



**SNOWY MONARO**  
REGIONAL COUNCIL

# **Minutes**

**Extraordinary Council Meeting**

**24 November 2022**



**EXTRAORDINARY COUNCIL MEETING  
HELD IN COUNCIL CHAMBERS, 81 COMMISSIONER STREET, COOMA NSW 2630  
ON THURSDAY 24 NOVEMBER 2022**

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**MINUTES OF THE EXTRAORDINARY COUNCIL MEETING  
HELD IN COUNCIL CHAMBERS, 81 COMMISSIONER STREET, COOMA NSW 2630**

**ON THURSDAY, 24 NOVEMBER 2022  
COMMENCING AT 4:30PM**

**PRESENT:** Mayor Narelle Davis  
Deputy Mayor Tanya Higgins  
Councillor Peter Beer – *via audio-visual link*  
Councillor Louise Frolich  
Councillor Christopher Hanna  
Councillor Tricia Hopkins  
Councillor Karlee Johnson  
Councillor Craig Mitchell  
Councillor Bob Stewart  
Councillor Lynda Summers  
Councillor Luke Williamson

**APOLOGIES:** Nil

**Staff:** Peter Bascomb, Chief Executive Officer  
David Rawlings, Chief Strategy Officer  
Jeff Morgan, Chief Operating Officer  
Tracy Sligar, Chief Financial Officer  
Gina Woodward, Chief Communications Officer – *via audio-visual link*  
Richard Doolan, Chief Workforce Officer  
Michelle Sherd, Executive Support Officer

## 1. OPENING MEETING

The Mayor opened the meeting at 4:30PM

## 2. ACKNOWLEDGEMENT OF COUNTRY

## 3. COUNCILLOR REQUEST FOR ATTENDANCE VIA AUDIO-VISUAL

### 3.1 COUNCILLOR REQUEST FOR ATTENDANCE VIA AUDIO-VISUAL LINK

Record No: I22/849

#### **COUNCIL RESOLUTION**

**340/22**

That Council approve the remote attendance of Cr Beer at the meeting on 24 November 2022, via audio-visual link and accept his reason of not being in the region at the time of the meeting.

**Moved Councillor Hopkins**

**Seconded Councillor Johnson**

**CARRIED**

#### **Record of Voting**

*Councillors For: Mayor Davis, Councillor Frolich, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Stewart, Councillor Summers, Councillor Williamson and Councillor Mitchell.*

*Councillors Against: Nil.*

*At 04:30 pm Councillor Beer joined the meeting via audio-visual link.*

## 4. APOLOGIES AND APPLICATIONS FOR LEAVE OF ABSENCE BY COUNCILLORS

Nil

#### **Procedural Motion**

#### **ADJOURNMENT**

#### **COUNCIL RESOLUTION**

**341/22**

That the Ordinary Council meeting be adjourned at 4:31pm for Public Forum.

**Moved Councillor Mitchell**

**Seconded Councillor Hanna**

**CARRIED**

#### **Record of Voting**

*Councillors For: Councillor Beer, Mayor Davis, Councillor Frolich, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Stewart, Councillor Summers, Councillor Williamson and Councillor Mitchell.*

*Councillors Against: Nil.*

### Procedural Motion

#### COUNCIL RESOLUTION

**342/22**

That the Ordinary Council meeting be resumed at 4:44pm.

**Moved Deputy Mayor Higgins**

**Seconded Councillor Johnson**

**CARRIED**

#### Record of Voting

*Councillors For: Councillor Beer, Mayor Davis, Councillor Frolich, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Stewart, Councillor Summers, Councillor Williamson and Councillor Mitchell.*

*Councillors Against: Nil.*

## 5. DISCLOSURE OF INTEREST

Nil

## 6. MATTERS DEALT WITH BY EXCEPTIONS

Nil

## 7. BUSINESS ARISING OUT OF THE MINUTES

Nil

## 8. OTHER REPORTS TO COUNCIL

### 8.1 FINANCE

#### 8.1.1 2022 FINANCIAL STATEMENTS TO BE SIGNED

Record No: I22/820

#### COUNCIL RESOLUTION

**343/22**

That Council

- A. Authorise the Mayor and Deputy Mayor to sign the Statement by Councillors and Management for the Snowy Monaro Regional Council 2022 General Purpose Financial Statements
- B. Authorise the Mayor and Deputy Mayor to sign the Statement by Councillors and Management for

the Snowy Monaro Regional Council 2022 Special Purpose Financial Statements for the following business activities:

- Water Supply
- Sewerage
- Waste Management
- Residential Aged Care

**Moved Councillor Mitchell**

**Seconded Councillor Summers**

**CARRIED**

**Record of Voting**

*Councillors For: Councillor Beer, Mayor Davis, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Summers and Councillor Mitchell.*

*Councillors Against: Councillor Frolich, Councillor Stewart and Councillor Williamson*

## 8.2 EXECUTIVE OFFICE

### 8.2.1 Procedural Motion

**COUNCIL RESOLUTION**

**344/22**

That Council move into committee.

**Moved Councillor Stewart**

**LOST**

**Record of Voting**

*Councillors For: Councillor Frolich, Councillor Johnson, Councillor Stewart and Councillor Williamson.*

*Councillors Against: Councillor Beer, Mayor Davis, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Summers and Councillor Mitchell.*

### 8.2.1 FINANCIAL SUSTAINABILITY REVIEW

Record No: I22/806

**COUNCIL RESOLUTION**

**345/22**

That Council

A. Adopt the following policy positions:

- (a) That no new or increased services or infrastructure be taken on without a full business case being in place that includes at a minimum:
  - (i) A comprehensive assessment of the benefits of the proposal
  - (ii) Assessment of the capacity of the organisation to provide and manage the service and associated assets

- (iii) A full assessment of the lifecycle costs of the service or asset
    - (iv) Identified guaranteed funding for the full lifecycle costs
  - (b) That where possible Council's budget be developed on an activity-based approach
  - (c) Council should budget for and maintain an unconstrained cash reserve of at least \$5.0 million
  - (d) Council shall not agree to undertake projects unless they are and have followed the Council's project management framework
  - (e) Grant applications that have a negative impact on the financial position of the council must be approved by Council. Where there is insufficient time to do this they may be approved by agreement between the Mayor and CEO
- B. Provide notification to IPART that Council intends to lodge an application for a special rate variation.
- C. That the focus of the funds raised from the Special Rate Variation (SRV) be:
- (a) The sealed road network, with a focus on interventions to reduce the lifecycle costs of the assets and to provide the maximum benefit to the broader community
  - (b) The unsealed road network, with a focus on restoring the gravel wearing courses to provide the maximum benefits to the broader community
  - (c) To raise the level of maintenance/renewal funding for buildings and other infrastructure to the appropriate level to begin a program of restoration
  - (d) A project to review opportunities to rationalise the land and facilities assets that are used to deliver Council's services, including the rationalisation of the number of locations services are provided, considering a regional approach to service delivery rather than service in each location
- D. Adopt a target of \$1million in efficiency savings to be found over the next four years.
- E. Commence the following projects through the project management framework:
- (a) Lobbying for changes to the rate peg to incorporate the cost of growth assets from the Snowy Mountains Special Activation Precinct (SAP) works
  - (b) Establishing the level of community service obligations for the services Council provides and using these as the basis for determining the appropriate level of user charges against subsidy to users of services
  - (c) Explore options to rationalise the land and facilities assets
  - (d) Implementing efficiency improvement initiatives previously identified, including the recommendations from the Works Management, Field Operations and Contract Delivery Service Reviews
  - (e) Implement the asset management improvements identified in the financial sustainability review
  - (f) Prepare a pavement management system
  - (g) Develop and implement an economic development and investment attraction strategy that targets realisation of benefits from major regional developments and supply chains (eg. SAP) to the whole of region Council area



F. Add the following tasks to the 2022-23 Operational Plan:

- (a) Have a framework in place to ensure the impacts of grants on the financial sustainability of the Council are considered before any applications are lodged with the due date being 30 June 2023
- (b) Review the internally restricted cash to ensure alignment with intended purpose of the reserves and that the reserves are adequate for the purpose, to be completed by 31 May 2023.
- (c) Implement a monthly reconciliation and reporting process for all external restrictions by 30 June 2023
- (d) Approach group 4 and 11 councils, as well as the member of the CRJO, to gauge interest in performance benchmarking by 30 June 2023
- (e) Commence development of a strategic service planning framework to guide and inform the development of the Delivery Program and Resourcing Strategies by 30 June 2023

**Moved Councillor Summers**

**Seconded Councillor Mitchell**

**CARRIED**

**Record of Voting**

*Councillors For: Councillor Beer, Mayor Davis, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Summers and Councillor Mitchell.*

*Councillors Against: Councillor Frolich, Councillor Stewart and Councillor Williamson*

## 8.3 STRATEGY

### 8.3.1 REVISED RESOURCING STRATEGY DOCUMENTS

Record No: I22/817

**COUNCIL RESOLUTION**

**346/22**

That Council

- A. Place the attached documents on public exhibition as part of the process of applying for a special rate variation.
- B. Schedule an Extraordinary Meeting for 1pm Monday 30 January 2023 to be held in the Cooma Council Chamber.

**Moved Councillor Summers**

**Seconded Councillor Mitchell**

**CARRIED**

**Record of Voting**

*Councillors For: Councillor Beer, Mayor Davis, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Stewart, Councillor Summers and Councillor Mitchell.*

*Councillors Against: Councillor Frolich and Councillor Williamson.*

### 8.3.1 Procedural Motion

**COUNCIL RESOLUTION**

**347/22**

That the motion be put.

**Moved Councillor Summers**

**LOST**

**Record of Voting**

*Councillors For: Councillor Beer, Mayor Davis, Deputy Mayor Higgins, Councillor Summers and Councillor Mitchell.*

*Councillors Against: Councillor Frolich, Councillor Hanna, Councillor Hopkins, Councillor Johnson, Councillor Stewart and Councillor Williamson.*

### 8.3.2 UPDATED LONG TERM FINANCIAL PLAN AND ASSET MANAGEMENT STRATEGY

Record No: 122/833

**COUNCIL RESOLUTION**

**348/22**

That the updates be noted.

**Moved Councillor Summers**

**Seconded Councillor Mitchell**

**CARRIED**

**Record of Voting**

*Councillors For: Councillor Beer, Mayor Davis, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Summers and Councillor Mitchell.*

*Councillors Against: Councillor Frolich, Councillor Stewart and Councillor Williamson.*

## 9. CONFIDENTIAL MATTERS

Nil

There being no further business the Mayor declared the meeting closed at 5:46pm



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CHAIRPERSON

The above minutes of the Extraordinary Council Meeting of Snowy Monaro Regional Council held on 24 November 2022 were confirmed by Council at a duly convened meeting on 15 December 2022 at which meeting the signature hereon was subscribed.