</b>		<b>59,221</b>	<b>23,581</b>
<b>Net Operating Result before Capital Items</b>	<b>(917)</b>	<b>-</b>	<b>(1,317)</b>	<b>584</b>	<b>(1,516)</b>	<b>-</b>	<b>(3,166)</b>	<b>(8,254)</b>		<b>(11,420)</b>	<b>(3,340)</b>

Snowy Monaro Regional Council

**Quarterly Budget Review Statement**

for the period 01/01/23 to 31/03/23

**Income & expenses budget review statement**

Budget review for the month ended 30 November 2022

**Income & expenses - Council Consolidated**

(\$000's)	Original budget 2022/23	Approved changes					Revised budget 2022/23	Variations for this Mar Qtr		Notes	Projected year end result	Actual YTD figures
		Other than by QBR	Carry forwards	Sep QBR	Dec QBR	Mar QBR						
<b>Business Unit</b>												
Asset Management	(113)				6		(107)	-			(107)	9
Biosecurity	(1,087)		(107)	68	4		(1,122)	(86)			(1,208)	(799)
Building Certification	(144)				-		(144)	186			42	45
Cemetery Operations	57				-		57	(37)			20	16
Communications & Engagement	(699)				24		(675)	-			(675)	(336)
Community Facilities	8,175			(47)	(5,841)		2,287	(355)			1,932	(940)
Community Services Management	(338)				-		(338)	(136)			(474)	(340)
Community Support Programs	311				497		808	(946)			(138)	(491)
Corporate Projects	(267)				-		(267)	(20)			(287)	(226)
Customer Service	(246)				-		(246)	-			(246)	(209)
Development Certification	(975)			47	-		(928)	339			(589)	(395)
Economic Development	13,676		(47)		(2,000)		11,629	(1,407)			10,222	2,444
Emergency & Fire Services	(1,174)				(300)		(1,474)	(85)			(1,559)	(771)
Executive Team	(1,486)				-		(1,486)	-			(1,486)	(1,288)
Financial Services	(1,523)				-		(1,523)	(54)			(1,577)	(1,187)
Fleet & Plant	1,490				66		1,556	(339)			1,217	2,755
General Purpose Revenue	22,643				-		22,643	(472)			22,171	20,832
Governance	(608)			(15)	33		(590)	-			(590)	(193)
ICT	(2,709)				(205)		(2,914)	65			(2,849)	(1,879)
Internal Audit	(184)				-		(184)	74			(110)	(12)
Land & Property	(421)		(286)	500	1,733		1,526	(2,601)			(1,075)	(537)
Library	(726)				-		(726)	(239)			(965)	(547)
Open Space & Recreation	1,573			10	65		1,648	495			2,143	(1,017)
Organisational Development	(680)				-		(680)	327			(353)	(72)
Public Health & Environment	(245)				-		(245)	(122)			(367)	(248)
Ranger Services	(236)			15	-		(221)	(25)			(246)	(156)
Records Management	(223)				-		(223)	-			(223)	(155)
Residential Aged Care	3,419			818	(4,552)		(315)	(1,954)			(2,269)	(1,543)
Resource and Waste	1,685			16	(941)		760	(219)			541	1,571
Risk Management	(576)				-		(576)	-			(576)	(1,201)
Road Infrastructure	28,666		(878)	4,537	(3,511)		28,814	(292)			28,522	3,273
Strategic Planning	(1,350)				(3)		(1,353)	140			(1,213)	(197)
Tourism & Events	(977)				209		(768)	(26)			(794)	(459)
Water & Sewer	20,463			(500)	(14,119)		5,844	3,251			9,095	4,882
Workforce Management	2,144				873		3,017	275			3,292	2,952
<b>Net operating result from all operations</b>	<b>87,315</b>	<b>-</b>	<b>(1,318)</b>	<b>5,449</b>	<b>(27,962)</b>	<b>-</b>	<b>63,484</b>	<b>(4,263)</b>	<b>-</b>		<b>59,221</b>	<b>23,581</b>
Discontinued operations - surplus/(deficit)							-				-	
<b>Net operating result from all operations</b>	<b>87,315</b>	<b>-</b>	<b>(1,318)</b>	<b>5,449</b>	<b>(27,962)</b>	<b>-</b>	<b>63,484</b>	<b>(4,263)</b>			<b>59,221</b>	<b>23,581</b>
<b>Net operating result before capital items</b>	<b>(916)</b>	<b>-</b>		<b>584</b>	<b>(27,962)</b>	<b>-</b>	<b>(3,166)</b>	<b>(8,254)</b>			<b>(11,420)</b>	<b>(3,340)</b>

This statement forms part of Council's Quarterly Budget Review Statement (QBR) for the quarter ended 31/03/23 and should be read in conjunction with the total QBR report

Snowy Monaro Regional Council

**Quarterly Budget Review Statement**  
for the period 01/01/23 to 31/03/23

**Income & expenses budget review statement**  
**Recommended changes to revised budget**

Budget Variations being recommended include the following material items:

		1-Income							2-Expenses					
Note No:		B2-2	B2-3	B2-4	B2-4-2	B2-5	B4-1	B2-6	B3-1	B3-2	B3-4	B3-5		
		1	2	3	4	5	6	7	8	9	10	11	12	13
Purpose	Business Unit	Rates & Annual Charges	User Fees & Charges	Other Revenues	Grants and contributions - operating	Grants and contributions - capital	Interest and Investment Revenue	Net proceeds from the disposal of assets	Rental Income	Employee Costs	Borrowing costs	Materials & Contracts	Depreciation Amortisation & Impairment	Other Expenses
Revised Forecast of 2022/23 Budget	Biosecurity		\$ (6)		\$ 16					\$ 115		\$ (109)		
Re-forecast Crown Reserve Improvement Fund budget	Biosecurity				\$ (101)							\$ (11)		
Revised Forecast of 2022/23 Budget	Building Certification		\$ 152	\$ 10						\$ (22)		\$ (2)		
Revised Forecast of 2022/23 Budget	Cemetery Operations		\$ 74	\$ (1)						\$ 42		\$ 68		\$ 1
DRFA budget re-forecasting & reallocating to specific projects	Communications & Engagement				\$ 50							\$ 50		
Bombala Arts & Centre Building Upgrade ;project phased to 2023/24	Community Facilities					\$ (346)								
Bombala Pool Upgrade ;project phased to 2023/24	Community Facilities					\$ (101)								
Cooma Swimming Pool Upgrade ;project phased to 2023/24	Community Facilities					\$ (121)								
Cooma Youth Centre The Hub - additional spend to finalise project	Community Facilities					\$ 51								
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Community Facilities												\$ 200	
Jindabyne Pool - HVAC;project phased to 2023/24	Community Facilities					\$ (375)								
Revised Forecast of 2022/23 Budget	Community Facilities		\$ (95)	\$ 2					\$ (0)	\$ 20		\$ 48		
Jindabyne Community Library; budget adjusted ro reflect project finalisation	Community Facilities					\$ 899								
Revised Forecast of 2022/23 Budget	Community Services Management									\$ 131		\$ 6		
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Community Support Programs												\$ (6)	
Revised Forecast of 2022/23 Budget	Community Support Programs				\$ (468)					\$ (250)		\$ 733		
Increasing Expenditure from savings in Internal audits provided by CRIO Joint service	Corporate Projects									\$ 20				
Revised Forecast of 2022/23 Budget	Development Certification		\$ 130	\$ 1	\$ 14					\$ (154)		\$ (40)		
Adaminaby Long Vehicle & Truck Parking;project phased to 2023/24	Economic Development					\$ (735)								
Cooma Sports Hub ;project phased to 2023/24	Economic Development					\$ (500)								
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Economic Development												\$ 1	
New BCSD grant funding receivable for Monaro Rail Trail Project	Economic Development				\$ 218							\$ 389		
New Business Awards Budget for May Event	Economic Development			\$ (3)	\$ (2)							\$ (5)		
New Regional NSW Business Case & Strategy Development funding for Polo Flat Master Plan & Revitalisation project	Economic Development				\$ 227							\$ 227		
Revised Forecast of 2022/23 Budget	Economic Development											\$ 2		\$ (2)

9.2.2 QUARTERLY BUDGET REVIEW STATEMENT (QBRs) TO 31 MARCH 2023  
ATTACHMENT 1 QUARTER BUDGET REVIEW STATEMENT - 31 MARCH 2023

		1-Income							2-Expenses						
Note No:		B2-2		B2-3	B2-4	B2-4-2	B2-5	B4-1	B2-6	B3-1		B3-2	B3-4	B3-5	
		1	2	3	4	5	6	7	8	9	10	11	12	13	
Purpose	Business Unit	Rates & Annual Charges	User Fees & Charges	Other Revenues	Grants and contributions - operating	Grants and contributions - capital	Interest and Investment Revenue	Net proceeds from the disposal of assets	Rental income	Employee Costs	Borrowing costs	Materials & Contracts	Depreciation Amortisation & Impairment	Other Expenses	
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Emergency & Fire Services												\$ 85		
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Financial Services												\$ 24		
Revised Forecast of 2022/23 Budget	Financial Services											\$ 30			
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Fleet & Plant												\$ 401		
Revised Forecast of 2022/23 Budget	Fleet & Plant									\$ 19		\$ (80)			
Financial Assistant Grant (FAG) re-phased in 2022/23 budget	General Purpose Revenue				\$ (472)										
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	ICT												\$ 126		
Reallocate savings in software licences operational budget to increase the capital expenditure budget of ICT Equipment leases	ICT											\$ (190)			
Adjusted Expenditure-Internal audits provided by CRJO Joint service	Internal Audit									\$ (119)		\$ 45			
Building Compliance 14 x Comm. Halls;project phased to 2023/24	Land & Property						\$ (331)								
Delegate School of Arts ;project phased to 2023/24	Land & Property						\$ (315)								
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Land & Property												\$ (309)		
Revised Forecast of 2022/23 Budget	Land & Property		\$ 13	\$ (1)					\$ 98	\$ (11)		\$ (4)			
Percy Harris Subdivision Land Sale; Settlement of Stage 3C unlikely to occur in 2022/23	Land & Property							\$ (2,389)							
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Library												\$ 75		
Revised Forecast of 2022/23 Budget	Library		\$ 6	\$ 1	\$ (118)				\$ (1)	\$ 69		\$ (16)			
Bombala Showgrnd Sporting Facility;project phased to 2023/24	Open Space & Recreation					\$ (180)									
Cooma North Ridge Walking Tracks;project phased to 2023/24	Open Space & Recreation					\$ 94									
Jindabyne Skate Park Upgrade;project phased to 2023/24	Open Space & Recreation					\$ (215)									
Lions Park Yallakool Rd Upgrade ;project phased to 2023/24	Open Space & Recreation					\$ 86									
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Open Space & Recreation												\$ 149		
NSW Regional Housing Strategy Fund for infrastructure study revised as per resolution 56/23	Open Space & Recreation				\$ 100	\$ (100)									
Revised Forecast of 2022/23 Budget	Open Space & Recreation		\$ (181)	\$ (4)					\$ 17	\$ (143)		\$ 13			
Jindabyne Sportsgrnd Upgrade Amenities; budget adjusted to reflect project finalisation	Open Space & Recreation					\$ 730									
Cooma Creek Beautification/bike path; budget adjusted to reflect expecyrf project finalisation	Open Space & Recreation					\$ 156									
Bombala Racecourse Amenity Improvement; budget adjusted to reflect expected project finalisation	Open Space & Recreation					\$ 11									

		1-Income							2-Expenses						
Note No:		B2-2	B2-3	B2-4	B2-4-2	B2-5	B4-1	B2-6	B3-1		B3-2	B3-4	B3-5		
		1	2	3	4	5	6	7	8	9	10	11	12	13	
Purpose	Business Unit	Rates & Annual Charges	User Fees & Charges	Other Revenues	Grants and contributions - operating	Grants and contributions - capital	Interest and Investment Revenue	Net proceeds from the disposal of assets	Rental Income	Employee Costs	Borrowing costs	Materials & Contracts	Depreciation Amortisation & Impairment	Other Expenses	
Revised Forecast of 2022/23 Budget	Organisational Development									\$ (206)		\$ (121)			
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Public Health & Environment												\$ 123		
Revised Forecast of 2022/23 Budget	Public Health & Environment	\$ (94)	\$ 27				\$ (15)			\$ (139)		\$ 55			
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Ranger Services												\$ 8		
Revised Forecast of 2022/23 Budget	Ranger Services		\$ 87							\$ 90		\$ 15			
Yallambee Lodge ACAR-2 Fire Services Upgrade;project phased to 2023/24	Residential Aged Care					\$ (498)									
Yallambee Lodge New Section of Facility ;project phased to 2023/24	Residential Aged Care					\$ (1,000)									
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Residential Aged Care												\$ 26		
Revised Forecast of 2022/23 Budget	Residential Aged Care		\$ (154)	\$ 3	\$ (2)		\$ 11			\$ (48)		\$ 336			
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Resource and Waste												\$ (439)		
Revised Forecast of 2022/23 Budget	Resource and Waste	\$ 45	\$ (952)	\$ 5			\$ 3			\$ 472		\$ 417		\$ 0	
Revision of the waste remediation provision for legacy landfill sites	Resource and Waste			\$ 1,130											
Adaminaby Long Vehicle & Truck Parking;project phased to 2023/24	Road Infrastructure					\$ (85)									
Bobeyan Rd-Adaminaby to ACT Border ;project phased to 2023/24	Road Infrastructure					\$ 1,100									
Ryrie Street Michelago Extension ;project phased to 2023/24	Road Infrastructure					\$ (436)									
Budget correction for Revised Regional Road Repair Program (RRRP) and Block Grant (RBG)	Road Infrastructure				\$ (489)										
Contribution received for Browns Camp Road	Road Infrastructure				\$ 14										
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Road Infrastructure												\$ 524		
New Budget for traffic control of Land Rovers in Australia Event	Road Infrastructure	\$ 7										\$ 7			
New Fixing Country Bridges Round 2B budget as per resolution 363/22	Road Infrastructure					\$ 1,000									
New private works projects	Road Infrastructure	\$ 7										\$ 7			
New Regional & Local Road Repair Program budget as per resolution 18/23	Road Infrastructure				\$ 2,000							\$ 2,000			
Patching Program cut due to lack of renewal funding	Road Infrastructure				\$ (325)										
Revised Fixing Country Bridges Round 2A program as per resolution 214/22 phased to 2023/24	Road Infrastructure					\$ (1,079)									
Revised Forecast of 2022/23 Budget	Road Infrastructure		\$ 385		\$ (711)					\$ (1,480)		\$ (353)			
Revised Regional Road Repair Program (RRRP) and Block Grant (RBG) funds reallocated to support other Regional Road programs	Road Infrastructure				\$ (171)	\$ 400						\$ (50)			
RMCC ordered works -reallocation to specific project & revised profit	Road Infrastructure	\$ 449										\$ 518			
DRFA budget re-forecasting & reallocating to specific projects	Road Infrastructure				\$ (2,227)							\$ 4,610			
Budget reallocations for roads grants funded program	Road Infrastructure				\$ 420	\$ 250									

		1-Income							2-Expenses						
Note No:		B2-2		B2-3	B2-4	B2-4-2	B2-5	B4-1	B2-6	B3-1		B3-2	B3-4	B3-5	
		1	2	3	4	5	6	7	8	9	10	11	12	13	
Purpose	Business Unit	Rates & Annual Charges	User Fees & Charges	Other Revenues	Grants and contributions - operating	Grants and contributions - capital	Interest and Investment Revenue	Net proceeds from the disposal of assets	Rental Income	Employee Costs	Borrowing costs	Materials & Contracts	Depreciation Amortisation & Impairment	Other Expenses	
Budget reallocations for Fixing Local Roads program	Road Infrastructure				\$ 795	\$ 4,577									
Budget reallocations for Safer roads program	Road Infrastructure				\$ 838	\$ (1,664)									
Budget reallocation for Black Spot roads program	Road Infrastructure				\$ 2	\$ (448)									
Financial Assistant Grant (FAG) re-phased in 2022/23 budget	Road Infrastructure				\$ (22)										
New private works budget funded by roads program	Road Infrastructure											\$ 35			
Wombat Crossings/Patching project re-phased in 2022/23	Road Infrastructure					\$ 490									
Cooma Footpath CBD Beautification;budget adjusted to reflect project finalisation	Road Infrastructure					\$ 450									
Revised available funding from Country Passenger Transport Scheme as per resolution 242/22. Additional expenditure from savings in footpaths budget	Road Infrastructure					\$ 2									
NSW Graffiti Management grant to combat anti-social behaviour revised as per resolution 16/23	Strategic Planning											\$ (140)			
Revised Forecast of 2022/23 Budget	Strategic Planning											\$ 3		\$ (3)	
Depreciation Forecast Adjustment to include the impact of indexation for the 2022 Financial Year	Tourism & Events												\$ 25		
Destination Management Plan; project phased to 2023/24	Tourism & Events											\$ 9			
Revised Forecast of 2022/23 Budget	Tourism & Events			\$ 8								\$ -			
Kalkite STP & Electrical Works is now grant funded with \$1Mil to be phased to 2023/24	Water & Sewer					\$ (1,000)									
Revised budget for Hydraulics Modelling & Replacement completed over budget	Water & Sewer											\$ 6			
Revised Forecast of 2022/23 Budget	Water & Sewer	\$ 30	\$ 1,385	\$ 21	\$ 50		\$ (35)			\$ 959	\$ (5)	\$ (535)			
Revised budget for water & sewer s64 Contributions	Water & Sewer					\$ 2,000									
Bombala STP budget adjusted to reflect project finalisation	Water & Sewer					\$ 373									
Adaminaby STP budget adjusted to reflect project finalisation	Water & Sewer					\$ 851									
Revised Forecast of 2022/23 Budget	Workforce Management			\$ 11	\$ 71					\$ (162)		\$ (33)			
Re-classification of Workers Compensation/ Incentive Rebate	Workforce Management			\$ 89						\$ 89					
Grand Total		\$ (20)	\$ 1,336	\$ 1,271	\$ (294)	\$ 3,991	\$ (37)	\$ (2,389)	\$ 114	\$ (709)	\$ (5)	\$ 7,941	\$ 1,013	\$ (5)	

Snowy Monaro Regional Council

**Quarterly Budget Review Statement**  
for the period 01/01/23 to 31/03/23

**Capital budget review statement**

Budget review for the quarter ended 31 March 2023

**Capital budget - Council Consolidated**

(\$000's)	Original budget 2022/23	Approved changes					Revised budget 2022/23	Variations for this Mar Qtr	Notes	Projected year end result	Actual YTD figures
		Carry forwards	Other than by QBRS	Sep QBRS	Dec QBRS	Mar QBRS					
<b>Capital expenditure</b>											
New assets											
- Plant & equipment	80			-			80			80	12
- Land & buildings	4,644	200		1,168	(2,193)		3,819	(2,189)	1	1,630	543
- Roads, Bridges, footpaths	8,950	3,194		64	1,142		13,350	(3,098)	2	10,252	4,169
- Stormwater	50	1,000		300	(1,000)		350	149	3	499	57
- Water							-			-	
- Wastewater							-			-	
- Waste	100						100			100	27
- Other	18,480	498			(1,905)		17,073	(1,636)	4	15,437	4,816
Renewal assets (replacement)											
- Plant & equipment	2,279		264		779		3,322	197	5	3,519	1,404
- Land & buildings	3,973	84		(15)	(1,538)		2,504	(1,517)	6	987	306
- Roads, bridges, footpaths	33,117	579		4,286	(8,770)		29,212	1,442	7	30,654	10,733
- Stormwater	130				175		305			305	100
- Water	34,267	1,988	(264)	(20,241)	(5,627)		10,123	(1,079)	8	9,044	3,063
- Wastewater	21,598	917		(10,929)	(149)		11,437	(602)	9	10,835	6,659
- Waste	2,021	750	(272)	(347)	(229)		1,923			1,923	678
- Other	9,717	2,446	272	(1,694)	(5,417)		5,324	(512)	10	4,812	1,560
Loan repayments (principal)							-			-	
<b>Total capital expenditure</b>	<b>139,406</b>	<b>11,656</b>	<b>-</b>	<b>(27,408)</b>	<b>(24,732)</b>	<b>-</b>	<b>98,922</b>	<b>(8,845)</b>		<b>90,077</b>	<b>34,127</b>
<b>Capital funding</b>											
Rates & other untied funding	6,187				(1,933)		4,254	(175)		4,079	6,800
Capital grants & contributions	88,231			4,865	(26,446)		66,650	1,991		68,641	16,592
Reserves:											
- External restrictions/reserves	44,838	10,763		(32,964)	(495)		22,142	(9,063)		13,079	7,991
- Internal restrictions/reserves		893			2,999		3,892	45		3,937	2,337
New loans							-			-	-
Receipts from sale of assets											
- Plant & equipment				341	-		341			341	407
- Land & buildings				500	1,143		1,643	(1,643)		-	-
Proposed internal loan	150			(150)			-	-		-	-
<b>Total capital funding</b>	<b>139,406</b>	<b>11,656</b>	<b>-</b>	<b>(27,408)</b>	<b>(24,732)</b>	<b>-</b>	<b>98,922</b>	<b>(8,845)</b>		<b>90,077</b>	<b>34,127</b>
<b>Net capital funding - surplus/(deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>	<b>-</b>

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/03/23 and should be read in conjunction with the total QBRS report



Snowy Monaro Regional Council

Quarterly Budget Review Statement  
for the period 01/01/23 to 31/03/23

**Capital budget review statement**  
**Recommended changes to revised budget**

Budget variations being recommended include the following material items:

New vs Renewal	NOTE	SUBTYPE	Purpose	Total \$'000
New Assets	1	Land & buildings	Yallambee Lodge ACAR-2 Fire Services Upgrade;project phased to 2023/24	\$ (498)
			Yallambee Lodge New Section of Facility ;project phased to 2023/24	\$ (935)
			Detailed Design-budget adjusted and on hold for 2023/24	\$ 150
			Jindabyne Community Library; budget adjusted ro reflect project finalisation	\$ (917)
			Cathcart Hall Shed Construction; budget adjusted to reflect project finalisation	\$ 10
	2	Roads, bridges, footpaths	Bobeyan Rd-Adaminaby to ACT Border ;project phased to 2023/24	\$ (3,594)
			Budget reallocations for Fixing Local Roads program	\$ (26)
			Wombat Crossings/Patching project re-phased in 2022/23	\$ 490
	3	Stormwater	Revised available funding from Country Passenger Transport Scheme as per resolution 242/22. Additional expenditure from savings in footpaths budget	\$ 32
			Jindabyne Holiday Park Drainage; budget adjusted ro reflect project finalisation	\$ 149
Renewal assets	4	Other	Adaminaby Long Vehicle & Truck Parking;project phased to 2023/24	\$ (735)
			Bombala Showgrnd Sporting Facility;project phased to 2023/24	\$ (180)
	5	Plant & Equipment	Cooma North Ridge Walking Tracks;project phased to 2023/24	\$ (20)
			Cooma Sports Hub ;project phased to 2023/24	\$ (666)
			NSW Regional Housing Strategy Fund for infrastructure study revised as per resolution 56/23	\$ (35)
	6	Land & Buildings	Increase to capital expense to match fleet purchase commitments	\$ 7
			Reallocate savings in software licences operational budget to increase the capital expenditure budget of ICT Equipment leases	\$ 190
	7	Roads, bridges, footpaths	Bombala Arts & Cntr Building Upgrade ;project phased to 2023/24	\$ (346)
			Bombala Caravan Park Electrical ;project phased to 2023/24	\$ (47)
			Building Compliance 14 x Comm. Halls;project phased to 2023/24	\$ (723)
			Delegate Preschool/Drainage Systems ;project phased to 2023/24	\$ (121)
			Delegate School of Arts ;project phased to 2023/24	\$ (360)
			Cooma Youth Centre The Hub - additional spend to finalise project	\$ 81
			Adaminaby Long Vehicle & Truck Parking;project phased to 2023/24	\$ (85)
			Ryrie Street Michelago Extension ;project phased to 2023/24	\$ (865)
			Budget reallocation for Black Spot roads program	\$ (446)
			Budget reallocations for Fixing Local Roads program	\$ 5,398
	8	Water	Budget reallocations for roads grants funded program	\$ 670
			Budget reallocations for Safer roads program	\$ (827)
			Contribution received for Browns Camp Road	\$ 80
			New Fixing Country Bridges Round 2B budget as per resolution 363/22	\$ 1,000
			Reseal Program was cancelled due to lack of renewal funding	\$ (1,060)
			Revised Fixing Country Bridges Round 2A program as per resolution 214/22 phased to 2023/24	\$ (2,507)
			Revised Regional Road Repair Program (RRRP) and Block Grant (RBG) funds reallocated to support other Regional Road programs	\$ (131)
			Cooma Footpath CBD Beautification;budget adjusted to reflect project finalisation	\$ 48
			Kelleys Bridge Matong Road; budget adjusted to reflect expected project finalisation	\$ 150
			Revised available funding from Country Passenger Transport Scheme as per resolution 242/22. Additional expenditure from savings in footpaths budget	\$ 16
	9	Wastewater	Budget reallocated from Jindabyne Water WTP Replacement to general Water Mains Replacement Program	\$ 2,000
			Cooma weir construction project delayed & phased to 2024/25 budget	\$ (1,750)
			Jindabyne WTP - Ferric Chloride Dosing System budget added	\$ 46
			New budget for DPE compliance works at Cooma WTP	\$ 100
			Revised budget for Hydraulics Modelling & Replacement completed over budget	\$ 129
	10	Other	Revised budgets for water main works completed over budget	\$ 445
			Water Schemes telemetry for remote sites phased to 2023/24 budget	\$ (50)
			Budget reallocated from Jindabyne Water WTP Replacement to General Water Mains Replacement Program	\$ (2,000)
			Bombala Timor Street Pump Station Upgrade; project phased to 2024/25	\$ (617)
			Jindabyne Reconstruction EA3 to CB6; Project on hold pending SAP & funding for civil works - phased to 2023/24	\$ (468)
			Kalkite SPS 3 Pump and Macerator Replacement; Electrical works added to budget	\$ 32
			Kalkite STP & Electrical Works is now grant funded with \$1Mil to be phased to 2023/24	\$ (1,200)
			Bombala STP budget adjusted to reflect project finalisation	\$ (149)
			Adaminaby STP budget adjusted to reflect project finalisation	\$ 1,800
			Berridale Beautification-Master Plan;project phased to 2023/24	\$ (25)
			Bombala Exhibition Grnd-Caretaker House ;project phased to 2023/24	\$ (1)
			Bombala Pool Upgrade ;project phased to 2023/24	\$ (210)
			Cooma Showground Electrical Upgrades;project phased to 2023/24	\$ (168)
			Cooma Swimming Pool Upgrade ;project phased to 2023/24	\$ (120)
			Jindabyne Skate Park Upgrade;project phased to 2023/24	\$ (215)
			Jindabyne Pool - HVAC;project phased to 2023/24	\$ (375)
			Re-instate council funded renewal to Bombala Swimming Pool as works already committed	\$ 15
			Jindabyne Sportsgrnd Upgrade Amenities; budget adjusted to reflect project finalisation	\$ 575
			Cooma Creek Beautification/bike path; budget adjusted to reflect expected project finalisation	\$ 24

New vs Renewal	NOTE	SUBTYPE	Purpose	Total \$'000
			Bombala Racecourse Amenity Improvement; budget adjusted to reflect expected project finalisation	\$ 13
			Bombala Showground Electrical; budget adjusted to reflect expected project finalisation	\$ (7)
			Nimmitabel Showgrnd Luncheon/ Bar; budget adjusted to reflect expected project finalisation	\$ (18)
Grand Total				\$ (8,845)

Snowy Monaro Regional Council

Quarterly Budget Review Statement  
for the period 01/01/23 to 31/03/23

Cash & investments budget review statement

Budget review for the quarter ended 31 March 2023

Cash & investments - Council Consolidated

( '\$000's )	Opening Balance 2022/23	Original budget 2022/23	Approved changes					Revised budget 2022/23	Variations for this Mar Qtr	Notes	Projected year end result	Actual YTD figures
			Carry forwards	Other than by QBRs	Sep QBRs	Dec QBRs	Mar QBRs					
<b>Externally restricted <sup>(1)</sup></b>												
Section 7.11	3,265	(1,337)				1,185		3,113	415	1	3,528	3,481
Section 64 - water	4,179	(2,226)			226	2,000		4,179	1,000	1	5,179	5,179
Section 64 - sewer	3,563	(2,721)			2,721			3,563	1,000	1	4,563	4,465
Specific purpose unexpended grants	27,783		(9,055)			195		18,923	9,994	2	28,917	28,092
Water fund	21,948	(22,041)	(1,310)		19,737	134		18,468	119	3	18,587	22,366
Sewer fund	4,193	(14,392)	(917)		13,702	(2,278)		308	6	3	314	815
Domestic waste management	1,149					1,651		2,800	(1,284)	3	1,516	3,297
Snowy River Hostel accommodation bonds	1,519							1,519	(864)	4	655	655
Yallambee Lodge accommodation bonds	1,740							1,740	2,036	4	3,776	3,776
Crown Land Reserves	1,614				(300)	(493)		821	(90)	5	731	1,657
Boco Rock Community Reserve	31					-		31	-		31	31
Kamoto-Cooma friendship scholarship fund	45							45	-		45	45
Other	76							76	-		76	202
<b>Total externally restricted</b>	<b>71,105</b>	<b>(42,717)</b>	<b>(11,282)</b>	<b>-</b>	<b>36,086</b>	<b>2,394</b>	<b>-</b>	<b>55,586</b>	<b>12,332</b>		<b>67,918</b>	<b>74,061</b>
(1) Funds that must be spent for a specific purpose												
<b>Internally restricted <sup>(2)</sup></b>												
Plant and vehicle replacement	626					(626)		-	-		-	120
Employees leave entitlements	1,383					-		1,383	-		1,383	1,383
Deposits, bonds & retentions	1,366							1,366	1,380	6	2,746	2,746
Uncompleted works	810		(810)			763		763	-		763	810
Waste management	2,719	(2,121)	(750)		152	1,737		1,737	650	3	2,387	459
Yallambee Lodge/Snowy River Hostel	271							271	135	7	406	271
Former Snowy LGA	699		(130)					569	-		569	654
Former Bombala LGA	1,692					(550)		1,142	44	8	1,186	1,304
Stronger communities fund interest	1,390							1,390	63	9	1,453	1,390
<b>Total internally restricted</b>	<b>10,956</b>	<b>(2,121)</b>	<b>(1,690)</b>	<b>-</b>	<b>152</b>	<b>1,324</b>	<b>-</b>	<b>8,621</b>	<b>2,272</b>		<b>10,893</b>	<b>9,137</b>
(2) Funds that Council has earmarked for a specific purpose												
<b>Unrestricted (ie. available after the above Restrictions)</b>	<b>4,433</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,322</b>			<b>1,524</b>	<b>4,999</b>
<b>Total Cash &amp; investments</b>	<b>86,494</b>	<b>(44,838)</b>	<b>(12,972)</b>	<b>-</b>	<b>36,238</b>	<b>3,718</b>		<b>75,529</b>			<b>80,335</b>	<b>88,197</b>

This statement forms part of Council's Quarterly Budget Review Statement (QBRs) for the quarter ended 31/03/23 and should be read in conjunction with the total QBRs report

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Snowy Monaro Regional Council

**Quarterly Budget Review Statement**  
for the period 01/01/23 to 31/03/23

**Cash & investments budget review statement**

**Investments**

Investments have been invested in accordance with Council's Investment Policy.

**Cash**

The Cash at Bank figure included in the Cash & Investment Statement totals \$88,197,417

This Cash at Bank amount has been reconciled to Council's physical Bank Statements.  
The date of completion of this bank reconciliation is 31/03/23

**Recommended changes to revised budget**

Budget variations being recommended include the following material items:

**Notes Details**

1	Budget adjustment to reflect S7.11 income received	s7.11	415	
	Budget adjustment to reflect S64 income received	s64 Water	1,000	
		s64 Sewer	1,000	2,415
2	Net funding from unexpended grants not required in 2022/23 due to rephasing of projects to 2023/24 and grant income received, not expected to be spent (capital & operational) Capital works program details proposed Grant and unexpended grant reserve funded projects for 2022/23	Unexpended grant reserve	9,994	9,994
3	Net adjustment to projected fund balance net result of projected income less projected expenditure within each fund (excl s64 calculated separately)	Water Fund	119	
		Sewer Fund	6	
		Waste	(1,284)	(1,159)
4	To reflect actual balance of Accommodation Bonds held	Snowy River	(864)	
		Yallambee	2,036	1,172

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/03/23 and should be read in conjunction with the total QBRS report

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5	Adjustment to funding required for projects	Crown Land	(90)	(90)
6	To reflect actual balance of bonds, deposits & retentions held	Deposits, Bonds & retentions	1,380	1,380
7	Transfer to reserve to allocate funding for building renewal for Residential Aged Care facility as per policy		135	135
8	Adjustment to proposed funding required for project: Ginger Leigh playground		44	44
9	Allocation of interest earned on balance of reserve as per funding agreement		63	63

Details of proposed Capital works program and associated funding can be found on page 17

Snowy Monaro Regional Council

**Quarterly Budget Review Statement**  
for the period 01/01/23 to 31/03/23

**Key performance indicators budget review statement - Industry KPI's (OLG)**

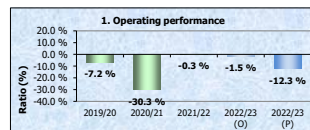
Budget review for the quarter ended 31 March 2023

(\$000's)	Current projection		Original budget 22/23	Actuals prior periods	
	Amounts 22/23	Indicator 22/23		21/22	20/21

NSW local government industry key performance indicators (OLG):

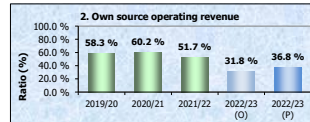
<b>1. Operating performance</b>					
Operating revenue (excl. capital) - operating expenses	- 11,776	-12.3 %	-1.52 %	-0.34 %	-30.27 %
Operating revenue (excl. capital grants & contributions)	95,608				

This ratio measures Council's achievement of containing operating expenditure within operating revenue.



<b>2. Own source operating revenue</b>					
Operating revenue (excl. ALL grants & contributions)	61,009	36.8 %	31.84 %	51.72 %	60.19 %
Total Operating revenue (incl. capital grants & cont)	165,893				

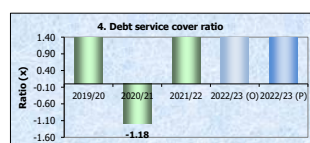
This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants & contributions.



NSW local government industry key performance indicators (OLG):

<b>4. Debt service cover ratio</b>					
Operating result before interest & dep. exp (EBITDA)	13,176	1098.00	3808.20	29.74	-1.18
Principal repayments + borrowing interest costs	12				

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.



Snowy Monaro Regional Council

**Quarterly Budget Review Statement**  
for the period 01/01/23 to 31/03/23

**Contracts budget review statement**

Budget review for the quarter ended 31 March 2023

**Part A - Contracts listing** - contracts entered into during the quarter

Contractor	Contract detail & purpose	Contract value	Start date	Duration of contract	Budgeted (Y/N)	Notes
Jennings Civil Group Pty Ltd	Delegate Landfill Closure & Rehabilitation	2,000,000	09/01/23	12 months	Y	
Hartwigs Trucks Pty Ltd	Supply 1 x Heavy Rigid Tipper Truck	311,150	16/01/23	upon delivery	Y	
Stabilised Pavements of Australia Pty Ltd	Patching of road network	767,795	20/01/23	6 months	Y	
Wagners Holding Company Pty Ltd	Design & Construction services on stg 1 & stg 2 Jindabyne Shared Trails Project	2,141,480	27/01/23	5 months	Y	
Interleasing Australia Ltd	Supply 5 x Operational vehicles for Community Transport	180,000	06/02/23	3 years	Y	
Tambo Construction Pty Ltd	Design & Construction of new bridge	699,655	14/03/23	duration of design & construction	Y	

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.

Snowy Monaro Regional Council

**Quarterly Budget Review Statement**  
for the period 01/01/23 to 31/03/23

**Consultancy & legal expenses budget review statement**

Consultancy & legal expenses overview

Expense	YTD expenditure (actual dollars)	Budgeted (Y/N)
Consultancies	177,133	Y
Legal Fees	337,085	Y

**Definition of a consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.



Snowy Monaro Regional Council

Quarterly Budget Review Statement  
for the period 01/01/23 to 31/03/23

Capital Works Program

Project Details				Expenses	Designated Income		Internally Restricted				Externally Restricted				Unfunded Funding			
New vs Renewal	SUBTYPE	Fund Level	Work Order	Capital Expenditure \$'000	Capital Grants & Contributions	Sales Proceeds	Former Bombala LGA	Waste Mgt	Former Snowy LGA	Plant Replacement	Unexpended Grants	Water Fund	Sewer Fund	Developer Contributions	Crown Reserve	Operating Grants & Contributions	Council Contribution	
New Assets	Land & buildings	General Fund	00000394 - Detailed Design - New Civic Complex (Stage 1)	\$ 150													\$ 150	
			00002553 - Jindabyne Community Library	\$ 584	\$ 2,400							\$ 2,316			\$ 500			\$ 10
			00003447 - Carpark East Shed Construction	\$ 10														\$ 10
			No-Work Order - Emergency Services Control Building - Polo Flat Cooma	\$ 500														\$ 500
	DS - Aged Care Fund	General Fund	00003113 - Yalambie Lodge New Section of Facility - WIP from T1 P1280209	\$ 65								\$ 65						
			00003221 - Yalambie Lodge AC&H Round 2 Fire Services Upgrade	\$ 330	\$ 330													
Other	General Fund	00002168 - Jindabyne Shared Trail - Restart funding (Regional Growth Environment Tourism Fund)	\$ 3,200	\$ 3,200														
		00002256 - Oranger Leath Playground Stage 2	\$ 139			\$ 505					\$ 5					\$ 29		
		00002367 - Cooma Sports Hub Stages One&Two High Detailed Design and Construction	\$ 10,516	\$ 10,500							\$ 16							
		00002521 - Jindabyne Holiday Park Hydrant and Hose Reel PP209	\$ 493												\$ 493			
		00003551 - Cooma North Ridge Walking Tracks Community Place for Space	\$ 190	\$ 165							\$ 25							
		00002767 - Bombala Showground Sporting Facility Improvements	\$ 170	\$ 170														
		00002769 - Adrenaline Link Vehicle and Truck Parking	\$ 265	\$ 265														
		00003462 - Graffiti Management Grant 2022	\$ 65								\$ 35					\$ 100		
Plant & Equipment Roads, bridges, footpaths	General Fund	General Fund	00002174 - RYDER Program - Vehicle & Trailer Purchase - SCCF3	\$ 205	\$ 80						\$ 125							
	DS - Aged Care Fund	General Fund	00000371 - Bobeyan Road Upgrade Sealing Adrenaline to ACT Border - WIP from T1 P1180425	\$ 5,500	\$ 7,000							\$ 1,500						
			00002069 - Leevyffe Subdivision Stage 3 Civil Works	\$ 1,143													\$ 1,143	
			00002145 - Avonside Road Sealing Construction	\$ 3,623	\$ 3,013													
			00003111 - Ex Wombat Crossings and Patching/Unmarking/Signage around Schools	\$ 490	\$ 490													
			Counrty Passenger Transport Program - Bus shelters	\$ 96	\$ 57													\$ 39
Stormwater	General Fund	General Fund	00004446 - Jindabyne Holiday Park Drainage for Annual Vans - WIP from T1 P1150384	\$ 449										\$ 460		\$ 11		
			00002269 - Stormwater Driveway (Bulbin St Access) to Mobile Tractor St Thomas St Bombala Oblique Ave Bomb	\$ 50	\$ 50													
Renewal assets	Land & buildings	General Fund	00000409 - Bombala Arts & Innovation Centre Building Upgrade - WIP from T1 P1150408	\$ 154	\$ 139						\$ 15							
			00004405 - Atchison Cottage Bernside Upgrades - WIP from T1 P1150601	\$ 15								\$ 15						
			00004408 - Delegate Preschool Renewal of Drainage Systems - WIP from T1 P1150336	\$ 120								\$ 120						
			00004425 - Delegate School of Arts - WIP from T1 P1150337	\$ 405	\$ 405													
			00004894 - Bombala Caravan Park Electrical Upgrade T1 P1150533	\$ 6								\$ 6						
			00002167 - Cooma Youth Centre The Hub 39 Yake St Electrical/Building/Furnishings (IT Upgrades on different	\$ 81	\$ 51							\$ 30						\$ 21
			00003902 - Inglebyra Moorabah RPS - Roller Doors Access Solar	\$ 21														
			00003240 - Building Compliance 14 v Community Halls	\$ 185	\$ 577							\$ 392						
Other	General Fund	General Fund	00000363 - Bombala Exhibition Ground Carstaker House Renovation ST56	\$ 151							\$ 151							
			00000400 - Lions Park Yalambie Road Cooma Upgrade - WIP from T1 P1150411	\$ 51	\$ 137							\$ 86						
			00000401 - Bombala Swimming Pool Upgrade - WIP from T1 P1150413	\$ 290								\$ 290						
			00004002 - Cooma Swimming Pool Upgrade - WIP from T1 P1150417	\$ 380								\$ 380						
			00004003 - Jindabyne Sportsground Upgrade Amenities Changerooms - WIP from T1 P1150415	\$ 915	\$ 960							\$ 45						
			00004008 - Cooma Creek Beautification Upgrade bike path surface inst. - WIP from T1 P1150419	\$ 24	\$ 156							\$ 140						\$ 8
			00014311 - SR PP 183 Denonition Toilet Block Jindabyne Town Centre - WIP from T1 P1150067	\$ 77								\$ 77						
			00004322 - SR PP 192 Public Toilet Block Jindabyne Town Centre - WIP from T1 P1150068	\$ 121								\$ 121						
			00004444 - Bombala Racecourse Amenity Improvement Works - WIP from T1 P1160009	\$ 28	\$ 11							\$ 17						
			00000771 - Bombala Showground Electrical Upgrades PP336 Showground Stimulus Program (Exhibition Hall	\$ 69								\$ 69						
00002089 - Nimmitabel Showground Lunchroom and Bar Upgrades - Phase 2 NSW Showground Stimulus Pro	\$ 146								\$ 146									
00002164 - Cooma Showground Electrical Upgrades to External Infrastructure - Phase 2 NSW Show	\$ 111								\$ 111									

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				Expenses		Designated Income		Internally Restricted				Externally Restricted				Unfunded Funding			
How vs Renewal	SUBTYPE	Fund Level	Work Order	Capital Expenditure \$'000	Capital Grants Contributions	Sales Proceeds	Former Bombala LGA	Waste Mgt	Former Snowy MGA	Plant Replacement	Unexpended Grants	Water Fund	Sewer Fund	Developer Contributions	Crown Reserve	Operating Grants & Contributions	Council Contribution		
Plant & Equipment	General Fund		00002525 - Kybeyan RFS Shed	\$ 29												\$ 29			
			00002605 - Jindabyne State Park Upgrade	\$ 85	\$ 85														
			00002942 - LRCP 3 - Jindabyne Swimming Pool Roof Structure HVAC	\$ 2,156	\$ 975				\$ 130			\$ 1,051							
			00003096 - Bombala Showground Painting/Exhibition Hall CWA Building and Grandstand	\$ 54								\$ 54							
			00003144 - Jerraberra RFS Brigade Station Construction	\$ 44														\$ 44	
			00003209 - Atchinson Cottage Trees for the Queens Platinum Jubilee	\$ 10								\$ 10							
			00003357 - Bombala Swimming Pool Improvements	\$ 15														\$ 15	
			00003328 - Berridale Village Beautification Berridale Town Master Plan Stage 3 SCCFS	\$ 35	\$ 879							\$ 844							
			00002296 - Lease - Computers	\$ 270														\$ 270	
			00003306 - Plant Replacements-General Fund	\$ 2,015							\$ 626							\$ 1,389	
00003351 - Leased Vehicles/Fleet	\$ 4									\$ 4									
Roads, Bridges, Footpaths	General Fund		0000421 - Water Fleet Replacements	\$ 328		\$ 110						\$ 217							
			0000422 - Wastewater Fleet Replacements	\$ 269		\$ 79								\$ 190					
			0000423 - Waste Fleet Replacements	\$ 761		\$ 152	\$ 608												
			00002568 - EPA Routine Recovery Program for Council Landfills	\$ 17	\$ 63	\$ 46													
			00000321 - Cowled Creek Bridge Replacement - WIP from T1 P1180233	\$ 81														\$ 81	
			00000326 - Resurfacing Rural Roads - BUDGET ONLY	\$ 106	\$ 106													\$ 14	\$ 14
			00000329 - Resurfacing Regional Roads - BUDGET ONLY	\$ 59														\$ 120	\$ 120
			0000424 - SA PP 101 Pavers Promenade Jindabyne Town Centre - WIP from T1 P1100127	\$ 59									\$ 59						
			0000464 - Pyre Street Michalego Extension - WIP from T1 P1180236	\$ 675									\$ 675						
			00001969 - Smiths Road (Sealing 100%) Upgrade DESIGN ONLY P.0052015 1920-0750301-FLR1	\$ 133	\$ 133														
Stormwater	General Fund		00001970 - Timberrly Road (Sealing 20%) Upgrade DESIGN ONLY P.0052015 1920-0750301-FLR1	\$ 1,795	\$ 1,000												\$ 795		
			00001971 - Springfield Road (Sealing 75%) Upgrade DESIGN ONLY P.0052016 1920-0750302-FLR1	\$ 3,668	\$ 3,668														
			00002140 - Cooma Postdam Pavers C&D Streetscape Beautification (Sharp St - Cooma Creek Bridge to Sofie)	\$ 398	\$ 650														
			00002172 - The Snowy River Way (Maffra to Springfield) SH Project 4243 Intersection shoulder sealing	\$ 2,272	\$ 1,669							\$ 402				\$ 150			\$ 603
			00002273 - Courtyard Rd (100m to 1375m E of Peak View Rd) Project 4245 Intersection shoulder sealing	\$ 538	\$ 496														\$ 52
			00002274 - Numerals Rd (Polo Flat Rd to 1500m E Polo Flat Rd) Project 4244 Intersection shoulder sealing	\$ 868	\$ 771														\$ 97
			00002275 - Barry Way 7626 (Jiffamalong to Bungarra Ln) Project 4241 Intersection ATLM and shoulder seal	\$ 1,369	\$ 1,283														\$ 85
			00002540 - Deep Creek Bridge Mila Road Cracks Replacement	\$ 171	\$ 171														
			00002544 - Maffra Road Resealing	\$ 1,273	\$ 1,273														
			00002718 - Kerrisons Creek Bridge Carport Rd M091 - install props to support bridge	\$ 225															\$ 225
00002752 - Road Alignment & Snowy Transferred from W01-1456	\$ 123									\$ 123									
00002772 - Kelley Bridge Matong Road Additional Props	\$ 150															\$ 150			
00002947 - Heavy Patching Regional Roads 2021/22	\$ 445	\$ 250														\$ 195			
00002952 - Mila Road Reconstruct and Seal 7.83km	\$ 5,602	\$ 5,602																	
00002953 - Shermans Flat Road Reconstruct and Seal 7.83km	\$ 2,054	\$ 2,054																	
00002964 - Dry Plains Rd Reconstruct and Seal Approx 5km	\$ 2,858	\$ 2,858																	
00003095 - Barry Way 7626 Black Spot Funding Improvement between Bungarra Ln and The Snowy River W	\$ 320	\$ 318														\$ 2			
00003188 - BLER Grant 0202 - Adaminaby Streets Improvement (Baker Denison Lucas Unnamed Streets - F	\$ 200	\$ 200																	
00003266 - Browns Camp Road Gravel Resurfacing	\$ 30															\$ 30			
00003290 - Mount Marshall Road - Big Jack Rd to Ending	\$ 30															\$ 30			
00003337 - Tantawangalo Rd Gravel Re-Shedding	\$ 20															\$ 20			
00003345 - Snowy River Way Heavy Patching - Segments 220 and 230	\$ 290										\$ 290								
00003349 - Delaguate Road Seg 120 and 130 Heavy Patching	\$ 260										\$ 260								
00003352 - Lee Avenue Reconstruction and Drainage	\$ 225										\$ 225								
00003387 - Bokendara Road Guardrails x 7 Installation P.0070313	\$ 206	\$ 206																	
00003399 - Badja Road Gravel Resurfacing Seg 80	\$ 40															\$ 40			
00004000 - Rivik Lake Road Gravel Resurfacing	\$ 40															\$ 40			
00003553 - Kilnreyne Bridge Replacement Tayfield Road (FCB R28 FCBR202100338)	\$ 800	\$ 800																	
00003565 - Cartcart Road - Edge repair, shoulder grading, table drain cleaning under REPAIR 2022/23 P086	\$ 150	\$ 150																	
00003566 - Delaguate road - Edge repair, shoulder grading, table drain cleaning under REPAIR 2022/23 P086	\$ 150	\$ 150																	
00003595 - Middelbank Road - Edge repair shoulder grading table drain cleaning under REPAIR 2022/23 P1	\$ 100	\$ 100																	
LRCP 2				\$ 396	\$ 396						\$ 198								
LRCP 3				\$ 89	\$ 89						\$ 69								
Country Passenger Transport Program - Bus shelters				\$ 16	\$ 9														
Prine Country Bridges Round 28 program				\$ 200	\$ 200														
Revised Prine Country Bridges Round 24 program				\$ 2,219	\$ 3,646						\$ 1,428								
Stormwater	General Fund		00002268 - Rainbow Drive Stormwater Assessment Upgrade	\$ 130	\$ 130														
			00003204 - Stormwater Cooma Moonbi St Drainage Works	\$ 50								\$ 50							
			00003279 - Stormwater Bombala Henry St	\$ 50								\$ 50							
			00003353 - Polo Flat Rd Drainage Improvement Monaro Wood Services	\$ 75														\$ 75	

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Project Details				Expenses	Designated Income		Internally Restricted				Externally Restricted				Unfunded Funding		
How vs Renewal	SUBTYPE	Fund Level	Work Order	Capital Expenditure \$'000	Capital Grants \$	Sales Proceeds	Former Bomabula LGA	Waste Mgt	Former Socery LGA	Plant Replacement	Unexpended Grants	Water Fund	Sewer Fund	Developer Contributions	Crown Reserve	Operating Grants & Contributions	Council Contribution
	Waste	04 - Waste Managem and Fund	00000298 - Cooma & Jindabyne Landfill Weighbridge IT replacement	\$ 71				\$ 71									
			00000300 - Street Furniture and Recycle Bins Purchases - WIP from T1 P1220053	\$ 34				\$ 34									
			00000302 - Delegate Landfill Upgrade - WIP from T1 P1220062	\$ 1,200				\$ 1,200									
			00000303 - Cooma Compost Facility - WIP from T1 P1220098	\$ 256				\$ 256									
			00000304 - Jindabyne Landfill Quarry Expansion - WIP from T1 P1220087 - Transferred to W03236	\$ 29				\$ 29									
			00000370 - Concept Design Only Jindabyne Transfer Station Upgrade	\$ 260				\$ 260									
			00000299 - Jindabyne Landfill Rehabilitation and Capping	\$ 50				\$ 50									
			00003267 - Security Camera's - Nimbalabel Transfer Station & Cooma Landfill	\$ 29				\$ 29									
			00000404 - Rocky Point Legacy Landfill Remediation	\$ 3				\$ 3									
			00003405 - Eucumbene Legacy Landfill Remediation	\$ 38				\$ 38									
			00003406 - Berridale Legacy Landfill Remediation	\$ 32				\$ 32									
			00003407 - Anglers Reach Legacy Landfill Remediation	\$ 21				\$ 21									
	Wastewater	03 - Sewer Fund	00000332 - 260205 Sewerage Telemetry - Capital	\$ 112									\$ 112				
			00000333 - Adamsway Wastewater Treatment Plant - WIP from T1 P1260009 P1260219	\$ 8,400	\$ 3,351								\$ 5,049				
			00000335 - Cooma WW Construction of Line A25 to EN4 (Cooma Creek Sharp St to Baron St)	\$ 42									\$ 42				
			00000336 - Jindabyne Reconstruction EA3 to OHS (Clyde St and Kay Rd)	\$ 32									\$ 32				
			00000337 - Bombala Wastewater Treatment Plant Augmentation Construction - Transferred to W03261	\$ 79	\$ 797								\$ 718				
			00000338 - Bombala Timor Street Pump Station Upgrade	\$ 100									\$ 100				
			00000339 - Michelago - Wastewater Facilities - New urban areas feasibility studies	\$ -	\$ 24								\$ 24				
			00002363 - Kallite SP3 Pump and Macerator Replacement	\$ 135									\$ 135				
			00000379 - East Jindabyne SP3a Wet Well Pumps 1 and 2 Replacement	\$ 11									\$ 11				
			00002460 - Kallite STP Evaporation Pond Refilling	\$ 21									\$ 21				
			00000379 - Jindabyne STP Chemical Storage Roof	\$ 2									\$ 2				
			00002926 - Kallite SP3 Electrical Switchgear and Control Assembly	\$ 1									\$ 1				
			00000185 - Kallite STP Effluent Irrigation System	\$ 32									\$ 32				
			00000397 - Kallite STP Augmentation	\$ 400	\$ 400												
			00000199 - Adamsway Wastewater CCTV and Pipe Refining Project	\$ 47									\$ 47				
			00000320 - Berridale Wastewater CCTV and Pipe Refining Project	\$ 124									\$ 124				
			00000320 - Kallite Wastewater CCTV and Pipe Refining Project	\$ 27									\$ 27				
			00000318 - Bombala Wastewater Zone B Refilling Contract 059-2021	\$ 1,000									\$ 1,000				
	Water	02 - Water Fund	00000347 - Delegate & Bombala Water Treatment Plant Upgrade	\$ 4,373	\$ 3,800						\$ 573						
			00000362 - Cooma Weir Construction	\$ 250								\$ 250					
			00000470 - Cooma Hydraulics and Stage 1 Watermain Replacement - WIP from T1 P1240270	\$ 130								\$ 130					
			00000420 - All Water Schemes Telemetry Remote Sites 240204	\$ 100								\$ 100					
			00000162 - Jindabyne WTP - Ferric Chloride Dosing System Package	\$ 46								\$ 46					
			00000160 - Watermain Replacement Delegate Commerce Rd and Victoria Pde	\$ 286								\$ 286					
			00000192 - Watermain Replacement Bombala Chusan St	\$ 381								\$ 381					
			00000193 - Watermain Replacement Cooma Hill Street	\$ 563								\$ 563					
			00000194 - Watermain Replacement Cooma Amaroos Street	\$ 186								\$ 186					
			00000195 - Bombala Hydraulics Modelling and Replacement	\$ 39								\$ 39					
			00000196 - Delegate Raw Water Rising Main Replacement	\$ 300								\$ 300					
			00000216 - Cooma WTP Delivery Pump Refurbishment	\$ 230								\$ 230					
			00000217 - Berridale Hydraulics Modelling and Replacement	\$ 47								\$ 47					
			00000218 - Kallite Hydraulics Modelling and Replacement	\$ 22								\$ 22					
			00000309 - Water Main Replacement Program BUDGET	\$ 2,000								\$ 2,000					
			00000367 - Cooma WTP Flow Meter	\$ 100								\$ 100					
Grand Total				\$ 90,074	\$ 68,641	\$ 341	\$ 505	\$ 2,585	\$ 130	\$ 626	\$ 1,619	\$ 4,887	\$ 6,183	\$ 650	\$ 953	\$ 2,390	\$ 3,798